University of Michigan Ann Alber Canpus

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University of Michigan - Ann Arbor Detailed Budget

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Social Work, School of
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Space Physics Research Lab
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University of Michigan Ann Albor Campus

 General Fund Budget Detail by Department and Program

Note: Detail may not add due to rounding.

		2003 - 2004	2004			2002 - 2003	003	
A. Alfred Taubman College of Architecture & Urban Planning	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
372100 Architecture								
Administration	583,724	100,000		683,724	407,121	85,000		492,121
Arch Inst-Supplemental Faculty	726,649			726,649	1,011,555			1,011,555
Architecture Instructional-GSI	207,000		488,250	695,250	682,355			682,355
Chair Discretionary		85,000		85,000		100,000		100,000
Discretionary		14,000		14,000		20,000		20,000
Doctoral Degree Program		18,000		18,000		25,000		25,000
Fin Aid-Department			33,500	33,500			25,000	25,000
Fin Aid-Grant Unrestricted			334,800	334,800			318,800	318,800
Fin Aid-Scholarship Merit			79,500	79,500			75,000	75,000
General Univ Scholarship-Grad			68,900	006'89			65,000	65,000
Instruction	1,978,011	20,000		1,998,011	1,964,063	15,000		1,979,063
Retirement Furlough	119,416			119,416	81,363			81,363
Sabbatical Leave	20,606			20,606	83,905			83,905
Start-Up		5,333		5,333				
Total - Architecture	3,635,406	242,333	1,004,950	4,882,689	4,230,363	245,000	483,800	4,959,163
372200 Urban Planning								
Administration	260,189	40,000		300,189	245,805	40,000		285,805
Chair Discretionary		35,000		35,000		40,000		40,000
Fin Aid-Grant Unrestricted			52,500	52,500			000'09	000'09
Instruction	710,923	5,000		715,923	465,873	2,000		470,873
Retirement Furlough	133,175			133,175	29,614			29,614
Sabbatical Leave	47,480			47,480				
Start-Up		10,667		10,667	7,081	5,722		12,803
Urban and Regional Planning	141,069			141,069	53,955			53,955
URP Instructional-GSI	86,250		175,000	261,250	226,488			226,488
Total - Urban Planning	1,379,086	299'06	227,500	1,697,253	1,028,816	90,722	000'09	1,179,538

		2003 - 2004	2004			2002 - 2003	903	
A. Alfred Taubman College of Architecture & Urban Planning	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
372300 A. Alfred Taubman CA&UP Adm	ll al							
Administration	783,837	150,000		933,837	723,750	180,000		903,750
CAUP/ITD Partnership						290,800		290,800
Charrette Event						50,000		20,000
Dean Discretionary		70,000		70,000	148,063	316,602	10,000	474,664
Development Administration	164,979	15,000		179,979	128,360	15,000		143,360
Equipment		86,518		86,518		75,000		75,000
Facilities Administration	33,180	12,500		45,680	32,516	000'6		41,516
Facilities Other		000'6		000'6		7,000		7,000
Faculty Allocations		40,000		40,000		40,000		40,000
Info Systems Administration	150,709	50,000		200,709	147,612	12,000		159,612
Publications	74,574	80,000		154,574	142,004	75,000		217,004
Research Administration	50,511	40,000		90,511		30,000		30,000
TCAUP Contingency Funds		200,000		200,000				
TCAUP Services		12,500		12,500		7,500		7,500
Total - A. Alfred Taubman CA&UP Adm	1,257,790	765,518		2,023,308	1,322,305	1,107,902	10,000	2,440,206
BUDGET TOTAL	6,272,282	1,098,518	1,232,450	8,603,250	6,581,483	1,443,624	553,800	8,578,907

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	903	
School of Art & Design	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
373000 School of Art and Design								
Academic Programs						12.000		12.000
Administration	1,795,809	29,567		1,825,376	1,835,541	50,000		1.885,541
Art/ITD Partnership		20,000		20,000		000'09		000'09
Dean Discretionary		100,000		100,000				
Environmental Services						5,000		5,000
Equipment						10,000		10,000
Facilities Administration						38,459		38,459
Facilities Other						2,000		2,000
Fin Aid-Opportunity Fellowship			3,000	3,000			17,000	17,000
General Univ Scholarship-Grad			35,000	35,000			260,000	260,000
General Univ Scholarship-UGrad			20,000	20,000			20,000	20,000
Graduate Student Programs						30,000		30,000
Info Systems Administration	167,978			167,978	116,396	10,000		126,396
Instruction	3,791,512	5,000		3,796,512	3,015,957	10,000		3,025,957
Instructional Support - GSI	144,000		370,000	514,000	114,000			114,000
Instructional Support - Suppl	573,815			573,815	973,793			973,793
Med Illustration Supplemental					81,402			81,402
Medical Illustration		5,000		5,000		10,000		10,000
Publications						20,000		20,000
School of Art & Design - Exhibit						40,000		40,000
Undergraduate Student Programs						20,000		50,000
Undergraduate Student Recruitment						20,000		20,000
Total - School of Art and Design	6,473,114	159,567	428,000	7,060,681	6,137,089	397,459	297,000	6,831,548
BUDGET TOTAL	6,473,114	159,567	428,000	7,060,681	6,137,089	397,459	297,000	6,831,548

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	2003	
School of Business Administration	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
380000 School of Business Admin								
Academic Programs Administration	27,635,905	100,000		27,735,905	25,608,067	100,000		25,708,067
Executive Skills Research Incentives	50,000	95,000		95,000		95,000		95,000
Total - School of Business Admin	27,685,905	195,000		27,880,905	27,344,785	195,000		27,539,785
380001 UMBS Dean's Office								
Administration	2,270,334			2,270,334				
Total - UMBS Dean's Office	2,270,334			2,270,334		2		
380002 UMBS Computing Services								
Info Systems Administration	2,724,329	950,000		3,674,329	2,840,035	000,006		3,740,035
Total - UMBS Computing Services	2,724,329	950,000		3,674,329	2,840,035	000'006		3,740,035
380004 UMBS Student Services								
Career Services General I Iniv Scholarshin-Grad	1,322,523		2.500.000	1,322,523	1,168,801		2,500,000	1,168,801 2,500,000
Student Administration	1,209,788	1,115,000		2,324,788	1,341,766	1,115,000		2,456,766
Total - UMBS Student Services	2,532,311	1,115,000	2,500,000	6,147,311	2,510,567	1,115,000	2,500,000	6,125,567
380005 UMBS Research Support								
Administration		36,678		36,678	004 050	46,678		46,678
Research Administration Research Incentives	455, 152	83,966		455, 15 <u>2</u> 83,966	600,107	83,966		83,966
Total - UMBS Research Support	455,152	120,644		575,796	287,859	130,644		418,503

2003 - 2004			2002 - 2003	
	ial	Salary/		ial
Benefits Other A	Aid Total	Benefits	Other	Aid Total
380006 UMBS Research Computing				
413,389 230,000	643,389	342,255	130,000	472,255
Total - UMBS Research Computing 413,389 230,000	643,389	342,255	130,000	472,255
380011 UMBS Bus Indust & Admin Div				
348,544 30,000	378,544	343,599	180,000	523,599
Total - UMBS Bus Indust & Admin Div 348,544 30,000	378,544	343,599	180,000	523,599
380012 UMBS Center for Intrn'l Bus Ed				
75,750	75,750	74,658	11,600	86,258
Total - UMBS Center for Intrn'l Bus Ed 75,750	75,750	74,658	11,600	86,258
308,151 530,003	838,154	304,182	530,000	834,182
308,151 530,003	838,154	304,182	530,000	834,182
380015 UMBS Kresge Library Administration 1,159,799 1,221,000	2,380,799	1,145,999	1,001,000	2,146,999
Total - UMBS Kresge Library 1,159,799 1,221,000	2,380,799	1,145,999	1,001,000	2,146,999
380016 UMBS Document Processing Administration 1,263,174 49,000	1,312,174	1,650,550	129,000	1,779,550
Total - UMBS Document Processing 1,263,174 49,000	1,312,174	1,650,550	129,000	1,779,550
380021 UMBS Global Programs Executive Skills 23	230,000 230,000			
		230,000	30,000	530,000

		2003 - 2004	2004			2002 - 2003	003	
School of Business Administration	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
General Univ Scholarship-Grad MBA Orientation/Leadership						230,000	998,000	998,000
Total - UMBS Global Programs			230,000	230,000		230,000	998,000	1,228,000
380022 UMBS Doctoral Programs								
Academic Programs	2,963,327		548,900	3,512,227	2,546,373		365,854	2,912,227
Administration General Univ Scholarship-Doctorate	406,980	87,500	450,000	494,480 450,000	403,056	87,500	426,000	490,556 426,000
Total - UMBS Doctoral Programs	3,370,307	87,500	998,900	4,456,707	2,949,429	87,500	791,854	3,828,783
380025 UMBS Commerce Park Academic Programs	200,269	380,000		580,269	198,946	380,000		578,946
Total - UMBS Commerce Park	200,269	380,000		580,269	198,946	380,000		578,946
380027 UMBS East Asian Mgmt Dev Ctr General Univ Scholarship-Grad	Ħ						1,651,000	1,651,000
Total - UMBS East Asian Mgmt Dev Ctr							1,651,000	1,651,000
380028 UMBS Executive MBA Program	a							
Academic Programs	1,251,704	1,902,000		3,153,704	1,247,914	1,950,000		3,197,914
Total - UMBS Executive MBA Program	1,251,704	1,902,000		3,153,704	1,247,914	1,950,000		3,197,914
BUDGET TOTAL	44,059,118	6,810,147	3,728,900	54,598,165	41,240,778	6,969,744	5,940,854	54,151,376

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
School of Dentistry	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
390300 Biologic & Materials Science Operating	2,155,986	63,054		2,219,040	1,554,844	62,441		1,617,285
Total - Biologic & Materials Science	2,155,986	63,054		2,219,040	1,554,844	62,441		1,617,285
390700 Prosthodontics Operating	1,737,120	47,006		1,784,126	1,725,732	78,290		1,804,022
Total - Prosthodontics	1,737,120	47,006		1,784,126	1,725,732	78,290		1,804,022
391700 Cariology, Restor Sci & Endo Operating	3,851,129	26,484		3,877,613	2,781,747	129,021		2,910,768
Total - Cariology, Restor Sci & Endo	3,851,129	26,484		3,877,613	2,781,747	129,021		2,910,768
392200 Orthodontics/Pediatric Dentistry Operating	y 1,339,712			1,339,712	1,051,265	44,572		1,095,837
Total - Orthodontics/Pediatric Dentistry	1,339,712			1,339,712	1,051,265	44,572		1,095,837
392700 Oral Med/Path/Oncology Operating	1,064,599	52,228		1,116,827	873,325	32,287		905,612
Total - Oral Med/Path/Oncology	1,064,599	52,228		1,116,827	873,325	32,287		905,612
393700 Periodontics/Prevent & Geriatics Operating	2,052,366	14,108		2,066,474	1,806,407	96,463		1,902,870
Total - Periodontics/Prevent & Geriatics	2,052,366	14,108		2,066,474	1,806,407	96,463		1,902,870
394500 Educ Resources-Dentistry Administration	258,919	12,919		271,838	243,440	12,919		256,359

		2003 - 2004	2004			2002 - 2003	3	
School of Dentistry	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Educ Resources-Dentistry	258,919	12,919		271,838	243,440	12,919		256,359
398000 Oral Surgery Dentistry Administration	848,946			848,946	700,969	28,767		729,736
Total - Oral Surgery Dentistry	848,946			848,946	700,969	28,767		729,736
402100 Dean's Office-Dentistry Administration	889,860	74,923		964,783	496,115	74,923		571,038
Total - Dean's Office-Dentistry	889,860	74,923		964,783	496,115	74,923	* 1	571,038
402110 Assoc Dean Grad Pgm&Facilities	es 20,400	12,775		33,175	120,754	12,775		133,529
Total - Assoc Dean Grad Pgm&Facilities	20,400	12,775		33,175	120,754	12,775		133,529
402150 Office of Info Tech - Dentistry Administration World Wide Web	316,033	30,522		346,555	205,244 166,773	2,000 28,522		207,244 195,295
Total - Office of Info Tech - Dentistry	316,033	30,522		346,555	372,017	30,522		402,539
402700 Director of Research-Dentistry Administration	183,590	6,095		189,685	142,127	6,095		148,222
Total - Director of Research-Dentistry	183,590	6,095		189,685	142,127	6,095		148,222
402800 Community & Outreach Programs Outreach	1 ms 202,408	35,237		237,645	226,512	35,237		261,749
Total - Community & Outreach Programs	202,408	35,237		237,645	226,512	35,237		261,749
110grams								

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
School of Dentistry	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
403100 Predoctoral Studies-Dentistry Administration	445,118	35,405		480,523	337,378	35,405		372,783
Total - Predoctoral Studies-Dentistry	445,118	35,405		480,523	337,378	35,405		372,783
403200 Student Affairs-Dentistry Administration	55,054	33,199		88,253	94,558	33,199		127,757
Total - Student Affairs-Dentistry	55,054	33,199		88,253	94,558	33,199		127,757
403300 Financial Affairs-Dentistry Administration					56,518	402		56,920
Total - Financial Affairs-Dentistry					56,518	402		56,920
403400 Minority Affairs-Dentistry	34,595	19,862		54,457	27,560	19,862		47,422
Total - Minority Affairs-Dentistry	34,595	19,862		54,457	27,560	19,862		47,422
403500 Recruitment & Admissions-Dent	l t 155,938	42,039		197,977	145,052	42,039		187,091
Total - Recruitment & Admissions-Dent	155,938	42,039		197,977	145,052	42,039		187,091
403700 Graduate Admissions-Dentistry Admissions	24,621	10,101		34,722	39,361	10,101		49,462
Total - Graduate Admissions-Dentistry	24,621	10,101		34,722	39,361	10,101		49,462
403800 Registrar-Dentistry Admissions	38,373	7,605		45,978	95,919	7,605		103,524

		2003 - 2004	004			2002 - 2003	B	
School of Dentistry	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Registrar-Dentistry	38,373	7,605		45,978	95,919	7,605		103,524
404000 Admin Services-Dentistry Administration Facilities Other	183,426			183,426	163,404	000'06		163,404 90,000
Total - Admin Services-Dentistry	183,426			183,426	163,404	90,000		253,404
404100 Clinic Operations-Dentistry Administration	1,860,068	504,250		2,364,318	1,942,722	452,192		2,394,914
Total - Clinic Operations-Dentistry	1,860,068	504,250		2,364,318	1,942,722	452,192		2,394,914
404200 Financial Services-Dentistry	263,610	7,997		271,607	272,322			272,322
Total - Financial Services-Dentistry	263,610	7,997		271,607	272,322			272,322
404300 Clinic Billing Off - Dentistry Dentistry Clinical Billing Office					564,611	60,898		625,509
Total - Clinic Billing Off - Dentistry					564,611	60,898		625,509
404400 Academic/Admin Support-Dentist Commitments	tist 4,205,719			4,205,719	5,148,269	209,502		5,357,771
Total - Academic/Admin Support- Dentist	4,205,719			4,205,719	5,148,269	209,502		5,357,771
404500 Facilities - Dentistry Administration Facilities Other	83,570	70,930		154,500	82,805	70,930 107,703		153,735 107,703

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	04			2002 - 2003	03	
School of Dentistry	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Facilities - Dentistry	83,570	70,930		154,500	82,805	178,633		261,438
404600 Computing-Dentistry Administration	346,588	102,192		448,780	323,556	102,192		425,748
Total - Computing-Dentistry	346,588	102,192		448,780	323,556	102,192		425,748
404800 Personnel Services - Dentistry Administration	134,373	6,485		140,858	125,079	6,485		131,564
Total - Personnel Services - Dentistry	134,373	6,485		140,858	125,079	6,485		131,564
404900 Oral Health Sciences Administration	51,884	1,178		53,062	20,380	1,178		51,558
Total - Oral Health Sciences	51,884	1,178		53,062	50,380	1,178		51,558
BUDGET TOTAL	22,804,005	1,216,594		24,020,599	21,564,748	1,894,005		23,458,753

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	004			2002 - 2003	003	
School of Education	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
405000 School of Education								
Administrative Salaries, Wages	615,870			615,870	540,849			540,849
Discretionary		30,000		30,000		30,000		30,000
Facilities Operating		48,000		48,000		000'09		000'09
Gen Fund Supported Research						5,000		5,000
Graduate Student Assistance	809,922			809,922				
Operating		270,972		270,972	791,000	338,715		1,129,715
Retirement Furlough	79,364			79,364	58,499			58,499
Staff Salaries	736,399			736,399	732,977			732,977
Total - School of Education	2.241.555	348.972		2,590,527	2,123,325	433,715		2,557,040
405500 SoE-Technology Services								
Computer Purchase/Repair		50,000		50,000				
Info Systems Administration		105,000		105,000		135,000		135,000
Operating		45,000		45,000		65,000		65,000
Staff Salaries	592,446			592,446	562,533			562,533
Total - SoE-Technology Services	592,446	200,000		792,446	562,533	200,000		762,533
405600 SoE-Student Services								
Fin Aid-Block Grant			278,000	278,000			278,000	278,000
Operating		26,000		26,000	467,538	60,000		527,538
Staff Salaries	534,331			534,331				
Student Recruitment, Retention		24,000		24,000				
Total - SoE-Student Services	534,331	50,000	278,000	862,331	467,538	000'09	278,000	805,538
405700 SoE-Development/Alumni Relations	tions							
Administrative Salaries, Wages Development Administration	191,511	80,000		191,511 80,000	263,211	100,000		263,211 100,000

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	004			2002 - 2003	003	
School of Education	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - SoE-Development/Alumni Relations	191,511	80,000		271,511	263,211	100,000		363,211
405800 SoE-Combined Program in Ed & Psych	& Psych							
Operating		006		006		006		006
Total - SoE-Combined Program in Ed & Psych		006		006		006		006
406500 SoE-Joint Program in English & Ed	& Ed							
Operating		006		006		006		006
Total - SoE-Joint Program in English & Ed		006		006		006		006
406800 SoE-Cshpe								
Administrative Salaries, Wages	289,648			289,648	267,342			267,342
Discretionary	31,707			31,707	52,800			52,800
Faculty & Staff Salaries	735,664			735,664	911,960			911,960
Fin Aid-Scholarship Merit			75,000	75,000				1
Graduate Student Assistance	364,031			364,031	295,725			295,725
Operating		40,000		40,000		53,680		53,680
Total - SoE-Cshpe	1,421,050	40,000	75,000	1,536,050	1,527,827	53,680		1,581,507
408000 SoE-Educational Studies								
Administrative Salaries, Wages	899,101			899,101	406,049			406,049
Discretionary	349,864			349,864	552,200			552,200
Faculty & Staff Salaries	3,820,882			3,820,882	3,934,175			3,934,175
Fin Aid-Scholarship Merit			75,000	75,000				
Graduate Student Assistance	1,278,436			1,278,436	1,472,048			1,472,048
Instruction	102,100			102,100	130,000			130,000
Operating		186,560		186,560		233,200		233,200
Staff Salaries	367,610			367,610	339,171			339,171

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
School of Education	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - SoE-Educational Studies	6,817,993	186,560	75,000	7,079,553	6,833,643	233,200		7,066,843
BUDGET TOTAL	11,798,886	907,332	428,000	13,134,218	11,778,077	1,082,395	278,000	13,138,472

		2003 - 2004	2004			2002 - 2003	003	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
210100 Engineering College Relations								
Outreach	658,821	55,000		713,821	404,510	70,000		474,510
Total - Engineering College Relations	658,821	55,000		713,821	404,510	70,000		474,510
210101 CoE Corporate Relations								
Outreach	211,367	15,000		226,367	200,260	15,000		215,260
1 otal - CoE Corporate Relations	211,367	15,000		226,367	200,260	15,000		215,260
210102 CoE Media & Marketing								
Administration	351,748	216,500		568,248	335,005	246,500		581,505
Total - CoE Media & Marketing	351,748	216,500		568,248	335,005	246,500		581,505
210103 CoE Special Projects								
Operating Outreach		94,800		94,800		94,800		94,800
Total - CoE Special Projects		94,800		94,800		94,800		94,800
210200 Tauber Manufacturing Institute	ده							
Instruction	81,693	43,081		124,774	90,610	43,081		133,691
Total - Tauber Manufacturing Institute	81,693	43,081		124,774	90,610	43,081		133,691
210300 Engr Graduate Research								
Administration	270,999	28,366		299,365	262,906	28,366		291,272
Discretionary						35,000		35,000
Operating	47,385			47,385	41,080			41,080
Research Administration		115,000		115,000		115,000		115,000
Research Incentives		2,343,119		2,343,119		2,343,119		2,343,119

		2003 - 2	- 2004			2002 - 2003	003	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Engr Graduate Research	318,384	2,486,485		2,804,869	303,986	2,521,485		2,825,471
210301 CoE Research Support Administration	198,362	36,750		235,112	194,299	36,750		231,049
Total - CoE Research Support	198,362	36,750		235,112	194,299	36,750		231,049
210302 CoE Graduate Tuition Program Administration		7,951,641		7,951,641		7,951,641		7,951,641
Total - CoE Graduate Tuition Program		7,951,641		7,951,641	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7,951,641		7,951,641
210303 CoE Cost Sharing Program Cost Sharing		3,078,400		3,078,400		3,078,400		3,078,400
Total - CoE Cost Sharing Program	1 P	3,078,400	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3,078,400		3,078,400		3,078,400
210304 CoE Tech Transfer & Comm Administration Research Grants	111,645	325,000		111,645 325,000	109,680	214,103 5,643		323,783 5,643
Total - CoE Tech Transfer & Comm	111,645	325,000		436,645	109,680	219,746	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	329,426
210400 Engineering Undergraduate Educ	ıc							
Administration	371,636	15,392		387,028	372,691	15,392		388,083
Discretionary		33,304		33,304		43,304		43,304
Discretionary Research		40,000		40,000		40,000		40,000
Operating Administration		3.150		3,150		3,150		3,150
Operating Outreach		-				7,000		7,000
Special Projects		170,000		170,000		10,000		10,000

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Engineering Undergraduate Educ	371,636	261,846		633,482	372,691	165,415		538,107
210401 CoE Curr 2000/Undergrad Course	.se							
Generic Program Code	85,778	106,206	369,724	561,708	100,849	106,206	357,107	564,163
Instruction	440,633	130,953	97,362	668,948	441,274	130,953	93,698	665,925
Operating					63,889	i i		63,889
l eaching						000,00		000,00
Total - CoE Curr 2000/Undergrad Course	526,411	237,159	467,086	1,230,656	606,012	287,159	450,805	1,343,977
210402 CoE Minority Eng Prog Office								
Academic Programs	2,839	12,667		15,506	2,896	12,667		15,563
Administration	395,273	46,737		442,010	388,686	48,327		437,013
Operating	21,609	7,350		28,959	21,688	7,350		29,038
Outreach	11,205	60,500		71,705	11,430	60,500		71,930
Special Projects	2,839	44,167	23,380	70,386	2,896	44,167	23,380	70,443
Total - CoE Minority Eng Prog Office	433,765	171,421	23,380	628,566	427,596	173,011	23,380	623,987
210403 CoE Eng Career Resource Center	i							
Administration	440,271	41,626		481,897	425,120	41,626		466,746
Total - CoE Eng Career Resource Center	440,271	41,626		481,897	425,120	41,626		466,746
210404 CoE Eng Undergrad Admissions/Recruit	s/Recruit							
Administration	179,282	85,127		264,409	172,019	85,127		257,146
Generic Program Code					104,995	2,205		107,200
Operating	136,621	33,667		170,288	135,255	37,765		173,020
Total - CoE Eng Undergrad	315,903	118,794		434,697	412,269	125,097	1	537,366
Admissions/ Neci uit								

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	904			2002 - 2003	03	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
210405 CoE Eng Undergrad Student Serv	ľV							
Administration	184,656	30,000		214,656	179,329	30,000		209,329
Operating		20,000		20,000		32,320		32,320
Special Projects		45,000		45,000		45,000		45,000
Total - CoE Eng Undergrad Student	184,656	95,000		279,656	179,329	107,320		286,649
210406 CoE Eng Undergrad Counseling	50							
Administration	262,482	25,200		287,682	254,511	25,200		279,711
Total - CoE Eng Undergrad Counseling	262,482	25,200		287,682	254,511	25,200		279,711
210407 CoE-Student TeamE Proj Cnt								
Research	61,132	87,093		148,225	58,708	87,093		145,802
Total - CoE-Student TeamE Proj Cnt	61,132	87,093		148,225	58,708	87,093		145,802
210408 CoE Undergrad Academic Sup Svc	Svc							
Generic Program Code		16,000		16,000				,
Operating	319,490	22,000		341,490	306,049	22,000		328,049
Special Projects		18,800		18,800		18,800		18,800
Student Administration	54,634	2,205		56,839				
Total - CoE Undergrad Academic Sup Svc	374,124	59,005		433,129	306,049	40,800		346,849
210500 Engr Graduate Education								
Administration	403,843	26,250		430,093	387,291	26,250		413,541
Commitments		135,000		135,000		135,000		135,000
Discretionary		20,000		20,000		20,000		20,000
Fin Aid-Grant Restricted			410,400	410,400				1
Fin Aid-Grant Unrestricted			25,000	25,000			25,000	25,000
Graduate Student Recruitment		15,000		15,000		15,000		15,000
						The state of the s		

		2003 - 2004	2004			2002 - 2003	003	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Instruction Operating Administration Special Projects		47,000 21,750 15,000		47,000 21,750 15,000		47,000 21,750 15,000		47,000 21,750 15,000
Total - Engr Graduate Education	403,843	280,000	435,400	1,119,243	387,291	280,000	25,000	692,291
210503 CoE M Eng Fin Aid-Grant Unrestricted			7,920	7,920	4,400		51,172	55,572
Instruction Operating	450,569	21,000 99,469		471,569 99,469	406,932	21,000 99,798		427,932 99,798
Teaching	109,093		46,178	155,271	107,458		46,178	153,636
Total - CoE M Eng	559,662	120,469	54,098	734,229	518,790	120,798	97,350	736,938
210600 Biomedical Engineering								
Administration		35,935		35,935		40,435		40,435
Discretionary		8,667		8,667				
Equipment		38,511		38,511		176,886		176,886
Fin Aid-Block Grant Fin Aid-Regents Fellowship			34,722	34,722	2,200		20,600	22,800
Fin Aid-Scholarship Merit			41,091	41,091			36,186	36,186
Graduate Student Recruitment		6,584		6,584		5,798		5,798
Instruction	1,659,996			1,659,996	1,510,250			1,510,250
Teaching	76,363			76,363	60,353			60,353
Total - Biomedical Engineering	1,736,359	89,697	75,813	1,901,869	1,572,803	223,119	56,786	1,852,708
210800 Lab for Scientific Computation								
Administration Research	82,765	155,000		237,765	79,282	155,000		234,282
Total - Lab for Scientific Computation	82,765	155,000		237,765	79,282	155,000		234,282

		2003 - 2004	9004			2002 - 2003	003	The state of the s
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
211001 CoE Assoc Dean Academic Affair	ľ							
Administration	380,070	42,000		422,070	373,202	55,500		428,702
Commitments	18,694	100,000		118,694	14,101	102,500		116,601
Instruction					1,980,588			1,980,588
Operating		134,450		134,450		112,206		112,206
Total - CoE Assoc Dean Academic Affair	398,764	276,450		675,214	2,367,891	270,206		2,638,097
211002 CoE Lurie Engineering Center								
Facilities Operating	45,723	93,814		139,537	53,114	45,814		98,928
Operating Administration	26,250	42,000		68,250	26,250	42,000		68,250
Operating Facilities		31,400		31,400		31,400		31,400
Total - CoE Lurie Engineering Center	71,973	167,214		239,187	79,364	119,214		198,578
211003 CoE Resource Planning & Mgmt	•							
Administration	1,084,426	27,562		1,111,988	1,055,220	27,562		1,082,782
Continuing Education		10,283		10,283		10,283		10,283
Special Projects		20,000		20,000		20,000		20,000
Total - CoE Resource Planning & Mgmt	1,084,426	57,845		1,142,271	1,055,220	57,845		1,113,065
211004 CoE Dean								
Administration	460,220	68,250		528,470	447,737	73,250		520,987
Computer Networking						95,000		95,000
Cost Sharing						80,000		80,000
Operating Administration						18,000		18,000
Total - CoE Dean	460,220	68,250		528,470	447,737	266,250		713,987
211005 CoE Capital/Facilities						162 204		162 394
Commitments						102,394		106,00

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	004			2002 - 2003	003	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Discretionary		5,000		5,000		5,000		5,000
Facilities Operating	313,986	578,443		892,429	327,360	20,250		347,610
Facilities Other		12,000		12,000				
Instruction		40,000		40,000				
Operating		45,600		45,600				
Renovation		94,169		94,169		27,500		27,500
Special Projects		100,000		100,000				
Total - CoE Capital/Facilities	313,986	875,212		1,189,198	327,360	215,144		542,504
211006 CoE Deans Initiatives								
Commitments	217,260	4,993,326		5,210,586	64,079	3,203,509		3,267,588
Discretionary					216,444	1,836,190		2,052,634
Instruction	335,877			335,877	372,778			372,778
Instructional Initiatives		595,170		595,170				
Operating		2,300,000		2,300,000		2,300,000		2,300,000
Research		90,514		90,514		100,000		100,000
Special Projects						1,010,251		1,010,251
Start-Up		2,772,099		2,772,099				
Total - CoE Deans Initiatives	553,137	10,751,109		11,304,246	653,301	8,449,950		9,103,251
211007 CoE Women in Engineering								
Diversity Programs	195,352	19,239		214,591	185,833	19,239		205,072
Fin Aid-Grant Unrestricted		53,600	15,000	68,600		53,600	15,000	009'89
Operating Administration		4,000		4,000		4,000		4,000
Outreach		3,500		3,500		3,500		3,500
Special Projects		11,500		11,500		11,500		11,500
Total - CoE Women in Engineering	195,352	91,839	15,000	302,191	185,833	91,839	15,000	292,672

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

College of Engineering Salary/ Benefits 211030 Macromolecular Sci & Engr Ctr Instruction 110,541 Total - Macromolecular Sci & Engr Ctr								
		Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
		57.117	6.802	174.460	153.818	57.213	7.402	218.433
110,541		57,117	6,802	174,460	153,818	57,213	7,402	218,433
omputer Aided Engr Network		, ,						4
Administration 3,222,218 Computer Labs	4-	232,453 1,484,029		3,454,671 1,484,029	2,923,837	222,453 1,665,029		3,146,290 1,665,029
Computer Networking	ຸ ເ ດ	500,000		200,000		1,000,000		1,000,000
Facilities Administration 81,6-instruction 81,6-	5 81.646 1	536,000 123.700		536,000 205.346		373,880		373,880
e Web		000'09		231,282				
Total - Computer Aided Engr Network 3,475,146		2,936,182		6,411,328	2,923,837	3,261,362		6,185,199
211650 CoE Information Technology					253.029	45,000		298,029
Total - CoE Information Technology					253,029	45,000		298,029
211651 CoE Web Initiative World Wide Web					167,391	000'09		227,391
Total - CoE Web Initiative					167,391	60,000		227,391
211652 CoE Instructional Technology Instruction					79,783	123,700		203,483
Total - CoE Instructional Technology					79,783	123,700		203,483
212000 Aerospace Engineering Administration		89,125		89,125		89,125		89,125

		2003 - 2004	004			2002 - 2003	003	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Discretionary Equipment Fin Aid-Grant Unrestricted Graduate Student Recruitment		1,500 109,324 77,401 3,957	24,692	1,500 109,324 102,093 3,957		42,206 97,602 4,316	26,934	42,206 97,602 26,934 4,316
Instruction Searches Teaching	3,280,904			3,280,904	3,060,217 219,867			3,060,217 219,867
Total - Aerospace Engineering	3,565,399	281,307	24,692	3,871,398	3,280,084	233,249	26,934	3,540,267
213000 Chemical Engineering Department	lent							
Discretionary Equipment		46,278 74,966		46,278 74,966		1,500 84,872		1,500 84,872
Fin Aid-Grant Unrestricted		63,925	34,289	98,214			77,591	77,591
Graduate Student Recruitment Instruction	2,558,079	5,494 174,986		5,494 2,733,065	2,296,813	5,831 174,986		5,831 2,471,799
Searches Teaching	402,362			402,362	477,863	000'6		9,000 477,863
Total - Chemical Engineering Department	2,960,441	365,649	34,289	3,360,379	2,774,675	276,189	77,591	3,128,455
214000 Center for Professional Devel					313,595			313,595
Total - Center for Professional Devel					313,595			313,595
215000 Civil & Environmental Engr						440 044		119 844
Discretionary Equipment		37,445 111,119		111,119		116,113		116,113
Fin Aid-Grant Unrestricted		64,304	27,207	91,511	2,200		54,113	56,313
Graduate Student Recruitment Instruction	3,872,073	4,360		4,360 3,872,073	3,754,848	5,370		5,370 3,754,848
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		2003 - 2004	2004			2002 - 2003	903	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Operating		57,908		57,908		57,908		57,908
Operating Administration Recearch		45,148		45,148		45,148		45,148
Searches		706,12		706,12		21,907		21,907
Teaching	416,373			416,373	498,148	4,500		4,500 498,148
Total - Civil & Environmental Engr	4,288,446	342,191	27,207	4,657,844	4,255,195	370,790	54,113	4,680,098
216000 Electrical Engr & Computer Sci	·5							
Administration		444,131		444,131		384,464		384,464
Equipment		422,842		422,842		500,399		500,399
Fin Aid-Grant Unrestricted		562,022	181,693	743,715	11,000		286,601	297,601
Graduate Student Recruitment		29,115		29,115		29,421		29,421
Instruction	13,292,838	4,500		13,297,338	11,846,713	50,500		11,897,213
Operating Facilities		93,540		93,540		93,540		93,540
Searches						000'6		000'6
Teaching	2,415,580			2,415,580	2,622,514			2,622,514
Total - Electrical Engr & Computer Sci	15,708,418	1,556,150	181,693	17,446,261	14,480,227	1,067,324	286,601	15,834,152
216012 COE EECS-SSEL								
Discretionary							25,000	25,000
Total - CoE EECS-SSEL							25,000	25,000
216014 CoE EECS-USL								
Operating Facilities		9,270		9,270		9,270		9,270
Total - CoE EECS-USL		9,270		9,270		9,270		9,270
216099 CoE-EECS-RIF								
Discretionary		20,000		50,000		000'6		9,000

		2003 - 2004	5004			2002 - 2003	003	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - CoE-EECS-RIF		50,000		50,000		000'6		000'6
220000 Humanities								
Administration	71,381			71,381	73,059			73,059
Instruction	555,846			555,846	568,038			568,038
Operating		38,850		38,850		38,850		38,850
Total - Humanities	627,227	38,850		666,077	641,097	38,850		679,947
221000 Industrial-Operations Engr Dept	pt							
Administration	735,298			735,298	676,149			676,149
Discretionary						9,833		9,833
Equipment		193,778		193,778		177,911		177,911
Fin Aid-Grant Restricted							22,800	22,800
Fin Aid-Grant Unrestricted		41,585	37,923	79,508			31,457	31,457
Graduate Student Recruitment		6,077		6,077		5,041		5,041
Instruction	2,548,445			2,548,445	1,891,951			1,891,951
Operating		79,900		79,900		79,900		79,900
Searches						18,000		18,000
Teaching	774,678			774,678	1,034,260			1,034,260
Unit Discretionary		1,500		1,500				
Total - Industrial-Operations Engr Dept	4,058,421	322,840	37,923	4,419,184	3,602,360	290,685	54,257	3,947,302
221500 Center for Ergonomics								
Administration	11,062			11,062	45,946			45,946
Equipment		20,000		20,000				
Instruction	31,940			31,940	30,497			30,497
Operating		14,085		14,085		14,085		14,085
Total - Center for Ergonomics	43,002	34,085		77,087	76,443	14,085		90,528

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	004			2002 - 2003	003	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
221800 Materials Science & Engineering								
Discretionary		9,833		9,833		1.500		1.500
Equipment		64,071		64,071		53,035		53,035
Fin Aid-Grant Unrestricted		62,345	17,703	80,048			39,618	39,618
Generic Program Code		20,000		20,000		20,000		20,000
Graduate Student Recruitment		2,837		2,837		3,047		3,047
Instruction	3,103,057	70,451		3,173,508	2,834,055	70,451		2,904,506
Research		17,418		17,418		17,418		17,418
Searches								
Teaching	164,630			164,630	154,411			154,411
Total - Materials Science & Engineering	3,267,687	246,955	17,703	3,532,345	2,988,467	165,451	39,618	3,193,535
221810 CoE MSE EMAL								
Research	191,689			191,689				
Total - CoE MSE EMAL	191,689			191,689				
222500 Mech Eng & Applied Mech Dept								
Discretionary		20,000		20,000		30,000		30,000
Discretionary Research						31,995		31,995
Equipment		255,357		255,357		512,909		512,909
Generic Program Code						3,000		3,000
Instruction	7,747,453			7,747,453	7,137,748			7,137,748
Operating		214,119		214,119		211,119		211,119
Research and Education		31,995		31,995				
Research Incentives		25,000		25,000		25,000		25,000
Searches						4,500		4,500
Teaching	807,180			807,180	846,475			846,475
Total - Mech Eng & Applied Mech Dept	8,554,633	546,471		9,101,104	7,984,222	818,523		8,802,746

		2003 - 2004	004			2002 - 2003	903	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
222507 CoE MEAM Academic Services Off	Off							
Fin Aid-Grant Unrestricted		300,655	108,363	409,018	8,800		98,174	106,974
Instruction	245,382			245.382	240.979		82,400	82,400 240.979
Student Administration		17,364		17,364		15,732		15,732
Total - CoE MEAM Academic Services Off	245,382	318,019	108,363	671,764	249,779	15,732	180,574	446,085
224000 Atm, Oceanic and Space Science								
Administration	589,512	1,500		591,012	931,066	3,180		934,246
Discretionary		61,250		61,250				
Equipment		66,703		66,703		72,135		72,135
Erroneous		100,000		100,000				
Fin Aid-Grant Restricted			13,138	13,138			13,056	13,056
Fin Aid-Grant Unrestricted		67,191		67,191				
Graduate Student Recruitment		2,105		2,105		2,092		2,092
Instruction	1,928,286	126,834		2,055,120	1,848,863	110,154		1,959,016
Research Incentives		30,000		30,000				
Searches								,
Teaching	173,097			173,097	126,667			126,667
Total - Atm, Oceanic and Space Science	2,690,895	455,583	13,138	3,159,616	2,906,595	187,561	13,056	3,107,212
224500 Space Physics Research Lab								
Administration	539,914	143,445		683,359		143,445		143,445
Total - Space Physics Research Lab	539,914	143,445		683,359		143,445		143,445
225500 Naval Arch & Marine Engr Dept								
Commitments						31,000		31,000
Equipment		31,207		31,207		29,588		29,588
Facilities Administration		5,652		5,652		5,652		5,652

		2003 - 2004	004			2002 - 2003	303	in the second se
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Fin Aid-Scholarship Merit Instruction	2 260 670		39,978	39,978	000 000 1		13,158	13,158
Operating	2,203,070	42,893		42,893	1,940,422	43,502		43,502
Research Grants		10,000		10,000		10,000		10,000
Searches				•		4,500		4,500
Student Administration Teaching	223,429	1,986		1,986 223,429	221,293	1,500		1,500 221,293
Total - Naval Arch & Marine Engr Dept	2,493,099	91,738	39,978	2,624,815	2,161,715	125,742	13,158	2,300,615
225550 Sea Grant Program								
Administration Cost Sharing					244 240	32,154		32,154
Total Con Cusut Ducasum	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		h 1 1 1 1 1 1 1 1 1	0+7,+42			
rotai - Sea Graint Frogram	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				244,240	32,154		276,394
227000 Nuclear Engr & Radiolocial Sci								
Administration	739,781	4,864		744,645				
Discretionary		10,000		10,000		25,700		25,700
Equipment		56,704		56,704		60,225		60,225
Fin Aid-Std Rsch Unrestricted		101,072	17,238	118,310			21,588	21,588
Instruction	1,740,641			1,740,641	2,413,433	63,684		2,477,117
Operating		58,820		58,820				0.460
Research and Education		7,762		7,762		8,459		8,439
Teaching	100,470			100,470	96,181			96,181
Total - Nuclear Engr & Radiolocial Sci	2,580,892	239,222	17,238	2,837,352	2,509,614	158,068	21,588	2,689,270
227500 Co-Op Limnology & Ecosys Res								
Equipment						3,887		3,887
Total - Co-Op Limnology & Ecosys Res						3,887		3,887

		2003 - 2004	2004			2002 - 2003	2003	
College of Engineering	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
BUDGET TOTAL	66,164,119	36,367,960	1,579,803	104,111,882	64,401,674	33,086,769	1,468,213	98,956,656

		2003 - 2004	2004			2002 - 2003	003	
School of Information	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
415000 School of Information Fin Aid-Opportunity Fellowship SI Masters Fellowships			283,061 564,998	283,061 564,998			174,585 606,700	174,585
Total - School of Information			848,059	848,059			781,285	781,285
415001 Sch of Info-Administration Generic Program Code	622,430	118,873		741,303	581,728	92,891		674,619
Total - Sch of Info-Administration	622,430	118,873		741,303	581,728	92,891		674,619
415010 Sch of Info-Special Initiative Generic Program Code		-798,053		-798,053				
Total - Sch of Info-Special Initiative		-798,053		-798,053		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
415020 Sch of Info-Info Techn Services Generic Program Code	624,907	297,126		922,033	540,083	458,690		998,773
Total - Sch of Info-Info Techn Services	624,907	297,126		922,033	540,083	458,690		998,773
415030 Sch of Info-Development Generic Program Code	249,524	42,915		292,439	239,808	52,378		292,186
Total - Sch of Info-Development	249,524	42,915		292,439	239,808	52,378		292,186
415040 Sch of Info-Std Rec, Ret & Plc Doctoral Students Masters Students	10,823	119,766		130,589		116,616		116,616
Total - Sch of Info-Std Rec, Ret & Plc	10,823	119,766		130,589		116,616		116,616

		2003 - 2004	004			2002 - 2003	903	
School of Information	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
415050 Sch of Info-Acad Prgrms Generic Program Code	2,822,006			2,822,006	2,357,858			2,357,858
Total - Sch of Info-Acad Prgrms	2,822,006			2,822,006	2,357,858			2,357,858
415060 Sch of Info-Student Services Generic Program Code	304,659	21,107		325,766	298,663	14,185		312,848
Total - Sch of Info-Student Services	304,659	21,107		325,766	298,663	14,185		312,848
415080 Sch of Info-Faculty Search Generic Program Code	4,472	7,994		12,466	4,164	16,361		20,525
Total - Sch of Info-Faculty Search	4,472	7,994		12,466	4,164	16,361		20,525
415110 SI Dean Generic Program Code	227,002	27,235		254,237	315,557	33,267		348,824
Total - SI Dean	227,002	27,235		254,237	315,557	33,267		348,824
415120 SI Doctoral Program Doctoral Students	565,247	21,489	18,739	605,475	430,802	5,602		436,404
Total - SI Doctoral Program	565,247	21,489	18,739	605,475	430,802	5,602		436,404
415140 SI Facilities Mgmt Operations Generic Program Code	138,424	39,304		177,728	123,136	22,577		145,713
Total - SI Facilities Mgmt Operations	138,424	39,304		177,728	123,136	22,577		145,713
415200 SI Associate Dean Research Cost Sharing	272,540			272,540				

		2003 - 2004	004			2002 - 2003	003	
School of Information	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Generic Program Code Non-Resident Tuition Diff Research Incentives	210,705 156,982	16,344	2,084	229,133 156,982 63,000	192,198 256,584	23,944		216,142 256,584 69,000
Total - SI Associate Dean Research	640,227	79,344	2,084	721,655	448,782	92,944		541,726
415300 SI Associate Dean Prof Prgms Generic Program Code	1,066,852	28,946	2,284	1,098,082	754,820	14,215		769,035
Total - SI Associate Dean Prof Prgms	1,066,852	28,946	2,284	1,098,082	754,820	14,215		769,035
415400 SI Media Services Generic Program Code	163,890	15,718		179,608	191,410	3,538		194,948
Total - SI Media Services	163,890	15,718		179,608	191,410	3,538		194,948
415500 SI Placement & Career Services Generic Program Code	55,401	5,105		905'09	50,452	5,103		55,555
Total - SI Placement & Career Services	55,401	5,105	1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	902'09	50,452	5,103	1	55,555
BUDGET TOTAL	7,495,864	26,869	871,166	8,393,899	6,337,263	928,367	781,285	8,046,915

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	904			2002 - 2003	03	
Division of Kinesiology	Salary/	1	Financial	Ē	Salary/	3	Financial	
	Benetits	Otner	Aid	lotai	Benefits	Other	Aid	Total
450000 Division of Kinesiology								
Administration	787,768	149,605		937,373	645,624	153,111		798,734
Building Program						200,000		200,000
Cost Sharing	65,189			65,189	65,030			65,030
Development Administration	162,386	52,000		214,386	153,920	50,000		203,920
Discretionary		200,000		200,000		200,000		200,000
Facilities Operating		245,000		245,000		343,000		343,000
Gen Fund Supported Research	136,872	30,000		166,872	147,461	49,700		197,161
General Univ Scholarship-Grad	416,546	12,700	52,500	481,746	374,329	12,700	62,000	449,029
General Univ Scholarship-UGrad			13,268	13,268			9,476	9,476
Info Systems Administration	283,780	212,200		495,980	274,975	194,200		469,175
Instruction	2,630,270	31,700		2,661,970	2,467,084	33,800		2,500,884
Research Incentives		127,986		127,986		120,000		120,000
Student Administration	374,708	28,650		403,358	348,088	34,100		382,188
Total - Division of Kinesiology	4,857,519	1,089,841	65,768	6,013,128	4,476,512	1,390,611	71,476	5,938,598
BUDGET TOTAL	4,857,519	1,089,841	65,768	6,013,128	4,476,512	1,390,611	71,476	5,938,598

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	004			2002 - 2003	003	
Law School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
410100 Law Research Faculty Activity								
Alumni Survey	28.535	35.120		63.655				
Cost Sharing	2,323	12,500		14,823				
Coursepacks Sales		10,000		10,000				
Instruction and Scholarly Act		322,000		322,000	28,070	400,000		428,070
South Africa Program		2,000		2,000				
TaxPolicyWorkShop		12,000		12,000				
Total - Law Research Faculty Activity	30,858	393,620		424,478	28,070	400,000		428,070
410200 Law Visting Faculty								
Administration	343,823	18,000		361,823	1,496,300	340,000		1,836,300
Death Penalty Conference	009'6	22,000		31,600				
Human Resources	93,865	1,000		94,865				
Instruction and Scholarly Act	1,054,812			1,054,812				
International Visitors	267,254	100,000		367,254				
Visitor Or Adjunct Instruction	1,097,311	300,000		1,397,311	700,000			700,000
Total - Law Visting Faculty	2,866,665	441,000		3,307,665	2,196,300	340,000		2,536,300
410300 Law Clinical Activity								
Child Advocacy Law Clinic	438,722	30,000		468,722				
Clinics	103,657			103,657	2,205,000	188,500		2,393,500
Legal Assist Urban Communities	352,213			352,213				
MI Child Welfare Resource Ctr	67,331			67,331				
MI Clinical Law Program	1,083,351	44,793		1,128,144				
Michigan Poverty Law Program	148,949	100,000		248,949				
Total - Law Clinical Activity	2,194,223	174,793		2,369,016	2,205,000	188,500		2,393,500
410400 Law Legal Practice								
Fin Aid-Restricted Need Based			18,306	18,306				

		2003 - 2004	2004			2002 - 2003	003	
Law School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Legal Practice Activities		48,700		48,700				
Total - Law Legal Practice		48,700	18,306	900'29			4	
410600 Law International Programs								
Center Advisory Board		13,000		13,000				
European Campus		5,000		5,000				
European Jrnl of Intl Law Symp		30,000		30,000				
Foreign Student Exchange		32,850		32,850				
Globalization Development		30,000		30,000				
Grad Fellowships - Res Scholar			41,676	41,676				
International Feminism		14,300		14,300				
International Law Workshop		17,700		17,700				
International Symposium		3,577		3,577				
Internships		52,000		52,000				
Law International Programs	241,261			241,261	222,100	34,000		256,100
SJD Fellowships			108,956	108,956				
Trade Conference		20,000		20,000				
Total - Law International Programs	241,261	218,427	150,632	610,320	222,100	34,000		256,100
410700 Law Academic Services								
Minority Affairs Program		27,000		27,000				
Professional Contact Network		2,000		2,000				
South Africa Program		15,000		15,000				
Student Administration	221,312			221,312	214,300	205,000		419,300
Total - Law Academic Services	221,312	47,000		268,312	214,300	205,000		419,300
410800 Law Journals and Symposia								
Law School Journals	191,200			191,200	182,400	107,000		289,400

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

,		2003 - 2004	004			2002 - 2003	03	
Law School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Law Journals and Symposia	191,200			191,200	182,400	107,000		289,400
410900 Law Student Services								
Competitions		8,625		8,625				
Orientation		4,875		4,875				
Records Administration	246,010	15,650		261,660				
Service Day Program		11,160		11,160				
Student Administration	171,679	16,650		188,329	410,300	80,000		490,300
Total - Law Student Services	417,689	26,960		474,649	410,300	80,000		490,300
411000 Law Records Admin Office								
Alumni Relations	158,678			158,678				
Commencement		19,000		19,000				
Orientation		24,000		24,000				
Post Admit Recruit		000'99		000'99				
Service Day Program		4,000		4,000				
Total - Law Records Admin Office	158,678	113,000		271,678				
411100 Law Career Services								
Career Services	424,015	42,000		466,015	409,500	113,000		522,500
Panel Discussions		5,500		5,500				
Total - Law Career Services	424,015	47,500		471,515	409,500	113,000		522,500
411200 Law Admissions								
Admissions	674,943	52,920		727,863	694,000	545,400		1,239,400
Fin Aid-Scholarship Merit			381,600	381,600		180,000		180,000
Graduate Student Recruitment	52,241	15,000		67,241				
LLM Fellowships			389,129	389,129				
Post Admit Recruit		33,000		33,000				
					The state of the s			

		2003 - 2004	2004			2002 - 2003	003	4 January I
Law School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Pre Admit Recruit		80,000		80,000				
Total - Law Admissions	727,184	180,920	770,729	1,678,833	694,000	725,400		1,419,400
411300 Law Financial Aid								
Debt Management Program			364,000	364,000				
Fin Aid-Administration	318,957	8,985		327,942	300,600	11,000		311,600
Fin Aid-Restricted Need Based Fin Aid-Scholarship Merit			818,821	818,821			480.000	480.000
Training		4,000		4,000				
Total - Law Financial Aid	318,957	12,985	2,285,221	2,617,163	300,600	11,000	480,000	791,600
411400 Law Develop & Alumni Relations	ns							
Alumni Relations	155,141			155,141				
Annual Fund	386,925	110,000		496,925				
Capital Campaign	37,939	75,000		112,939				
Development Administration	566,156	140,000		706,156	1,479,000	540,000		2,019,000
Law Quad Notes		177,987		177,987				
Major Gift Development	382,105	125,000		507,105				
Reunion		124,500		124,500				
Total - Law Develop & Alumni Relations	1,528,266	752,487		2,280,753	1,479,000	540,000		2,019,000
411500 Law Information Technology								
Admin Information Technology		128,821		128,821				
Audio Visual	103,233	33,282		136,515				
Computer Assisted Legal Rsch		10,000		10,000				
Computer Labs		72,697		72,697				
Faculty Information Technology		25,759		25,759				
Info Systems Administration	843,502	37,603		881,105	902,100	920,000		1,822,100
Law IT Infrastructure		298,000		298,000				
								- 1

	: :	2003 - 2004	004			2002 - 2003	103	
Law School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Law IT Servers Library Training		82,000 49,101 1,000		82,000 49,101 1,000				
Total - Law Information Technology	946,735	738,263		1,684,998	902,100	920,000		1,822,100
411600 Law General Administration								
Administration	323,981	80,000		403,981	299,000	73,500		372,500
Building Planning Development Administration	135.802	37,000 30.000		37,000 165.802	127,000			127,000
Instruction and Scholarly Act	4,944,810	312,446		5,257,256	5,844,200			5,844,200
Total - Law General Administration	5,404,593	459,446		5,864,039	6,270,200	73,500		6,343,700
411700 Law Facilities and Equipment								
Administration	272,717	61,000		333,717	376,400	221,445		597,845
Facilities Operating	151,412			151,412		1,100,000		1,100,000
Maintenance & Repair		170,000		170,000				
Total - Law Facilities and Equipment	424,129	231,000		655,129	376,400	1,321,445		1,697,845
411800 Law Communications Office								
Administration		7,000		7,000				
Capital Campaign		40,000		40,000				
Career Services		2,300		2,300				
Graduate Student Recruitment		28,000		28,000				
Law School Public & Media Relations	284,268	62,132		346,400	259,800	320,000		579,800
Minority Affairs Program		800		800				
Post Admit Recruit		110,000		110,000				
Pre Admit Recruit		56,800		26,800				
Reunion		10,000		10,000				
Student Organizations		2,000		2,000				

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

Law School Salary/Benefits Financial Other Aid Total Training 3,000 3,000 3,000 Total - Law Communications Office 284,268 322,032 606,300 411900 Law Office of Public Service 178,262 9,860 188,122 Law School Office of Public Service 178,262 9,860 188,122 412000 Law Library 1,202 1,820,320 1,200 Bibliographic Resources 1,200 1,200 1,200 Collection 6,500 6,500 6,500 6,500 Lexcalibur 1,200 1,200 1,200 1,200 Inter Library Lean 1,200 1,200 1,200 1,200 Inter Library Center 2,664,974 114,000 2,778,974 1,200 Maintenance & Repair 10,500 10,500 10,500 10,500 Research Libraries Group 2,664,974 2,479,376 2,500 2,500 Special Faculty Purchase 2,664,974 2,479,376 2,479,376 2,441,000 Training </th <th>2003 - 2004</th> <th></th> <th></th> <th>2002 - 2003</th> <th>003</th> <th></th>	2003 - 2004			2002 - 2003	003	
3,000 178,262 9,860 178,262 9,860 1,920,320 1,200 6,500 196,056 1,14,000 10,500 6,800 75,000 90,000 2,500 41,000 2,500 41,000 2,500	Other		Salary/ Benefits	Other	Financial Aid	Total
284,268 322,032 66 178,262 9,860 18 7,500 7,500 1,9 1,200 6,500 1,9 1,200 6,500 1 1,200 6,500 1 1,200 6,500 1 2,664,974 114,000 2,500 41,000 2,500 2,664,974 2,479,376 5,14	3,000	3,000				
178,262 9,860 18 178,262 9,860 18 7,500 1,920,320 1,9 1,200 6,500 196,056 2,664,974 114,000 6,800 10,500 6,800 2,500 11,000 2,500 11,000 2,500 11,000 2,500 11,000 2,500 11,000 2,500 11,000 2,500 11,000 11,		606,300	259,800	320,000		579,800
blic Service 178,262 9,860 18 7,500 1,920,320 1,9 1,200 6,500 196,056 2,664,974 114,000 8,000 2,500 90,000 2,500 41,000 2,504,974 2,479,376 5,14						
rublic Service 178,262 9,860 18 7,500 1,920,320 1,200 6,500 196,056 114,000 8,000 10,500 6,800 75,000 90,000 2,500 41,000 2,664,974 2,479,376 5,14		188,122	163,000	28,000		191,000
7,500 1,920,320 1,200 6,500 196,056 114,000 8,000 10,500 6,800 75,000 90,000 2,500 41,000 2,664,974 2,479,376 5,14		188,122	163,000	28,000		191,000
aphic Resources 7,500 1,920,320 1,200 ed Photocopy Services 1,200 6,500 196,056 1,200 196,056 1,200 196,056 1,200 196,050 1,200 2,664,974 114,000 10,500 6,800 10,500 6,800 10,500 11,000 11,200 11,00						
and Photocopy Services 1,920,320 1,9 and Photocopy Services 1,200 6,500 and & Repair 1,9664,974 114,000 Somputer Library Center 8,000 Somputer Library Center 6,800 All Libraries Group 90,000 Faculty Purchase 2,500 and -Law Library 2,479,376 5,14	7,500	7,500				
ard Photocopy Services ray Loan furary Loan furary Loan furary Loan furary Loan furary Loan furary Contex from Library Center from Libraries Group from Faculty Purchase furary Contex furary Center furary Center from Library Center from Library Center from Computer Computer from Computer Co	1,920,320	1,920,320				
first Loan 196,056 1 2,664,974 114,000 2,7 ance & Repair 2,664,974 114,000 2,700 10,500 6,800 5,100 Faculty Purchase 2,500 11-Law Library 2,664,974 2,479,376 5,14	1,200	1,200				
ance & Repair ance & Repair Somputer Library Center 10,500 6,800 75,000 75,000 90,000 90,000 11-Law Library 2,664,974 2,479,376 5,14	6,500	6,500				
ance & Repair Somputer Library Center Somputer Library Center Somputer Library Center Somputer Library Center 10,500 6,800 75,000 Faculty Purchase 2,500 41,000 1-Law Library 2,664,974 2,1479,376 5,14	196,056	196,056				
8,000 10,500 6,800 75,000 90,000 41,000 2,664,974 2,479,376 5,14		2,778,974	2,713,500	2,543,200		5,256,700
Center 10,500 6,800 75,000 75,000 90,000 1ts 2,500 41,000	8,000	8,000				
6,800 75,000 90,000 41,000 7,14 2,664,974 2,479,376 5,14	10,500	10,500				
75,000 90,000 2,500 41,000 7,2,664,974 2,479,376 5,14	6,800	6,800				
1ts 2,500 41,000 7, 2,664,974 2,479,376 5,14	75,000	75,000				
2,500 41,000 1-Law Library 2,664,974 2,479,376 5,14	000'06	90,000				
41,000 -Law Library 2,664,974 2,479,376 5,14	2,500	2,500				
2,664,974 2,479,376	41,000	41,000				
		5,144,350	2,713,500	2,543,200		5,256,700
BUDGET TOTAL 19,223,269 6,727,369 3,224,888 29,175,526	6,727,369	1 11	19,026,570	7,950,045	480,000	27,456,615

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	-
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
170100 Research, Computing, Fac								-
LS&A Current		52,416		52,416		51,432		51,432
LS&A Departmental Balances LS&A RCF - Facilities	-1,495	2 836 631		-1,495		2 502 202		2 502 202
LS&A Support Staff	539,592	7,000,5		539,592	693.165	2,505,505		3,383,302 693.165
Recruitment & Retention		1,283,313		1,283,313	-234,603	3,819,000		3,584,397
Total - Research, Computing, Fac	538,097	4,172,360		4,710,457	458,562	7,453,734		7,912,296
170200 LS&A Dev & External Relations	S							
LS&A Current		135,816		135,816		316,616		316,616
LS&A Departmental Balances		-180,800		-180,800				
LS&A Departmental Program Support		421,450		421,450				
LS&A Development Activity		1,034,177		1,034,177		1,152,747		1,152,747
LS&A Support Staff	1,530,244			1,530,244	1,499,049			1,499,049
LS&A Temporary Hourly Office	30,448			30,448	30,448			30,448
Total - LS&A Dev & External Relations	1,560,692	1,410,643		2,971,335	1,529,497	1,469,363		2,998,860
170300 LS&A Faculty Appointments								
Faculty Award		-10,000		-10,000		10,000		10,000
LS&A Administrative Supplement	20,833			20,833	20,000			20,000
LS&A Current		38,700		38,700		57,300		57,300
LS&A Departmental Balances	110,664			110,664				
LS&A Faculty Administration	165,586			165,586	174,861			174,861
LS&A Regular Faculty					20,000			20,000
LS&A Supplemental Retirement	000'99			000'99				
LS&A Support Staff	280,764			280,764	358,802			358,802
LS&A Temporary Hourly Office					75,275			75,275
Recruitment & Retention	2,000	287,025	6,500	298,525		548,680		548,680

		2003 - 2004	004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - LS&A Faculty Appointments	648,847	315,725	6,500	971,072	678,938	615,980		1,294,918
170400 Lloyd Hall Scholars Program								
Faculty Award	1,654			1,654				
LS&A Administrative & Applic		1,750		1,750		1,750		1,750
LS&A Administrative Supplement	4,000			4,000	4,000			4,000
LS&A Current	11,250	7,000		18,250		8,500		8,500
LS&A Departmental Balances	86-			86-				
LS&A Supplemental Instruction	49,500			49,500	18,000			18,000
LS&A Support Staff	90,913			90,913	92,246			92,246
LS&A Temporary Hourly Graders	11,520			11,520				
LS&A Temporary Hourly Office	11,745			11,745	4,897			4,897
Undergraduate Student Recruitment		6,250		6,250				
Total - Lloyd Hall Scholars Program	180,484	15,000		195,484	119,143	10,250		129,393
170500 LS&A Budget & Admin								
LS&A Current		25,656		25,656		98,092		98,092
LS&A Departmental Balances	-972			-972				1
LS&A Faculty Administration					-5,380			-5,380
LS&A Support Staff	372,892			372,892	399,580	124.500		399,580 124,500
S&A Budget & Admin				001	000 700	222 502		616 792
0	371,920	909'07		397,576	384,400	766,327		100
170800 LS&A Student Academic Affairs	ş							
LS&A Administrative & Applic		10,000		10,000		25,000		25,000
LS&A Current		116,923		116,923		116,923		116,923
LS&A Departmental Balances	68,047			68,047				
LS&A Departmental Program Support		41,648		41,648		62,148		62,148
LS&A Support Staff	2,583,637			2,583,637	2,577,908			2,577,908

		2003 - 2004	004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Temporary Hourly Office	117,504			117,504	117,504			117,504
Total -LS&A Student Academic Affairs	2,769,188	168,571		2,937,759	2,695,412	204,071		2,899,483
171100 Humanities Institute LS&A Administrative Supplement	90009			9.000	9000			9.000
LS&A Departmental Balances	2,000			2,000				
Total - rumannes insulute	8,000			8,000	6,000			000'9
171200 LS&A Media Services								
LS&A Current		483,173		483,173		323,908		323,908
LS&A Departmental Balances	-3,254			-3,254		751 000		151 000
LS&A Support Staff	765,665			765,665	831,535	200		831,535
LS&A Temporary Hourly Office	143,336			143,336	182,903			182,903
Total - LS&A Media Services	905,747	483,173		1,388,920	1,014,438	474,908		1,489,346
171300 LS&A Undergraduate Education								
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		12,526		12,526		3,650		3,650
LS&A Departmental Balances	-27,948			-27,948				
LS&A Departmental Program Support	-4,747	138,220		133,473	8,753	186,471		195,224
LS&A Faculty Administration	90,713	;		90,713	116,252	000		110,232
LS&A Faculty Program Support	19,858	33,302		53,160		22,244		44,22
LS&A Support Staff	306,675			306,675	243,267			243,267
Total - LS&A Undergraduate Education	394,551	184,048		578,599	378,272	212,365		590,637
171400 Undergraduate Research Opportunity Prog	rtunity Prog							
Faculty Award	175,383			175,383				
LS&A Administrative & Applic		31,104		31,104				

		2003 - 2004	2004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Current LS&A Departmental Balances	7.43	54,765		54,765		77,352		77,352
LS&A Departmental Program Support	-743 -235,165	260,165	-15,000	-743 10,000	268,065	319,885		587,950
LS&A Departmental Scholarship LS&A Discretionary Support		6,750	2,706	7,706 6,750				
LS&A Faculty Program Support LS&A Support Staff	-95,000 236,258	95,000		236,258	232,297			232,297
LS&A Temporary Hourly Graders LS&A Temporary Hourly Office Research Incentives	354,293			354,293	-2,007			-2,007
Total - Undergraduate Research Opportunity Prog	435,026	447,784	-7,294	875,516	498,355	397,237		895,592
171401 UROP in Residence								
LS&A Current LS&A Departmental Balances	-222	9,563		9,563		9,563		9,563
LS&A Support Staff LS&A Temporary Hourly Office	61,101 3,188			61,101 3,188	60,605 3,188			60,605
Total - UROP in Residence	64,067	9,563		73,630	63,793	9,563		73,356
171500 Office of International Program LS&A Current LS&A Departmental Program Support LS&A General Fund Returns LS&A Regular Faculty LS&A Support Staff	180,000 4,928	200,000		200,000	1,960,000			1,960,000
Total - Office of International Program	184,928	200,000		384,928	1,960,000			1,960,000
171700 LS&A Mich Community Scholars LS&A Current	S.I.	6,396		962'9		5,896		5,896

1		2003 - 2004	004			2002 - 2003	103	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Departmental Balances	7,235			7,235				
LS&A Departmental Program Support	-1,500	8,041		6,541		7,850		7,850
LS&A Faculty Administration	42,121			42,121	39,421			39,421
LS&A Faculty Program Support	23,050	-3,700		19,350		23,050		23,050
LS&A Supplemental Instruction	15,000			15,000	15,000			15,000
LS&A Support Staff	89,736			89,736	84,314			84,314
LS&A Temporary Hourly Office	1,633			1,633	1,633			1,633
Undergraduate Student Recruitment		4,175		4,175		6,975		6,975
Total - LS&A Mich Community Scholars	177,275	14,912		192,187	140,368	43,771		184,139
171900 LS&A First Year Seminars								
LS&A Current		15,100		15,100		16,500		16,500
LS&A Departmental Balances	3,873			3,873				
LS&A Departmental Program Support	-191,500	209,308		17,808		192,808		192,808
LS&A Supplemental Instruction	165,000			165,000				
LS&A Support Staff	68,123			68,123	71,419			71,419
LS&A Temporary Hourly Office	3,500			3,500				
Total - LS&A First Year Seminars	48,996	224,408		273,404	71,419	209,308		280,727
172000 Anthropology Department								
Faculty Award	6,000			6,000	3,000			3,000
LS&A Administrative & Applic		2,200		2,200		16,200		16,200
LS&A Administrative Supplement	16,000			16,000	10,000			10,000
LS&A Current		88,023		88,023		93,170		93,170
LS&A Departmental Balances	17,157	-3,500		13,657				
LS&A Departmental Program Support		1,300		1,300				
LS&A Departmental Scholarship			306,651	306,651				
LS&A Discretionary Support		5,000		5,000				
LS&A Regular Faculty	2,608,090			2,608,090	2,800,593			2,800,593
LS&A Support Staff	280,821			280,821	298,003			298,003
					And the same of the same works			

•		2003 - 2004	004			2002 - 2003	03	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Temporary Hourly Office	3,096			3,096	6,193			6,193
Professorship Collegiate		10,000		10,000		5,000		5,000
Recruitment & Retention		59,750		59,750	2,000	1,000		9'000
Research Incentives		59,011		59,011		9,358		9,358
Term III A	49,310			49,310	46,350			46,350
Term III B	50,470			50,470	50,470			50,470
Total - Anthropology Department	3,030,944	221,784	306,651	3,559,379	3,219,609	124,728		3,344,337
172500 Astronomy Department								
LS&A Administrative & Applic						200		200
LS&A Administrative Supplement	8,000			8,000	8,000			8,000
LS&A Current		33,347		33,347		58,917		58,917
LS&A Departmental Balances	2,500	-5,250		-2,750				
LS&A Discretionary Support		280,390		280,390		265,000		265,000
LS&A Regular Faculty	856,959			856,959	839,888			839,888
LS&A Support Staff	298,123			298,123	205,907			205,907
LS&A Temporary Hourly Office	1,657			1,657	3,315			3,315
Recruitment & Retention	133,152	127,000		260,152		153,152		153,152
Research Incentives		56,009		56,009		43,788		43,788
Tem III A	26,527			26,527	26,527			26,527
Term III B	8,800			8,800	6,846			6,846
Total - Astronomy Department	1,335,718	491,496		1,827,214	1,090,483	521,357		1,611,840
172700 Biological Station								
LS&A Administrative & Applic		7,000		7,000		-3,500		-3,500
LS&A Administrative Supplement	7,500			7,500	-2,100			-2,100
LS&A Current		25,750		25,750		42,575		42,575
LS&A Departmental Balances	115,468			115,468				
LS&A Departmental Program Support		85,639		85,639	-224,810	85,639		-139,171
LS&A Departmental Scholarship			53,695	53,695			1,575	1,575
								To add the

		2003 - 2004	2004			2002 - 2003	303	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Faculty Administration	19,166			19,166	-45,252			-45,252
LS&A General Fund Returns LS&A Regular Fagulty	88 047			00 071	-355,680			-355,680
LS&A Support Staff	413,381			88,047 413,381	450.060			450.060
LS&A Temporary Hourly Office	1,323			1,323	6,647			6,647
Research Incentives		10,405		10,405		11,873		11,873
Term III A	64,655			64,655	87,000			87,000
Term III B	241,580			241,580	182,000			182,000
Undergraduate Student Recruitment		4,500		4,500				
Total - Biological Station	951,120	133,294	53,695	1,138,109	97,865	136,587	1,575	236,027
172800 Science Learning Center								
LS&A Current		26,485		26,485		87,925		87,925
LS&A Departmental Balances	-1,004			-1,004				
LS&A Departmental Program Support		64,100		64,100		64,100		64,100
LS&A RCF - Computing		55,675		55,675				
LS&A Support Staff	194,686			194,686	191,456			191,456
LS&A Temporary Hourly Office	31,096			31,096	31,096			31,096
Total - Science Learning Center	224,778	146,260		371,038	222,552	152,025		374,577
172900 LS&A Information Technology								
LS&A Current		145,000		145,000		-5,300		-5,300
LS&A Departmental Balances	59,070	5,300		64,370				
LS&A Departmental Program Support						41,305		41,305
LS&A Discretionary Support		746,285		746,285	-129,411	835,875		706,464
LS&A RCF - Computing		2,977,276		2,977,276		4,839,072		4,839,072
LS&A Support Staff	1,775,776			1,775,776	2,228,657			2,228,657
LS&A Temporary Hourly Office	89,703			89,703	93,619			93,619
Total - LS&A Information Technology	1,924,549	3,873,861		5,798,410	2,192,865	5,710,952		7,903,817

!		2003 - 2004	004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Fotal
173200 LS&A Student Recruitment								
LS&A Administrative & Applic		8,000		8,000				
LS&A Current		11,275		11,275		11,605		11,605
LS&A Departmental Balances	-1,118		-30,000	-31,118				
LS&A Departmental Program Support		24,000		24,000				
LS&A Departmental Scholarship			624,660	624,660			600,000	600,000
LS&A Support Staff	148,117			148,117	145,042			145,042
LS&A Temporary Hourly Office	5,002			5,002	3,002			3,002
Undergraduate Student Recruitment		89,334		89,334		129,334		129,334
Total - LS&A Student Recruitment	152,001	132,609	594,660	879,270	148,044	140,939	000,009	888,983
173300 Program in the Environment								
LS&A Administrative Supplement	000'9			6,000	9'000			6,000
LS&A Current		71,000		71,000		99,260		99,260
LS&A Departmental Balances	-238,478			-238,478				
LS&A Departmental Program Support	11,880	40,000		51,880	37,042			37,042
LS&A Faculty Administration	101,757			101,757	192,795			192,795
LS&A Regular Faculty	1,069,252			1,069,252	1,358,030			1,358,030
LS&A Support Staff Term III A	174,372			174,372	218,743			218,743
Total - Program in the Environment	1,124,783	111,000		1,235,783	1,812,610	99,260		1,911,870
173500 Chemistry Department								
Faculty Award						37,500		37,500
LS&A Administrative & Applic		2,700		2,700		16,700		16,700
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		586,641		586,641		595,032		595,032
LS&A Departmental Balances	-14,826	-10,500		-25,326				
LS&A Departmental Scholarship			377,796	377,796			141,973	141,973

		2003 - 2004	2004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Discretionary Support		127,471		127,471		202,471		202,471
LS&A Regular Faculty	3.366.710	30,136		30,136	3 210 477	30,136		30,136
LS&A Support Staff	2,069,461			2,069,461	2.062.523			2.062.523
LS&A Temporary Hourly Graders	71,097			71,097	78,997			78,997
LS&A Temporary Hourly Office	27,042			27,042	54,085			54,085
Professorship Collegiate		20,000		20,000		25,000		25,000
Recruitment & Retention		1,254,334		1,254,334				
Research Incentives		549,849		549,849		557,627		557,627
Term III A	189,989			189,989	189,989			189,989
Term III B	11,730			11,730	11,730			11,730
Total - Chemistry Department	5,731,203	2,560,631	377,796	8,669,630	5,626,801	1,464,466	141,973	7,233,240
173700 Classical Art & Archaeology Prog	5 0							
LS&A Administrative & Applic		1,600		1,600				
LS&A Departmental Scholarship			76,662	76,662				
Total - Classical Art & Archaeology Prog		1,600	76,662	78,262				
173800 LS&A Human Resources								
LS&A Current		4,468		4,468		2,500		2,500
LS&A Departmental Balances	-417	1,500		1,083				
LS&A Departmental Program Support		287,086		287,086		132,000		132,000
LS&A Support Staff	243,093			243,093	228,771			228,771
Total - LS&A Human Resources	242,676	293,054		535,730	228,771	134,500		363,271
173900 LS&A Management Info Systems	18							
LS&A Current		13,964		13,964		13,000		13,000
LS&A Departmental balances LS&A Departmental Program Support	110,099	18,675		110,099 18,675		36,000		36,000

		2003 - 2004	004			2002 - 2003	903	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Support Staff	255,942			255,942	214,725			214,725
Total - LS&A Management Info Systems	366,041	32,639		398,680	214,725	49,000		263,725
174000 Classical Studies Department								
Faculty Award		2,000		2,000		17,840		17,840
LS&A Administrative & Applic		2,500		2,500		13,000		13,000
LS&A Administrative Supplement	15,000			15,000	15,000			15,000
LS&A Current		48,020		48,020		66,094		66,094
LS&A Departmental Balances	-9,472	-2,000	4,649	-6,823				
LS&A Departmental Program Support		-4,500		-4,500		8,000		8,000
LS&A Departmental Scholarship			211,586	211,586			55,960	55,960
LS&A Regular Faculty	1,527,576			1,527,576	1,225,530			1,225,530
LS&A Supplemental Instruction	141,273			141,273	181,773			181,773
LS&A Support Staff	190,469			190,469	187,295			187,295
LS&A Temporary Hourly Graders	7,937			7,937	8,819			8,819
LS&A Temporary Hourly Office	2,249			2,249	4,498			4,498
Professorship Collegiate		10,000		10,000		2,000		5,000
Recruitment & Retention		154,000		154,000				
Research Incentives		33,015		33,015		35,970		35,970
Term III A	32,000			32,000	32,703			32,703
Term III B	5,353			5,353	4,650			4,650
Total - Classical Studies Department	1,912,385	243,035	216,235	2,371,655	1,660,268	145,904	55,960	1,862,132
174100 LS&A Outreach Services								
LS&A Current		1,952		1,952		1,000		1,000
LS&A Departmental Balances	36,625			36,625				
LS&A Support Staff	125,801			125,801	122,362			122,362
Total - LS&A Outreach Services	162.426	1,952		164,378	122,362	1,000		123,362
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Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	903	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
174200 LS&A Dean's Area								
Faculty Award		-90,711		-90,711	13,000	-13,000		
LS&A Administrative Supplement					1,000			1,000
LS&A Current		55,000		55,000		68,000		68,000
LS&A Departmental Balances	22,725			22,725				
LS&A Faculty Administration	242,000			242,000	287,812			287,812
LS&A Support Staff	218,309			218,309	215,337			215,337
LS&A Temporary Hourly Office	6,000			6,000				
Total -LS&A Dean's Area	489,034	-35,711		453,323	517,149	55,000		572,149
174300 LS&A Research and Grad Studies	ies							
Cost Sharing	000'009			000,009	000,009			600,000
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		6,922		6,922		4,974		4,974
LS&A Departmental Balances	-76,797			-76,797				
LS&A Departmental Program Support		77,200		77,200		77,200		77,200
LS&A Discretionary Support		371,624		371,624		375,000		375,000
LS&A Faculty Administration	63,747			63,747	104,700			104,700
LS&A Support Staff	143,840			143,840	133,419			133,419
Total - LS&A Research and Grad Studies	740,790	455,746		1,196,536	848,119	457,174		1,305,293
174400 LS&A Planning&Operations-Admin	dmin							
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		5,795		5,795		4,150		4,150
LS&A Departmental Balances	-27,197			-27,197				
LS&A Departmental Program Support		30,625		30,625				
LS&A Discretionary Support		30,000		30,000		30,000		30,000
LS&A Faculty Administration	119,621			119,621	139,854			139,854
LS&A Support Staff	258,413			258,413	258,416			258,416

		2003 - 2004	2004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - LS&A Planning&Operations-Admin	360,837	66,420		427,257	408,270	34,150		442,420
174500 LS&A Comm and Marketing								
LS&A Current	000	79,984		79,984		119,984		119,984
LS&A Departmental Balances LS&A Departmental Program Support	-19,606	434,444		-19,606 434,444		829,000		829,000
LS&A Support Staff Undergraduate Student Recruitment	483,483			483,483	493,164			493,164
Total - LS&A Comm and Marketing	463,877	514,428	4 4 4 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	978,305	493,164	948,984		1,442,148
174600 Program in Computer Science LS&A Regular Faculty	21,156			21,156	20,706			20,706
Total - Program in Computer Science	21,156			21,156	20,706			20,706
174700 LS&A Organizational Studies								
LS&A Administrative & Applic		1,000		1,000	,	8,000		8,000
LS&A Administrative Supplement	5,000	45,000		5,000	2,000	15,000		5,000
LS&A Departmental Balances	2.008	3,896		5,904				
LS&A Discretionary Support	1	4,000		4,000		5,000		5,000
LS&A Faculty Administration	64,063			64,063	71,340			71,340
LS&A Regular Faculty	134,906			134,906	114,889			114,889
LS&A Support Staff	133,891			133,891	133,825			133,825
Research Incentives		874		874				
Total - LS&A Organizational Studies	339,868	24,770		364,638	325,054	28,000		353,054
174900 LS&A Health Science Scholars								
LS&A Administrative & Applic LS&A Current		6,000		6,000 7,000		17,992		17,992

		2003 - 2004	1004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Departmental Balances	17,994	-		17,994				
LS&A Departmental Program Support	25,800	2,200		28,000	25,800	29,200		55,000
LS&A Discretionary Support		10,000		10,000				
LS&A Supplemental Instruction	15,000			15,000				
LS&A Support Staff	150,356			150,356	167,682			167,682
LS&A Temporary Hourly Office	1,636			1,636	1,636			1,636
Undergraduate Student Recruitment		1,000		1,000				
Total - LS&A Health Science Scholars	210,786	26,200		236,986	195,118	47,192		242,310
175000 Economics Department								
LS&A Administrative & Applic		2,000		2,000		33,500		33,500
LS&A Administrative Supplement	24,000			24,000	12,000			12,000
LS&A Current		113,268		113,268		116,554		116,554
LS&A Departmental Balances	20,899	-17,500		3,399				
LS&A Departmental Program Support					2,899			2,899
LS&A Departmental Scholarship			229,988	229,988				
LS&A Discretionary Support		50,000		20,000				
LS&A Regular Faculty	4,493,232			4,493,232	4,202,841			4,202,841
LS&A Supplemental Instruction	-90,500			-90,500				
LS&A Support Staff	588,053			588,053	538,577			538,577
LS&A Temporary Hourly Graders	19,132			19,132	21,258			21,258
LS&A Temporary Hourly Office	2,397			2,397	4,795			4,795
Recruitment & Retention		147,500		147,500		2,000		7,000
Research Incentives		61,634		61,634		15,765		15,765
Term III A	143,691			143,691	143,691			143,691
Term III B	41,120			41,120	41,120			41,120
Total - Economics Department	5,242,024	356,902	229,988	5,828,914	4,967,181	172,819		5,140,000
175500 English Language & Lit Dept								
Faculty Award		5,000		5,000		35,337		35,337

		2003 - 2004	004	-		2002 - 2003	003	
College of Literature, Science, &	Salary/		Financial	,	Salary/		Financial	
	Benefits	Other	Aid	Total	Benefits	Other	Aid	Total
LS&A Administrative & Applic		3,200		3,200		40,700		40,700
LS&A Administrative Supplement	33,500			33,500	30,100			30,100
LS&A Current		185,247		185,247		195,991		195,991
LS&A Departmental Balances	53,959	2,000		55,959				
LS&A Departmental Program Support		110,000		110,000	14,085	110,000		124,085
LS&A Departmental Scholarship			538,323	538,323			328,948	328,948
LS&A Discretionary Support		25,000		25,000		2,752	45,860	48,612
LS&A Faculty Program Support	5,500	6,855		12,355		12,355		12,355
LS&A Regular Faculty	4,742,801	11,861		4,754,662	4,594,581			4,594,581
LS&A Supplemental Instruction					77,714			77,714
LS&A Support Staff	730,649			730,649	783,407			783,407
LS&A Temporary Hourly Graders	322,955			322,955	358,839			358,839
LS&A Temporary Hourly Office	15,341			15,341	30,682			30,682
Professorship Collegiate		25,000		25,000		25,000		25,000
Recruitment & Retention		90,000		000'06		29,000		29,000
Research Incentives		105,719		105,719		118,997		118,997
Term III A	259,485			259,485	259,485			259,485
Term III B	106,364			106,364	106,364			106,364
Total - English Language & Lit Dept	6,270,554	569,882	538,323	7,378,759	6,255,257	570,132	374,808	7,200,197
175600 English Composition Board								
LS&A Administrative & Applic		1,000		1,000		8,000		8,000
LS&A Administrative Supplement	3,000			3,000	3,000			3,000
LS&A Current		30,033		30,033		27,013		27,013
LS&A Departmental Balances	7,534	-7,000		534				
LS&A Departmental Program Support	333	-161,061		-160,728	127,000	102,834		229,834
LS&A Departmental Scholarship			-42,509	-42,509		58,838		58,838
LS&A Faculty Program Support		435		435				
LS&A Regular Faculty	230,289			230,289	223,882			223,882
LS&A Supplemental Instruction	392,228			392,228				
LS&A Support Staff	223,088			223,088	217,371			217,371
According to the Control of the Cont								

		2003 - 2004	9004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Temporary Hourly Graders LS&A Temporary Hourly Office Recruitment & Retention	13,500 1,933	C		13,500	3,866		:	3,866
Research Incentives Term III A	4 000	2,296		2,296 4,000		1,671		1,671
Term III B	4,000			4,000				
Total - English Composition Board	879,905	-132,297	-42,509	705,099	575,119	198,356		773,475
176000 Asian Languages and Cultures								
Faculty Award		1,950		1,950				
LS&A Administrative & Applic						49,600		49,600
LS&A Administrative Supplement	12,000			12,000	12,000			12,000
LS&A Current		56,874		56,874		50,922		50,922
LS&A Departmental Balances	-4,835	-28,000		-32,835				
LS&A Departmental Program Support		12,000		12,000		12,000		12,000
LS&A Departmental Scholarship			202,872	202,872			47,590	47,590
LS&A Discretionary Support		15,000		15,000		-10,000		-10,000
LS&A Regular Faculty	1,772,977			1,772,977	1,714,000			1,714,000
LS&A Support Staff	191,996			191,996	185,173			185,173
LS&A Temporary Hourly Graders	5,296			5,296	5,884			5,884
LS&A Temporary Hourly Office	554			554	11,109			11,109
Professorship Collegiate		10,000		10,000		10,000		10,000
Recruitment & Retention		2,000		2,000				!
Research Incentives		27,166		27,166		30,459		30,459
Term III A	17,100			17,100	23,100			23,100
Term III B	6,180			6,180	6,180			6,180
Total - Asian Languages and Cultures	2,001,268	06,96	202,872	2,301,130	1,957,446	142,981	47,590	2,148,017
177000 Geological Sciences								
Faculty Award	260,473			260,473	117,939	132,300		250,239
				7,000				

		2003 - 2004	004		- - -	2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Administrative & Applic		11,600		11,600		18,600		18,600
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		165,526		165,526		187,844		187,844
LS&A Departmental Balances	39,530	-7,000		32,530				
LS&A Departmental Program Support		4,800		4,800		9,800		9,800
LS&A Departmental Scholarship			395,629	395,629			264,123	264,123
LS&A Discretionary Support						000'09		60,000
LS&A Regular Faculty	2,203,552			2,203,552	1,810,654			1,810,654
LS&A Support Staff	758,354			758,354	716,899			716,899
LS&A Temporary Hourly Graders	6,684			6,684	29,649			29,649
LS&A Temporary Hourly Office	3,140			3,140	6,281			6,281
Professorship Collegiate		10,000		10,000		15,000		15,000
Recruitment & Retention		285,500		285,500		125,000		125,000
Research Incentives		111,178		111,178		146,411		146,411
Term III A	20,600			20,600	20,600			20,600
Term III B	191,522			191,522	191,522			191,522
Total - Geological Sciences	3,493,855	581,604	395,629	4,471,088	2,903,544	694,955	264,123	3,862,622
178000 Germanic Languages & Lit Dept								
Faculty Award	2,500	5,000		7,500				
LS&A Administrative & Applic		8,000		8,000		8,000		8,000
LS&A Administrative Supplement	16,000			16,000	8,000			8,000
LS&A Current		43,931		43,931		47,137		47,137
LS&A Departmental Balances	099	-7,000		-6,340				
LS&A Departmental Scholarship			76,662	76,662				
LS&A Regular Faculty	1,049,673	-13,000		1,036,673	1,006,986			1,006,986
LS&A Support Staff	151,183			151,183	168,679			168,679
LS&A Temporary Hourly Office	1,058			1,058	2,117			2,117
Research Incentives		20,733		20,733		20,432		20,432
Term III A	2,862			2,862	2,862			2,862
Term III B	2,862			2,862	2,862			2,862

		2003 - 2004	,004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Germanic Languages & Lit Dept	1,226,798	57,664	76,662	1,361,124	1,191,506	75,569		1,267,075
179000 History Department								
Faculty Award	25,453	30,000		55,453	5,000			5,000
LS&A Administrative & Applic		2,000		2,000		2,000		2,000
LS&A Administrative Supplement	25,000			25,000	20,013			20,013
LS&A Current		122,796		122,796		131,405		131,405
LS&A Departmental Balances	71,533	-7,000		64,533				
LS&A Departmental Scholarship			518,656	518,656			150,000	150,000
LS&A Faculty Administration	57,978			57,978	55,050			55,050
LS&A Regular Faculty	4,139,059	-23,958		4,115,101	3,818,175			3,818,175
LS&A Support Staff	404,474			404,474	414,544			414,544
LS&A Temporary Hourly Graders	7,171			7,171	7,968			2,968
LS&A Temporary Hourly Office	8,631			8,631	17,263			17,263
Professorship Collegiate		25,000		25,000	15,000	10,000		25,000
Recruitment & Retention		15,000		15,000	10,000			10,000
Research Incentives		97,321		97,321		96,014		96,014
Term III A	45,399			45,399	45,399			45,399
Term III B	33,456			33,456	33,456			33,456
Total - History Department	4,818,154	261,159	518,656	5,597,969	4,441,868	239,419	150,000	4,831,287
179100 Judaic Studies Program								
LS&A Administrative & Applic						-3,500		-3,500
LS&A Administrative Supplement	9,000			000'9	6,000			6,000
LS&A Current		1,000		1,000		2,793		2,793
LS&A Departmental Balances	2,535			2,535				
LS&A Regular Faculty	61,612			61,612	81,872			81,872
LS&A Support Staff	40,225			40,225	38,461			38,461
LS&A Temporary Hourly Office					1,956			1,956
Professorship Endowed					-4,950	2,550		-2,400

		2003 - 2004	904			2002 - 2003	03	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Research Incentives Term III B	9,100	7,469		7,469		6,356		6,356
Total - Judaic Studies Program	119,472	8,469		127,941	123,339	8,199		131,538
179500 History of Art Department								
Faculty Award	25,000	8,000		33,000		90		000
LS&A Administrative & Applic LS&A Administrative Supplement	10.000			10.000	10.000	21,000		10,000
LS&A Current		62,884		62,884		81,804		81,804
LS&A Departmental Balances	44,264	-1,500	7,181	49,945				
LS&A Departmental Scholarship			193,408	193,408			38,500	38,500
LS&A Discretionary Support		4,000		4,000		5,000		5,000
LS&A Faculty Program Support		8,920		8,920		8,920		8,920
LS&A Regular Faculty	1,353,615			1,353,615	1,239,681			1,239,681
LS&A Support Staff	411,237			411,237	431,255			431,255
LS&A Temporary Hourly Graders	58,828			58,828	65,364			65,364
LS&A Temporary Hourly Office	46,734			46,734	54,234	,		54,234
Professorship Collegiate		3,000		3,000		3,000		3,000
Recruitment & Retention		20,000		20,000		30,000		30,000
Research Incentives		33,247		33,247		38,862		38,862
Term III A	12,642			12,642	12,642			12,642
Term III B	12,644			12,644	12,644			12,644
Total - History of Art Department	1,974,964	138,551	200,589	2,314,104	1,825,820	188,586	38,500	2,052,906
179900 Interdepartmental Instruction								
Administration		-5,660,117		-5,660,117		-6,282,473		-6,282,473
Faculty Award	-204,191	-110,450		-314,641	-20,000	-222,140		-242,140
Fin Aid-Regents Fellowship							4,507,050	4,507,050
LS&A Administrative Supplement	1,304,400	27,200		1,331,600	1,190,203			1,130,203
LS&A Departmental Balances	-7,502			7,502				

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Departmental Program Support	-11,880	-495,996		-507,876	-14,085	-390,505		-404,590
LS&A Departmental Scholarship			913,528	913,528			-807,058	-807,058
LS&A Discretionary Support	-32,706	-60,000		-92,706				
LS&A Faculty Administration	300,300			300,300	18,864			18,864
LS&A Faculty Program Support		-8,435		-8,435		-6,000		-6,000
LS&A General Fund Returns	667,440			667,440	602,262			602,262
LS&A Interdepartmental Instruc	596,539			596,539	569,284			569,284
LS&A Museum & Inst Grad Assist	42,000			42,000	53,623			53,623
LS&A Regular Faculty	18,274,888	18,250		18,293,138	14,789,862			14,789,862
LS&A Res/Non-res Differential			952,728	952,728			702,728	702,728
LS&A Section Commitments	37,165,367			37,165,367	36,219,722			36,219,722
LS&A Supplemental Instruction	-118,091			-118,091	-134,949			-134,949
LS&A Support Staff	9,444,988			9,444,988	7,814,719			7,814,719
LS&A Temporary Hourly Graders	82,271			82,271	77,287			77,287
LS&A Temporary Hourly Office	47,281			47,281	47,281			47,281
Professorship Collegiate	205,000	3,000		208,000	204,000	76,000		280,000
Professorship Endowed					-4,950			-4,950
Recruitment & Retention	737,946	-399,875	-5,000	333,071	1,105,296	-974,262		131,034
Total - Interdepartmental Instruction	68,494,050	-6,686,423	1,861,256	63,668,883	62,518,419	-7,799,380	4,402,720	59,121,759
180000 Honors Program								
LS&A Administrative & Applic		2,000		5,000		1,000		1,000
LS&A Administrative Supplement	8,000			8,000	4,000			4,000
LS&A Current		20,646		20,646		20,646		20,646
LS&A Departmental Balances	12,528			12,528				
LS&A Departmental Program Support		18,860		18,860		39,860		39,860
LS&A Discretionary Support	70,000	-2,000		68,000	40,000	10,000		20,000
LS&A Faculty Administration	70,000			70,000	66,887			66,887
LS&A Regular Faculty	41,000			41,000				
LS&A Supplemental Instruction	26,200			26,200	26,200			26,200
LS&A Support Staff	305,431			305,431	307,410			307,410

		2003 - 2004	004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Temporary Hourly Office	3,043			3,043	3,043			3,043
Total - Honors Program	536,202	42,506		578,708	447,540	71,506		519,046
181200 Program in Linguistics								
Faculty Award		5,000		5,000				
LS&A Administrative & Applic		1,600		1,600		8,600		8,600
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		39,842		39,842		46,958		46,958
LS&A Departmental Balances	44,858	-3,500		41,358				
LS&A Departmental Scholarship			99,374	99,374			21,815	21,815
LS&A Discretionary Support		4,559		4,559		645		645
LS&A Regular Faculty	1,178,220			1,178,220	1,158,120			1,158,120
LS&A Support Staff	137,521			137,521	134,645			134,645
LS&A Temporary Hourly Graders	652			652	725			725
LS&A Temporary Hourly Office	1,109			1,109	2,218			2,218
Professorship Collegiate		10,000		10,000		10,000		10,000
Recruitment & Retention		7,000		2,000				
Research Incentives		24,919		24,919		30,984		30,984
Term III A	11,512			11,512	11,512			11,512
Term III B	9,212			9,212	9,212			9,212
Total - Program in Linguistics	1,393,084	89,420	99,374	1,581,878	1,326,432	97,187	21,815	1,445,434
181500 English Language Institute								
LS&A Administrative & Applic		1,000		1,000		1,000		1,000
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		28,167		28,167		27,008		27,008
LS&A Departmental Balances	-3,430			-3,430				
LS&A Discretionary Support		18,450		18,450		18,450		18,450
LS&A Regular Faculty	483,311			483,311	411,776			411,776
LS&A Support Staff	172,572			172,572	170,714			170,714
			- Control of the Cont					

		2003 - 2004	004			2002 - 2003	203	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Temporary Hourly Graders Research Incentives Term III A Term III B	2,200 14,211 17,205	4,995		2,200 4,995 14,211 17,205	2,444 14,211 17,205	5,446		2,444 5,446 14,211 17,205
Total - English Language Institute	690'969	52,612		748,681	626,350	51,904		678,254
182000 Language Resource Center								
LS&A Administrative & Applic		4,700		4,700		4,700		4,700
LS&A Current	•	18,819		18,819		134,319		134,319
LS&A Departmental Balances LS&A Faculty Program Support	-222	1.550		-222				
LS&A RCF - Computing		176,435		176,435				
LS&A RCF - Facilities						84,050		84,050
LS&A Support Staff	496,673			496,673	486,187			486,187
LS&A Temporary Hourly Office	60,595			60,595	68,594			68,594
Total - Language Resource Center	557,046	201,504		758,550	554,781	223,069		777,850
183000 Mathematics Department								
Faculty Award		5,000		2,000				
LS&A Administrative & Applic		4,150		4,150		32,150		32,150
LS&A Administrative Supplement	21,000			21,000	24,600			24,600
LS&A Current		207,368		207,368		227,476		227,476
LS&A Departmental Balances	118,715	-28,000		90,715				
LS&A Departmental Program Support		40,000		40,000		30,000		30,000
LS&A Departmental Scholarship			128,464	128,464			104,257	104,257
LS&A Discretionary Support		25,000		25,000	56,411			56,411
LS&A Regular Faculty	6,047,895			6,047,895	5,464,820			5,464,820
LS&A Supplemental Instruction	1,187,300			1,187,300	1,247,300			1,247,300
LS&A Support Staff	761,904			761,904	546,959			546,959
LS&A Temporary Hourly Graders	232,271			232,271	258,079			258,079

		2003 - 2004	9004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Temporary Hourly Office	2,290			2,290	4,580			4,580
Professorship Collegiate		20,000		20,000	2,000	21,000		26,000
Recruitment & Retention	17,000	139,000		156,000		30,700		30,700
Research Incentives		150,199		150,199		164,215		164,215
Term III A	192,236			192,236	192,236			192,236
Term III B	138,288			138,288	138,288			138,288
Total - Mathematics Department	8,718,899	562,717	128,464	9,410,080	7,938,273	505,541	104,257	8,548,071
183500 Near Eastern Studies Department	nt							
Cost Sharing	56,343			56,343				
Faculty Award	11,318			11,318				
LS&A Administrative & Applic						-7,000		-7,000
LS&A Administrative Supplement	12,000			12,000	12,000			12,000
LS&A Current		43,265		43,265		45,497		45,497
LS&A Departmental Balances	63,603			63,603				
LS&A Departmental Scholarship			87,436	87,436				
LS&A Faculty Administration	10,400			10,400	10,400			10,400
LS&A Regular Facuity	1,451,849			1,451,849	1,483,996			1,483,996
LS&A Supplemental Instruction	000'6			000'6				
LS&A Support Staff	155,424			155,424	152,133			152,133
LS&A Temporary Hourly Office	1,747			1,747	3,495			3,495
Recruitment & Retention		2,000		2,000				
Research Incentives		37,308		37,308		34,128		34,128
Term III A	37,087			37,087	17,807			17,807
Term III B	21,612			21,612	11,792			11,792
Total - Near Eastern Studies Department	1,830,383	82,573	87,436	2,000,392	1,691,623	72,625		1,764,248
184000 Philosophy Department								
Faculty Award	2,500			2,500				000
LS&A Administrative & Applic		1,600		1,600		1,600		1,600

		2003 - 2004	004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Administrative Supplement	9,333			9,333	8,000			8,000
LS&A Current		39,978		39,978		40,419		40,419
LS&A Departmental Balances	-9,801			-9,801				
LS&A Departmental Scholarship			211,394	211,394			55,776	55,776
LS&A Regular Faculty	1,550,930			1,550,930	1,838,937			1,838,937
LS&A Support Staff	113,424			113,424	112,600			112,600
LS&A Temporary Hourly Graders	20,412			20,412	22,680			22,680
LS&A Temporary Hourly Office	511			511	1,022			1,022
Professorship Collegiate		-7,000		-7,000		32,000		32,000
Recruitment & Retention		2,000		2,000				
Research Incentives		34,100		34,100		42,224		42,224
Term III A	31,062			31,062	31,062			31,062
Term III B	26,520			26,520	26,520			26,520
Total - Philosophy Department	1,744,891	70,678	211,394	2,026,963	2,040,821	116,243	55,776	2,212,840
184500 Physics Department								
Faculty Award		40,000		40,000		41,824		41,824
LS&A Administrative & Applic		2,250		2,250		1,750		1,750
LS&A Administrative Supplement	22,500			22,500	12,000			12,000
LS&A Current		151,347		151,347		163,136		163,136
LS&A Departmental Balances	150,271			150,271				
LS&A Departmental Scholarship			186,160	186,160				
LS&A Discretionary Support	32,706	604,077		636,783	604,077			604,077
LS&A Regular Faculty	5,162,594	-43,334		5,119,260	5,210,303			5,210,303
LS&A Support Staff	1,395,211			1,395,211	1,303,612			1,303,612
LS&A Temporary Hourly Graders	146,964			146,964	343,993			343,993
LS&A Temporary Hourly Office	41,413			41,413	82,827			82,827
Professorship Collegiate		15,000		15,000		15,000		15,000
Recruitment & Retention	150,000	227,000		377,000				
Research Incentives		401,984		401,984		499,456		499,456
Tem III A	98,108			98,108	98,108			98,108

		2003 - 2004	2004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Physics Department	7,199,767	1,398,324	186,160	8,784,251	7,654,920	721,166		8,376,086
184510 High Energy Experiment & Astro								, c
Professorship Collegiate	72,000	25,000		000'99	25,000	25,000		5,000
Total - High Energy Experiment & Astro	25,000	30,000		55,000	30,000	25,000		55,000
184520 High Energy Theory Faculty Award Professorship Collegiate		22,000		22,000		10,000		10,000
Total - High Energy Theory		22,000		22,000	, h	10,000		10,000
184540 Condensed Matter & Nuclear Recruitment & Retention					000'09			900'09
Total - Condensed Matter & Nuclear					000'09			60,000
184550 Atomic, Molecular, Optical Phy LS&A Discretionary Support	150,000			150,000	150,000			150,000
Professorship Collegiate		10,000		10,000	5,000			5,000
Total - Atomic, Molecular, Optical Phy	150,000	10,000		160,000	155,000			155,000
184560 LSA Physics: Focus Center Research Incentives		421,222		421,222				
Total - LSA Physics: Focus Center		421,222		421,222				1
184600 Applied Physics Program LS&A Administrative & Applic		1,000		1,000		4,500		4,500

		2003 - 2004	004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Administrative Supplement	3,000			3,000				
LS&A Current		42,102		42,102		42,102		42,102
LS&A Departmental Balances	2,922			2,922				
LS&A Departmental Scholarship			451,636	451,636			190,000	190,000
LS&A Discretionary Support		13,000		13,000				
LS&A Support Staff	81,620			81,620	76,422			76,422
Recruitment & Retention						123,780		123,780
Research Incentives		10,712		10,712		16,840		16,840
Total - Applied Physics Program	87.542	66.814	451.636	605,992	76.422	187.222	190,000	453,644
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185000 Political Science Department								
Faculty Award	5.000			5,000		30,489		30,489
LS&A Administrative & Applic		2,000		2,000		33,500		33,500
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		94,012		94,012		90,428		90,428
LS&A Departmental Balances	64,811	-21,000		43,811				
LS&A Departmental Program Support		52,628		52,628		26,696		26,696
LS&A Departmental Scholarship			380,981	380,981			139,751	139,751
LS&A Discretionary Support		123,700		123,700				
LS&A Regular Faculty	3,694,003			3,694,003	3,454,318			3,454,318
LS&A Support Staff	365,357			365,357	361,017			361,017
LS&A Temporary Hourly Graders	104,976			104,976	104,976			104,976
LS&A Temporary Hourly Office	3,802			3,802	7,605			2,605
Professorship Collegiate		25,000		25,000	20,000			20,000
Recruitment & Retention		115,500	5,000	120,500	46,295	17,500		63,795
Research Incentives		68,199		68,199				
Term III A	58,669			58,669	58,669			58,669
Term III B	42,497			42,497	42,497			42,497
Total - Political Science Department	4,349,115	460,039	385,981	5,195,135	4,105,377	228,613	139,751	4,473,741

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	004			2002 - 2003	903	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
185500 Psychology Department								
Faculty Award		42,500		42,500				
LS&A Administrative & Applic		2,200		2,200		2,200		2,200
LS&A Administrative Supplement	12,000			12,000	12,000			12,000
LS&A Current		285,214		285,214		296,616		296,616
LS&A Departmental Balances	49,595			49,595				
LS&A Departmental Program Support		119,280		119,280		49,280		49,280
LS&A Departmental Scholarship			618,389	618,389			373,068	373,068
LS&A Faculty Program Support	20,740			20,740		41,480		41,480
LS&A Regular Faculty	6,381,923			6,381,923	6,511,728			6,511,728
LS&A Support Staff	1,397,999			1,397,999	1,310,059			1,310,059
LS&A Temporary Hourly Graders	52,560			52,560	86,652			86,652
LS&A Temporary Hourly Office	14,034			14,034	28,068			28,068
Professorship Collegiate		15,000		15,000	2,000	10,000		15,000
Recruitment & Retention		470,925		470,925	344,603	50,000		394,603
Research Incentives		258,295		258,295		166,960		166,960
Term III A	108,150			108,150	108,150			108,150
Term III B	60,770			60,770	60,770			60,770
Total - Psychology Department	8,097,771	1,193,414	618,389	9,909,574	8,467,030	616,536	373,068	9,456,634
186000 Residential College								
LS&A Administrative & Applic						-1,500		-1,500
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		68,829		68,829		71,307		71,307
LS&A Departmental Balances	92,753			92,753				6
LS&A Faculty Program Support						-10,000		-10,000
LS&A Regular Faculty	1,720,643			1,720,643	1,785,881			1,785,881
LS&A Support Staff	290,093			290,093	309,485			309,485
LS&A Temporary Hourly Graders	899'6			899'6	899'6			9,668
LS&A Temporary Hourly Office	7,501			7,501	7,501			7,501

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	004			2002 - 2003	03	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Recruitment & Retention Research Incentives Term III A Term III B	9,405 9,236	8,500		8,500 20,547 9,405 9,236	9,405			9,405 9,236
Total - Residential College	2,149,299	906'26		2,247,205	2,141,176	59,807		2,200,983
186500 Romance Languages & Literature	ıre							
Faculty Award		2,000		2,000		000 8		000 8
LS&A Administrative Supplement	31,000			31,000	21,000)))		21,000
LS&A Current		95,549		95,549		105,263		105,263
LS&A Departmental Balances	117,307	2,000		119,307				,
LS&A Departmental Scholarship			227,461	227,461			144,845	144,845
LS&A Discretionary Support					1,500			1,500
LS&A Regular Faculty	2,031,522			2,031,522	2,079,900			2,079,900
LS&A Support Staff	312,301			312,301	304,413			304,413
LS&A Temporary Hourly Graders	1,250			1,250	2,819			2,819
LS&A Temporary Hourly Office	1,783			1,783	3,567			3,567
Recruitment & Retention		32,500		32,500		8,000		8,000
Research Incentives		49,446		49,446		45,631		45,631
Total - Romance Languages & Literature	2,495,163	183,495	227,461	2,906,119	2,413,199	166,894	144,845	2,724,938
187000 Slavic Languages & Lit Dept								
Faculty Award						2,500		2,500
LS&A Administrative & Applic		1,600		1,600		5,100		5,100
LS&A Administrative Supplement	8,000			8,000	8,000			8,000
LS&A Current		29,086		29,086		28,189		28,189
LS&A Departmental Balances	106,462			106,462				
LS&A Departmental Scholarship			76,662	76,662				
LS&A Faculty Program Support	10,000			10,000		10,000		10,000

		2003 - 2004	2004			2002 - 2003	03	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Regular Faculty LS&A Support Staff	660,341 66,674		:	660,341 66,674	629,377 65,487			629,377 65,487
Recruitment & Retention Research Incentives Term III A		2,000 14,922		2,000 14,922	8 664	13,109		13,109
Total - Slavic Languages & Lit Dept	851,477	47,608	76,662	975,747	711,528	58,898		770,426
187500 Sociology Department								
Faculty Award						13,000		13,000
LS&A Administrative & Applic		2,000		2,000		23,000		23,000
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		32,306		32,306		74,629		74,629
LS&A Departmental Balances	200,217	-7,000		193,217				
LS&A Departmental Program Support								
LS&A Departmental Scholarship			147,273	147,273				
LS&A Discretionary Support						!		
LS&A Faculty Program Support	170,345			170,345	1	170,345		170,345
LS&A Regular Faculty	2,632,259			2,632,259	2,657,795			2,657,795
LS&A Support Staff	349,562			349,562	351,301			351,301
LS&A Temporary Hourly Graders	10,000			10,000	23,677			73,677
LS&A Temporary Hourly Office	2,149			2,149	4,298	1		4,298
Professorship Collegiate		10,000		10,000	2,000	5,000		10,000
Recruitment & Retention	8,670	78,500		87,170	2,000	2,500		000,7
Research Incentives		46,134		46,134		72		7.7
Term III A	49,711			49,711	44,652			44,652
Term III B	30,533			30,533	25,506			25,506
Total - Sociology Department	3,463,446	161,940	147,273	3,772,659	3,127,229	288,546		3,415,775
188300 Communication Studies								
LS&A Administrative & Applic		1,600		1,600		8,600		8,600

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	,004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Administrative Supplement	8,000			8.000	8.000			8 000
LS&A Current		55,965		55,965		59.528		59.528
LS&A Departmental Balances	27,012			27,012				22000
LS&A Departmental Scholarship			76,662	76,662				
LS&A Regular Faculty	976,628			976,628	989.616			989,616
LS&A Support Staff	191,358			191,358	194,334			194.334
LS&A Temporary Hourly Graders	5,846			5,846	6,496			6.496
LS&A Temporary Hourly Office	1,504			1,504	3,009			3,009
Recruitment & Retention		42,500		42,500	•			
Research Incentives		21,459		21,459				
Term III A	63,345			63,345	63,345			63,345
Term III B	8,868			8,868	8,868			8,868
Total - Communication Studies	70007							
;	1,282,561	121,524	76,662	1,480,747	1,273,668	68,128		1,341,796
188500 Statistics Department								
LS&A Administrative & Applic		7,000		7,000		10,500		10,500
LS&A Administrative Supplement	8,000			8,000	8,000			8,000
LS&A Current		57,989		57,989		68,891		68,891
LS&A Departmental Balances	12,421			12,421				
LS&A Departmental Scholarship			76,662	76,662				
LS&A Discretionary Support					22,000			22,000
LS&A Regular Faculty	1,599,383			1,599,383	1,495,405			1,495,405
LS&A Support Staff	192,551			192,551	187,952			187,952
LS&A Temporary Hourly Graders	13,057			13,057	14,508			14,508
LS&A Temporary Hourly Office	1,549			1,549	3,098			3,098
Professorship Collegiate		15,000		15,000	15,000			15,000
Recruitment & Retention		43,450		43,450		2,500		2,500
Research Incentives		28,454		28,454		14,583		14,583
Term III A	59,236			59,236	59,236			59,236
Term III B	18,416			18,416	18,416			18,416

		2003 - 2004	004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Statistics Department	1,904,613	151,893	76,662	2,133,168	1,823,615	96,474		1,920,089
188700 Women's Studies Program								
LS&A Administrative & Applic		1,600		1,600		1,600		1,600
LS&A Administrative Supplement	10,000			10,000	20,800			20,800
LS&A Current		36,777		36,777		37,083		37,083
LS&A Departmental Balances	-180			-180				
LS&A Discretionary Support		25,000		25,000	-2,000			-2,000
LS&A Faculty Administration	22,500			22,500				
LS&A Faculty Program Support		2,000		2,000				
LS&A Regular Faculty	903,073			903,073	810,752			810,752
LS&A Supplemental Instruction	20,855			20,855				
LS&A Support Staff	193,690			193,690	173,537			173,537
LS&A Temporary Hourly Office	3,680			3,680	7,361			7,361
Professorship Collegiate		5,000		5,000		5,000		9'000
Recruitment & Retention		4,000		4,000				
Research Incentives		19,463		19,463		17,992		17,992
Term III B	5,723			5,723	5,723			5,723
Total - Women's Studies Program	1,159,341	93,840		1,253,181	1,016,173	61,675		1,077,848
188900 Biology Department								
LS&A Current		43,338		43,338		37,235		37,235
LS&A Departmental Balances	-1,548	6,103		4,555				
LS&A Regular Faculty	-131,500			-131,500	131,500			131,500
LS&A Support Staff	384,190			384,190	385,468			385,468
LS&A Temporary Hourly Graders	18,269			18,269	20,299			20,299
LS&A Temporary Hourly Office	3,323			3,323	6,647			6,647
Term III A	81,007			81,007	81,007			81,007
Term III B	4,507			4,507	4,507			4,507

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

College of Literature, Science, & Salary Salary Financial <		0,000	2003 - 2004	004			2002 - 2003	003	
Part	College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
11ar/Cell/Devel Bio 3,000 3,000 14,500 14,500 14,500 14,500 14,500 14,500 14,500 14,500 14,500 14,500 14,500 14,500 14,500 14,3020	Total - Biology Department	358,248	49,441		407,689	629,428	37,235		666,663
ent 24,500 3,000 14,500 14,500 14,500 14,500 14,100 1 10,000 25,750 14,000 14,100 1 10,000 2,000 14,100 1,10,000 2,000 1,10,000 1	189000 LS&A Molecular/Cell/Devel Bio								
24,500	LS&A Administrative & Applic		3,000		3,000		25,750		25,750
128,274 128,274 143,020 144,000 144,	LS&A Administrative Supplement	24,500			24,500	14,500	•		14,500
110,565 -23,845 -134,400 147,273	LS&A Current		128,274		128,274		143,020		143,020
147,273 147,	LS&A Departmental Balances	-110,555	-23,845		-134,400				
2,107,975 2,107,975 2,144,965 2,14	LS&A Departmental Scholarship			147,273	147,273				
2,107,975 640,197 745,233 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,965 744,273 744,273 746,723 744,265 744,965 746,766 74	LS&A Discretionary Support		35,000		35,000				
Office 640,197 640,197 745,233 74 Office 1,141 2,282 74 23,000 23,000 20,000 20,000 319,948 319,948 319,948 326,992 32 ccular/Cell/Devel Bio 2,663,258 490,377 147,273 3,300,908 2,941,980 495,762 3,433 ology&Evolutionary Bio 60,042 490,377 147,273 3,300,908 2,941,980 495,762 3,433 oppinch 10,000 2,000 12,000 12,000 16,000 495,762 3,433 specific 10,000 2,000 12,000 16,000 46,744 64,744 64,744 64,744 64,744 64,744 64,744 64,744 64,744 64,744 64,744 12,000 12,000 12,000 12,000 13,389,523 1,386 1,386,523 1,386 1,386,486 486,466 374,265 374,265 374,265 374,265 374,265 374,265 374,265 374,265 374,2	LS&A Regular Faculty	2,107,975			2,107,975	2,144,965			2,144,965
Office 1,141 5,000 5,000 10,000 22,00	LS&A Support Staff	640,197			640,197	745,233			745,233
10,000 10,000 25,000 10,000 25,000 2	LS&A Temporary Hourly Office	1,141			1,141	2,282			2,282
23,000 23,000 25,000 26,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 3,433 3,343,265 3,436 3,436 3,436 3,436 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564 4,564	Professorship Collegiate		5,000		5,000	10,000			10,000
2,663,258 490,377 147,273 3,300,908 2,941,980 495,762 3,433 60,042 60,042 12,000 12,000 27,626 20,020 2 27,626 64,744 64,744 64,744 89,094 8 35,116 -15,508 10,000 12,000 12,000 1,596,706 12,000 1,389,523 374,265 37 482,959 482,959 496,460 44,564 45,644 2,282 5,000 5,000 5,000 5,000	Recruitment & Retention		23,000		23,000	25,000			25,000
60,042 60,042 60,042 16,000 16,000 1 27,626 64,744 64,744 89,094 8 35,116 -15,508 10,000 12,000 10,000 -153,356 -153,356 1389,523 482,959 482,959 496,460 2,282 5,000 5,000	Research Incentives		319,948		319,948		326,992		326,992
60,042 60,042 16,000 1 10,000 2,000 12,000 16,000 2 27,626 20,020 89,094 8 35,116 -15,508 19,608 374,265 37 10,000 10,000 10,000 12,000 12,000 14,389,523 496,460 48 482,959 482,959 496,460 496,460 496,460 46 5,000 5,000 5,000 5,000 5,000 5,000	Total - LS&A Molecular/Cell/Devel Bio	2,663,258	490,377	147,273	3,300,908	2,941,980	495,762		3,437,742
trative & Applic 60,042 60,042 12,000 12,000 16,000 16,000 1 trative Supplement 27,626 2,000 27,626 20,020 16,000 2 tental Balances 35,116 -15,508 19,608 89,094 8 tental Balances 10,000 -15,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -15,867,06 1,389,523 -1,389,523	189100 LS&A Ecology&Evolutionary B	io							
pplic 10,000 2,000 12,000 16,000 16,000 1 splement 27,626 20,020 20,020 2 3 3 4 3 4 <	Faculty Award	60,042			60,042				
polement 27,626 20,020 20,020 2 sinces 64,744 64,744 89,094 2 sinces 35,116 -15,508 19,608 89,094 8 gram Support 10,000 -153,356 -153,356 -153,356 374,265 37 support 1,596,706 1,389,523 1,389,523 1,389,523 1,389 Office 2,282 496,460 496,460 46 S,000 5,000 5,000 5,000	LS&A Administrative & Applic	10,000	2,000		12,000		16,000		16,000
ances 64,744 64,744 64,744 89,094 6 ances 35,116 -15,508 19,608 89,094 6 gram Support 10,000 -153,356 -153,356 -153,356 374,265 37 support 1,596,706 12,000 1,596,706 1,389,523 1,389 1,389 Office 2,282 482,959 496,460 46 46 S,000 5,000 5,000 5,000 5,000	LS&A Administrative Supplement	27,626			27,626	20,020			20,020
sinces 35,116 -15,508 19,608 gram Support 10,000 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,356 -153,265 -153,26	LS&A Current		64,744		64,744		89,094		89,094
gram Support 10,000 10,000 olarship -153,356 -153,356 -153,356 support 12,000 12,000 1,389,523 1,389,523 482,959 482,959 496,460 46 Office 2,282 4,564 5,000 5,000 5,000	LS&A Departmental Balances	35,116	-15,508		19,608				
olarship -153,356 -153,356 -153,356 374,265 37 support 12,000 12,000 1,389,523 1,389,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,523 1,380,500 1,380,523 1,380,5	LS&A Departmental Program Support	10,000			10,000				
Support 12,000 12,000 1,596,706 1,596,706 1,389,523 482,959 482,959 496,460 Office 2,282 4,564 5,000 5,000 5,000	LS&A Departmental Scholarship			-153,356	-153,356			374,265	374,265
1,596,706 1,389,523 1,38 482,959 482,959 496,460 45 Office 2,282 2,282 4,564 5,000 5,000	LS&A Faculty Program Support		12,000		12,000				
482,959 482,959 496,460 4564 Office 2,282 4,564 5,000 5,000 5,000	LS&A Regular Faculty	1,596,706			1,596,706	1,389,523			1,389,523
Office 2,282 2,282 4,564 5,000 5,000 5,000	LS&A Support Staff	482,959			482,959	496,460			496,460
5,000 5,000	LS&A Temporary Hourly Office	2,282			2,282	4,564			4,564
	Professorship Collegiate		2,000		2,000	5,000			2,000

		2003 - 2004	004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Recruitment & Retention Research Incentives		15,000 44,708		15,000 44,708		40,076		40,076
Total - LS&A Ecology&Evolutionary Bio	2,224,731	127,944	-153,356	2,199,319	1,915,567	145,170	374,265	2,435,002
190000 International Institute								
Faculty Award	6,000			6,000		6,000		000'9
LS&A Administrative & Applic						3,500		3,500
LS&A Current		-6,025		-6,025		-5,443		-5,443
LS&A Departmental Program Support		20,000		20,000		95,000		95,000
LS&A Discretionary Support		1,579,857		1,579,857	-1,159,289	1,823,717		664,428
LS&A Faculty Administration	151,751			151,751	174,591			174,591
LS&A General Fund Returns	13,936	90,867		104,803				
LS&A Regular Faculty	33,000			33,000	23,508			23,508
LS&A Support Staff	1,390,493			1,390,493	2,200,619			2,200,619
Recruitment & Retention					-2,139			-2,139
Research Incentives		15,682		15,682		17,365		17,365
Total - International Institute	1,595,180	1,700,381	1	3,295,561	1,237,290	1,940,139		3,177,429
190300 Ctr Afro-Amer & African Studies	ies							
LS&A Administrative & Applic		1,600		1,600		8,600		8,600
LS&A Administrative Supplement	10,000			10,000	10,000			10,000
LS&A Current		33,855		33,855		42,121		42,121
LS&A Departmental Balances	44,488	-14,000		30,488				
LS&A Departmental Program Support		76,500		76,500		91,500		91,500
LS&A Faculty Administration	167,634			167,634	173,537			173,537
LS&A Faculty Program Support	-8,190	96,717		88,527		364,800		364,800
LS&A Regular Faculty	1,361,563	-7,292		1,354,271	1,082,843			1,082,843
LS&A Support Staff	359,032			359,032	241,494			241,494
LS&A Temporary Hourly Graders	2,063			2,063	2,292			2,292
LS&A Temporary Hourly Office	2,524			2,524	5,049			5,049

		2003 - 2004	004	,		2002 - 2003	03	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Recruitment & Retention	5,700	17,361		23,061	36,971	20,018		56,989
Kesearch Incentives		28,928		28,928		1,570		1,570
Term III A	42,661			42,661	42,661			42,661
I otal - Ctr Afro-Amer & African Studies	1,987,475	233,669		2,221,144	1,594,847	528,609		2,123,456
191100 Small Programs-Int'l Inst								
LS&A Departmental Program Support		61,505		61,505		55,505		52,505
LS&A Faculty Program Support		158,000		158,000		158,000		158,000
Total - Small Programs-Int'l Inst		219,505		219,505		213,505		213,505
191200 Comprehensive Studies Program	п							
Faculty Award	2,000			5,000		5,000		5,000
LS&A Administrative & Applic		1,000		1,000		1,000		1,000
LS&A Current		63,018		63,018		63,672		63,672
LS&A Departmental Balances	21,036			21,036				
LS&A Departmental Program Support		6,241		6,241	12,482			12,482
LS&A Discretionary Support		2,000		2,000		4,000		4,000
LS&A Regular Faculty	358,642			358,642	410,998			410,998
LS&A Support Staff	813,401			813,401	807,676			807,676
LS&A Temporary Hourly Graders	35,464			35,464	35,464			35,464
LS&A Temporary Hourly Office	3,640			3,640	3,640			3,640
Research Incentives		2,016		2,016				
Term III B	202,955			202,955	192,955			192,955
Total - Comprehensive Studies Program	1,440,138	74,275		1,514,413	1,463,215	73,672		1,536,887
191400 Comparative Literature Program	H							
LS&A Administrative & Applic		3,600		3,600		100		100
LS&A Administrative Supplement	8,000			8,000	8,000			8,000
LS&A Current		14,989		14,989		17,116		17,116

		2003 - 2004	004			2002 - 2003	903	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Departmental Balances	21,738	-2,000		19,738				
LS&A Departmental Program Support		-175,750		-175,750		184,250		184,250
LS&A Departmental Scholarship			128,786	128,786			55,150	55,150
LS&A Discretionary Support		5,000		5,000		5,000		2,000
LS&A Faculty Administration	52,942			52,942	108,976			108,976
LS&A Regular Faculty	440,243			440,243	331,713			331,713
LS&A Support Staff	137,442			137,442	131,926			131,926
LS&A Temporary Hourly Office	714			714	1,429			1,429
Research Incentives		11,148		11,148		5,939		5,939
Total - Comparative Literature Program	661,079	-143,013	128,786	646,852	582,044	212,405	55,150	849,599
191600 Program in Film and Video								
LS&A Administrative & Applic		3,483		3,483		23,000		23,000
LS&A Administrative Supplement	8,000			8,000	8,000			8,000
LS&A Current		101,898		101,898		118,407		118,407
LS&A Departmental Balances	-53,719	-10,500	069'6	-54,529				
LS&A Departmental Program Support		100,000		100,000		100,000		100,000
LS&A Discretionary Support		35		35				
LS&A Regular Faculty	937,762			937,762	1,070,179			1,070,179
LS&A Support Staff	362,107			362,107	339,691			339,691
LS&A Temporary Hourly Graders	10,003			10,003	11,114			11,114
LS&A Temporary Hourly Office	11,518			11,518	23,037			23,037
Professorship Collegiate		10,000		10,000		10,000		10,000
Recruitment & Retention		6,000		000'9				,
Research Incentives		17,636		17,636		16,831		16,831
Term III A	55,208			55,208	55,208			55,208
Total - Program in Film and Video	1,330,879	228,552	069'6	1,569,121	1,507,229	268,238		1,775,467
193000 American Culture Program								:
Faculty Award	10,000			10,000	10,000	10,000		20,000

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	1004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Administrative & Applic		2,000		2.000		34.700		34.700
LS&A Administrative Supplement	8,000			8,000	8.000			8,000
LS&A Current		38,471		38,471	-	49,243		49,243
LS&A Departmental Balances	144,960	-37,400		107,560		!		!
LS&A Departmental Program Support		10,000		10,000		10,000		10,000
LS&A Departmental Scholarship			76,662	76,662				•
LS&A Discretionary Support		39,500		39,500		27,000		27,000
LS&A Faculty Administration	10,968			10,968				
LS&A Regular Faculty	1,178,235			1,178,235	961,866			961,866
LS&A Supplemental Instruction	11,438			11,438				
LS&A Support Staff	173,039			173,039	184,419			184,419
LS&A Temporary Hourly Graders	19,807			19,807	22,008			22,008
LS&A Temporary Hourly Office	2,652			2,652	5,304			5,304
Recruitment & Retention		12,389		12,389	7,500	2,500		10,000
Research Incentives		27,142		27,142		27,190		27,190
Term III A	64,356			64,356	64,356			64,356
Term III B	16,005			16,005	16,005			16,005
Total - American Culture Program	1,639,460	92,102	76,662	1,808,224	1,279,458	160,633		1,440,091
194000 Ctr Russian & E European Studies	ies							
LS&A Departmental Program Support		40,000		40,000				
LS&A General Fund Returns		21,364		21,364				
Total - Ctr Russian & E European		100 10		A 20 A				
Studies		+00°,10		+0C'10				
195100 Latin Amer & Caribbean Studies	Si							
LS&A Departmental Balances	20,000			20,000				
LS&A Departmental Program Support					5,700			5,700
LS&A Regular Faculty	20,000			20,000				
Total - Latin Amer & Caribbean Studies	40,000			40,000	5,700			5,700
				h				

		2003 - 2004	2004			2002 - 2003	903	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
195200 Program In British Studies								
LS&A Departmental Balances	13,936			13,936				
Total - Program In British Studies	13,936			13,936		2		
200500 Museum of Anthropology								
LS&A Administrative & Applic						1,600		1,600
LS&A Current		46,768		46,768		69,624		69,624
LS&A Departmental Balances	345,059			345,059				
LS&A Departmental Program Support		15,000		15,000		15,000		15,000
LS&A Faculty Administration	58,566			58,566				
LS&A Museum & Inst Grad Assist	184,000			184,000	261,639			261,639
LS&A Regular Faculty	755,370			755,370	569,109			569,109
LS&A Support Staff	192,534			192,534	189,526			189,526
LS&A Temporary Hourly Office	1,486			1,486	2,971			2,971
Professorship Collegiate		10,000		10,000		10,000		10,000
Recruitment & Retention	25,611	5,000		30,611				
Research Incentives		1,313		1,313		4,623		4,623
Total - Museum of Anthropology	1,562,626	78,081		1,640,707	1,023,245	100,847		1,124,092
201000 Exhibit Museum								
LS&A Administrative & Applic		1,000		1,000		1,000		1,000
LS&A Administrative Supplement	4,000			4,000				
LS&A Current		15,043		15,043		25,043		25,043
LS&A Departmental Balances	-5,874			-5,874				
LS&A RCF - Facilities		1,160		1,160		1,160		1,160
LS&A Support Staff	340,794			340,794	351,221			351,221
LS&A Temporary Hourly Office	2,689			2,689	5,379			5,379
Total - Exhibit Museum	341,609	17,203		358,812	356,600	27,203		383,803

		2003 - 2004	2004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
201200 Herbarium								
LS&A Administrative & Applic		2,000		2,000		000'6		000'6
LS&A Current		32,839		32,839		33,871		33,871
LS&A Departmental Balances	58,707			58,707				
LS&A Faculty Administration					96,792			96,792
LS&A Regular Faculty	166,265			166,265	241,371			241,371
LS&A Support Staff	368,063			368,063	212,388			212,388
LS&A Temporary Hourly Office	2,793			2,793	5,586			5,586
Research Incentives		5,022		5,022		16,390		16,390
Tem III B					16,320			16,320
Total - Herbarium	595,828	39,861		635,689	572,457	59,261		631,718
			1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
201500 Kelsey Museum of Archaeology								
LS&A Administrative & Applic		1,600		1,600		-300		-300
LS&A Current		34,354		34,354		35,651		35,651
LS&A Departmental Balances	93,972			93,972				
LS&A Departmental Program Support		47,291		47,291	2,000			2,000
LS&A Faculty Administration	50,450			50,450	123,789			123,789
LS&A Museum & Inst Grad Assist	17,012			17,012	51,303			51,303
LS&A RCF - Facilities		13,600		13,600		009		009
LS&A Regular Faculty	385,417			385,417	241,094			241,094
LS&A Support Staff	449,628			449,628	478,456			478,456
LS&A Temporary Hourly Office	15,322			15,322	35,445			35,445
Research Incentives		3,597		3,597		7,572		7,572
Total - Kelsey Museum of Archaeology	1,011,801	100,442		1,112,243	937,087	43,523		980,610
202000 Museum of Paleontology								
LS&A Administrative & Applic		1,660		1,660		1,660		1,660
LS&A Current		41,847		41,847		42,611		42,611

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Departmental Balances	1 769			, t				
S&A Discretionary Support	701,1-	0.7		-1,762				
Control of the contro		18,543		18,543		18,543		18,543
LS&A Museum & Inst Grad Assist	23,000			23,000	115,244			115,244
LS&A Regular Faculty	270,531			270,531	244,507			244,507
LS&A Support Staff	291,036			291,036	287,726			287,726
LS&A Temporary Hourly Office	2,227			2,227	4,454			4,454
Professorship Collegiate		10,000		10,000		10.000		10,000
Research Incentives		6,607		209'6		8,707		8,707
Term III A					40,666			40,666
Term III B					8,660			8,660
Total - Museum of Paleontology	585,032	81,657		666,689	701,257	81,521		782,778
202500 Museum of Zoology								
LS&A Administrative & Applic		2,500		2,500		7,000		7,000
LS&A Administrative Supplement	2,000			2,000	2,000			2,000
LS&A Current		86,320		86,320		93,872		93,872
LS&A Departmental Balances	17,866			17,866				
LS&A Museum & Inst Grad Assist	115,000			115,000	147,659			147,659
LS&A Regular Faculty	401,878			401,878	270,509			270,509
LS&A Support Staff	418,516			418,516	414,006			414,006
LS&A Temporary Hourly Office	5,907			5,907	11,815			11,815
Research Incentives		31,812		31,812		26,890		26,890
Term III A					175,266			175,266
Term III B					143,582			143,582
Total - Museum of Zoology	961,167	120,632		1,081,799	1,164,837	127,762		1,292,599
20000 December 1								
ZOUCOU DOCALICAI GALUEIIS								
LS&A Current		58,635		58,635		57,985		52,985
LS&A Departmental Balances	-2,608	850		-1,758				
LS&A Support Staff	734,233			734,233	718,622			718,622

		2003 - 2004	2004			2002 - 2003	2003	
College of Literature, Science, & the Arts	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
LS&A Temporary Hourly Office	7,707			7,707	15,415			15,415
Total - Botanical Gardens	739,332	59,485		798,817	734,037	57,985		792,022
BUDGET TOTAL	191,037,282 21,	21,413,399	8,588,980	221,039,661	182,539,866	24,366,500	7,536,176	214,442,542

		2003 - 2004	2004			2002 - 2003	2003	
Medical School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
231000 Medical School Administration								
Diversity Programs						457,569		457,569
Fin Aid-Grant Inteflex							41,643	41,643
Fin Aid-Grant Unrestricted							951,766	951,766
Fin Aid-Scholarship Minority							649,400	649,400
Generic Program Code						3,822,567		3,822,567
Graduate Student Programs							1,991,670	1,991,670
Operating	17,813,216	9,849,663	3,700,000	31,362,879	20,107,865	1,461,836		21,569,701
Total - Medical School Administration	17,813,216	9,849,663	3,700,000	31,362,879	20,107,865	5,741,972	3,634,479	29,484,316
231125 Health Services Research								
Operating					150,000			150,000
Total - Health Services Research					150,000			150,000
231300 Biomedical Research Core Facility	ity							
Core Facilities	312,191	27,809		340,000	335,000	5,000		340,000
Total - Biomedical Research Core Facility	312,191	27,809		340,000	335,000	5,000		340,000
232000 Anatomy & Cell Biology Dept								
Operating	1,769,379	158,996		1,928,375	1,140,654	364,670		1,505,324
Total - Anatomy & Cell Biology Dept	1,769,379	158,996		1,928,375	1,140,654	364,670		1,505,324
233000 Anesthesiology Department								
Operating	725,168			725,168	869,693			869,693
Total - Anesthesiology Department	725,168			725,168	869,693			869,693

National School Salary Pinancial Total Salary Pinancial School Salary Pinancial School Salary Salary Pinancial School Salary Salary			2003 - 2004	2004			2002 - 2003	003	
150,000	Medical School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
150,000 150,	233500 Health Care Ethics								
150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 1482,687 2.237,602 482,487 2.237,616 436,516 2.792,682 2.237,602 482,487 2.237,616 482,487 2.237,616 2.356,168 372,502 483,111 57,741 57,741 1,603,217 5,000 1,608,217 1,547,570 64,472 1,1420,163 96,123 1,516,286 1,620,881 79,521 1,1420,163 96,123 1,516,286 1,620,881 79,521 1,1420,163 515 6,958,058 5,599,899 2,937 55 5,599,899 2,937 5,599,899 2,937 55 5,599,899 2,937 55 5,599,899 2,937 55 5,599,899 2,937 55 5,599,899 2,937 55 5,599,899 2,937 55 5,599,899 2,937 55 5,599,899 2,937 55 5,599,899 2,937 55 5,599,899 2,937 55 5,599,8	Operating	150,000			150,000				
t 2,386,166 436,516 2,792,682 2,237,602 482,487 2 t 2,386,166 436,516 2,792,682 2,237,602 482,487 2 317,434 55,068 372,502 483,111 57,741 57,741 1,603,217 5,000 1,608,217 1,547,570 64,472 1 t 1,420,163 96,123 1,516,286 1,547,570 64,472 1 mt 6,967,543 515 6,958,058 5,599,889 2,937 5 c Unit 512,27 260,488 6,000 2,000 2,227 5	Total - Health Care Ethics	150,000			150,000				
2,356,166 436,516 2,792,682 2,237,602 482,487 2 317,434 55,068 372,502 483,111 57,741 2 1,603,217 5,000 1,608,217 1,547,570 64,472 1 t 1,420,163 96,123 1,516,286 1,520,881 79,521 1 nt 6,957,543 515 6,958,058 5,599,889 2,937 5 e Unit 512,227 2,500,481 79,521 1 1	234000 Biological Chemistry Departmen	nt							
2,336,166	Operating	2,356,166	436,516		2,792,682	2,237,602	482,487		2,720,089
317,434 55,068 372,502 483,111 57,741 317,434 55,068 372,502 483,111 57,741 1,603,217 5,000 1,608,217 1,547,570 64,472 1 t 1,420,163 96,123 1,516,286 1,620,881 79,521 1 nt 6,957,543 515 6,958,058 5,599,889 2,937 5 e Unit 512,227 260,488 6,000 5,599,888 6,000	Total - Biological Chemistry Department	2,356,166	436,516		2,792,682	2,237,602	482,487		2,720,089
31/434 55,068 372,502 483,111 57,741 1,603,217 5,000 1,608,217 1,547,570 64,472 1 1,603,217 5,000 1,608,217 1,547,570 64,472 1 1,420,163 96,123 1,516,286 1,620,881 79,521 1 nt 6,957,543 515 6,958,058 5,599,889 2,937 5 c Unit 512,227 512,227 56,000 6,000									40 060
317,434 55,068 372,502 483,111 57,741 1,603,217 5,000 1,608,217 1,547,570 64,472 1 1,603,217 5,000 1,608,217 1,547,570 64,472 1 1 1,420,163 96,123 1,516,286 1,620,881 79,521 1 nt 6,957,543 515 6,958,058 5,599,889 2,937 5 e Unit 512,227 260,488 6,000 6,000 5,599,889 6,000 5,000	Operating	317,434	22,068		372,502	483,111	57,741	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	540,852
1,603,217 5,000 1,608,217 1,547,570 64,472 1 1,603,217 5,000 1,608,217 1,547,570 64,472 1 t 1,420,163 96,123 1,516,286 1,620,881 79,521 1 nt 6,957,543 515 6,958,058 5,599,889 2,937 5 e.Unit 512,227 512,227 512,227 6,000 5	l otal - Dermatology Department	317,434	55,068		372,502	483,111	57,741	1	540,852
1,603,217 5,000 1,608,217 1,547,570 64,472 1,603,217 5,000 1,608,217 1,547,570 64,472 1 1,420,163 96,123 1,516,286 1,620,881 79,521 1 1,420,163 96,123 1,516,286 1,620,881 79,521 1 6,957,543 515 6,958,058 5,599,889 2,937 5 6,957,543 515 6,958,058 5,599,889 2,937 5 512,227 512,227 260,488 6,000 5	235500 Family Practice Department						,		
1,603,217 5,000 1,608,217 1,547,570 64,472 1 1,420,163 96,123 1,516,286 1,620,881 79,521 1 1,420,163 96,123 1,516,286 1,620,881 79,521 1 6,957,543 515 6,958,058 5,599,889 2,937 5 6,957,543 515 6,958,058 5,599,889 2,937 5 512,227 512,227 512,227 6,000 6,000	Operating	1,603,217	2,000		1,608,217	1,547,570	64,472		1,612,042
1,420,163 96,123 1,516,286 1,620,881 79,521 1 1,420,163 96,123 1,516,286 1,620,881 79,521 1 6,957,543 515 6,958,058 5,599,889 2,937 5 6,957,543 515 6,958,058 5,599,889 2,937 5 512,227 512,227 260,488 6,000 6,000	Total - Family Practice Department	1,603,217	2,000		1,608,217	1,547,570	64,472		1,612,042
1,420,163 96,123 1,516,286 1,620,881 79,521 1 1,420,163 96,123 1,516,286 1,620,881 79,521 1 6,957,543 515 6,958,058 5,599,889 2,937 5 6,957,543 515 6,958,058 5,599,889 2,937 5 512,227 512,227 260,488 6,000					,		i		001
1,420,163 96,123 1,516,286 1,620,881 79,521 1 6,957,543 515 6,958,058 5,599,889 2,937 5 6,957,543 515 6,958,058 5,599,889 2,937 5 512,227 512,227 260,488 6,000 6,000	Operating	1,420,163	96,123		1,516,286	1,620,881	79,521		1,700,402
6,957,543 515 6,958,058 5,599,889 2,937 6,957,543 515 6,958,058 5,599,889 2,937 5 512,227 512,227 260,488 6,000	Total - Human Genetics Department	1,420,163	96,123		1,516,286	1,620,881	79,521		1,700,402
6,957,543 515 6,958,058 5,599,889 2,937 6,957,543 515 6,958,058 5,599,889 2,937 5 512,227 512,227 260,488 6,000	237000 Internal Medicine Department								
6,957,543 515 6,958,058 5,599,889 2,937 5,6 512,227 512,227 260,488 6,000	Operating	6,957,543	515		6,958,058	5,599,889	2,937		5,602,826
512,227 560,488 6,000	Total - Internal Medicine Department	6,957,543	515		6,958,058	5,599,889	2,937		5,602,826
512,227 512,227 560,488 6,000	244000 Laboratory Animal Medicine Us	nit							
	Operating	512,227			512,227	260,488	000'9		266,488

		2003 - 2004	2004			2002 - 2003	003	
Medical School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Laboratory Animal Medicine Unit	512,227			512,227	260,488	000'9		266,488
245000 Microbiology and Immunology Operating	1,898,513	73,092		1,971,605	1,714,552			1,714,552
Total - Microbiology and Immunology	1,898,513	73,092		1,971,605	1,714,552			1,714,552
246000 Neurology Department Operating	863,453	42,425		905,878	687,428	166,944		854,372
Total - Neurology Department	863,453	42,425	8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	905,878	687,428	166,944		854,372
247000 Obstetrics and Gynecology Dept	t 1,413,478	221,286		1,634,764	983,363	249,110		1,232,473
Total - Obstetrics and Gynecology Dept	1,413,478	221,286	3 9 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	1,634,764	983,363	249,110		1,232,473
248000 Ophthalmology Department Operating	276,793	239,408		516,201	421,206	88,101		509,307
Total - Ophthalmology Department	276,793	239,408		516,201	421,206	88,101		509,307
249000 Otorhinolaryngology Department	e nt 964,846			964,846	917,994			917,994
Total - Otorhinolaryngology Department	964,846			964,846	917,994			917,994
251000 Pathology Department Operating	1,334,303	305,209		1,639,512	1,252,988	297,704		1,550,692
Total - Pathology Department	1,334,303	305,209		1,639,512	1,252,988	297,704		1,550,692

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
Medical School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
252000 Pediatrics & Comm Diseases Dept	pt							
Operating	2,871,299	208,493		3,079,792	2,644,458	283,921		2,928,379
Total - Pediatrics & Comm Diseases Dept	2,871,299	208,493		3,079,792	2,644,458	283,921		2,928,379
253000 Pharmacology Department								
Operating	2,093,320	36,525		2,129,845	1,638,514	198,856		1,837,370
Total - Pharmacology Department	2,093,320	36,525		2,129,845	1,638,514	198,856		1,837,370
254000 Physical Medicine & Rehab Dept	.							
Operating	605,738			605,738	531,580	28,939		560,519
Total - Physical Medicine & Rehab Dept	605,738			605,738	531,580	28,939		560,519
257000 Physiology Department								
Graduate Student Programs Operating	85,000 1.748,425	6,250		85,000 1,754,675	85,000 1,507,109	319,987		85,000 1,827,096
Total - Physiology Department	1,833,425	6,250		1,839,675	1,592,109	319,987		1,912,096
258000 Medicine & HIth Prof Edu Dept								
Generic Program Code	458,120	145,721		603,841	518,567			518,567
Total - Medicine & Hith Prof Edu Dept	458,120	145,721		603,841	518,567			518,567
260000 Psychiatry Department								
Operating	4,906,002	2,307,805		7,213,807	5,709,240	1,880,178		7,589,418
Total - Psychiatry Department	4,906,002	2,307,805		7,213,807	5,709,240	1,880,178		7,589,418

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
Medical School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
280000 Mental Health Research Institute								
Operating Total - Mental Health Research Institute	3,297,921	741,280		4,039,201	3,087,415	981,397		4,068,812
301000 Radiology Department								o o o o o
Operating	1,403,470	18,482		1,421,952	745,475	100,622		846,097
Total - Kadiology Department	1,403,470	18,482		1,421,952	745,475	100,622		846,097
301500 Radiation Oncology Operating		582,182		582,182	45,778	333,859		379,637
Total - Radiation Oncology		582,182	1	582,182	45,778	333,859		379,637
302000 Surgery Department Operating	2,095,616			2,095,616	1,731,149	50,000		1,781,149
Total - Surgery Department	2,095,616			2,095,616	1,731,149	50,000		1,781,149
302200 Surgery-Emergency Services Operating	316,113			316,113	243,059	23,685		266,744
Total - Surgery-Emergency Services	316,113			316,113	243,059	23,685		266,744
303000 Neurosurgery Section Operating	189,470			189,470	157,766	6,621		164,387
Total - Neurosurgery Section	189,470			189,470	157,766	6,621		164,387
304000 Orthopaedic Surgery Section Operating	360,167			360,167	343,651	2,589		346,240

		2003 - 2004	2004			2002 - 2003	003	
Medical School	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Orthopaedic Surgery Section	360,167			360,167	343,651	2,589		346,240
305500 Urology Surgery Section Operating	285,546			285,546	270,261			270,261
Total - Urology Surgery Section	285,546			285,546	270,261			270,261
306500 Univ of Mich Cancer Center Operating	317,096			317,096	173,403	207,613		381,016
Total - Univ of Mich Cancer Center	317,096			317,096	173,403	207,613		381,016
BUDGET TOTAL	61,721,393	15,557,848	3,700,000	80,979,241	59,762,709	12,024,926	3,634,479	75,422,114

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
School of Music	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
420000 School of Music								
Administration	1,047,897	207,100		1,254,997	982,457	254,315		1,236,772
Admissions	326,523	128,700		455,223	317,255	152,700		469,955
Development Administration	35,090	62,500		97,590	63,372	000'09		123,372
Fin Aid-Opportunity Fellowship			333,100	333,100			314,332	314,332
Fin Aid-Regents Fellowship			207,000	207,000			195,307	195,307
General Univ Scholarship-Grad			498,250	498,250			470,165	470,165
General Univ Scholarship-UGrad			640,500	640,500			601,377	601,377
Glee Clubs-Univ Glee Club		9,800		008'6	10,400			10,400
GSA Tuition Grants - Music	572,311		1,567,400	2,139,711	546,863		1,479,400	2,026,263
Humanities Fellowships			193,000	193,000			182,082	182,082
Info Systems Administration		200,000		200,000		210,000		210,000
Instruction	9,175,871	151,600		9,327,471	9,025,536	158,100		9,183,636
Maintenance Services	53,750	62,400		116,150	51,905	73,400		125,305
Music Instrument Maintenance		83,600		83,600		111,001		111,001
Musical Copyright License Fees		18,000		18,000		18,000		18,000
Sabbatical Leave	335,667			335,667	375,825			375,825
Sch of Music - Ensembles		28,900		28,900		28,900		28,900
Sch of Music Ensembles - Salaries	19,608			19,608	21,947			21,947
Searches		7,500		7,500		7,500		7,500
Workshops		19,700		19,700		17,200		17,200
Total - School of Music	11,566,717	979,800	3,439,250	15,985,767	11,395,560	1,091,116	3,242,663	15,729,339
431000 Marching/Athletic Bands								
Administration		9,200		9,200		9,200		9,200
Instruction	62,618	38,000		100,618	64,632	38,000		102,632
Total - Marching/Athletic Bands	62,618	47,200		109,818	64,632	47,200		111,832

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	5004			2002 - 2003	903	
School of Music	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
431500 Department of Dance								
Administration		7,000		7,000		7,000		2,000
General Univ Scholarship-UGrad			37,900	37,900			35,607	35,607
GSA Tuition Grants - Dance	33,505		90,200	123,705	32,893		85,100	117,993
Instruction	919,182	29,800		948,982	871,873	27,300		899,173
Sabbatical Leave	38,863			38,863	34,575			34,575
Total - Department of Dance	991,550	36,800	128,100	1,156,450	939,341	34,300	120,707	1,094,348
432000 University Productions								
Administration	208,532			208,532	204,083			204,083
Facilities Department-Staffing	15,583	2,100		17,683	16,376	2,100		18,476
Guest Artist Housing		71,087		71,087				
Maintenance Services	158,492			158,492	153,005			153,005
Production Department Storage		26,500		26,500		26,500		26,500
Production Department-Seasonal		72,200		72,200		72,200		72,200
Production Department-Staffing	56,244			56,244	59,105			59,105
Theatre Rental Charges		8,640		8,640		8,640		8,640
University Productions Salaries	910,509			910,509	850,665			850,665
University Productions-Current		111,519		111,519		106,519		106,519
Total - University Productions	1,349,360	292,046		1,641,406	1,283,234	215,959		1,499,193
433000 Theatre and Drama								
Administration		33,000		33,000		38,000		38,000
Admissions		30,400		30,400		30,400		30,400
General Univ Scholarship-UGrad			37,900	37,900			35,607	35,607
GSA Tuition Grants - Theatre	48,800		97,520	146,320	73,420		96,913	170,333
Instruction	1,518,268	33,000		1,551,268	1,685,245	33,000		1,718,245
Maintenance Services		10,600		10,600		10,600		10,600
Sabbatical Leave	43,552			43,552				

		2003 - 2004	2004			2002 - 2003	003	
School of Music	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Searches		1,000		1,000		1,000		1,000
Total - Theatre and Drama	1,610,620	108,000	135,420	1,854,040	1,758,665	113,000	132,520	2,004,185
BUDGET TOTAL	15,580,865	1,463,846	3,702,770	20,747,481	15,441,432	1,501,575	3,495,890	20,438,897

School of Natural Resources & Salary Salary Financial Shary Financial Innancial 435100 SNRE Research Administration 435100 SNRE Research Administration 83,439 3,649 8,649 435101 SNRE Research Administration 100,018 1,00,018 1,00,018 3,649 87,088 43511 SNRE Michigan Sca Graut 100,018 1,00,018 1,00,018 1,00,018 8,624 87,088 Administration 100,018 3,000 1,00,018 1,00,018 1,00,018 1,00,018 1,00,018 Administration 40,000 30,000 70,000 40,000 70,000 1,00 1,00 Administration 43500 30,000 70,000 30,000 1,00 1,17,19 1,7,19 Administration 202,041 78,605 21,422 21,422 1,12 Administration 202,041 78,605 20,500 20,500 20,500 Administration 202,041 78,605 20,500 20,500 20,500 Administration 200,000<			2003 - 2004	2004			2002 - 2003	003	
83,439 3,649 108,018 169,158 5,824 5,824 5,824 5,824 5,824 277,176 5,824 277,176 5,824 277,176 5,824 277,176 5,824 277,176 20,000 40,000 30,000 40,000 30,000 40,000 30,000 40,000 30,000 30,000 30,000 40,000 30,000 40,000 30,000 40,000 30,000 40,000 30,000 30,000 40,000 40,00	School of Natural Resources & Environment	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
108,018 108,018 108,018 69,439 6 169,158 169,158 169,158 169,158 169,158 277,176 5,824 283,000 30,000 30,000 30,000 40,000 30,000 70,000 70,000 70,000 70,000 202,041 21,423 21,423 21,422 60,584 5,672 5,672 6,963 60,584 17,191 5,672 5,672 6,963 6,963 4,963 366,421 3,884 3,884 8,998 8,998 28,130 28,130 23,130 23,130	435100 SNRE Research Administration Administration Faculty Allocations					83,439	3,649		83,439
108.018 108.018 108.018 169,158 169,158 169,158 277,176 5,824 283,000 40,000 30,000 40,000 40,000 30,000 70,000 40,000 30,000 70,000 202,041 21,423 21,422 51,510 21,423 60,564 51,510 5,672 6,963 202,041 78,605 280,646 292,915 106,170 366,421 3,884 3,884 8,998 28,130 28,130 23,130	I otal - SNKE Research Administration					83,439	3,649		82,088
108,018 108,018 169,158 169,158 277,176 5,824 283,000 40,000 30,000 30,000 40,000 30,000 30,000 40,000 70,000 202,041 21,423 21,422 5,672 5,672 6,963 5,672 5,672 6,963 366,421 499,610 8,998 28,130 28,130 28,130									
277,176 5,824 5,824 5,824 283,000 40,000 30,000 30,000 30,000 30,000 40,000 30,000 70,000 30,000 40,000 30,000 70,000 40,000 30,000 70,000 40,000 70,000 202,041 202,041 202,041 292,915 5,672 5,672 6,963 5,672 5,672 6,963 202,041 78,605 280,646 292,915 106,170 31 366,421 3,884 3,884 8,998 221,30 23,130 23,130	Administration Cost Sharing	108,018 169.158			108,018 169.158				
40,000 30,000 40,000 40,000 30,000 70,000 40,000 30,000 30,000 40,000 30,000 30,000 40,000 30,000 30,000 40,000 30,000 30,000 40,000 30,000 30,000 40,000 30,000 30,000 202,041 21,423 21,422 2 51,510 5,672 5,672 6,963 60,584 202,041 78,605 280,646 292,915 106,170 36,983 366,421 3,884 3,884 8,988 8,988 28,130 28,130 23,130 4	Operating	-	5,824		5,824				
40,000 40,000 40,000 30,000 40,000 70,000 70,000 70,000 202,041 202,041 292,915 21,423 21,423 21,423 51,510 51,510 60,594 202,041 78,605 5,672 6,963 202,041 78,605 280,646 292,915 106,170 36 366,421 3884 3,884 8,998 28,130 28,130 23,130	Total - SNRE Michigan Sea Grant	277,176	5,824		283,000		1		
40,000 40,000 40,000 40,000 30,000 70,000 40,000 30,000 70,000 40,000 30,000 70,000 40,000 70,000 70,000 202,041 202,041 292,915 21,422 5,672 5,672 5,672 6,963 17,191 202,041 78,605 280,646 292,915 106,170 38 366,421 3,884 3,884 3,884 8,998 4 28,130 28,130 28,130 23,130	435112 SNRE CILER								
40,000 30,000 70,000 202,041 292,915 21,422 2 202,041 21,423 21,423 21,422 3 3 3 3 3 3 3 3 3 3 4	Administration Operating	40,000	30.000		40,000				
202,041 202,041 292,915 21,423 21,422 51,510 51,510 60,594 5,672 5,672 6,963 202,041 78,605 280,646 292,915 106,170 36 366,421 3,884 3,884 8,998 28,130 28,130 23,130	Total - SNRE CILER	40,000	30,000		70,000				
202,041 202,041 292,915 21,423 21,422 51,510 51,510 60,594 5,672 5,672 6,963 202,041 78,605 280,646 292,915 106,170 36 366,421 3,884 3,884 8,998 28,130 28,130 23,130	435200 SNRE Develop & Public Relation								
202,041 21,422 21,422 5,672 5,672 6,963 202,041 78,605 280,646 292,915 106,170 366,421 3,884 3,884 8,998 28,130 28,130 23,130	Administration	202,041			202,041	292,915			292,915
51,510 51,510 60,594 17,191 17,191 202,041 78,605 280,646 292,915 106,170 36 366,421 3,884 3,884 8,998 28,130 28,130 23,130	Annual Fund		21,423		21,423		21,422		21,422
5,672 5,672 6,963 202,041 78,605 280,646 292,915 106,170 36,421 3,66,421 3,884 3,884 8,998 28,130 28,130 23,130	Communications		51,510		51,510		60,594		60,594
202,041 78,605 280,646 292,915 106,170 36,421 3,66,421 499,610 4 3,884 3,884 3,884 8,998 28,130 28,130 23,130	Operating		5,672		5,672		6,963		6,963
366,421 3,884 499,610 8,998 4 28,130 28,130 23,130	Total - SNRE Develop & Public Relation	202,041	78,605		280,646	292,915	106,170		399,085
366,421 366,421 499,610 4 3,884 3,884 8,998 4 28,130 28,130 23,130	435300 SNRE Office Of Academic Progr	SQ.							
3,884 3,884 8,998 28,130 28,130 23,130	Administration	366,421			366,421	499,610			499,610
28,130 28,130 23,130	Career Services		3,884		3,884		8,998		8,998
	Ceremonial Events		28,130		28,130		23,130		23,130

		2003 - 2004	2004			2002 - 2003	303	
School of Natural Resources & Environment	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Fin Aid-Opportunity Fellowship General Univ Scholarshin-Grad		:	9,181	9,181			9,181	9,181
Graduate Admissions Activity		3.774	202,141	3.774		3 774	137,002	3 774
Graduate Recruitment Activity		25,501		25,501		25,501		25,501
Graduate Student Programs	255,000		105,000	360,000	117,336		143,411	260,747
Operating		14,318		14,318		14,318		14,318
Student Research			28,000	28,000		28,000		28,000
Temp Hourly	31,911			31,911	62,831			62,831
Total - SNRE Office Of Academic Progs	653,332	75,607	283,383	1,012,322	679,777	103,721	289,594	1,073,092
435500 SNRE Dean Office								
Course Related Activities		38,145		38,145		13,399		13,399
Discretionary		121,344		121,344		225,724		225,724
Facilities Administration		23,438		23,438		58,327		58,327
Faculty Allocations		3,000		3,000		21,500		21,500
Faculty Teaching	2,553,220			2,553,220	2,120,175			2,120,175
Instruction	82,550			82,550	36,420			36,420
Operating		51,963		51,963		53,781		53,781
Research Incentives			200,000	200,000				
Student Research		3,416		3,416		3,416		3,416
Telephone/Equipment		20,010		20,010		34,067		34,067
Total - SNRE Dean Office	2,635,770	261,316	200,000	3,097,086	2,156,595	410,214		2,566,809
435600 SNRE Info Tech Service Off								
Administration	248,798			248,798	260,325			260,325
Audio Visual		46,500		46,500		12,677		12,677
Computer Networking		99,563		69,563		82,430		82,430
Computer Parts		11,619		11,619		12,910		12,910
Course Related Activities		6,435		6,435		7,150		7,150
Equipment		78,000		78,000		30,000		30,000

		2003 - 2004	004			2002 - 2003	103	
School of Natural Resources & Environment	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Maintenance Services		3.520		3.520		3.911		3.911
Operating		7.497		7,497		7,497		7,497
Professional Development		2,000		2,000		6,178		6,178
Software		28,899		28,899		28,899		28,899
Temp Hourly	27,150			27,150	30,167			30,167
World Wide Web					24,960			24,960
Total - SNRE Info Tech Service Off	275,948	284,033		559,981	315,452	191,652		507,104
435800 SNRE Corp Envir Manage Program	gram							
Administration	702,369			702,369	822,257			822,257
Operating		20,000		20,000		11,874		11,874
Professional Development						11,458		11,458
Temp Hourly	16,233			16,233	15,914			15,914
Total - SNRE Corp Envir Manage	718,602	20,000		738,602	838,171	23,332		861,503
BUDGET TOTAL	4,802,869	755,385	483,383	6,041,637	4,366,349	838,738	289,594	5,494,681

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

Salary/ Institute Other Benefits Financial Aid Total Financial Benefits Financial Aid Financial Financial Insing 8.689.307 424.933 246.000 9.380.240 6.670.611 841.534 1.767.612 Ing 8.689.307 424.933 246.000 9.380.240 6.670.611 841.534 1.767.612 Ing 8.689.307 424.933 246.000 9.380.240 6.670.611 841.534 1.767.612 Inf 6.1248 61.248 61.248 6.670.611 841.534 1.767.612 Office 7.1044 254.044 254.044 254.044 254.044 254.044 254.044 254.044 254.044 254.044 254.044 255.757 255.757 255.757 255.757 255.757 255.757 255.757 255.757 255.757 255.757 255.757 255.757 255.757 255.757 255.757 255.757 257.06 257.06 257.06 257.06 257.06 257.06 257.06 257.06 257.06 25			2003 - 2004	004			2002 - 2003	503	
8,659,307 454,933 246,000 9,360,240 6,670,611 841,534 1,767,612 8,659,307 454,933 246,000 9,360,240 6,670,611 841,534 1,767,612 61,248 61,268 61,26	School of Nursing	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
8,689,307	440000 School of Nursing Generic Program Code	8,659,307	454,933	246,000	9,360,240	6,670,611	841,534	1,767,612	9,279,757
61,248 61	Total - School of Nursing	8,659,307	454,933	246,000	9,360,240	6,670,611	841,534	1,767,612	9,279,757
61,248 133,876 254,044 21,084 409,004 409,004 409,006 55,757 55,757 62,706 62,706	440020 SoN Facilities Office			3					
133,876 254,044 21,084 409,004 409,004 323,892 355,757 55,757 62,706 62,706	Ceneric Program Code Total - SoN Facilities Office		1 2 2 1 3 1 4 2 2 1 5 1 1 5 1 1 1 1 1 1 1 1 1 1 1 1 1	61,248	61,248 61,248				
133,876 254,044 21,084 409,004 409,004 323,892 355,757 55,757 62,706 62,706	440100 SoN-Student Affairs) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7			
254,044 2 21,084 409,004 409,004 46 323,892 323,892 35,757 55,757 62,706 62,706	General Univ Scholarship-Grad		133,876		133,876				
409,004 40 323,892 3 323,892 33 55,757 55,757 62,706 62,706	General Univ Scholarship-UGrad Generic Program Code		254,044 21,084		254,044 21,084				
323,892 3 323,892 3. 55,757 62,706 62,706	Total - SoN-Student Affairs		409,004		409,004			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
323,892 33 323,892 33 55,757 55,757 62,706 62,706	440200 SoN-Academic Affairs								
323,892 3; 55,757 55,757 62,706 62,706	Generic Program Code		323,892		323,892				
55,757 55,757 62,706 62,706	Total - SoN-Academic Affairs		323,892		323,892				
55,757 55,757 62,706 62,706	440300 SoN-(Div I) Division of Acute				!				
55,757 62,706 62,706	Generic Program Code		55,757		55,757				
62,706 62,706	Total - SoN-(Div I) Division of Acute		55,757		55,757			5	
62,706 J) Division of Health 62,706	440400 SoN-(Div II) Division of Health								
62,706	Generic Program Code		62,706		62,706				
	Total - SoN-(Div II) Division of Health		62,706		62,706				

		2003 - 2004	2004			2002 - 2003	003	
School of Nursing	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
440500 SoN-(Div III) Division of Nursing	Si Si							:
Generic Program Code	ı	35,000		35,000				
Total - SoN-(Div III) Division of Nursing		35,000	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	35,000				
440600 SoN-Community Partnerships								
Generic Program Code		15,311		15,311				
Total - SoN-Community Partnerships		15,311		15,311		: P		
440700 SoN-Center for Nursing Res								
Generic Program Code		21,596		21,596				
Total - SoN-Center for Nursing Res		21,596		21,596				
442000 SoN-Creative Nursing Leadrship	Q.							
Generic Program Code		10,000		10,000				
Total - SoN-Creative Nursing Leadrship	5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	10,000		10,000				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
442100 SoN Ofc Multicultural Affairs								
Generic Program Code		13,282		13,282				
Total - SoN Ofc Multicultural Affairs		13,282		13,282				6
442200 SoN Ofc International Affairs								
Generic Program Code		20,321		20,321				
Total - SoN Ofc International Affairs		20,321		20,321				
BUDGET TOTAL	8,659,307	1,421,802	307,248	10,388,357	6,670,611	841,534	1,767,612	9,279,757

		2003 - 2004	004			2002 - 2003	003	
College of Pharmacy	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
445000 College of Pharmacy								
Administration	6,445,000	599,718		7,044,718	6,135,000	544,952		6,679,952
Facilities Administration		100,000		100,000		100,000		100,000
General Univ Scholarship-UGrad			200,000	500,000			300,000	300,000
Total - College of Pharmacy	6,445,000	699,718	500,000	7,644,718	6,135,000	644,952	300,000	7,079,952
BUDGET TOTAL	6,445,000	699,718	200,000	7,644,718	6,135,000	644,952	300,000	7,079,952

		2003 - 2004	004			2002 - 2003	003	
School of Public Health	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
455200 Health Management and Policy								
Graduate Student Programs	44,262			44,262	41,315			41,315
Instruction	2,454,250			2,454,250	2,727,796			2,727,796
Operating		36,220		36,220		40,900		40,900
Total - Health Management and Policy	2,498,512	36,220		2,534,732	2,769,111	40,900		2,810,011
455500 Sch of Public Health-Dean's Of								
Administration	1,721,562			1,721,562	1,562,037	100,000		1,662,037
Admissions	487,729			487,729	566,457			566,457
Ceremonial Events		17,048		17,048				
Cost Sharing		125,000		125,000				
Dean Discretionary		339,016		339,016		165,134		165,134
Development Administration	219,295			219,295	407,092			407,092
Equipment		1,731,458		1,731,458		1,500,000		1,500,000
Fin Aid-Opportunity Fellowship			681,561	681,561			631,075	631,075
Fin Aid-Regents Fellowship			143,936	143,936			133,274	133,274
General Univ Scholarship-Doctorate			50,000	20,000			100,000	100,000
General Univ Scholarship-Grad			1,415,108	1,415,108			1,349,174	1,349,174
Graduate Student Programs	687,746		350,000	1,037,746	550,195		313,479	863,674
Graduate Student Recruitment		22,961		22,961				
Info Systems Administration	175,118	221,457		396,575	136,771	233,078		369,849
Leasing Operations		366,994		366,994		440,242		440,242
Operating		60,877		60,877		10,000		10,000
Operating Administration		170,464		170,464				
Publications		194,167		194,167				
Research Incentives		131,472		131,472		471,013		471,013
SPH Office of Community Based		5,350		5,350	101,804	5,300		107,104
Student Administration		153,250		153,250				
Total - Sch of Public Health-Dean's Of	3,291,450	3,539,514	2,640,605	9,471,569	3,324,356	2,924,767	2,527,002	8,776,125

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

School of Public Health		2003 - 2004	004			2002 - 2003	003	
	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
455700 Ctr for Res on Ethn, Cult, & Hith Generic Program Code					64,000			64,000
Total - Ctr for Res on Ethn, Cult, & Hith					64,000			64,000
456000 Biostatistics Department Graduate Student Programs	270,449			270,449	217,791			217,791
Instruction Operating	1,831,482	28,348		1,831,482 28,348	1,768,266	25,248		1,768,266 25,248
Total - Biostatistics Department	2,101,931	28,348		2,130,279	1,986,057	25,248		2,011,305
457500 Environmental-Indust Health Dept	pt							
Graduate Student Programs	77,619			77,619	74,381			74,381
Instruction Operating	2,469,426	48 696		2,469,426 48 696	2,735,995	51 246		2,735,995
Environmental-Indust Health Dept	2,547,045	48,696		2,595,741	2,810,376	51,246		2,861,622
458000 Epidemiology Department								
Graduate Student Programs	157,582			157,582	149,562			149,562
Instruction Operating	3,256,003	267,373 51,835		3,523,376 51,835	3,327,424	203,097 47,792		3,530,521 47,792
Total - Epidemiology Department	3,413,585	319,208		3,732,793	3,476,986	250,889		3,727,875
458300 Health Behavior & Health Ed Dept	pt							
Generic Program Code	40,000			40,000	0			040
Graduate Student Programs Instruction	28,122 2,378,795			28,122	25,942 2.690.180			25,342
Operating		35,588		35,588		38,729		38,729

		2003 - 2004	2004			2002 - 2003	003	
School of Public Health	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Health Behavior & Health Ed Dept	2,446,917	35,588		2,482,505	2,716,122	38,729		2,754,851
BUDGET TOTAL	16,299,440	4,007,574	2,640,605	22,947,619	17,147,008	3,331,779	2,527,002	23,005,789

		2003 - 2004	004			2002 - 2003	03	
Gerald R. Ford School of Public Policy	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
464000 School of Public Policy								
Administration	862,975	126,100		989,075	846.978	304.673		1,151,651
Alumni Relations	59,800	53,300		113,100	63,342	40,500		103,842
Career Services	147,000	40,157		187,157	155,053	35,123		190,176
Commitments		96,103		96,103		42,000		42,000
Course Related Activities	2,474,700	39,400	260,000	2,774,100	2,432,866	82,200		2,515,066
Dean Discretionary		30,500		30,500		16,700		16,700
Development Administration	233,030	52,000		285,030	195,986	51,724		247,710
Doctoral Degree Program	115,025	009'9	200,000	321,625	104,503	009'6	160,000	274,103
Faculty Allocations		52,000		52,000	3,000	39,050		42,050
Fee Fellowship Program-Support			350,000	350,000			178,323	178,323
Info Systems Administration	102,000	68,385		170,385	84,341	92,040		176,381
Outreach	78,233	19,300		97,533	66,991	12,915		79,906
Recruitment & Retention	000'66	111,900		210,900	47,555	61,200		108,755
Special Fellowships-Support			78,000	78,000			25,000	25,000
Special Projects	196,220	278,780		475,000		500,000		500,000
Student Administration	290,000	81,150		371,150	246,625	102,100		348,725
Unit Discretionary		25,960		25,960				
Total - School of Public Policy	4,657,983	1,081,635	888,000	6,627,618	4,247,240	1,389,825	363,323	6,000,388
BUDGET TOTAL	4,657,983	1,081,635	888,000	6,627,618	4,247,240	1,389,825	363,323	6,000,388

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	.003	
School of Social Work	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
465000 School of Social Work								
Administration	2,272,492	847,067		3,119,559	2,213,752	814,488		3,028,240
Discretionary	145,708			145,708	20,000	74,000		94,000
External Relations	184,230	117,800		302,030	310,770	117,800		428,570
Instruction	6,402,248	324,292	3,423,508	10,150,048	6,168,606	317,700	3,564,209	10,050,515
OVPR	72,615	10,245		82,860				
Sponsored Programs	19,805	46,583		66,388	17,021	110,000		127,021
Total - School of Social Work	9,097,098	1,345,987	3,423,508	13,866,593	8,730,148	1,433,988	3,564,209	13,728,345
465200 Inst of Labor & Industrial Rel								
Administration	237,928	110,000		347,928	280,228	67,700		347,928
Total - Inst of Labor & Industrial Rel	237,928	110,000		347,928	280,228	67,700		347,928
BUDGET TOTAL	9,335,026	1,455,987	3,423,508	14,214,521	9,010,376	1,501,688	3,564,209	14,076,273

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	1004			2002 - 2003	003	
Horace H. Rackham School of Graduate Studies	Salary/	Š	Financial	Ē	Salary/	3	Financial	E
	Benefits	Other	Aid	lotal	Benefits	Other	Aid	1 otal
491000 Graduate School Administration	_							
Acad Rec&Dissertations	256,040	13,250		269,290	288,317	13,250		301,567
Administration		199,280		199,280		206,509		206,509
Admissions	583,680	120,000		703,680	624,866	125,000		749,866
Business Office	455,485	11,850		467,335	465,230	11,850		477,080
Dean Discretionary		127,375	150,000	277,375		137,436	150,000	287,436
Dean's Office	1,686,755	45,000		1,731,755	1,723,175	45,000		1,768,175
Diversity Programs	127,430	66,935		194,365	113,273	69,362		182,635
Fin Aid-Administration	377,290	15,025		392,315	359,956	15,025		374,981
Graduate School Initiatives	109,940	660,309		770,249	242,906	622,052	5,000	869,958
Information & Technology Servs	609,480	65,400		674,880	583,171	65,400		648,571
Travel Program		40,000		40,000		41,500		41,500
Total - Graduate School Administration	4,206,100	1,364,424	150,000	5,720,524	4,400,894	1,352,384	155,000	5,908,278
493000 Grad Schl-Fellowship Prgm *								
Cost Sharing		405,100	250,000	655,100		405,100	250,000	655,100
Cost Sharing-Dept/Pgms			500,000	200,000			200,000	500,000
Cost Sharing-Merit			475,600	475,600			475,600	475,600
Cost Sharing-Non Merit			509,664	509,664			509,664	509,664
Cost Sharing-Training Grants			363,549	363,549			363,549	363,549
Dean Discretionary			364,945	364,945			364,945	364,945
Discretionary Fellowship Fund			587,585	587,585			587,585	587,585
Fin Aid-Block Grant			2,863,650	2,863,650			2,849,900	2,849,900
Foreign Student Exchange			154,201	154,201			154,201	154,201
Grad Student Opp Program	85,000		15,000	100,000		84,740		84,740
Gradcare-General	000'009			000'009	386,399			386,399
Gradcare-Merit	500,000			200,000	400,000			400,000
Graduate Dean's Fellowship			525,899	525,899			525,899	525,899
Graduate Student Programs	170,000	100,000	30,000	300,000		100,000	200,000	300,000
Graduate Student Recruitment		146,261		146,261		146,261		146,261
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		2003 - 2004	2004			2002 - 2003	2003	
Horace H. Rackham School of Graduate Studies	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
ICPSR/SRC-Con't Student			73,958	73,958			73,958	73,958
Martin L King - Rosa Parks Fellow			129,593	129,593			141,880	141,880
Merit Fellowships - GS			11,764,944	11,764,944			11,099,004	11,099,004
Non-Traditional Rackham Grad			139,269	139,269			139,269	139,269
Rackham Pre-Doc FWPS			381,420	381,420			381,420	381,420
Rackham Recruitment Fellowship			2,970,000	2,970,000			3,135,000	3,135,000
Rackham-Otd-FWPS			1,530,753	1,530,753			1,452,115	1,452,115
Rackham-Regents Fellowships			553,956	553,956			553,956	553,956
Rackham-Research Partnership Prog		34,000		34,000		34,000		34,000
Recruiting Activity Fellow Prg		314,800	329,000	643,800		396,300	329,000	725,300
Special Allocations		500,000	954,317	1,454,317		200,000	954,317	1,454,317
Student Dissertation Grants			155,500	155,500			155,500	155,500
Students Travel Fund-Rackham G			389,000	389,000			389,000	389,000
Summer Institute-Merit		419,075		419,075		419,075		419,075
Summer Research Opp Prg		402,204		402,204		402,204		402,204
Year End Closing			903,188	903,188				
Total - Grad Schl-Fellowship Prgm *	1,355,000	2,321,440	26,914,991	30,591,431	786,399	2,487,680	25,585,762	28,859,841
494000 Graduate School-IDPS								
Cellular & Molecular Bio-Curr	32,154	5,000		37,154	33,319	5,000		38,319
Educ & Psychology	86,240	29,929		116,169	89,368	31,014		120,382
English & Education	60'6	2,040		11,133				
Interdepartment Museum Studies	96,468			96,468	78,083			78,083
Interdepartmental Programs-Sal	23,243			23,243	24,085			24,085
Medicinal Chemistry-Salaries					9,422	2,114		11,536
Neuroscience Prog - Current	47,368	10,000		57,368	49,086	10,000		59,086
Total - Graduate School-IDPS	294,566	46,969		341,535	283,363	48,128		331,491
495000 Grad Schl-Children's Center								
Child Care Research Facil - Curr	171,532			171,532	177,754			177,754
							4 - 1111111	

		2003 - 2004	2004			2002 - 2003	003	
Horace H. Rackham School of Graduate Studies	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Grad Schl-Children's Center	171,532			171,532	177,754			177,754
497000 Michigan Quarterly Review Michigan Quarterly Review	43,666	22,320		986'29	45,249	23,130		68,379
Total - Michigan Quarterly Review	43,666	22,320		65,986	45,249	23,130		68,379
498000 Michigan Society of Fellows Mich Society of Fellows-Benefit	21,979			21,979	22,776			22,776
Total - Michigan Society of Fellows	21,979			21,979	22,776			22,776
499000 Institute for Human Adjustment								
IHA Autism Center	68,058			68,058	70,526			70,526
IHA Clinic	790,104	696'02		861,073	818,760	73,543		892,303
IHA UCCF		24,476		24,476		25,364		25,364
Total - Institute for Human Adjustment	858,162	95,445		953,607	889,286	98,907		988,193
BUDGET TOTAL	6,951,005	3,850,598	27,064,991	37,866,594	6,605,721	4,010,229	25,740,762	36,356,712

^{*} Denotes centrally awarded financial aid for graduate students. Other centrally awarded financial aid is budgeted on page 121.

		2003 - 2004	1004			2007 - 2003	03	
		7 - 0007	100			7007		
University Library	Salary/		Financial		Salary/		Financial	
	Benefits	Other	Aid	Total	Benefits	Other	Aid	Total
470000 University Library								
Digital Library Prod Service		71,867		71,867		71,867		71,867
Discretionary		372,679		372,679		384,244		384,244
DLPS - Servers		103,950		103,950				
Faculty Exploratory		35,000		35,000		35,000		35,000
ILL		29,000		29,000		64,000		64,000
OCIC		213,000		213,000		213,000		213,000
Operating		466,970		466,970		486,970		486,970
Operating Administration		98,557		98,557		108,507		108,507
Operating Outreach		222,800		222,800		227,800		227,800
Public Equipment		30,386		30,386		34,386		34,386
RLIN		44,100		44,100		44,100		44,100
Technology Support		607,370		607,370		752,720		752,720
Univ Library	19,617,558			19,617,558	19,654,899			19,654,899
Univ Library IT infrastructure		536,934		536,934		618,083		618,083
Univ Library Plant & Equip		177,320		177,320		231,320		231,320
Univ Library Preservation		25,179		25,179		25,179		25,179
Univ Library PS General		135,349		135,349		143,349		143,349
Total - University Library	19,617,558	3,200,461		22,818,019	19,654,899	3,440,525		23,095,424
470100 Univ Library - Collections								
Discretionary		400,000		400,000				,
University Library Collections		15,453,575		15,453,575		15,653,575		15,653,575
Total - Univ Library - Collections		15,853,575		15,853,575		15,653,575		15,653,575
BUDGET TOTAL	19,617,558	19,054,036		38,671,594	19,654,899	19,094,100		38,748,999

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	03	
University Academic Units	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
416000 Air Force Officer Education Pg								
Administration	90,031	22,788		112,819	87,409	25,410		112,819
Total - Air Force Officer Education Pg	90,031	22,788		112,819	87,409	25,410		112,819
417000 Army Officer Education Program	u							
Administration	48,457	19,006		67,463	47,275	20,188		67,463
Total - Army Officer Education Program	48,457	19,006		67,463	47,275	20,188		67,463
418000 Navy Officer Education Program	Ħ							
Administration	35,827	24,319		60,146	34,953	25,193		60,146
Total - Navy Officer Education Program	35,827	24,319	1	60,146	34,953	25,193		60,146
513100 Media Union								
3D Research and Development	114,715	141,345		256,060				
Administration	239,457	106,579		346,036	970,323	139,640		1,109,963
Advanced Technology					1,071,106	374,222		1,445,328
Collaboration	1,125,400	944,163		2,069,563	1,238,248	860,605		2,098,853
Facilities Administration	140,867	62,698		203,565				
Media Focused Activities	385,338	171,507		556,845				
Operating	403,631	179,651		583,282				
Partnerships	125,522	55,868		181,390				
Public Affairs	187,696	83,541		271,237				
Total - Media Union	2,722,626	1,745,352		4,467,978	3,279,677	1,374,467		4,654,144
513200 Museum of Art								
Guard Staff Salaries	185,343			185,343	179,284			179,284
Staff Salaries	1,601,268			1,601,268	1,568,554			1,568,554
Temporary Staff Salaries	38,081			38,081	42,956			42,956

		2003 - 2004	004			2002 - 2003	03	
University Academic Units	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Museum of Art	1,824,692			1,824,692	1,790,794			1,790,794
514200 Bentley Historical Library		C		000		000 77		27 000
Administration Conservation		82,000 1,500		82,000 1,500		1,500		1,500
Mich Historical Coll - Acquisition Pavroll	1.221.948	1,500		1,500	1,222,643	1,500		1,500 1,222,643
Total - Bentley Historical Library	1,221,948	85,000		1,306,948	1,222,643	80,000		1,302,643
514400 Clements Library								
Administration		173,108		173,108		189,000		189,000
Books Salaries & Benefits	710,100	15,000		15,000 710,100	691,847	15,000		15,000 691,847
Total - Clements Library	710,100	188,108		898,208	691,847	204,000	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	895,847
515100 Nichols Arboretum Administration Operating	274,463	33,241 15,356		307,704 15,356	277,918	29,330 14,637		307,248 14,637
Total - Nichols Arboretum	274,463	48,597		323,060	277,918	43,967		321,885
BUDGET TOTAL	6,928,144	2,133,170		9,061,314	7,432,516	1,773,225		9,205,741

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	1004			2002 - 2003	103	
Research Units *	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
500100 Life Sciences Institute-Admin								
Chair Program	133,737			133,737				
Discretionary Research		179,463		179,463				
10tal - Life Sciences Institute-Admin	133,737	179,463		313,200				
550200 Magnetic Resonance Imaging Fac	၁							
Administration	103,000	407,943		510,943	341,000	308,433		649,433
Total - Magnetic Resonance Imaging Fac	103,000	407,943		510,943	341,000	308,433		649,433
551000 Center for Human Growth & Dev	λ.							
Administration	466,941	37,000		503,941	429,971	32,512		462,483
Cost Sharing	104,197	12,000		116,197	92,866			95,866
Facilities Operating	27,156	20,000		47,156	25,084	22,853		47,937
Gen Fund Supported Research	597,867	10,000		607,867	574,906	15,000		589,906
Seminar Program		10,000		10,000		15,000		15,000
Total - Center for Human Growth & Dev	1,196,161	000'68		1,285,161	1,125,827	85,365		1,211,192
552000 Institute of Gerontology								
Administration		33,932		33,932		90,000		90,000
Conferences		33,126		33,126				
Cost Sharing	12,900			12,900	10,500			10,500
Facilities Administration	78,900	2,000		006'08	79,650	5,000		84,650
Faculty Other	197,000			197,000	150,000			150,000
Financial Administration		30,000		30,000		55,000		55,000
Operating		100,000		100,000		000'09		000'09
Personnel Administration	290,000			290,000	275,000			275,000
Research Administration		1,000		1,000		5,000		2,000
Research Incentives		69,310		69,310		55,000		55,000
Seminar Program		11,092		11,092		12,000		12,000
			The second secon					

		2003 - 2004	004			2002 - 2003	003	
Research Units *	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Start-Up		782,250		782,250		693,276		693,276
Total - Institute of Gerontology	578,800	1,062,710		1,641,510	515,150	975,276		1,490,426
554000 Biophysics Research Division								
Administration	973,628			973,628	1,060,000			1,060,000
Graduate Student Programs			36,000	36,000			24,000	24,000
Graduate Student Recruitment		30,000		30,000		30,000		30,000
Operating		130,985		130,985		130,342		130,342
Seminar Program		12,000		12,000		10,000		10,000
Total - Biophysics Research Division	973,628	172,985	36,000	1,182,613	1,060,000	170,342	24,000	1,254,342
556000 Inst for Research Women & Gender	nder							
Administration	806,128			806,128	748,400	124,800		873,200
Operating		127,149		127,149		158,197		158,197
Research Grants		75,696		75,696				
Total - Inst for Research Women &	806,128	202,845		1,008,973	748,400	282,997	1	1,031,397
567001 UMTRI-Administration / Library	ľy							
Bridging Support	40,000			40,000	10,000			10,000
Committee Activities	5,000			5,000				
Divisional Development		4,000		4,000				
Driving Simulator	8,000	2,000		10,000				0
Equipment		100,000		100,000		23,978		23,978
Operating		70,000		70,000		100,000		100,000
Research Incentives	158,828	30,000		188,828	85,000	36,500		121,500
Training		10,000		10,000				
UMTRI - (RIP III)			58,481	58,481			42,000	42,000
UMTRI - Fellowships		2,987		2,987		3,000		3,000
UMTRI - Hwy Safety Research Inst	910,000			910,000	860,998			860,998

		2003 - 2004	2004			2002 - 2003	003	
Research Units *	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
UMTRI - Proposal Development UMTRI - Unsponsored Research UMTRI -Proj Phones & Ofc Equip	50,000	252,730 3,000 5,500		302,730 15,000 5,500	35,000			35,000
Total - UMTRI-Administration / Library	1,183,828	480,217	58,481	1,722,526	866'066	163,478	42,000	1,196,476
581010 ISR-Director's Office ISR Admin Exp Funded by Gen Fund	219,725			219,725				
Total - ISR-Director's Office	219,725			219,725				
582000 ISR-Institute Sponsored ISR Admin Exp Funded by Gen Fund Non Resident GSRA Tuition					272,942	12,699		272,942
Total - ISR-Institute Sponsored					272,942	12,699		285,641
583000 Research Ctr for Grp Dyn ISR Admin Exp Funded by Gen Fund	111,755			111,755	130,664			130,664
Total - Research Ctr for Grp Dyn	111,755	4		111,755	130,664	7		130,664
584000 Center for Political ISR Admin Exp Funded by Gen Fund	102,500			102,500	117,374			117,374
Total - Center for Political	102,500			102,500	117,374			117,374
585000 Survey Research Center ISR Admin Exp Funded by Gen Fund	204,000			204,000	281,415			281,415
Total - Survey Research Center	204,000			204,000	281,415	C 1 P 1 P 1 P 1 P 1 P 1 P 1 P 1 P 1 P 1		281,415

		2003 - 2004	004			2002 - 2003	03	
Research Units *	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
587000 Population Studies Center								
ISR Admin Exp Funded by Gen Fund	107,500			107,500	105,556			105,556
Total - Population Studies Center	107,500			107,500	105,556			105,556
BUDGET TOTAL	5,720,762	2,595,163	94,481	8,410,406	5,689,326	1,998,590	000'99	7,753,916

^{*} Major Research Initiative Funds budgeted in the Vice President for Research (Support Units) section represents additional funding for Research Units.

		2003 - 2004	2004			2002 - 2003)3	
Office of the President	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
753000 Office of the President Administration	1,828,858	119,681		1,948,539	1,784,120	193,243		1,977,363
Total - Office of the President	1,828,858	119,681		1,948,539	1,784,120	193,243		1,977,363
753100 President's House Operations Administration						50 000		50 000
Total - President's House Operations						50,000		50,000
753225 UDE - President's Office Admin Ceremonial Events	15,520	608,480		624,000	3,450	646,550		650,000
Total - UDE - President's Office Admin	15,520	608,480		624,000	3,450	646,550		650,000
BUDGET TOTAL	1,844,378	728,161		2,572,539	1,787,570	889,793		2,677,363

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	503	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Academic Support Units								
481002 Merit Network Administration Research Incentives	14,487	348,000		348,000 14,487	357,332	20,000		377,332
Total - Merit Network	14,487	348,000		362,487	357,332	20,000		377,332
499990 University Press University Press - Operating		215,964		215,964		224,442		224,442
Total - University Press		215,964		215,964		224,442		224,442
510000 Off Provost & Exec VP Acad Aff	5 —							
Administration	2,842,600	357,750		3,200,350	2,958,354	335,000		3,293,354
Total - Off Provost & Exec VP Acad Aff	2,842,600	357,750		3,200,350	2,958,354	335,000		3,293,354
510200 SACUA Administration	213,663	4,636		218,299	208,378	7,760		216,138
Total - SACUA	213,663	4,636		218,299	208,378	7,760		216,138
514600 Office of Budget & Planning Administration	926,350	000'09		986,350	958,355	65,000		1,023,355
Total - Office of Budget & Planning	926,350	000'09		986,350	958,355	65,000		1,023,355
516100 Ctr for the Education of Women Administration	000'006		135,722	1,035,722	921,218	140,000		1,061,218
Cost Sharing Fin Aid-Grant Restricted			147,707	147,707	19,649	Manager of the state of the sta	139,346	19,649

		2003 - 2004	004			2002 - 2003	.003	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Ctr for the Education of Women	000'006		283,429	1,183,429	940,867	140,000	139,346	1,220,213
517000 Off Assoc Provost Acad & Multict Affairs	ict Affairs							
Commitments	156,000	469,363	20,000	645,363	624,000		48,253	672,253
Operating		82,944		82,944		86,400		86,400
Total - Off Assoc Provost Acad & Multict Affairs	156,000	552,307	20,000	728,307	624,000	86,400	48,253	758,653
517100 Off Acad Multicultural Init								
Campus Visitation	26,169	17,621		43,790	10,000	2,000		15,000
College Incen Proj Lighthouse		5,383		5,383				
Diversity/Climate Research Prog	125,170	10,773		135,943	37,046	35,000		72,046
General Administration-OAMI		105,778		105,778		120,908		120,908
Incentive Scholars' Programs		1,000		1,000	1,500	5,000		6,500
Multicultural Programming						10,000		10,000
Salary Administration-KCP	137,802			137,802	168,000			168,000
Salary Administration-OAMI	633,239			633,239	593,000			593,000
Special Programs-OAMI		9,227		9,227		27,995		27,995
Student Academic Multicultural Inst		1,000	55,000	26,000		2,000	65,000	70,000
Summer Institutes-Career Exploration		8,929		8,929	40,000	4,923		44,923
University Wide Programs		154,151		154,151	77,600	135,000		212,600
Total - Off Acad Multicultural Init	922,380	313,862	55,000	1,291,242	927,146	348,826	65,000	1,340,972
517200 Ctr for Res on Learn & Teach								
CRLT Dept Adm	164,000			164,000	160,000			160,000
CRLT Administrative Current		42,000		42,000		40,000		40,000
CRLT Faculty Orientation		35,000		35,000		34,741		34,741
CRLT IDF		000'6		000'6		6,000		000'9
CRLT Publications		40,000		40,000		000'09		000'09
CRLT TA Workshops	26,000	18,000		74,000	20,000	10,000		000'09

		2003 - 2004	2004			2002 - 2003	003	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
CRLT Teaching Assist Training Diversity Programs Operating	998,137	20,000		20,000 20,000 998,137	936,272	20,000		20,000 35,000 936,272
Total - Ctr for Res on Learn & Teach	1,218,137	184,000		1,402,137	1,146,272	205,741		1,352,013
517300 Office of New Student Programs Mentoring Programs	ø				29,000	37,000		000'99
New Student Programs - Admin Orientation-Parent	29,000	37,000		66,000	264,334			264,334
Welcome To Michigan Program	2,000	68,000		70,000	2,000	68,000		70,000
Total - Office of New Student Programs	281,996	105,000		386,996	295,334	105,000		400,334
517400 Office of Financial Aid Administration	2,754,470	326,000		3,080,470	2,758,592	446,876		3,205,468
Total - Office of Financial Aid	2,754,470	326,000	2	3,080,470	2,758,592	446,876		3,205,468
517500 Registrar's Office Administration	3,015,000	43,909		3,058,909	3,066,000	107,703		3,173,703
Total - Registrar's Office	3,015,000	43,909		3,058,909	3,066,000	107,703		3,173,703
517600 Admissions Director of Adm-Non Salary Director of Adm-Salary Undergrad Adm-Cook Program	3,615,450	940,815		940,815 3,615,450 34,200	3,534,321	1,052,433		1,052,433
Total - Admissions	3,615,450	975,015		4,590,465	3,534,321	1,052,433		4,586,754
517700 Office of Evaluations & Examination Administration	1 ation 239,095			239,095	246,410			246,410

		2003 - 2004	2004			2002 - 2003	003	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Office of Evaluations & Examination	239,095			239,095	246,410			246,410
755100 Recreational Sports Dept Operating	1,258,559			1,258,559	1,310,999			1,310,999
Total - Recreational Sports Dept	1,258,559			1,258,559	1,310,999			1,310,999
Total - Academic Support Units	18,358,187	3,486,443	358,429	22,203,059	19,332,360	3,145,181	252,599	22,730,140
Academic Program Support								
514800 Office of Budget Administration	u							
Commitments	7,500,000	23,342,433	20,000	30,892,433	8,030,000	26,380,758		34,410,758
Total - Office of Budget Administration	7,500,000	23,342,433	50,000	30,892,433	8,030,000	26,380,758		34,410,758
Total - Academic Program Support	7,500,000	23,342,433	50,000	30,892,433	8,030,000	26,380,758		34,410,758
ITD (Info Technology Div)	1 1							
481000 Information Technology Division ITD Courtesy Funding Pool	E					35,000		35,000
Total - Information Technology Division						35,000		35,000
481007 ITD/Marketing & Technical Comm	mm							
Media Communications		81,000		81,000				
Total - ITD/Marketing & Technical Comm		81,000		81,000				
481009 ITD-Cio & Admin Services								
Administration		85,490		85,490	105,976	106,131		212,107

		2003 - 2004	2004			2002 - 2003	003	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - ITD-Cio & Admin Services		85,490		85,490	105,976	106,131		212,107
481013 ITD-Space & Facilities CITES Facilities Costs		219,628		219,628		240,031		240,031
Total - ITD-Space & Facilities		219,628		219,628		240,031		240,031
481014 ITD-Center for Info Tech Integ Administration		174,720		174,720		182,000		182,000
Total - ITD-Center for Info Tech Integ		174,720		174,720		182,000		182,000
481020 ITD-Public Sites								
Generic Program Code Sites Operations & Facility	1,448,285	940,000 666,705		940,000 2,114,990	1,472,979	1,000,000 870,686		1,000,000 2,343,665
Total - ITD-Public Sites	1,448,285	1,606,705		3,054,990	1,472,979	1,870,686		3,343,665
481023 ITD-Divisional Funds CITES GF Bud Clearing CITES Internal Activities		375,542 356,043		375,542 356,043		372,000		372,000
Total - ITD-Divisional Funds		731,585		731,585		372,000		372,000
481027 ITD/Directory/Login/Comp	362,274	212,893		575,167	359,698	145,496		505,194
Total - ITD/Directory/Login/Comp	362,274	212,893		575,167	359,698	145,496		505,194
481032 ITD-Site License & Dist Prod Software Licensing	228,459	67,014		295,473	233,100	101,464		334,564

		2003 - 2004	2004			2002 - 2003)03	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - ITD-Site License & Dist Prod	228,459	67,014		295,473	233,100	101,464		334,564
481036 ITD-Production & Support Administration Operating Systems Support	177,720 95,574	29,407 52,682		207,127 148,256	116,638 92,821	12,775 23,745		129,413 116,566
Total - ITD-Production & Support	273,294	82,089		355,383	209,459	36,520		245,979
481040 ITD-Dept Systems/Web Services Administration	es 276,179	148,099		424,278	131,892	73,108		205,000
Total - ITD-Dept Systems/Web Services	276,179	148,099	1	424,278	131,892	73,108		205,000
481042 ITD-Planning Team ITCS Technology Investigation	152,699	68,443		221,142	256,513	161,487		418,000
Total - ITD-Planning Team	152,699	68,443		221,142	256,513	161,487		418,000
481043 ITD-Consulting User Advocate	408,421	157,290		565,711	404,834	161,169		566,003
Total - ITD-Consulting	408,421	157,290		565,711	404,834	161,169		566,003
481047 ITD-Um Computing Environment Administration BCP Production	l ent 192,366	32,268 57,686		224,634 57,686	182,083	47,349 30,958 657,551		229,432 30,958 654.551
Generic Program Code Total - ITD-Um Computing Environment	192,366	89,954		282,320	182,083	732,858		914,941
481048 ITD-Printing BCP Production	181,712	703,512		885,224	200,004	685,220		885,224
LALLANDE, MALE AND								

		2003 - 2004	1004			2002 - 2003	003	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - ITD-Printing	181,712	703,512		885,224	200,004	685,220		885,224
481049 ITD-Email BCP Production	263,547	248,328		511,875	305,321	166,535		471,856
Total - ITD-Email	263,547	248,328		511,875	305,321	166,535		471,856
481050 ITD-Accounting and Billing Sys	219,699	57,062		276,761	239,622	56,847		296,469
Total - ITD-Accounting and Billing Sys	219,699	57,062		276,761	239,622	56,847		296,469
481051 ITD-Lan/Groupware	526,078	230,922		757,000	539,391	254,936		794,327
Total - ITD-Lan/Groupware	526,078	230,922		757,000	539,391	254,936		794,327
481052 ITD/Institutional File System BCP Production	217,185	234,564		451,749	345,067	199,042		544,109
Total - ITD/Institutional File System	217,185	234,564		451,749	345,067	199,042		544,109
481053 ITD-Web Services BCP Production	448,056	275,345		723,401	438,863	199,716		638,579
Email Forwarding UM Gateway	42,733	22,875 57,260		22,875 99,993				
Total - ITD-Web Services	490,789	355,480		846,269	438,863	199,716		638,579
481060 ITD/Customer Connections & Rep CITES-Cust Analysis & Pgm Mgrs	16,336	1,648		17,984	15,572	2,601		18,173

		2003 - 2004	2004			2002 - 2003	003	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - ITD/Customer Connections & Rep	16,336	1,648		17,984	15,572	2,601		18,173
481061 ITD-Dial In BCP Production		711,682		711,682		827,295		827,295
Total - ITD-Dial In		711,682		711,682		827,295		827,295
481063 ITD/Consulting BCP 4-Help BCP Production	832,853	180,636		1,013,489	874,293	297,288		1,171,581
Total - ITD/Consulting BCP 4-Help	832,853	180,636		1,013,489	874,293	297,288		1,171,581
481064 ITD/Consulting BCP Account Off BCP Production	ff 418,609	39,815		458,424	392,675	63,345		456,020
Total - ITD/Consulting BCP Account Off	418,609	39,815		458,424	392,675	63,345		456,020
481065 ITD/Process Development Communication Events		86,514		86,514		94,551		94,551
Total - ITD/Process Development		86,514		86,514		94,551		94,551
481066 ITD/Directory Services BCP Production	259,144	121,986		381,130	278,253	126,589		404,842
Total - ITD/Directory Services	259,144	121,986		381,130	278,253	126,589		404,842
481067 ITD/IAA BCP Production	199,909	121,620		321,529	186,200	75,738		261,938
Total - ITD/IAA	199,909	121,620		321,529	186,200	75,738		261,938

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	904			2002 - 2003	13	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
481068 ITD/Mail Routing/Postmaster BCP Production	289,261	159,404		448,665	239,820	63,820		303,640
Total - ITD/Mail Routing/Postmaster	289,261	159,404		448,665	239,820	63,820		303,640
481073 CIO/Technology Coordination Stand-Alone WebObjects	41,762	45,300		87,062	71,365	99,634		170,999
Total - CIO/Technology Coordination	41,762	45,300		87,062	71,365	99,634		170,999
481074 ITCS-DNS/Usenet BCP Production Domain Name Service	42,571 21,484	79,973 10,294		122,544 31,778	32,787	48,024		80,811
Total - ITCS-DNS/Usenet	64,055	90,267		154,322	32,787	48,024		80,811
481075 CIO-Security BCP Production	65,770	11,550		77,320				
Total - CIO-Security	65,770	11,550		77,320			• I I I I I I I I I I I I I I I I I I I	
481079 ITCS/Middleware Middleware	39,301	2,324		41,625	29,323	7,436		36,759
Total - ITCS/Middleware	39,301	2,324		41,625	29,323	7,436		36,759
481080 ITCS-Email Forwarding Email Forwarding						25,000		25,000
Total - ITCS-Email Forwarding						25,000		25,000

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

Drogget & Drog VD for		2003 - 2004	004			2002 - 2003	903	
Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
481251 ITCI - Partnerships								
Academic Info Technology		39,044		39,044		81,000		81,000
Art MA (Media Arts) Pship						16,721		16,721
CAC Partnership		100,000		100,000				
CARAT/Rackham Fellow Pship		150,000		150,000		150,000		150,000
Course Tools Next Gen Pship		353,000		353,000		500,000		200,000
DAMS Infrastructure Partnershp		160,000		160,000				
DAMS Partnership		155,000		155,000				
Dental Assistance Educ Pship						25,725		25,725
Dissertation Partnership		50,000		50,000				
Engineering Partnership						100,000		100,000
E-Portfolio Partnership		24,500		24,500				
E-Reserves Partnership		55,325		55,325				
ITCI Small Projects Pship		50,000		50,000		40,000		40,000
Living Textbook II Partnership		20,000		20,000				
Media Union DirecTech Pship						38,500		38,500
MGRID Pship		125,000		125,000		100,000		100,000
OAl Partnership		18,720		18,720				
Pharmacy Living Text Pship						131,700		131,700
Rackham Dialogue/Dissert Pship						110,000		110,000
SI Connection Pship						100,000		100,000
Skill Builder Partnership		56,800		56,800				
SNRE (ESA Lab) Pship						86,115		86,115
SPH E-Reserves Pship						34,238		34,238
TCAUP 3D Digital Pship						30,000		30,000
Total - ITCI - Partnerships		1,387,389		1,387,389		1,543,999		1,543,999
481253 ITCI - Admin/CARAT								
Liaison	393,005	295,482		688,487	409,890	355,482		765,372

		2003 - 2004	004			2002 - 2003	003	
Provost & Exec VP for Academic Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - ITCI - Admin/CARAT	393.005	295 482		688 487	000 007	25E 402		265 977
Total - ITD (Info Technology Div)	7.860.992	8.810.395		16.671.387	7 954 980	9 411 048		17 366 028
BUDGET TOTAL	33,719,179		408,429	69,766,879	35,317,340	38,936,987	252,599	74,506,926

		2003 - 2004	2004			2002 - 2003	2003	
Centrally Awarded Financial Aid *	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
517420 Fin Aid-Grants/Loans/Workstudy	dy							
Community College Scholarship			30,000	30,000			30,000	30,000
Detroit Compact			875,000	875,000			215,000	215,000
Fin Aid-Child Care			750,000	750,000			406,344	406,344
Fin Aid-Opportunity Fellowship		706,77		706'22		706'22		77,907
Michigan Achieve Award-Comm Coll			30,000	30,000			30,000	30,000
Michigan Achievement Award			90,000	000,06			90,000	90,000
Michigan Grant			35,145,191	35,145,191			33,769,240	33,769,240
Michigan Scholar Award			1,850,000	1,850,000			1,850,000	1,850,000
Nat'l Achievement Scholarship			20,000	20,000			20,000	20,000
Regents - Merit Scholarship			885,000	885,000			885,000	885,000
Rogel Award of Excellence			832,000	832,000			150,000	150,000
Scholar Recognition Award			3,750,000	3,750,000			3,750,000	3,750,000
Wade McCree Fund			565,000	565,000			182,000	182,000
Total - Fin Aid- Grants/Loans/Workstudy		706'22	44,822,191	44,900,098		706,77	41,377,584	41,455,491
BUDGET TOTAL		77,907	44,822,191	44,900,098		77,907	41,377,584	41,455,491

^{*} Centrally awarded financial aid for graduate students is budgeted in the Horace H. Rackham School of Graduate Studies on pages 99 - 101.

		2003 - 2004	004			2002 - 2003	03	
Vice President for Communications	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
661000 VP for Communications								
FOIA Operating	131,595	4,354		135,949	129,099	6,532		135,631
Public Affairs Operating	508,024	30,246		538,270	513,867	51,599		565,466
U Relations - Operating	583,440	236,024		819,464	547,508	305,938		853,446
Total - VP for Communications	1,223,059	270,624		1,493,683	1,190,474	364,069		1,554,543
661100 WUOM/Michigan Radio						;		
WUOM General Revenues	471,925	190,309		662,234	464,951	79,489		544,440
Total - WUOM/Michigan Radio	471,925	190,309		662,234	464,951	79,489		544,440
661500 Marketing/Communications								
Mktg Comm - Operating	210,939			210,939	198,118			198,118
Total - Marketing/Communications	210,939			210,939	198,118		1	198,118
662300 News & Information Services								
News/Info Servs Operating	1,730,578	389,542		2,120,120	1,704,253	504,205		2,208,458
Total - News & Information Services	1,730,578	389,542		2,120,120	1,704,253	504,205		2,208,458
BUDGET TOTAL	3,636,501	850,475		4,486,976	3,557,796	947,763		4,505,559

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
Vice President for Development	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
630000 Office of VP for Development								
Financial Administration					593,297			593,297
Total - Office of VP for Development			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		593,297			593,297
631000 Assoc VP Dev-Management & Admin	dmin							
Administration Financial Administration	99,981	272,022		99,981 272,022	83,502			83,502
Total - Assoc VP Dev-Management & Admin	99,981	272,022		372,003	83,502			83,502
632000 Assoc Vice President Development	nt							
Administration Financial Administration	323,145			323,145	294,789			294,789
Total - Assoc Vice President Development	323,145			323,145	294,789	1		294,789
633000 Devl Budget & Administration								
Administration Financial Administration	374,644			374,644	351,733			351,733
Total - Devl Budget & Administration	374,644			374,644	351,733			351,733
634000 Devl Annual Giving Program Administration Financial Administration	507,741			507,741	491,328			491,328
Total - Devl Annual Giving Program	507,741			507,741	491,328			491,328
635000 Devl Corporate/Foundation Rels Administration Financial Administration	866,115			866,115	794,853			794,853

		2003 - 2004	2004			2002 - 2003	003	
Vice President for Development	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Devl Corporate/Foundation Rels	866,115			866,115	794,853			794,853
637000 Development Communications Administration Financial Administration	651,313			651,313	624,583			624,583
Total - Development Communications	651,313		1 2 2 5 4 1 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1	651,313	624,583			624,583
638000 Dev Information Tech Services Administration Financial Administration	1,010,347			1,010,347	788,804			788,804
Total - Dev Information Tech Services	1,010,347	1		1,010,347	788,804			788,804
638110 Alumni Records Office Administration Financial Administration	268,617			268,617	247,713			247,713
Total - Alumni Records Office	268,617			268,617	247,713			247,713
639000 Gift Processing Services Administration Financial Administration	650,048			650,048	650,886			650,886
Total - Gift Processing Services	650,048			650,048	650,886			650,886
640000 Development Life Sciences Administration Financial Administration	19,353			19,353	62,270			62,270
Total - Development Life Sciences	19,353	1		19,353	62,270			62,270

		2003 - 2004	004			2002 - 2003	03	
Vice President for Development	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
642000 Office of Univ and Dev Events								
Administration Financial Administration	517,919			517,919	730,713			730,713
Total - Office of Univ and Dev Events	517,919			517,919	730,713			730,713
645000 Development Major Gifts Program	am							
Administration	549,086			549,086				
Dev-Major Gifts-California	405,026			405,026				
East Coast	247,311			247,311				
Financial Administration					1,886,914			1,886,914
Planned Giving	544,407			544,407				
Total - Development Major Gifts Program	1,745,830			1,745,830	1,886,914			1,886,914
645100 Development Research								
Administration Financial Administration	359,765			359,765	337,860			337,860
Total - Development Research	359,765			359,765	337,860			337,860
648000 Assoc VP Dev - SCP								
Administration Financial Administration	269,324			269,324	252,227			252,227
Total - Assoc VP Dev - SCP	269,324			269,324	252,227			252,227
BUDGET TOTAL	7,664,142	272,022		7,936,164	8,191,472			8,191,472

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	004			2002 - 2003	33	
Vice President & General Counsel	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
756000 Office of the General Counsel								
Administration	1,954,851	190,000		2,144,851	1,867,116	235,000		2,102,116
Development Legal Office	398,093	8,000		406,093	380,919	15,000		395,919
TMO Legal Services	286,647	2,000		288,647	274,426	5,000		279,426
Total - Office of the General Counsel	2,639,591	200,000		2,839,591	2,522,461	255,000	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,777,461
BUDGET TOTAL	2,639,591	200,000		2,839,591	2,522,461	255,000		2,777,461

		2003 - 2004	2004			2002 - 2003	33	
Vice President for Government	Salary/		Financial		Salary/		Financial	
Kelations	Benefits	Other	Aid	Total	Benefits	Other	Aid	Total
753300 VP for Government Relations							-	
Federal Relations - Operating	300,630	36,978		337,608	296,187	55,251		351,438
Lansing Svc Ctr - Operating		23,614		23,614		24,449		24,449
State Outreach - Operating	266,541	55,065		321,606	262,602	72,299		334,901
State Relations Operating	822,653	101,363		924,016	803,005	117,352		920,357
Total - VP for Government Relations	1,389,824	217,020		1,606,844	1,361,794	269,351		1,631,145
BUDGET TOTAL	1,389,824	217,020		1,606,844	1,361,794	269,351		1,631,145

		2003 - 2004	2004			2002 - 2003	003	
Vice President for Research (Support Units) *	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
550000 Office of VP for Research								
Administration	1,392,165			1,392,165	736,275			736,275
Commitments		2,169,653		2,169,653		2,582,709		2,582,709
Computer Networking		133,204		133,204		252,762		252,762
Cost Sharing		576,055		576,055		550,985		550,985
Discretionary		73,000		73,000		141,360		141,360
Facilities Operating						5,686		5,686
Facilities Other						18,124		18,124
Info Systems Administration	102,104			102,104				
Operating		58,000		58,000		176,280		176,280
Research Administration	411,120	186,609		597,729	218,000	34,639		252,639
Research and Education					92,000	30,870		122,870
Research Grants		1,603,769		1,603,769		1,851,730		1,851,730
Special Projects		13,036		13,036		150,000		150,000
Telephone/Equipment		16,400		16,400		28,734		28,734
Total - Office of VP for Research	1,905,389	4,829,726		6,735,115	1,046,275	5,823,879		6,870,154
550800 Detroit Observatory								
Administration					30,000			30,000
Total - Detroit Observatory					30,000			30,000
555000 Women in Science & Engineering	20							*
Administration	185,356	16,233		201,589	181,136	20,453		201,589
Total - Women in Science & Engineering	185,356	16,233		201,589	181,136	20,453		201,589
560000 Div of Research Devel & Admin								
Generic Program Code	2,674,334	250,550		2,924,884	2,710,000	233,647		2,943,647
Total - Div of Research Devel & Admin	2,674,334	250,550		2,924,884	2,710,000	233,647		2,943,647

		2003 - 2004	004			2002 - 2003	903	
Vice President for Research (Support Units) *	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
560100 DRDA - Research Services Generic Program Code		15,750		15,750		27,000		57,000
Total - DRDA - Research Services		15,750		15,750		57,000		57,000
561000 Technology Management Office								
Administration	1,470,000	62,349		1,532,349	1,438,000	117,703		1,555,703
Patent Prosecution		816,000		816,000		816,000		816,000
Staff Travel		40,000		40,000		50,000		50,000
Technology Consulting		40,000		40,000		000'09		000'09
TechStart	53,000	35,000		88,000	51,000	35,000		86,000
Total - Technology Management Office	1,523,000	993,349		2,516,349	1,489,000	1,078,703		2,567,703
563000 Ctr Statistical Consul & Res								
Administration	423,672	26,603	39,000	489,275	407,458	47,802	44,000	499,260
Total - Ctr Statistical Consul & Res	423,672	26,603	39,000	489,275	407,458	47,802	44,000	499,260
565000 Lab Animal Med-Svc & Facility	1							
Administration	728,330	28,331		756,661	585,937	153.258		585,937 153,258
Total - Lab Animal Med-Svc & Facility								100
	728,330	28,331		756,661	585,937	153,258		C81'85/
566000 Mich Memorial Phoenix Project								
Administration	886,617			886,617	808,000			808,000
Total - Mich Memorial Phoenix Project	886,617			886,617	808,000			808,000

Budget Allocations FY2004 and FY2003 General Fund - Ann Arbor

		2003 - 2004	5004			2002 - 2003	003	}
Vice President for Research (Support Units) *	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
BUDGET TOTAL	8,326,698	6,160,542	39,000	14,526,240	7,257,806	7,414,742	44,000	14,716,548

^{*} Major Research Initiative Funds budgeted in the Vice President for Research (Support Units) section represents additional funding for Research Units.

		2003 - 2004	004			2002 - 2003	903	
Vice President & Secretary of the University	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
662000 Vice Pres & Secretary of Univ	402 204	COT 07		0.00	,	6		2
Total - Vice Pres & Secretary of Univ	490,094	70,707	3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	504,173	549,825	42,166		1981,981
	493,391	70,782		564,173	549,825	42,166		591,991
662100 Regents Expense								
Administration		25,000		25,000		12,279		12,279
Total - Regents Expense		25,000		25,000		12,279		12,279
BUDGET TOTAL	493,391	95,782		589,173	549,825	54,445		604,270

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
Vice President for Student Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
600010 Community Service Learning Administration	502,285			502,285	448,246	90,086		538,332
Total - Community Service Learning	502,285			502,285	448,246	90,086		538,332
600100 Assoc VP & Dean of Students	:	!						700 800
Administration Dean of Students Discretionary	335,119	17,500 175,050		352,619 175,050	364,897 709,894	20,000 72,611		384,897 782,505
Ombudsman Administration					359,042	30,000		389,042
Total - Assoc VP & Dean of Students	335,119	192,550		527,669	1,433,833	122,611	1	1,556,444
600105 Dean of Students		:						
Administration	300,750	19,200		319,950				
Total - Dean of Students	300,750	19,200		319,950				
600110 Career Planning and Placement	1 228 887			1 236 587	1 287 650	16.646		1,304,296
Total - Career Planning and Placement	1 236 587		1 4 4 4 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1.236.587	1.287.650	16,646		1,304,296
600112 Student Affairs Research								
Student Research	70,614	3,940		74,554	68,860	000'6		77,860
Total - Student Affairs Research	70,614	3,940		74,554	68,860	000'6		77,860
600115 OSCR	191.925			191,925	203,725			203,725
Total - OSCR	191,925		b	191,925	203,725			203,725

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
Vice President for Student Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
600120 Campus Information Centers Administration	168,570	10,000		178,570				
Total - Campus Information Centers	168,570	10,000		178,570				
600121 Computer Support Systems Administration	116,325	6,100		122,425				
Total - Computer Support Systems	116,325	6,100		122,425				
600122 Information Systems Administration	90,235	14,650		104,885				
Total - Information Systems	90,235	14,650		104,885		P		
600123 Campus Information Center		7		A 0.0 T.0.4				
Total - Campus Information Center	117,554	9,780		127,334				
600130 Finance & Personnel Administration	350,758	10,000		360,758				
Total - Finance & Personnel	350,758	10,000		360,758				
600190 Student Organizations Programs BSU Programming		36,770		36,770		36,770		36,770
Total - Student Organizations Programs		36,770		36,770		36,770		36,770
600210 Student Organization Acct Serv Administration	80,966	11,658		92,624	112,481	18,600		131,081

		2003 - 2004	004			2002 - 2003	003	
Vice President for Student Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Student Organization Acct Serv	996'08	11,658		92,624	112,481	18,600		131,081
600220 Student Theatre Arts Complex Administration	51,788	620		52,408	50,503	1,934		52,437
Total - Student Theatre Arts Complex	51,788	620		52,408	50,503	1,934		52,437
600240 Office of Greek Life Administration	42,410	3,055		45,465	39,772	3,055		42,827
Total - Office of Greek Life	42,410	3,055	1	45,465	39,772	3,055		42,827
600270 Student Activities and Leaders								
Administration	276,665	17,950		294,615	281,507	27,707		309,214
Campus Activities & Programs		4,045		4,045		5,300		5,300
Leadership Education		35,600		35,600		21,450		21,450
Student Org Development		000'9		000'9		18,895		18,895
Total - Student Activities and Leaders	276,665	63,595		340,260	281,507	73,352		354,859
600280 Michigan Leadership Institute		63.165		63.165		86,814		86,814
Total - Michigan Leadership Institute		63,165		63,165		86,814		86,814
600300 Unions-Administration		1,474,070		1,474,070		1,564,070		1,564,070
Total - Unions-Administration		1,474,070		1,474,070		1,564,070		1,564,070
600313 Unions-Campus Info Center Administration					116,074	13,020		129,094

		2003 - 2004	004			2002 - 2003		
Vice President for Student Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Fin Other	Financial Aid	Total
Total - Unions-Campus Info Center					116,074	13,020		129,094
600410 Counseling Services Administration	1,510,105	68,845		1,578,950	1,477,185	68,845		1,546,030
Total - Counseling Services	1,510,105	68,845		1,578,950	1,477,185	68,845		1,546,030
600420 Services for Students with Disabilities	ilities							
ADA Mandated Services Administration	113,127	29,595		113,127 443,645	113,127 424,083	46,640		113,127 470,723
Total - Services for Students with	527,177	29,595		556,772	537,210	46,640		583,850
600430 Sexual Assault Prevent and Aware								
Administration	347,381	35,835		383,216	350,903	49,111		400,014
Total - Sexual Assault Prevent and Aware	347,381	35,835		383,216	350,903	49,111		400,014
600510 Intergroup Relations Administration	249,003	23,410		272,413	271,618	38,343		309,961
Total - Intergroup Relations	249,003	23,410		272,413	271,618	38,343		309,961
600520 Lesbian Gay Bisexual Transgend Administration Generic Program Code	d 176,673	9,960		186,633 15,470	171,885	18,287 15,470		190,172 15,470
Total - Lesbian Gay Bisexual Transgend	176,673	25,430		202,103	171,885	33,757		205,642
600530 Multi-Ethnic Student Affairs Administration African American Awareness	292,097	13,661		305,758 10,145	293,236	24,347 15,760		317,583 15,760

		2003 - 2004	004			2002 - 2003	03	
Vice President for Student Affairs	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Ann Arbor Pow Wow		21,822		21,822		28,865		28,865
Asian American Awareness-Program		10,145		10,145		15,760		15,760
Hispanic Heritage Week-Program		10,145		10,145		15,760		15,760
MESA & OAMI Taskforce - Asian		2,500		2,500				
Native American Studies		10,145		10,145		15,760		15,760
Total - Multi-Ethnic Student Affairs	292,097	78,563		370,660	293,236	116,252		409,488
600540 International Center								
Administration	526,605	3,425		560,030	595,236	49,000		644,236
Total - International Center	556,605	3,425		560,030	595,236	49,000	1	644,236
600550 Multi-Cult Prog:Trotter House								
Administration	99,313	16,415		115,728	92,304	24,567		116,871
Trotter House Programs		6,825		6,825		8,410		8,410
Total - Multi-Cult Prog:Trotter House	99,313	23,240	5	122,553	92,304	32,977		125,281
BUDGET TOTAL	7,690,905	2,207,496		9,898,401	7,832,228	2,470,883		10,303,111

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Executive Administration								
676000 Off Exec VP & Chief Fin Office								
Administration	543,720	4,867		548,587	195,729	327,033		522,762
Total - Off Exec VP & Chief Fin Office	543,720	4,867		548,587	195,729	327,033		522,762
677000 Human Resources & Aff Action								
AAO								
Academic and Staff HR Services								
Academic HR								
Administration					3,938,930			3,938,930
Compensation								
Diversity Programs								
Employment								
Foundations Of Supervision								
HR Communications Group								
HRRIS								
Mediation Svcs/Faculty & Staff								
Personnel Administration								
Sexual Harassment								
					1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1		
Total - Human Resources & Aff Action		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			3,938,930	1		3,938,930
677010 HR Strategy & Planning								
Administration	1,236,556			1,236,556				
Total - HR Strategy & Planning	1,236,556			1,236,556				
677020 HR Academic & Staff HR Srvcs								

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

911,170

Academic and Staff HR Services

911,170

		2003 - 2004	004			2002 - 2003	003	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - HR Academic & Staff HR Srvcs	911,170			911,170				
677030 HR Organization Environment	242,560			242,560				
Total - HR Organization Environment	242,560			242,560				
677040 HR Professional & Org Develop	a							
Human Resource Development Fee	190,254			190,254				
i otal - HK Professional & Org Develop	190,254			190,254	1			
677050 HR Recruitment & Career Srvcs	S							
Employment	562,730			562,730				
Total - HR Recruitment & Career Srvcs	562,730			562,730				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
677060 HR Total Compensation								
Compensation	317,470			317,470				
Total - HR Total Compensation	317,470	4 5 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	317,470				
677070 HR Records & Info Services								
HRRIS	1,605,673			1,605,673				
Total - HR Records & Info Services	1,605,673			1,605,673				
710000 University Audits Office		i				6		700 300
Administration	1,211,035	71,416		1,282,451	1,255,734	80,153		1,335,887
I otal - University Audits Office	1,211,035	71,416		1,282,451	1,255,734	80,153		1,335,887

		2003 - 2004	2004			2002 - 2003	903	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
711000 Audit Exp & Prof Fees Professional Fees		441,120		441,120		441,120		441,120
Total - Audit Exp & Prof Fees		441,120		441,120		441,120		441,120
Total - Executive Administration	6,821,168	517,403		7,338,571	5,390,393	848,306		6,238,699
MAIS (Mich Admin Info Systems)	[
676500 Michigan Adm Info Services								
GF Support	17,784,367	7,621,872		25,406,239	16,228,088			16,228,088
Total - Michigan Adm Info Services	17,784,367	7,621,872		25,406,239	16,228,088			16,228,088
676550 MAIS Ofc AssocVP Admn Info Svc	Svc							
GF Support						6,954,895		6,954,895
Total - MAIS Ofc AssocVP Admn Info Svc						6,954,895		6,954,895
689210 Business & Finance Network Ser	er							
Fin/Phys CPU Admin	715,988			715,988	697,994			697,994
Total - Business & Finance Network Ser	715,988			715,988	697,994			697,994
Total - MAIS (Mich Admin Info System	18,500,355	7,621,872		26,122,227	16,926,082	6,954,895		23,880,977
Associate VP Finance	1 1							
688004 Treasurer's Off - Checkwriting	50							
Administration					73,775	49,478		123,253
Total - Treasurer's Off - Checkwriting					73,775	49,478	* 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	123,253

		2003 - 2004	2004			2002 - 2003	03	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
689000 Office of Assoc VP for Finance Administration	418,988	102,686		521,674	350,666	177,728		528,394
Total - Office of Assoc VP for Finance	418,988	102,686		521,674	350,666	177,728		528,394
689005 AVPF-Organizational Development	nent 227,823	27,015		254,838	224,941	13,805		238,746
Total - AVPF-Organizational Development	227,823	27,015		254,838	224,941	13,805		238,746
689010 Financial Analysis								
Administration Facilities Administration	689,764 548.841	22,910		712,674 585,151	731,725 557,876	81,101 40,603		812,826 598,479
Total - Financial Analysis	1,238,605	59,220		1,297,825	1,289,601	121,704		1,411,305
689030 Property Disposition Facilities Other	236,809			236,809	306,771			306,771
Total - Property Disposition	236,809	1		236,809	306,771			306,771
689070 Fiscal Operations Office Administration		1,630,856		1,630,856		1,841,759		1,841,759
Total - Fiscal Operations Office		1,630,856		1,630,856		1,841,759		1,841,759
690000 Purchasing and Stores								
Administration	464,819	195,283		660,102	465,219	46,011		511,230
University Procurement Team	721,000	18,382		739,382	716,884	18,382		735,266
Vendor Diversity Program	69,834	9,800		79,634	68,532	9,701		78,233
Total - Purchasing and Stores	1,255,653	223,465		1,479,118	1,250,635	74,094		1,324,729

		2003 - 2004	1004			2002 - 2003	003	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
690350 Optical Imaging Services Administration	220,000	69,583		289,583	225,757	89,546		315,303
Total - Optical Imaging Services	220,000	69,583		289,583	225,757	89,546		315,303
690400 Mail Service Department Administration	940,000	238,459		1,178,459	929,415	277,617		1,207,032
Total - Mail Service Department	940,000	238,459		1,178,459	929,415	277,617		1,207,032
690450 Postage Second Class Mail		20,000		20,000		35,000		35,000
Total - Postage		20,000		20,000		35,000		35,000
690600 Procurement/Accounts Payable Administration	587,700	190,688		778,388	597,857	247,769		845,626
Total - Procurement/Accounts Payable	587,700	190,688		778,388	597,857	247,769		845,626
690650 eProcurement Team Administration	,				172,112	7,171		179,283
Total - eProcurement Team					172,112	7,171		179,283
691100 Financial Operations Administration	281,000	70,968		351,968	7,739,559	916,617		8,656,176
Total - Financial Operations	281,000	70,968	h 1 1 1 1 1 1 1 1 1	351,968	7,739,559	916,617		8,656,176
691110 Des,Inv,Gifts,Gen,Plt,Aux,Ck,I Administration	850,000	25,657		875,657				

		2003 - 2004	2004			2002 - 2003	003	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Des,Inv,Gifts,Gen,Plt,Aux,Ck,I	850,000	25,657		875,657				
691120 Rptg Tax Trnsvc Cm Acctspay Tr Administration	Tr 339,000	46,225		385,225				
Total - Rptg Tax Trnsvc Cm Acctspay Tr	339,000	46,225		385,225				
691130 Fin Ops - Systems & Bank Cards Administration	1s 125,885	6,615		132,500				
Total - Fin Ops - Systems & Bank Cards	125,885	6,615		132,500		5 1 5 1 5 1 6 1 6 5 1 6 6 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8		
691135 Fin Ops - Bank Cards Administration	151,831			151,831	259,065			259,065
Total - Fin Ops - Bank Cards	151,831			151,831	259,065			259,065
691140 Fin Ops - Pathways Administration		5,500		5,500				
Total - Fin Ops - Pathways		5,500		5,500				
691145 Tax Resources & Reporting Administration	277,000	24,057		301,057				
Total - Tax Resources & Reporting	277,000	24,057		301,057				
691150 Sponsored Prgs & Gen'l Rec	3,375,000	101,519		3,476,519				
Total - Sponsored Prgs & Gen'l Rec	3,375,000	101,519		3,476,519				

		2003 - 2004	2004			2002 - 2003	003	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
691160 Student Loan, Student Fin Cashier	ier							
Administration	2,870,000	130,000		3,000,000				
Total - Student Loan, Student Fin Cashier	2,870,000	130,000		3,000,000	1			
691170 Payroll Office								
Administration	1,010,000	371,749		1,381,749	712,653	587,793		1,300,446
Total - Payroll Office	1,010,000	371,749		1,381,749	712,653	587,793		1,300,446
Total - Associate VP Finance	14,405,294	3,344,262		17,749,556	14,132,807	4,440,081		18,572,888
Associate VP Facilities & Operations								
678000 Plant Extension Office								
Administration	205,421	5,650		211,071	826,464	32,000		858,464
Construction Contract Admin	62,366	1,910		64,276				
Total - Plant Extension Office	267,787	7,560		275,347	826,464	32,000		858,464
678100 Univ Architect/Planner Office					414 405	5.600		420,005
Total - Univ Architect/Planner Office					414,405	5,600		420,005
678150 PE-Strategic Space Planning	000	0		908 700	404 587	10 100		411.687
Administration	8/6'887	062,0		070,167	00,104	5		
Total - PE-Strategic Space Planning	289,578	8,250		297,828	401,587	10,100		411,687
678200 Construction Management								
Administration Construction Management	395,661 310,779	27,932 5,000	Course to the co	423,593 315,779	320,750	8,000		328,750

		2003 - 2004	2004			2002 - 2003	003	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
University Architect University Planning	227,376 381,707	4,900 8,200		232,276 389,907				
Total - Construction Management	1,315,523	46,032		1,361,555	320,750	8,000		328,750
678300 PE-Information Technology	208,488	2,000		213,488	220,530	35,000		255,530
Total - PE-Information Technology	208,488	5,000		213,488	220,530	35,000		255,530
678350 PE-Space Information Administration	443,930	19,000		462,930	471,380	18,000		489,380
Total - PE-Space Information	443,930	19,000		462,930	471,380	18,000		489,380
678400 Facilities Planning & Design	722,673	16,490		739,163	434,922	13,000		447,922
Total - Facilities Planning & Design	722,673	16,490		739,163	434,922	13,000		447,922
679000 Assoc V-P Facilities & Ops Administration	800,000	346,170		1,146,170	830,000	1,415,948		2,245,948
Total - Assoc V-P Facilities & Ops	800,000	346,170		1,146,170	830,000	1,415,948		2,245,948
679500 Physical Properties Improvement Infrastructure Maintenance	nt	4,870,087		4,870,087		4,622,011		4,622,011
Total - Physical Properties Improvement		9,960,314		9,960,314		9,880,238		9,880,238
679600 Occupational Safety & Environ Facilities Administration					457,995			457,995

		2003 - 2004	004			2002 - 2003	3	-
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	F	Financial Aid	Total
Operating	457,995	768,440		1,226,435		287,160		287,160
Total - Occupational Safety & Environ	457,995	768,440		1,226,435	457,995	287,160		745,155
679601 Radiation Safety Service Facilities Administration Operating	802,680	88,884		891,564	802,680	125,820		802,680
Total - Radiation Safety Service	802,680	88,884		891,564	802,680	125,820		928,500
679602 Biological & Laboratory Safety Facilities Administration Operating	441,425	164,423		605,848	441,425	114,910		441,425 114,910
Total - Biological & Laboratory Safety	441,425	164,423		605,848	441,425	114,910		556,335
679603 Industrial Hygiene and Safety Facilities Administration Operating	283,115	48,755		331,870	403,115	303,840		403,115 303,840
Total - Industrial Hygiene and Safety	283,115	48,755		331,870	403,115	303,840		706,955
679604 Operatni Safety & Comm Health Facilities Administration Operating	th 374,490	247,075		621,565	374,490	257,000		374,490 257,000
Total - Operatnl Safety & Comm Health	374,490	247,075		621,565	374,490	257,000		631,490
679605 Hazardous Materials Facilities Administration Operating	803,160	1,166,898		1,970,058	803,160	1,525,600		803,160 1,525,600
Total - Hazardous Materials	803,160	1,166,898		1,970,058	803,160	1,525,600		2,328,760
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		2003 - 2004	2004			2002 - 2003	03	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
679606 Environmental Management Facilities Administration Operating	313,670	70,163		383,833	313,670	31,600		313,670 31,600
Total - Environmental Management	313,670	70,163		383,833	313,670	31,600		345,270
679607 Environmental Laboratory Facilities Administration Operating	216,210	7,500		223,710	226,210	103,380		226,210 103,380
Total - Environmental Laboratory	216,210	7,500	2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	223,710	226,210	103,380		329,590
679608 Environmental Stewardship Operating	117,000	35,000		152,000				
Total - Environmental Stewardship	117,000	35,000		152,000				
681200 Building Services Department Operating	16,515,000	1,432,248		17,947,248	15,804,000	2,314,058		18,118,058
Total - Building Services Department	16,515,000	1,432,248		17,947,248	15,804,000	2,314,058		18,118,058
681300 Art & Arch Custodial Department Operating	ent 259,105	7,548		266,653	261,764	16,000		277,764
Total - Art & Arch Custodial Department	259,105	7,548		266,653	261,764	16,000		277,764
681400 Sch of Music Custodial Department	nent 118 613	6.520		125.133	119.605	10,742		130,347
	118,613	6,520		125,133	119,605	10,742		130,347
Department		1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003 - 2004	2004			2002 - 2003	003	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
681600 Maint Services & Renov Dept **	*							
Operating Total Maint States and Total Maint	13,275,000	9,406,179		22,681,179	13,101,000	9,869,490		22,970,490
1 otal - Maint Services & Kenov Dept **	13,275,000	9,406,179		22,681,179	13,101,000	9,869,490		22,970,490
681700 Grounds & Waste Management Svc	Sve							
Operating	2,854,000	1,410,625		4,264,625	2,938,000	1,511,010		4,449,010
Total - Grounds & Waste Management Svc	2,854,000	1,410,625		4,264,625	2,938,000	1,511,010		4,449,010
681720 Refuse & Recycling								
Operating		679,189		679,189		669,835		669,835
1 otal - Retuse & Recycling		679,189		679,189		669,835		669,835
686000 Transportation Services								
Commuter/NC Bus Operations	2,066,744	739,395		2,806,139	1,781,764	700,347		2,482,111
Nite Owl Bus Service University Paratransit Bus Svc	105,722	37,822		143,544	85,820 103,953	33,733 40,860		119,552
Total - Transportation Services	2,172,466	777,217		2,949,683	1,971,537	774,940		2,746,477
687000 Department of Safety	000 0	000		6 940 440		420000		120 000
Operating Support Staff	6,029,412	220,000		0,549,412	6,000,000	000,000		6,000,000
Total - Department of Safety	6,029,412	320,000		6,349,412	6,000,000	120,000		6,120,000
687100 DPS Auxiliary Services								
Operating Safe	140,000	778,984		918,984	230,000	827,181		827,181 230,000

		2003 - 2004	2004			2002 - 2003	003	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - DPS Auxiliary Services	140,000	778,984		918,984	230,000	827,181		1,057,181
687150 DPS Patrol Operating		91,550		91,550		91,550		91,550
Total - DPS Patrol		91,550		91,550		91,550		91,550
687200 DPS Fire Safety Operating		34,400		34,400		134,400		134,400
Total - DPS Fire Safety		34,400	2	34,400		134,400		134,400
Total - Associate VP Facilities & Operat	49,221,320	27,950,414		77,171,734	48,168,689	30,506,402		78,675,091
Utilities **								
684200 Energy Management Office Operating	169,000	3,762,402		3,931,402	955,000	4,665,628		5,620,628
Total - Energy Management Office	169,000	3,762,402		3,931,402	955,000	4,665,628		5,620,628
684250 Building Automation Systems Operating	672,000	784,596		1,456,596				
Total - Building Automation Systems	672,000	784,596		1,456,596				
684300 Outlying Boilers Operating		2,611,113		2,611,113		2,611,113		2,611,113
Total - Outlying Boilers		2,611,113		2,611,113		2,611,113		2,611,113
684500 Purchased Utilities Operating		49,846,722		49,846,722		46,972,613		46,972,613

		2003 - 2004	2004			2002 - 2003	003	
Executive VP & Chief Financial Officer	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
Total - Purchased Utilities		49,846,722		49,846,722		46,972,613		46,972,613
Total - Utilities **	841,000	57,004,833		57,845,833	955,000	54,249,354		55,204,354
BUDGET TOTAL	89,789,137	96,438,784		186,227,921	85,572,971	96,999,038		182,572,009

^{**} Maintenance Services contains funds budgeted for providing services to the Utilities department.

		2003 - 2004	004			2002 - 2003	003	
Staff Benefits Pool	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
669200 Staff Benefit to Budget Units								
Unemployment Compensation	545,000			545,000	545,000			545,000
Total - Staff Benefit to Budget Units	545,000		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	545,000	545,000			545,000
BUDGET TOTAL	545,000			545,000	545,000			545,000

		2003 - 2004	2004			2002 - 2003	103	
General University Support	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
679300 Assoc VP Bus Oper Business								
Rental-Office & Space		5,071,466		5,071,466		4.581.518		4.581.518
Spon Res-Rental of Rsrch Space		820,934		820,934		1,131,500		1,131,500
Total - Assoc VP Bus Oper Business		5,892,400		5,892,400		5,713,018		5,713,018
688040 Risk Management - Insurance								
All Risk		157,261		157,261		166,458		166,458
Environ Impairment Liability		618,129		618,129		618,129		618,129
Fidelity & Surety		65,377		65,377		45,478		45,478
Med-Prof Liability		16,300		16,300		2,911,180		2,911,180
Nuclear Reactor		105,960		105,960		85,136		85,136
Property Insurance		3,030,996		3,030,996		2,419,644		2,419,644
Public Liability CGL		600,561		600,561		481,625		481,625
Public Liability D & O		3,629,688		3,629,688				
Workers Compensation Insurance		950,415		950,415		750,000		750,000
Total - Risk Management - Insurance		9,174,687		9,174,687		7,477,650		7,477,650
688130 Student Activities (Fee Alloc)								
Health Services		9,865,655		9,865,655		9,302,320		9,302,320
Student IM Fac		184,782		184,782		184,782		184,782
University Activities Center		252,009		252,009		252,009		252,009
Total - Student Activities (Fee Alloc)		10,302,446		10,302,446		9,739,111	# : 1	9,739,111
688190 Debt Service Funds								
Chemical Sciences-Debt Service		95,657		95,657		1,055,626		1,055,626
Gen Central Campus Renov Ph II		743,750		743,750		744,250		744,250
Gen Rev Bonds Series 2003		5,585,833		5,585,833				
HiLL Mich League Addition		488.992		488.992		490,492		490,492
				1				

		2003 - 2004	004			2002 - 2003	003	
General University Support	Salary/	į	Financial		Salary/		Financial	
	Benefits	Other	Aid	Iotal	Benefits	Other	Aid	Total
Mich Union Renovation		917,100		917,100		1,586,615		1,586,615
Pierpont Commons Addition		207,029		207,029		581,929		581,929
Rackham Renovation		248,128		248,128		219,883		219,883
Rec Facilities Debt Service		338,813		338,813		389,113		389,113
Series 1993B Randall, Shapiro						4,836,705		4,836,705
Series 1995A Unions, Hith Svc		627,688		627,688		627,409		627,409
Social Work Bldg-Debt Service		2,101,460		2,101,460		2,100,681		2,100,681
Total - Debt Service Funds		11,354,450		11,354,450		12,632,701		12,632,701
756100 Legal & Professional Fees								
Legal Expenditures Not Insured		669,031		669,031		669,031		669,031
Total - Legal & Professional Fees		669,031	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	669,031		669,031		669,031
BUDGET TOTAL		37,393,014		37,393,014		36,231,511		36,231,511

Estimated departmental revenues have been backed out from the units and shown in its entirety on page 153.

		2003	2003 - 2004			2002 -	2002 - 2003	
Departmental Income	Salary/ Benefits	Other	Financial Aid	Total	Salary/ Benefits	Other	Financial Aid	Total
999999 Departmental Income								
Administration		6,000,000		000'000'9		6,000,000		6,000,000
Total - Departmental Income		6,000,000		6,000,000		6,000,000		6,000,000
BUDGET TOTAL		6,000,000	LANGUAGE TO THE PARTY OF THE PA	6,000,000		6,000,000		6,000,000
Grand Total	704,643,556	316,174,832	174,832 108,222,561	1,129,040,949	680,743,510	680,743,510 319,008,099 100,829,858	100,829,858	1,100,581,467