### The University of Michigan



2010-2011 Budget

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### The University of Michigan

#### Ann Arbor • Dearborn • Flint

The Regents of the University of Michigan

Julia Donovan Darlow Laurence B. Deitch Denise Ilitch Olivia P. Maynard

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Stephen R. Forrest, Vice President for Research
Philip J. Hanlon, Provost and Executive Vice President for
Academic Affairs (from July 1, 2010)
E. Royster Harper, Vice President for Student Affairs
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Ruth J. Person, Chancellor, University of Michigan-Flint
Ora Hirsch Pescovitz, Executive Vice President for Medical Affairs
Suellyn Scarnecchia, Vice President and General Counsel

Timothy P. Slottow, Executive Vice President and Chief Financial Officer Teresa A. Sullivan, Provost and Executive Vice President for Academic Affairs (through June 30, 2010)

Cynthia H. Wilbanks, Vice President for Government Relations

#### **Budget Staff**

**David W. Barthelmes**, Vice Chancellor for Administration, University of Michigan-Flint

**Robert G. Behrens,** Vice Chancellor of Business Affairs, University of Michigan-Dearborn

Anne Berens, Assistant Vice Provost for Academic and Budgetary Affairs

Antony E. Burger, Director of Financial Analysis

Rowan A. Miranda, Associate Vice President for Finance

Martha E. Pollack, Vice Provost for Academic and Budgetary Affairs

**Glenna L. Schweitzer,** Associate Vice Provost for Academic and Budgetary Affairs and Executive Director of the Office of Budget and Planning

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#### THE UNIVERSITY OF MICHIGAN

REGENTS COMMUNICATION

#### **Action Item**

Approved by the Regents
June 17, 2010

Subject:

FY 2010-2011 Budgets

Action

Requested:

Approval of Revenue and Expenditure Operating Budgets for FY 2010-2011

#### **Background and Summary:**

The three campuses of the University of Michigan have developed budgets for the 2010-2011 fiscal year. At this time, we are presenting summary revenue and expenditure budgets for the General Fund, Designated Fund, Auxiliary Activities, and Expendable Restricted Fund. These budgets conform to all University policies.

We recommend that the following summary revenue and expenditure budgets be approved effective July 1, 2010 for the period July 1, 2010 through June 30, 2011.

| Revenue Budget:       | Ann Arbor    | Dearborn   | Flint      | Total        |
|-----------------------|--------------|------------|------------|--------------|
| General Fund          | \$ 1,553,245 | \$ 107,964 | \$ 88,983  | \$ 1,750,192 |
| Designated Fund       | 136,270      | 950        | 1,280      | 138,500      |
| Auxiliary Activities  | 2,838,824    | 1,837      | 6,555      | 2,847,216    |
| Expendable Restricted | 1,053,733    | 16,060     | 18,650     | 1,088,443    |
| Totals                | \$ 5,582,073 | \$ 126,811 | \$ 115,468 | \$ 5,824,352 |

| Expenditure Budget:   |    | nn Arbor  | D  | earborn | Flint         | Total |           |  |
|-----------------------|----|-----------|----|---------|---------------|-------|-----------|--|
| General Fund          | \$ | 1,553,245 | \$ | 107,964 | \$<br>88,983  | \$    | 1,750,192 |  |
| Designated Fund       |    | 136,270   |    | 950     | 1,280         |       | 138,500   |  |
| Auxiliary Activities  |    | 2,773,513 |    | 1,837   | 6,555         |       | 2,781,905 |  |
| Expendable Restricted |    | 1,053,733 |    | 16,060  | <br>18,650    |       | 1,088,443 |  |
| Totals                | \$ | 5,516,761 | \$ | 126,811 | \$<br>115,468 | \$    | 5,759,040 |  |

Note: Budget amounts are shown in thousands. Detail may not add exactly to totals due to rounding.

Respectfully Submitted,

Ora Hirsch Pescovitz, M.D.

Executive Vice President for Medical Affairs Timothy P. Slottow

Executive Vice President and Chief Financial Officer

Teresa A. Sullivan

Provost and Executive Vice President for Academic Affairs

June 17, 2010

### University of Michigan All Campuses

Summary of Budget Revenues and Expenditures

### All Campuses Summary Budgeted Revenues and Expenditures by Campus

|                            |                 | 2010           | -2011          |                 |                  | 2009-         | 2010   |                  |       | FY01-       |
|----------------------------|-----------------|----------------|----------------|-----------------|------------------|---------------|--|------------------|-------|-------------|
|                            | Ann Arbor       | Dearborn       | Flint          | Total           | Ann Arbor        | Dearborn      | Flint  | Total            | % Chg | FY11<br>CGR |
| Revenues:                  |                 |                |                |                 |                  |               | And the second s |                  |       | <u> </u>    |
| General Fund               | \$1,553,245,285 | \$ 107,964,000 | \$ 88,983,000  | \$1,750,192,285 | \$ 1,455,009,741 | \$104,531,100 | \$ 82,105,700  | \$ 1,641,646,541 | 6.6%  | 4.8%        |
| Designated Fund            | 136,270,000     | 950,000        | 1,280,000      | 138,500,000     | 134,770,000      | 1,050,000     | 1,180,000  | 137,000,000      | 1.1%  | 3.2%        |
| Auxiliary Activities       | 2,838,824,316   | 1,837,400      | 6,555,000      | 2,847,216,716   | 2,646,667,876    | 2,712,400     | 5,769,000  | 2,655,149,276    | 7.2%  | 5.1%        |
| Expendable Restricted Fund | 1,053,732,959   | 16,060,000     | 18,650,000     | 1,088,442,959   | 969,708,544      | 15,350,000    | 15,250,000   | 1,000,308,544    | 8.8%  | 5.9%        |
| Total Revenues             | \$5,582,072,560 | \$ 126,811,400 | \$ 115,468,000 | \$5,824,351,960 | \$ 5,206,156,161 | \$123,643,500 | \$104,304,700  | \$ 5,434,104,361 | 7.2%  | 5.1%        |
| Expenditures:              |                 |                |                |                 |                  |               |  |                  |       |             |
| General Fund               | \$1,553,245.285 | \$ 107,964,000 | \$ 88,983,000  | \$1,750,192,285 | \$ 1,455,009,741 | \$104,531,100 | \$ 82,105,700  | \$ 1,641,646,541 | 6.6%  | 4.8%        |
| Designated Fund            | 136,270,000     | 950,000        | 1,280,000      | 138,500,000     | 134,770,000      | 1,050,000     | 1,180,000  | 137,000,000      | 1.1%  | 3.2%        |
| Auxiliary Activities       | 2,773,512,649   | 1,837,400      | 6,555,000      | 2,781,905,049   | 2,641,129,865    | 2,712,400     | 5,769,000  | 2,649,611,265    | 5.0%  | 4.9%        |
| Expendable Restricted Fund | 1,053,732,959   | 16,060,000     | 18,650,000     | 1,088,442,959   | 969,708,544      | 15,350,000    | 15,250,000   | 1,000,308,544    | 8.8%  | 5.9%        |
| Total Expenditures         | \$5,516,760,893 | \$ 126,811,400 | \$ 115,468,000 | \$5,759,040,293 | \$ 5,200,618,150 | \$123,643,500 | \$104,304,700  | \$ 5,428,566,350 | 6.1%  | 5.0%        |
| Forecast Margin            | \$ 65,311,667   | <u>\$</u> -    | \$ .           | \$ 65,311,667   | \$ 5,538,011     | \$ -          | \$ -   | \$ 5,538,011     |       |             |

This schedule summarizes the total revenue and expenditure budgets for the University of Michigan's three campuses. The budgets for each campus are summarized by current operating funds: General Fund, Designated Fund, Auxiliary Activities, and Expendable Restricted Fund.

The total revenue budget has increased \$390,247,599 or approximately 7.2% over the Fiscal Year 2010 budget. The compound growth rate from Fiscal Year 2001 is approximately 5.1%. After adjusting for inflation, this compound growth rate equates to 2.9%.

The total expenditure budget has increased \$330,473,943 or approximately 6.1% over the Fiscal Year 2010 budget. The compound growth rate from Fiscal Year 2001 is approximately 5.0%. After adjusting for inflation, this compound growth rate equates to 2.8%.

Schedule A
All Campuses
Summary of Budgeted Revenues and Expenditures by Fund

|  |                  |                | Auxiliary       | Expendable      |                  | 2009-2010         |                |
|--|------------------|----------------|-----------------|-----------------|------------------|-------------------|----------------|
|  | General          | Designated     | Activities      | Restricted      | Total            | Total             | \$ Change      |
| Revenues:                                |                  |                |                 |                 |                  |                   |                |
| State Appropriations                     | \$ 360,612,500   | \$ -           | \$ -            | \$ -            | \$ 360,612,500   | \$ 362,947,300    | \$ (2,334,800) |
| Student Tuition & Fees                   | 1,162,966,844    | -              |                 | -               | 1,162,966,844    | 1,084,076,885     | 78,889,959     |
| Government Sponsored Programs:           |                  |                |                 |                 |                  |                   |                |
| Federal                                  | 700,000          | -              |                 | 905,000,000     | 905,700,000      | 800,700,000       | 105,000,000    |
| Non-Federal                              | -                | -              |                 | 5,000,000       | 5,000,000        | 7,000,000         | (2,000,000)    |
| Non-Government Sponsored Programs        | -                | -              |                 | 148,000,000     | 148,000,000      | 141,000,000       | 7,000,000      |
| Indirect Cost Recovery                   | 213,557,041      | -              |                 | -               | 213,557,041      | 181,191,456       | 32,365,585     |
| Indirect Cost Recovery Alloc to Gen Oper | -                | -              |                 | (213,557,041)   | (213,557,041)    | (181;191,456)     | (32,365,585)   |
| Private Gifts                            | -                | 1,000,000      | 1,000,000       | 85,000,000      | 87,000,000       | 87,000,000        | -              |
| Income from Investments:                 |                  |                |                 |                 |                  |                   |                |
| Endowment and Other Invested Funds       | -                | 32,000,000     | 71,000,000      | 155,000,000     | 258,000,000      | 248,000,000       | 10,000,000     |
| Other                                    | 2,305,000        | 500,000        |                 | 2,000,000       | 4,805,000        | 5,712,000         | (907,000)      |
| Auxiliary Activities:                    |                  |                |                 |                 |                  |                   |                |
| UM Health System                         | -                | -              | 2,507,877,478   | -               | 2,507,877,478    | 2,328,285,914     | 179,591,564    |
| Other Auxiliary Units                    | -                | _              | 267,339,238     |                 | 267,339,238      | 251,863,362       | 15,475,876     |
| Departmental Activities                  | 10,050,900       | 105,000,000    | , ,             | 2,000,000       | 117,050,900      | 117,518,900       | (468,000)      |
| •  | , ,              |                |                 |                 |                  |                   |                |
| Total Revenues                           | \$ 1,750,192,285 | \$ 138,500,000 | \$2,847,216,716 | \$1,088,442,959 | \$ 5,824,351,960 | \$ 5,434,104,361  | \$ 390,247,599 |
|  |                  |                |                 |                 |                  |                   |                |
| Total Expenditures                       | \$ 1,750,192,285 | \$ 138,500,000 | \$2,781,905,049 | \$1,088,442,959 | \$ 5,759,040,293 | \$ 5,428,566,350  | \$ 330,473,943 |
|  |                  |                | A 0= 044 CC=    |                 |                  | ф <u>георо</u> 44 |                |
| Forecast Margin                          | \$ <u>-</u>      | <u> </u>       | \$ 65,311,667   | \$ -            | \$ 65,311,667    | \$ 5,538,011      |                |

## Schedule B General Fund - All Campuses Summary of Budgeted Revenues and Expenditures

|                                 |                 | 2010          | )-2011        |                 | 2009-2010       |                |
|---------------------------------|-----------------|---------------|---------------|-----------------|-----------------|----------------|
|                                 | Ann Arbor       | Dearborn      | Flint         | Total           | Total           | \$ Change      |
|                                 |                 |               |               |                 |                 |                |
| Revenues:                       |                 |               |               |                 |                 |                |
| State Appropriations            | \$ 315,147,800  | \$ 24,639,700 | \$ 20,825,000 | \$ 360,612,500  | \$ 362,947,300  | \$ (2,334,800) |
| Student Tuition & Fees          | 1,015,952,444   | 79,406,400    | 67,608,000    | 1,162,966,844   | 1,084,076,885   | 78,889,959     |
| Government Sponsored Programs:  |                 |               |               |                 |                 |                |
| Federal                         | 700,000         | -             | -             | 700,000         | 700,000         | -              |
| Indirect Cost Recovery          | 212,467,041     | 1,040,000     | 50,000        | 213,557,041     | 181,191,456     | 32,365,585     |
| Income from Investments - Other | 1,938,000       | 137,000       | 230,000       | 2,305,000       | 2,212,000       | 93,000         |
| Departmental Activities         | 7,040,000       | 2,740,900     | 270,000       | 10,050,900      | 10,518,900      | (468,000)      |
| Total Revenues                  | \$1,553,245,285 | \$107,964,000 | \$ 88,983,000 | \$1,750,192,285 | \$1,641,646,541 | \$ 108,545,744 |
| Total Expenditures              | \$1,553,245,285 | \$107,964,000 | \$ 88,983,000 | \$1,750,192,285 | \$1,641,646,541 | \$ 108,545,744 |
| Forecast Margin                 | <u> </u>        | \$ -          | <u>\$</u> -   | \$              | <u> </u>        |                |

## Schedule C Designated Fund - All Campuses Summary of Budgeted Revenues and Expenditures

|                                    | 2010-2011      |    |          |    |           |                      | 2009-2010         |    |           |
|------------------------------------|----------------|----|----------|----|-----------|----------------------|-------------------|----|-----------|
|                                    | Ann Arbor      | C  | )earborn |    | Flint     | Total                | <br>Total         | 1  | \$ Change |
| Revenues:                          | <u> </u>       |    |          |    |           |                      |                   |    |           |
| Private Gifts                      | \$ 1,000,000   | \$ | -        | \$ | -         | <b>5</b> 1,000,000   | \$<br>1,000,000   | \$ | -         |
| Income from Investments:           |                |    |          |    |           |                      |                   |    |           |
| Endowment and Other Invested Funds | 32,000,000     |    | -        |    | ~         | 32,900,000           | 30,000,000        |    | 2,000,000 |
| Other                              | 170,000        |    | 150,000  |    | 180,000   | 500,000              | 1,000,000         |    | (500,000) |
| Departmental Activities            | 103,100,000    |    | 800,000  |    | 1,100,000 | 105,000,000          | 105,000,000       |    | -         |
|                                    |                |    |          |    |           |                      |                   |    |           |
| Total Revenues                     | \$ 136,270,000 | \$ | 950,000  | \$ | 1,280,000 | <b>5</b> 138,500,000 | \$<br>137,000,000 | \$ | 1,500,000 |
|                                    |                |    |          |    |           |                      |                   |    | ·         |
| Total Expenditures                 | \$ 136,270,000 | \$ | 950,000  | \$ | 1,280,000 | \$ 138 500,000       | \$<br>137,000,000 | \$ | 1,500,000 |
| Forecast Margin                    | \$ -           | \$ | <u>-</u> | \$ | ~         | \$                   | \$<br><u>-</u>    |    |           |

Schedule D
Auxiliary Activities - All Campuses
Summary of Budgeted Revenues and Expenditures

|  |                  | 2010        | -2011        |                        | 2009-2010        |  |              |
|--|------------------|-------------|--------------|------------------------|------------------|--|--------------|
| BUDGETED REVENUES  | Ann Arbor        | Dearborn    | Flint        | Total                  | Total            | 30000000000000000000000000000000000000 | \$ Change    |
| UM Health System:  |                  |             |              |                        |                  |  |              |
| Hospitals and Health Centers                                   | \$ 2,138,581,000 | \$ -        | \$ -         | <b>9</b> 2 138 581,000 | 1,965,197,000    | \$                                     | 173,384,000  |
| Michigan Health Corporation                                    | 9,785,811        |             |              | 9,785,811              | 9,132,117        |  | 653,694      |
| Medical School - Clinical Activity                             | 554,039,849      |             |              | 554,039,649            | 542,919,394      |  | 11,120,455   |
| Executive Vice President for Medical Affairs - Program Support | 2,494,140        |             |              | 2,494,140              | 2,496,572        |  | (2,432)      |
| Subtotal   | \$ 2,704,900,800 | \$ -        | \$ -         | 2,704,900,800          | \$ 2,519,745,083 | \$                                     | 185,155,717  |
| Less Recharge Credits  | (125,023,322)    |             |              | (125.023,322)          | (116,459,169)    | _                                      | (8,564,153)  |
| Total - UM Health System                                       | \$ 2,579,877,478 | \$ -        | \$ -         | \$ 2 5T9,8T7,4T8       | \$ 2,403,285,914 | \$                                     | 176,591,564  |
| •  |                  |             |              |                        |                  |  |              |
| Other Auxiliary Units:   |                  |             |              |                        |                  |  |              |
| Plant Operations   | \$ 123,237,781   | \$ -        | \$ -         | \$ 123,237,781         | \$ 123,805,765   | \$                                     | (567,984)    |
| Utilities  | 186,387,410      |             |              | 186,387,419            | 207,228,475      |  | (20,841,065) |
| Information & Technology Services                              | 48,186,389       |             |              | 48,196,389             | 50,812,232       |  | (2,625,843)  |
| University Housing   | 117,070,000      |             |              | **17,070,000           | 113,410,000      |  | 3,660,000    |
| Strategic Procurement  | 52,186,359       |             |              | 52,186,359             | 52,128,612       |  | 57,747       |
| Intercollegiate Athletics                                      | 84,915,600       |             |              | 84.915,600             | 80,079,000       |  | 4,836,600    |
| Risk Management & Veritas Insurance Co                         | 34,484,790       |             |              | 34,484,790             | 38,483,263       |  | (3,998,473)  |
| Staff Benefits Rebillings                                      | 53,111,768       |             |              | 53;111,76B             | 50,117,395       |  | 2,994,373    |
| Health Service   | 18,769,810       |             |              | 18,789,810             | 18,261,700       |  | 508,110      |
| Parking Operations   | 22,911,954       |             |              | 22,911,954             | 22,185,126       |  | 726,828      |
| Other Publications   | 10,252,583       |             |              | 10,252,583             | 10,851,314       |  | (598,731)    |
| League, Union, and Commons                                     | 18,804,358       |             |              | 18 804 358             | 18,394,295       |  | 410,063      |
| Other Internal Services  | 69,546,520       | 2,785,000   | 7,220,000    | 79,551,523             | 71,349,803       |  | 8,201,717    |
| Subtotal - Other Auxiliary Units                               | \$ 839,865,322   | \$2,785,000 | \$7,220,000  | 5 049.8TO.3TI          | \$ 857,106,980   | \$                                     | (7,236,658)  |
| Less Recharge Credits  | (565,060,419)    | (675,000)   | (165,000)    | (565,900,419)          | (589,346,674)    |  | 23,446,255   |
| Less Student Fee Allocations Budgeted in General Fund          | (15,858,065)     | (272,600)   | (500,000)    | (16 E30,6E5)           | (15,896,944)     |  | (733,721)    |
| Total - Other Auxiliary Units                                  | \$ 258,946,838   | \$1,837,400 | \$6,555,000  | <b>8</b> 267.139,218   | \$ 251,863,362   | \$                                     | 15,475,876   |
| Grand Total - Revenue  | \$ 2,838,824,316 | \$1,837,400 | \$ 6,555,000 | \$2,947 2 (6,71);      | \$ 2,655,149,276 | \$                                     | 192,067,440  |

## Schedule D - Continued Auxiliary Activities - All Campuses Summary of Budgeted Revenues and Expenditures

|  |                  | 2010         | 2009-2010    |                  |                  |          |              |
|--|------------------|--------------|--------------|------------------|------------------|----------|--------------|
| BUDGETED EXPENDITURES  | Ann Arbor        | Dearborn     | Flint        | Total            | Total            |          | \$ Change    |
|  |                  |              |              |                  |                  | <u> </u> |              |
| UM Health System:  |                  |              |              |                  |                  |          |              |
| Hospitals and Health Centers                                   | \$ 2,082,222,283 | \$ -         | \$ -         | \$ 2,082,222,283 | \$ 1,962,217,000 | \$       | 120,005,283  |
| Michigan Health Corporation                                    | 6,949,617        |              |              | 6,949,617        | 7,085,642        |          | (136,025)    |
| Medical School - Clinical Activity                             | 553,906,854      |              |              | 553,906,854      | 542,810,905      |          | 11,095,949   |
| Executive Vice President for Medical Affairs - Program Support | 723,568          |              |              | 723,568          | 1,336,168        |          | (612,600)    |
| Subtotal   | \$ 2,643,802,322 | \$ -         | \$ -         | \$ 2,643,802,322 | \$ 2,513,449,715 | \$       | 130,352,607  |
| Less Rebilling Credits   | (125,023,322)    |              |              | (125,023,322)    | (116,459,169)    |          | (8,564,153)  |
| Total - UM Health System                                       | \$ 2,518,779,000 | \$ -         | \$ -         | \$ 2,518,779,000 | \$ 2,396,990,546 | \$       | 121,788,454  |
|  |                  |              |              |                  |                  |          |              |
| Other Auxiliary Units:   |                  |              |              |                  |                  |          |              |
| Plant Operations   | 124,168,896      | \$ -         | \$ -         | \$ 124,168,896   | \$ 123,183,153   | \$       | 985,743      |
| Utilities  | 181,484,292      |              |              | 181,484,292      | 205,170,915      |          | (23,686,623) |
| Information & Technology Services                              | 48,435,318       |              |              | 48,435,318       | 55,910,787       |          | (7,475,469)  |
| University Housing   | 117,070,000      |              |              | 117,070,000      | 113,410,000      |          | 3,660,000    |
| Strategic Procurement  | 52,177,131       |              |              | 52,177,131       | 52,114,813       |          | 62,318       |
| Intercollegiate Athletics                                      | 82,585,000       |              |              | 82,585,000       | 73,530,000       |          | 9,055,000    |
| Risk Management & Veritas Insurance Co                         | 34,484,790       |              |              | 34,484,790       | 38,483,263       |          | (3,998,473)  |
| Staff Benefits Rebillings                                      | 54,164,418       |              |              | 54,164,418       | 52,892,012       |          | 1,272,406    |
| Health Service   | 18,769,810       |              |              | 18,769,810       | 18,261,700       |          | 508,110      |
| Parking Operations   | 22,925,606       |              |              | 22,925,606       | 23,568,616       |          | (643,010)    |
| Other Publications   | 10,156,246       |              |              | 10,156,246       | 10,719,406       |          | (563,160)    |
| League, Union, and Commons                                     | 18,801,282       |              |              | 18,801,282       | 18,394,267       |          | 407,015      |
| Other Internal Services  | 70,429,344_      | 2,785,000    | 7,220,000    | 80,434,344       | 72,225,405       |          | 8,208,939    |
| Subtotal - Other Auxiliary Units                               | \$ 835,652,133   | \$ 2,785,000 | \$7,220,000  | \$ 845,657,133   | \$ 857,864,337   | \$       | (12,207,204) |
| Less Rebilling Credits   | (565,060,419)    | (675,000)    | (165,000)    | (565,900,419)    | (589,346,674)    |          | 23,446,255   |
| Less Student Fee Allocations Budgeted in General Fund          | (15,858,065)     | (272,600)    | (500,000)    | (16,630,665)     | (15,896,944)     |          | (733,721)    |
| Total - Other Auxiliary Units                                  | \$ 254,733,649   | \$1,837,400  | \$6,555,000  | \$ 263,126,049   | \$ 252,620,719   | \$       | 10,505,330   |
| Grand Total - Expenditures                                     | \$ 2,773,512,649 | \$1,837,400  | \$ 6,555,000 | \$ 2,781,905,049 | \$ 2,649,611,265 | \$       | 132,293,784  |
| Forecast Margin  | \$ 65,311,667    | \$ -         | \$ -         | \$ 65,311,667    | \$ 5,538,011     | \$       | 59,773,656   |

# Schedule E Expendable Restricted Funds - All Campuses Summary of Budgeted Revenues and Expenditures

|  |                  | 2010          | -2011         |                  | 2009-2010        |                |
|--|------------------|---------------|---------------|------------------|------------------|----------------|
|  | Ann Arbor        | Dearborn      | Flint         | Total            | Total            | \$ Change      |
| Revenues:                                      |                  |               |               |                  |                  |                |
| Government Sponsored Programs:                 |                  |               |               |                  |                  |                |
| Federal  | \$ 877,600,000   | \$ 13,500,000 | \$ 13,900,000 | 5 905,000,000    | \$ 800,000,000   | \$ 105,000,000 |
| Non-Federal                                    | 2,900,000        | 1,100,000     | 1,000,000     | 5,000,000        | 7,000,000        | (2,000,000)    |
| Non-Government Sponsored Programs              | 148,000,000      | -             | -             | 148,000,000      | 140,000,000      | 8,000,000      |
| Indirect Cost Recoveries Alloc to General Oper | (212,467,041)    | (1,040,000)   | (50,000)      | (213,557,041)    | (181,191,456)    | (32,365,585)   |
| Private Gifts                                  | 83,300,000       | 1,400,000     | 300,000       | 85,000,000       | 85,000,000       | -              |
| Income from Investments:                       |                  |               |               |                  |                  |                |
| Endowment and Other Invested Funds             | 150,400,000      | 1,100,000     | 3,500,000     | 155(170,90)      | 145,000,000      | 10,000,000     |
| Other  | 2,000,000        | -             | -             | 2,009,009        | 2,500,000        | (500,000)      |
| Departmental Activities                        | 2,000,000        | -             | -             | 2,000,000        | 2,000,000        | -              |
|  |                  |               |               |                  |                  |                |
| Total Revenues                                 | \$1,053,732,959  | \$ 16,060,000 | \$ 18,650,000 | \$ 1,088,447,959 | \$ 1,000,308,544 | \$ 88,134,415  |
|  |                  |               |               |                  |                  |                |
| Total Expenditures                             | \$ 1,053,732,959 | \$ 16,060,000 | \$ 18,650,000 | \$1,058,442,959  | \$ 1,000,308,544 | \$ 88,134,415  |
|  |                  |               |               |                  |                  |                |
| Forecast Margin                                | \$ -             | \$ -          | \$ -          |                  | \$ -             |                |
| . orodat margin                                |                  |               | <u> </u>      |                  |                  |                |