



**UNIVERSITY OF
MICHIGAN**

2016-2017 Budget

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**University of Michigan
All Campuses**

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The University of Michigan

Ann Arbor • Dearborn • Flint

The Regents of the University of Michigan

Michael J. Behm
Mark J. Bernstein
Laurence B. Deitch
Shauna Ryder Diggs
Mark S. Schlissel (*ex officio*)

Denise Ilitch
Andrea Fischer Newman
Andrew C. Richner
Katherine E. White

Executive Officers

Mark S. Schlissel, President
Susan E. Borrego, Chancellor, University of Michigan-Flint
Sally J. Churchill, Vice President and Secretary of the University
E. Royster Harper, Vice President for Student Life
Kevin P. Hegarty, Executive Vice President and Chief Financial Officer
S. Jack Hu, Vice President for Research
Daniel E. Little, Chancellor, University of Michigan-Dearborn
Timothy G. Lynch, Vice President and General Counsel
Jerry A. May, Vice President for Development
Kallie Bila Michels, Interim Vice President for Global Communications and Strategic Initiatives (effective September 1, 2016)
Martha E. Pollack, Provost and Executive Vice President for Academic Affairs
Lisa M. Rudgers, Vice President for Global Communications and Strategic Initiatives (through August 31, 2016)
Marschall S. Runge, Executive Vice President for Medical Affairs
Cynthia H. Wilbanks, Vice President for Government Relations

Budget Staff

University of Michigan – Ann Arbor

Tammy C. Bimer, Associate Vice Provost for Academic and Budgetary Affairs and Executive Director of the Office of Budget and Planning
Antony E. Burger, Director of Financial Analysis
Amy K. Dittmar, Vice Provost for Academic and Budgetary Affairs
Lori L. Haskins, Associate Vice Provost for Academic and Budgetary Affairs
Nancy A. Hobbs, Associate Vice President for Finance
Jo Ann Preissner, Associate Director for University Budgets
Karen E. Zaruba, Assistant Vice Provost for Academic and Budgetary Affairs

University of Michigan – Dearborn

Jeffrey L. Evans, Vice Chancellor for Business Affairs
Noel G. Hornbacher, Director of Financial Services

University of Michigan – Flint

Gerald L. Glasco, Director of Financial Services and Budget
Michael J. Hague, Interim Vice Chancellor for Business and Finance

THE UNIVERSITY OF MICHIGAN
REGENTS COMMUNICATION

Action Item

Subject: FY 2016-2017 Budgets

Action

Requested: Approval of Revenue and Expenditure Operating Budgets for FY 2016-2017

Background and Summary:

The three campuses of the University of Michigan have developed budgets for the 2016-2017 fiscal year. At this time, we are presenting summary revenue and expenditure budgets for the General Fund, Designated Fund, Auxiliary Activities, and Expendable Restricted Fund. These budgets conform to all University policies.

We recommend that the following summary revenue and expenditure budgets be approved effective July 1, 2016 for the period July 1, 2016 through June 30, 2017.

Revenue Budget:	Ann Arbor	Dearborn	Flint	Total
General Fund	\$ 1,939,943	\$ 142,650	\$ 114,728	\$ 2,197,321
Designated Fund	196,170	710	2,196	199,076
Auxiliary Activities	4,132,188	1,865	5,287	4,139,340
Expendable Restricted	1,204,451	19,175	20,725	1,244,351
Totals	\$ 7,472,752	\$ 164,400	\$ 142,936	\$ 7,780,088


Expenditure Budget:	Ann Arbor	Dearborn	Flint	Total
General Fund	\$ 1,939,943	\$ 142,650	\$ 114,728	\$ 2,197,321
Designated Fund	196,170	710	2,196	199,076
Auxiliary Activities	4,062,275	1,865	5,287	4,069,427
Expendable Restricted	1,189,451	19,175	20,725	1,229,351
Totals	\$ 7,387,839	\$ 164,400	\$ 142,936	\$ 7,695,175

Note: Budget amounts are shown in thousands. Detail may not add exactly to totals due to rounding.


Respectfully Submitted,



Kevin P. Hegarty
Executive Vice President
and Chief Financial Officer



Martha E. Pollack
Provost and Executive Vice President
for Academic Affairs



Marschall S. Runge
Executive Vice President
for Medical Affairs and Dean of
the Medical School

June 2016

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University of Michigan All Campuses

- **Summary of Budgeted Revenues and Expenditures**

All Campuses Summary

Budgeted Revenues and Expenditures by Campus

	2016-2017				2015-2016				% Chg	FY07- FY17 CGR
	Ann Arbor	Dearborn	Flint	Total	Ann Arbor	Dearborn	Flint	Total		
Revenues:										
General Fund	\$1,939,943,026	\$ 142,649,800	\$ 114,728,300	\$2,197,321,126	\$ 1,833,748,510	\$ 133,157,800	\$ 114,125,700	\$ 2,081,032,010	5.6%	4.3%
Designated Fund	196,170,000	710,000	2,196,000	199,076,000	195,081,000	755,000	2,193,000	198,029,000	0.5%	5.0%
Auxiliary Activities	4,132,188,052	1,865,000	5,287,000	4,139,340,052	3,867,753,507	1,990,000	4,288,000	3,874,031,507	6.8%	5.6%
Expendable Restricted Fund	1,204,451,000	19,175,000	20,725,000	1,244,351,000	1,157,946,711	20,325,000	20,800,000	1,199,071,711	3.8%	3.2%
Total Revenues	\$7,472,752,078	\$ 164,399,800	\$ 142,936,300	\$7,780,088,178	\$ 7,054,529,728	\$ 156,227,800	\$ 141,406,700	\$ 7,352,164,228	5.8%	4.8%
Expenditures:										
General Fund	\$1,939,943,026	\$ 142,649,800	\$ 114,728,300	\$2,197,321,126	\$ 1,833,748,510	\$ 133,157,800	\$ 114,125,700	\$ 2,081,032,010	5.6%	4.3%
Designated Fund	196,170,000	710,000	2,196,000	199,076,000	195,081,000	755,000	2,193,000	198,029,000	0.5%	5.0%
Auxiliary Activities	4,062,275,396	1,865,000	5,287,000	4,069,427,396	3,937,358,943	1,990,000	4,288,000	3,943,636,943	3.2%	5.7%
Expendable Restricted Fund	1,189,451,000	19,175,000	20,725,000	1,229,351,000	1,147,646,711	20,325,000	20,800,000	1,188,771,711	3.4%	3.1%
Total Expenditures	\$7,387,839,422	\$ 164,399,800	\$ 142,936,300	\$7,695,175,522	\$ 7,113,835,164	\$ 156,227,800	\$ 141,406,700	\$ 7,411,469,664	3.8%	4.8%
Forecast Margin	\$ 84,912,656	\$ -	\$ -	\$ 84,912,656	\$ (59,305,435)	\$ -	\$ -	\$ (59,305,435)		

This schedule summarizes the total revenue and expenditure budgets for the University of Michigan's three campuses. The budgets for each campus are summarized by current operating funds: General Fund, Designated Fund, Auxiliary Activities, and Expendable Restricted Fund.

The total revenue budget has increased \$427,923,950 or approximately 5.8% over the Fiscal Year 2016 budget. The compound growth rate from Fiscal Year 2007 is approximately 4.8%. After adjusting for inflation, this compound growth rate equates to 2.9%.

The total expenditure budget has increased \$283,705,858 or approximately 3.8% over the Fiscal Year 2016 budget. The compound growth rate from Fiscal Year 2007 is approximately 4.8%. After adjusting for inflation, this compound growth rate equates to 2.9%.

Schedule A

All Campuses

Summary of Budgeted Revenues and Expenditures by Fund

	2016-2017				Total	2015-2016 Total	\$ Change
	General	Designated	Auxiliary Activities	Expendable Restricted			
Revenues:							
State Appropriations	\$ 355,991,600	\$ -	\$ -	\$ -	\$ 355,991,600	\$ 345,189,700	\$ 10,801,900
Student Tuition & Fees	1,602,441,526	-	-	-	1,602,441,526	1,507,675,121	94,766,405
Government Sponsored Programs:							
Federal	750,000	-	-	960,000,000	960,750,000	905,800,000	54,950,000
Non-Federal	-	-	-	8,000,000	8,000,000	7,000,000	1,000,000
Non-Government Sponsored Programs	-	-	-	194,000,000	194,000,000	220,000,000	(26,000,000)
Indirect Cost Recovery	227,993,000	22,276,000	-	-	250,269,000	241,378,289	8,890,711
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(250,269,000)	(250,269,000)	(241,378,289)	(8,890,711)
Private Gifts	-	1,000,000	3,666,875	130,000,000	134,666,875	122,969,975	11,696,900
Income from Investments:							
Endowment and Other Invested Funds	-	45,200,000	74,115,104	197,000,000	316,315,104	302,972,365	13,342,739
Other	200,000	16,600,000	-	4,620,000	21,420,000	20,137,000	1,283,000
Auxiliary Activities:							
UM Health System	-	-	3,720,925,563	-	3,720,925,563	3,454,129,626	266,795,937
Other Auxiliary Units	-	-	340,632,510	-	340,632,510	341,359,541	(727,031)
Departmental Activities	9,945,000	114,000,000	-	1,000,000	124,945,000	124,930,900	14,100
Total Revenues	\$ 2,197,321,126	\$ 199,076,000	\$4,139,340,052	\$1,244,351,000	\$ 7,780,088,178	\$ 7,352,164,228	\$ 427,923,950
Total Expenditures	\$ 2,197,321,126	\$ 199,076,000	\$4,069,427,396	\$1,229,351,000	\$ 7,695,175,522	\$ 7,411,469,664	\$ 283,705,858
Forecast Margin	\$ -	\$ -	\$ 69,912,656	\$ 15,000,000	\$ 84,912,656	\$ (59,305,435)	

Schedule B

General Fund - All Campuses

Summary of Budgeted Revenues and Expenditures

	2016-2017			Total	2015-2016	\$ Change
	Ann Arbor	Dearborn	Flint		Total	
Revenues:						
State Appropriations	\$ 308,639,000	\$ 24,803,300	\$ 22,549,300	\$ 355,991,600	\$ 345,189,700	\$ 10,801,900
Student Tuition & Fees	1,395,166,026	115,896,500	91,379,000	1,602,441,526	1,507,675,121	94,766,405
Government Sponsored Programs:						
Federal	750,000	-	-	750,000	800,000	(50,000)
Indirect Cost Recovery	226,543,000	1,350,000	100,000	227,993,000	217,249,289	10,743,711
Income from Investments - Other	-	100,000	100,000	200,000	187,000	13,000
Departmental Activities	8,845,000	500,000	600,000	9,945,000	9,930,900	14,100
Total Revenues	\$1,939,943,026	\$142,649,800	\$114,728,300	\$2,197,321,126	\$2,081,032,010	\$ 116,289,116
Total Expenditures	\$1,939,943,026	\$142,649,800	\$114,728,300	\$2,197,321,126	\$2,081,032,010	\$ 116,289,116
Forecast Margin	\$ -	\$ -	\$ -	\$ -	\$ -	

Schedule C

Designated Fund - All Campuses

Summary of Budgeted Revenues and Expenditures

	2016-2017			Total	2015-2016	\$ Change
	Ann Arbor	Dearborn	Flint		Total	
Revenues:						
Private Gifts	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -
Income from Investments:						
Endowment and Other Invested Funds	45,200,000	-	-	45,200,000	43,400,000	1,800,000
Other	16,578,000	10,000	12,000	16,600,000	15,500,000	1,100,000
Departmental Activities	111,116,000	700,000	2,184,000	114,000,000	114,000,000	-
Indirect Cost	22,276,000	-	-	22,276,000	24,129,000	(1,853,000)
Total Revenues	\$ 196,170,000	\$ 710,000	\$ 2,196,000	\$ 199,076,000	\$ 198,029,000	\$ 1,047,000
Total Expenditures	\$ 196,170,000	\$ 710,000	\$ 2,196,000	\$ 199,076,000	\$ 198,029,000	\$ 1,047,000
Forecast Margin	\$ -	\$ -	\$ -	\$ -	\$ -	

Schedule D

Auxiliary Activities - All Campuses

Summary of Budgeted Revenues and Expenditures

BUDGETED REVENUES	2016-2017			Total	2015-2016	\$ Change
	Ann Arbor	Dearborn	Flint		Total	
UM Health System:						
Hospitals and Health Centers	\$3,191,114,623	\$ -	\$ -	\$3,191,114,623	\$ 2,951,709,955	\$ 239,404,668
Michigan Health Corporation	17,406,924			17,406,924	21,371,414	(3,964,490)
Medical School - Clinical Activity	799,658,514			799,658,514	761,364,185	38,294,330
Executive Vice President for Medical Affairs - Program Support	134,280,251			134,280,251	131,497,409	2,782,842
Subtotal	\$4,142,460,312	\$ -	\$ -	4,142,460,312	\$ 3,865,942,962	\$ 276,517,350
Less Recharge Credits	(343,752,770)			(343,752,770)	(333,270,996)	(10,481,774)
Total - UM Health System	\$3,798,707,542	\$ -	\$ -	\$3,798,707,542	\$ 3,532,671,966	\$ 266,035,576
Other Auxiliary Units:						
Plant Operations	\$ 132,236,281	\$ -	\$ -	\$ 132,236,281	\$ 130,550,247	\$ 1,686,034
Utilities	172,639,706			172,639,706	182,823,506	(10,183,800)
Information & Technology Services	63,446,860			63,446,860	60,045,798	3,401,062
University Housing	140,288,000			140,288,000	136,211,000	4,077,000
Strategic Procurement	25,578,200			25,578,200	31,906,050	(6,327,850)
Intercollegiate Athletics	128,347,000			128,347,000	120,947,000	7,400,000
Risk Management & Veritas Insurance Co	46,689,773			46,689,773	41,391,814	5,297,959
Staff Benefits Rebillings	74,182,000			74,182,000	70,457,500	3,724,500
Health Service	21,948,200			21,948,200	20,955,900	992,300
Parking Operations	28,273,448			28,273,448	27,573,210	700,238
Other Publications	10,457,419			10,457,419	10,544,600	(87,181)
League, Union, and Commons	22,486,265			22,486,265	22,930,922	(444,657)
Other Internal Services	96,505,900	2,615,000	7,145,000	106,265,900	101,783,259	4,482,641
Subtotal - Other Auxiliary Units	\$ 963,079,052	\$2,615,000	\$7,145,000	\$ 972,839,052	\$ 958,120,805	\$ 14,718,247
Less Recharge Credits	(611,716,768)	(750,000)	(260,000)	(612,726,768)	(598,511,973)	(14,214,795)
Less Student Fee Allocations Budgeted in General Fund	(17,881,774)	-	(1,598,000)	(19,479,774)	(18,249,291)	(1,230,483)
Total - Other Auxiliary Units	\$ 333,480,510	\$1,865,000	\$5,287,000	\$ 340,632,510	\$ 341,359,541	\$ (727,031)
Grand Total - Revenue	\$4,132,188,052	\$1,865,000	\$5,287,000	\$4,139,340,052	\$ 3,874,031,507	\$ 265,308,545

Schedule D - Continued

Auxiliary Activities - All Campuses

Summary of Budgeted Revenues and Expenditures

BUDGETED EXPENDITURES	2016-2017				2015-2016	\$ Change
	Ann Arbor	Dearborn	Flint	Total	Total	
UM Health System:						
Hospitals and Health Centers	\$3,009,305,860	\$ -	\$ -	\$3,009,305,860	\$ 2,971,871,919	\$ 37,433,941
Michigan Health Corporation	16,501,332			16,501,332	32,667,331	(16,165,999)
Medical School - Clinical Activity	913,258,376			913,258,376	802,485,025	110,773,351
Executive Vice President for Medical Affairs - Program Support	133,982,155			133,982,155	131,420,895	2,561,261
Subtotal	<u>\$4,073,047,724</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$4,073,047,724</u>	<u>\$ 3,938,445,170</u>	<u>\$ 134,602,554</u>
Less Rebilling Credits	(343,752,770)			(343,752,770)	(333,270,996)	(10,481,774)
Total - UM Health System	<u>\$3,729,294,954</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$3,729,294,954</u>	<u>\$ 3,605,174,174</u>	<u>\$ 124,120,780</u>
Other Auxiliary Units:						
Plant Operations	\$ 131,160,670	\$ -	\$ -	\$ 131,160,670	\$ 129,536,463	\$ 1,624,207
Utilities	169,550,450			169,550,450	181,789,682	(12,239,232)
Information & Technology Services	66,770,991			66,770,991	64,743,371	2,027,620
University Housing	140,288,000			140,288,000	136,211,000	4,077,000
Strategic Procurement	25,151,926			25,151,926	31,826,463	(6,674,537)
Intercollegiate Athletics	129,321,000			129,321,000	120,947,000	8,374,000
Risk Management & Veritas Insurance Co	46,689,773			46,689,773	41,391,814	5,297,959
Staff Benefits Rebillings	74,918,506			74,918,506	69,238,129	5,680,377
Health Service	21,948,200			21,948,200	20,955,900	992,300
Parking Operations	27,187,516			27,187,516	23,489,300	3,698,216
Other Publications	10,359,623			10,359,623	10,868,026	(508,403)
League, Union, and Commons	22,486,265			22,486,265	22,930,922	(444,657)
Other Internal Services	96,746,064	2,615,000	7,145,000	106,506,064	101,295,962	5,210,102
Subtotal - Other Auxiliary Units	<u>\$ 962,578,984</u>	<u>\$2,615,000</u>	<u>\$7,145,000</u>	<u>\$ 972,338,984</u>	<u>\$ 955,224,033</u>	<u>\$ 17,114,951</u>
Less Rebilling Credits	(611,716,768)	(750,000)	(260,000)	(612,726,768)	(598,511,973)	(14,214,795)
Less Student Fee Allocations Budgeted in General Fund	(17,881,774)	-	(1,598,000)	(19,479,774)	(18,249,291)	(1,230,483)
Total - Other Auxiliary Units	<u>\$ 332,980,442</u>	<u>\$1,865,000</u>	<u>\$5,287,000</u>	<u>\$ 340,132,442</u>	<u>\$ 338,462,769</u>	<u>\$ 1,669,673</u>
Grand Total - Expenditures	<u>\$4,062,275,396</u>	<u>\$1,865,000</u>	<u>\$5,287,000</u>	<u>\$4,069,427,396</u>	<u>\$ 3,943,636,943</u>	<u>\$ 125,790,453</u>
Forecast Margin	<u>\$ 69,912,656</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 69,912,656</u>	<u>\$ (69,605,435)</u>	<u>\$ 139,518,091</u>

Schedule E

Expendable Restricted Funds - All Campuses

Summary of Budgeted Revenues and Expenditures

	2016-2017			Total	2015-2016	\$ Change
	Ann Arbor	Dearborn	Flint		Total	
Revenues:						
Government Sponsored Programs:						
Federal	\$ 930,000,000	\$ 15,000,000	\$ 15,000,000	\$ 960,000,000	\$ 905,000,000	\$ 55,000,000
Non-Federal	4,250,000	2,250,000	1,500,000	8,000,000	7,000,000	1,000,000
Non-Government Sponsored Programs	194,000,000	-	-	194,000,000	220,000,000	(26,000,000)
Indirect Cost Recoveries Alloc to General Oper	(248,819,000)	(1,350,000)	(100,000)	(250,269,000)	(241,378,289)	(8,890,711)
Private Gifts	128,000,000	1,500,000	500,000	130,000,000	120,000,000	10,000,000
Income from Investments:						
Endowment and Other Invested Funds	191,450,000	1,750,000	3,800,000	197,000,000	183,000,000	14,000,000
Other	4,570,000	25,000	25,000	4,620,000	4,450,000	170,000
Departmental Activities	1,000,000	-	-	1,000,000	1,000,000	-
Total Revenues	\$1,204,451,000	\$ 19,175,000	\$ 20,725,000	\$1,244,351,000	\$ 1,199,071,711	\$ 45,279,289
Total Expenditures	\$1,189,451,000	\$ 19,175,000	\$ 20,725,000	\$1,229,351,000	\$ 1,188,771,711	\$ 45,279,289
Forecast Margin	\$ 15,000,000	\$ -	\$ -	\$ 15,000,000	\$ 10,300,000	



**University of Michigan
Ann Arbor Campus**

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University of Michigan Ann Arbor Campus

- **Section One**

**Summary of Budgeted Revenues
and Expenditures**

Schedule A

Ann Arbor Campus

Summary of Budgeted Revenues and Expenditures by Fund

	2016-2017				Total	2015-2016 Total	\$ Change
	General	Designated	Auxiliary Activities	Expendable Restricted			
Revenues:							
State Appropriations	\$ 308,639,000	\$ -	\$ -	\$ -	\$ 308,639,000	\$ 299,430,600	\$ 9,208,400
Student Tuition & Fees	1,395,166,026	-	-	-	1,395,166,026	1,308,818,621	86,347,405
Government Sponsored Programs:							
Federal	750,000	-	-	930,000,000	930,750,000	874,300,000	56,450,000
Non-Federal	-	-	-	4,250,000	4,250,000	3,050,000	1,200,000
Non-Government Sponsored Programs	-	-	-	194,000,000	194,000,000	220,000,000	(26,000,000)
Indirect Cost Recovery	226,543,000	22,276,000	-	-	248,819,000	239,928,289	8,890,711
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(248,819,000)	(248,819,000)	(239,928,289)	(8,890,711)
Private Gifts	-	1,000,000	3,666,875	128,000,000	132,666,875	121,094,975	11,571,900
Income from Investments:							
Endowment and Other Invested Funds	-	45,200,000	74,115,104	191,450,000	310,765,104	297,772,365	12,992,739
Other	-	16,578,000	-	4,570,000	21,148,000	19,886,000	1,262,000
Auxiliary Activities:							
UM Health System	-	-	3,720,925,563	-	3,720,925,563	3,454,129,626	266,795,937
Other Auxiliary Units	-	-	333,480,510	-	333,480,510	335,081,541	(1,601,031)
Departmental Activities	8,845,000	111,116,000	-	1,000,000	120,961,000	120,966,000	(5,000)
Total Revenues	\$ 1,939,943,026	\$ 196,170,000	\$ 4,132,188,052	\$ 1,204,451,000	\$ 7,472,752,078	\$ 7,054,529,728	\$ 418,222,350
Total Expenditures	\$ 1,939,943,026	\$ 196,170,000	\$ 4,062,275,396	\$ 1,189,451,000	\$ 7,387,839,422	\$ 7,113,835,164	\$ 274,004,258
Forecast Margin	\$ -	\$ -	\$ 69,912,656	\$ 15,000,000	\$ 84,912,656	\$ (59,305,435)	
Total UM Health System revenue as shown on Schedule D:							
UM Health System Auxiliary Activities			\$ 3,720,925,563			\$ 3,454,129,626	
Endowment and Other Invested Funds			74,115,104			76,572,365	
Private Gifts			3,666,875			1,969,975	
Total UM Health System Revenue			<u>\$ 3,798,707,542</u>			<u>\$ 3,532,671,966</u>	

Schedule B

General Fund - Ann Arbor

Summary of Budgeted Revenues and Expenditures

	2016-2017	% of Total	2015-2016	% of Total	\$ Change
Revenues:					
State Appropriations	\$ 308,639,000	15.9%	\$ 299,430,600	16.3%	\$ 9,208,400
Student Tuition & Fees	1,395,166,026	71.9%	1,308,818,621	71.4%	86,347,405
Government Sponsored Programs:					
Federal	750,000	0.0%	800,000	0.0%	(50,000)
Indirect Cost Recovery	226,543,000	11.7%	215,799,289	11.8%	10,743,711
Income from Investments - Other	-		-		-
Departmental Activities	8,845,000	0.5%	8,900,000	0.5%	(55,000)
Total Revenues	\$1,939,943,026	100.0%	\$1,833,748,510	100.0%	\$ 106,194,516
Total Expenditures	\$1,939,943,026		\$1,833,748,510		\$ 106,194,516
Forecast Margin	\$ -		\$ -		

Schedule C

Designated Fund - Ann Arbor

Summary of Budgeted Revenues and Expenditures

	2016-2017	% of Total	2015-2016	% of Total	\$ Change
Revenues:					
Private Gifts	\$ 1,000,000	0.5%	\$ 1,000,000	0.5%	\$ -
Income from Investments:					
Endowment and Other Invested Funds	45,200,000	23.0%	43,400,000	22.2%	1,800,000
Other	16,578,000	8.5%	15,486,000	7.9%	1,092,000
Departmental Activities	111,116,000	56.6%	111,066,000	57.0%	50,000
Indirect Cost	22,276,000	11.4%	24,129,000	12.4%	(1,853,000)
Total Revenues	\$ 196,170,000	100.0%	\$ 195,081,000	100.0%	\$ 1,089,000
Total Expenditures	\$ 196,170,000		\$ 195,081,000		\$ 1,089,000
Forecast Margin	\$ -		\$ -		

Schedule D

Auxiliary Activities - Ann Arbor

Summary of Budgeted Revenues and Expenditures

	2016-2017			2015-2016		
	Revenues	Expenditures	Forecast Margin	Revenues	Expenditures	Forecast Margin
UM Health System:						
Hospitals and Health Centers	\$3,191,114,623	\$3,009,305,860	\$ 181,808,763	\$ 2,951,709,955	\$2,971,871,919	\$ (20,161,964)
Michigan Health Corporation	17,406,924	16,501,332	905,591	21,371,414	32,667,331	(11,295,917)
Medical School - Clinical Activity	799,658,514	913,258,376	(113,599,862)	761,364,185	802,485,025	(41,120,841)
Executive Vice President for Medical Affairs	134,280,251	133,982,155	298,096	131,497,409	131,420,895	76,514
Subtotal	\$4,142,460,312	\$4,073,047,724	\$ 69,412,588	\$ 3,865,942,962	\$3,938,445,170	\$ (72,502,208)
Less Rebilling Credits	(343,752,770)	(343,752,770)	-	(333,270,996)	(333,270,996)	-
Total - UM Health System	\$3,798,707,542	\$3,729,294,954	\$ 69,412,588	\$ 3,532,671,966	\$3,605,174,174	\$ (72,502,208)
Other Auxiliary Units:						
Plant Operations	\$ 132,236,281	\$ 131,160,670	\$ 1,075,611	\$ 130,550,247	\$ 129,536,463	\$ 1,013,783
Utilities	172,639,706	169,550,450	3,089,256	182,823,506	181,789,682	1,033,824
Information & Technology Services	63,446,860	66,770,991	(3,324,131)	60,045,798	64,743,371	(4,697,573)
University Housing	140,288,000	140,288,000	-	136,211,000	136,211,000	-
Strategic Procurement	25,578,200	25,151,926	426,274	31,906,050	31,826,463	79,587
Intercollegiate Athletics	128,347,000	129,321,000	(974,000)	120,947,000	120,947,000	-
Risk Management and Veritas Insurance Co	46,689,773	46,689,773	-	41,391,814	41,391,814	-
Staff Benefits Rebillings	74,182,000	74,918,506	(736,506)	70,457,500	69,238,129	1,219,371
Health Service	21,948,200	21,948,200	-	20,955,900	20,955,900	0
Parking Operations	28,273,448	27,187,516	1,085,932	27,573,210	23,489,300	4,083,909
Other Publications & Communications	10,457,419	10,359,623	97,796	10,544,600	10,868,026	(323,426)
League, Union, and Commons	22,486,265	22,486,265	-	22,930,922	22,930,922	-
Transportation Services	21,205,065	21,205,065	-	22,017,854	21,976,782	41,073
Dental Faculty Associates and Other Dental	7,077,132	6,335,115	742,017	7,486,675	7,583,439	(96,764)
Student Publications	1,391,088	1,394,432	(3,344)	1,339,281	1,307,710	31,571
Architecture, Engineering, & Construction	17,304,629	17,818,959	(514,330)	16,886,697	16,956,205	(69,507)
Other Internal Services	49,527,986	49,992,493	(464,507)	45,668,751	45,087,827	580,924
Subtotal - Other Auxiliary Units	\$ 963,079,052	\$ 962,578,984	\$ 500,068	\$ 949,736,805	\$ 946,840,033	\$ 2,896,773
Less Rebilling Credits	(611,716,768)	(611,716,768)	-	(597,636,973)	(597,636,973)	-
Less Allocated Student Fees in Gen Fund	(17,881,774)	(17,881,774)	-	(17,018,291)	(17,018,291)	-
Total - Other Auxiliary Units	\$ 333,480,510	\$ 332,980,442	\$ 500,068	\$ 335,081,541	\$ 332,184,769	\$ 2,896,773
Grand Total - Auxiliary Activities	\$4,132,188,052	\$4,062,275,396	\$ 69,912,656	\$ 3,867,753,507	\$3,937,358,943	\$ (69,605,435)

Schedule D-1

Auxiliary Activities - Ann Arbor

Auxiliary Activities Margin Reconciliation to Unit Operating Budgets

	2016-2017	Add back / (Subtract) Reconciling Items to Units' Approved Budget		2016-2017	2016-2017
	Schedule D Forecast Margin	Investment Income/Expenses	Equity Transfers	Unit Budget Margin	Regents Item Margin*
UM Health System:					
Hospitals and Health Centers	\$ 181,808,763	\$ (12,704,366)	\$ 4,017,639	\$ 173,122,036	\$ 173,122,036
Michigan Health Corporation	905,591	(1,470,567)	3,300,000	2,735,025	
Medical School - Clinical Activity	(113,599,862)	(8,863,147)	(93,371,759)	(215,834,768)	
Executive Vice President for Medical Affairs	298,096	(1,542,782)	(2,970,000)	(4,214,686)	
Total - UM Health System	\$ 69,412,588	\$ (24,580,861)	\$ (89,024,120)	\$ (44,192,393)	
Other Auxiliary Units:					
Plant Operations	\$ 1,075,611			\$ 1,075,611	
Utilities	3,089,256			3,089,256	
Information & Technology Services	(3,324,131)			(3,324,131)	
University Housing	-			-	
Strategic Procurement	426,274			426,274	
Intercollegiate Athletics	(974,000)			(974,000)	
Risk Management and Veritas Insurance Co	-			-	
Staff Benefits Rebillings	(736,506)			(736,506)	
Health Service	-			-	
Parking Operations	1,085,932			1,085,932	
Other Publications and Communications	97,796			97,796	
League, Union, and Commons	-			-	
Transportation Services	-			-	
Dental Faculty Associates and Other Dental	742,017			742,017	
Student Publications	(3,344)			(3,344)	
Architecture, Engineering, & Construction	(514,330)			(514,330)	
Other Internal Services	(464,507)			(464,507)	
Subtotal - Other Auxiliary Units	\$ 500,068	\$ -	\$ -	\$ 500,068	
TOTAL	\$ 69,912,656	\$ (24,580,861)	\$ (89,024,120)	\$ (43,692,325)	

*Hospitals and Health Centers receive additional regental approval as noted in the "Regents Item Margin" column. This reconciling item is due to the treatment of investment earnings, gifts and equity transfers (support for academic programs and clinical initiatives) as non-operating items.

Schedule E

Expendable Restricted Fund - Ann Arbor

Summary of Budgeted Revenues and Expenditures

	2016-2017	% of Total	2015-2016	% of Total	\$ Change
Revenues:					
Government Sponsored Programs:					
Federal	\$ 930,000,000	77.2%	\$ 873,500,000	75.3%	\$ 56,500,000
Non-Federal	4,250,000	0.4%	3,050,000	0.3%	1,200,000
Non-Government Sponsored Programs	194,000,000	16.1%	220,000,000	19.0%	(26,000,000)
Indirect Cost Recoveries Alloc to General Oper	(248,819,000)	-20.7%	(239,928,289)	-20.7%	(8,890,711)
Private Gifts	128,000,000	10.6%	118,125,000	10.2%	9,875,000
Income from Investments:					
Endowment & Other Invested Funds	191,450,000	15.9%	177,800,000	15.4%	13,650,000
Other	4,570,000	0.4%	4,400,000	0.4%	170,000
Departmental Activities	1,000,000	0.1%	1,000,000	0.1%	-
Total Revenues	\$ 1,204,451,000	100.0%	\$ 1,157,946,711	100.0%	\$ 46,504,289
Expenditures	\$ 1,189,451,000		\$ 1,147,646,711		\$ 46,504,289
Forecast Margin	\$ 15,000,000		\$ 10,300,000		

Schedule F

Ann Arbor Campus

Student Tuition and Fees (Rates Shown per Term)

Undergraduate Tuition & Fees Full-time Students	FALL 2016	FALL 2015	\$ Change	% Change
	Total Tuition & All Required Fees	Total Tuition & All Required Fees		
Resident:				
Lower Division *	\$7,201	\$6,928	\$273	3.9%
Stephen M. Ross School of Business	7,634	7,344	290	3.9%
Dentistry	7,334	7,056	278	3.9%
Engineering	7,701	7,409	292	3.9%
Kinesiology	7,595	7,307	288	3.9%
Music, Theatre & Dance	7,486	7,202	284	3.9%
Upper Division *	8,109	7,801	308	3.9%
Stephen M. Ross School of Business	9,629	9,264	365	3.9%
Dentistry	8,248	7,935	313	3.9%
Engineering	9,931	9,554	377	3.9%
Kinesiology	8,708	8,378	330	3.9%
Music, Theatre & Dance	8,393	8,075	318	3.9%
Nursing Accelerated Second Career Program	9,073	8,729	344	3.9%
Non-Resident:				
Lower Division *	22,705	21,738	967	4.4%
Stephen M. Ross School of Business	23,089	22,106	983	4.4%
Dentistry	22,838	21,865	973	4.4%
Engineering	22,838	21,865	973	4.4%
Kinesiology	24,137	23,109	1,028	4.4%
Music, Theatre & Dance	23,007	22,027	980	4.4%
Upper Division *	24,299	23,264	1,035	4.4%
Stephen M. Ross School of Business	25,837	24,737	1,100	4.4%
Dentistry	24,438	23,397	1,041	4.4%
Engineering	25,628	24,537	1,091	4.4%
Kinesiology	26,361	25,238	1,123	4.4%
Music, Theatre & Dance	24,599	23,551	1,048	4.4%
Nursing Accelerated Second Career Program	27,151	25,995	1,156	4.4%

Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$186.87 (\$181.43 in Fall 2015); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$9.19 Central Student Government Fee; \$8.50 Student Legal Service Fee; and a School/College Government Fee of \$1.50.

*Includes A. Alfred Taubman College of Architecture & Urban Planning; Penny W. Stamps School of Art and Design; Education (upper division only); Information (upper division only); Literature, Science, and the Arts; Medicine (upper division only); Nursing; Pharmacy (B.S.); and Gerald R. Ford School of Public Policy (upper division only).

Schedule F

Ann Arbor Campus

Student Tuition and Fees (Rates Shown per Term)

Graduate Resident Tuition & Fees Full-time Students	FALL 2016	FALL 2015	\$ Change	% Change
	Total Tuition & All Required Fees	Total Tuition & All Required Fees		
A. Alfred Taubman College of Architecture & Urban Planning				
Master of Architecture	\$14,154	\$13,617	\$537	3.9%
All other programs	14,154	13,617	537	3.9%
Penny W. Stamps School of Art & Design	11,106	10,684	422	3.9%
Stephen M. Ross School of Business				
M.B.A.	29,839	28,459	1,380	4.8%
Master's in Accounting	22,564	22,564	0	0.0%
Pre-candidate	11,352	10,921	431	3.9%
Dentistry				
D.D.S.	12,863	12,375	488	3.9%
Master's (G1,G2 cohort)*	8,278	7,964	314	3.9%
Master's (G3 cohort)	12,271	11,805	466	3.9%
Education	11,106	10,684	422	3.9%
Engineering				
Professional	12,723	12,240	483	3.9%
Pre-candidate	12,386	11,916	470	3.9%
Information	10,897	10,483	414	3.9%
Kinesiology	11,824	11,375	449	3.9%
Law	27,506	26,531	975	3.7%
Literature, Science & the Arts	10,897	10,483	414	3.9%
Medicine				
M.D.	17,189	16,378	811	5.0%
Master's in Health Professions Education**	8,010	7,708	302	3.9%
Pre-candidate	10,918	10,504	414	3.9%
Music, Theatre & Dance				
M.M. & Spec.M.	11,393	10,961	432	3.9%
M.A., M.F.A., & Pre-candidate	11,106	10,684	422	3.9%
Natural Resources & Environment	10,754	10,346	408	3.9%
Nursing	11,231	10,805	426	3.9%
Pharmacy				
Pharm.D.	12,735	12,252	483	3.9%
Pre-candidate	10,897	10,483	414	3.9%
Public Health	13,521	13,008	513	3.9%
Gerald R. Ford School of Public Policy	12,322	11,854	468	3.9%
Rackham Interdepartmental Programs	10,897	10,483	414	3.9%
Social Work	13,042	12,547	495	3.9%

Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$186.87 (\$181.43 in Fall 2015); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$9.19 Central Student Government Fee; \$8.50 Student Legal Service Fee; and a School/College Government Fee of \$1.50. *Dentistry Master's G1 and G2 cohort rates reflect a curriculum restructure and is derived from the Master's G3 cohort rate. **This rate includes all fees listed above except Health Service at \$186.87 (\$181.43 in Fall 2015).

Schedule F

Ann Arbor Campus

Student Tuition and Fees (Rates Shown per Term)

Graduate Non-Resident Tuition & Fees Full-time Students	FALL 2016	FALL 2015	\$ Change	% Change
	Total Tuition & All Required Fees	Total Tuition & All Required Fees		
A. Alfred Taubman College of Architecture & Urban Planning				
Master of Architecture	\$21,557	\$20,738	\$819	3.9%
All other programs	20,643	19,859	784	3.9%
Penny W. Stamps School of Art & Design	22,275	21,429	846	3.9%
Stephen M. Ross School of Business				
M.B.A.	32,339	30,959	1,380	4.5%
Master's in Accounting	25,064	25,064	0	0.0%
Pre-candidate	22,513	21,658	855	3.9%
Dentistry				
D.D.S.	20,024	19,264	760	3.9%
Master's (G1,G2 cohort)*	13,995	13,464	531	3.9%
Master's (G3 cohort)	22,354	21,505	849	3.9%
Education	22,275	21,429	846	3.9%
Engineering				
Professional	23,531	22,637	894	3.9%
Pre-candidate	23,151	22,272	879	3.9%
Information	21,837	21,008	829	3.9%
Kinesiology	23,860	22,954	906	3.9%
Law	29,006	28,031	975	3.5%
Literature, Science & the Arts	21,837	21,008	829	3.9%
Medicine				
M.D.	26,354	25,591	763	3.0%
Master in Health Professions Education**	8,738	8,408	330	3.9%
Pre-candidate	21,880	21,049	831	3.9%
Music, Theatre & Dance				
M.M. & Spec.M.	22,563	21,706	857	3.9%
M.A., M.F.A., & Pre-candidate	22,275	21,429	846	3.9%
Natural Resources & Environment	21,146	20,343	803	3.9%
Nursing	22,527	21,671	856	3.9%
Pharmacy				
Pharm.D.	21,172	20,368	804	3.9%
Pre-candidate	21,837	21,008	829	3.9%
Public Health	22,238	21,393	845	3.9%
Gerald R. Ford School of Public Policy	22,275	21,429	846	3.9%
Rackham Interdepartmental Programs	21,837	21,008	829	3.9%
Social Work	20,800	20,010	790	3.9%

Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$186.87 (\$181.43 in Fall 2015); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$9.19 Central Student Government Fee; \$8.50 Student Legal Service Fee; and a School/College Government Fee of \$1.50. *Dentistry Master's G1 and G2 cohort rates reflect a curriculum restructure and is derived from the Master's G3 cohort rate. **This rate includes all fees listed above except Health Service at \$186.87 (\$181.43 in Fall 2015).

Schedule F

Ann Arbor Campus

Student Tuition and Fees (Rates Shown per Term)

Candidate Tuition & Fees Full-time Students	FALL 2016	FALL 2015	\$ Change	% Change
	Total Tuition & All Required Fees	Total Tuition & All Required Fees		
A. Alfred Taubman College of				
Architecture & Urban Planning	\$5,932	\$5,707	\$225	3.9%
Stephen M. Ross School of Business	6,194	5,959	235	3.9%
Dentistry	5,906	5,682	224	3.9%
Education	5,988	5,761	227	3.9%
Engineering				
D.Eng.	8,627	8,300	327	3.9%
Ph.D.	7,100	6,831	269	3.9%
Information	5,875	5,652	223	3.9%
Kinesiology	5,875	5,652	223	3.9%
Law	7,146	6,875	271	3.9%
Literature, Science & the Arts	5,875	5,652	223	3.9%
Medicine	6,000	5,772	228	3.9%
Music, Theatre & Dance				
A.Mus.D	7,270	6,994	276	3.9%
Ph.D.	5,988	5,761	227	3.9%
Natural Resources & Environment	5,801	5,581	220	3.9%
Nursing	5,988	5,761	227	3.9%
Pharmacy	5,875	5,652	223	3.9%
Public Health	5,982	5,755	227	3.9%
Rackham Interdepartmental Programs	5,875	5,652	223	3.9%
Other Programs*				
Stephen M. Ross School of Business - Executive M.B.A.*				
Resident	150,125	144,200	5,925	4.1%
Non-Resident	155,125	149,200	5,925	4.0%
Stephen M. Ross School of Business - Master's of Management*				
Resident	45,223	44,510	713	1.6%
Non-Resident	50,223	49,510	713	1.4%
Distance Education**				
Engineering - Graduate				
Resident	1,465	1,410	55	3.9%
Non-Resident	1,605	1,545	60	3.9%
School of Public Health - Graduate				
Resident	1,112	1,070	42	3.9%
Non-Resident	1,224	1,178	46	3.9%

Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$186.87 (\$181.43 in Fall 2015); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$9.19 Central Student Government Fee; \$8.50 Student Legal Service Fee; and a School/College Government Fee of \$1.50. *Program fee includes tuition and fees, housing, meals, books and other course materials, a laptop computer, and other miscellaneous items, over the entire length of the program. **Rates per credit hour.

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University of Michigan Ann Arbor Campus

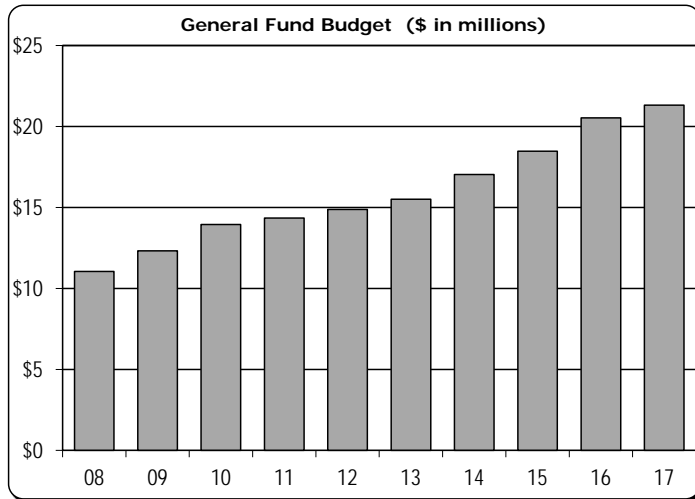
- **Section Two**
**General Fund by Schools,
Executive Offices and
Service Units**

A. Alfred Taubman College of Architecture & Urban Planning

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 20,526,323		\$ Change	\$ 786,564
Change in instructional activity revenue	554,261 (1)		% Change	3.8%
Other changes	232,303 (2)			
Fiscal Year 2016-17 Budget	<u>\$ 21,312,887</u>		Average Annualized 3 Year % Change	7.7% (3)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit and tax assessments.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

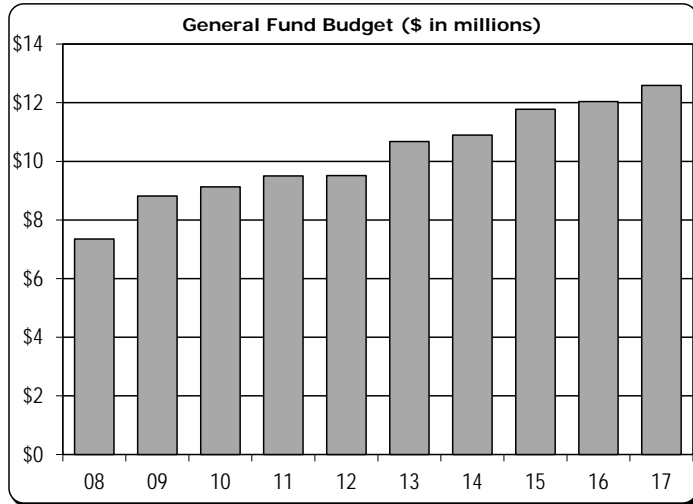
- a. Budget reductions (rounded) - FY10 1.0% (\$120K), FY11 1.0% (\$140K), FY12 1.5% (\$215K) and FY13 0.75% (\$110K).

Penny W. Stamps School of Art & Design

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 12,037,821	\$ Change	\$ 550,915
Change in instructional activity revenue	572,625 (1)	% Change	4.6%
Other changes	<u>(21,710) (2)</u>	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 12,588,736</u>	3 Year % Change	4.9% (3)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

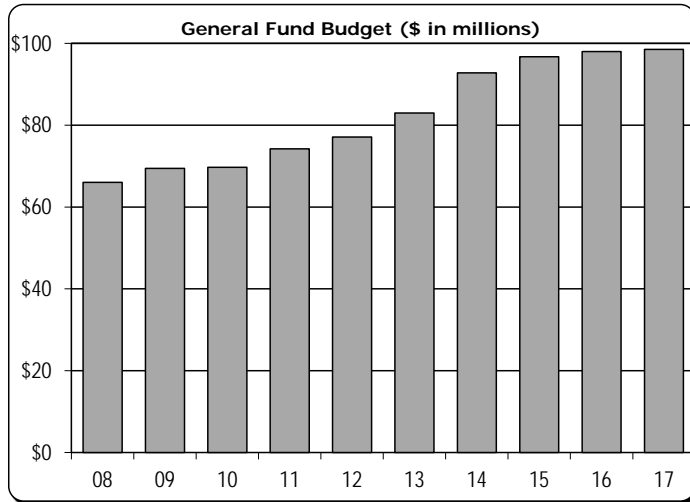
- a. Budget reductions (rounded) - FY10 1.0% (\$90K), FY11 1.0% (\$90K), FY12 1.5% (\$140K) and FY13 0.75% (\$70K).
- b. In FY09 \$1.0M of operations support was transferred from Academic Program Support.

Stephen M. Ross School of Business

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 97,996,827		\$ Change	\$ 510,285
Change in instructional activity revenue	3,101,845 (1)		% Change	0.5%
Faculty support	200,000			
Other changes	(2,791,560) (2)		Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 98,507,112</u>		3 Year % Change	2.0% (3)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

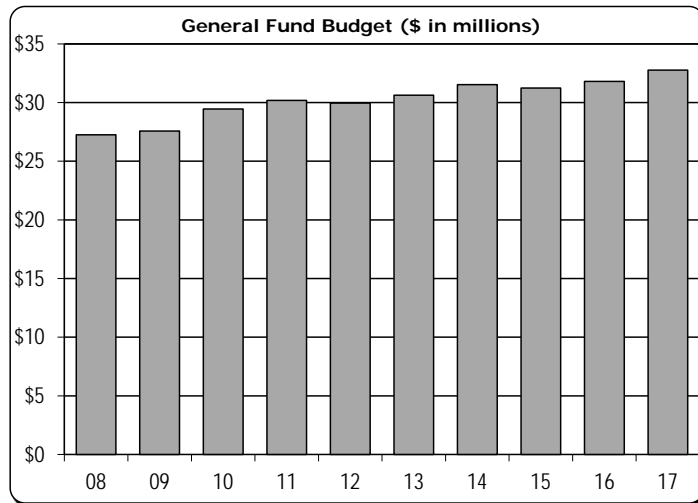
a. Budget reductions (rounded) - FY10 1.0% (\$700K), FY11 1.0% (\$700K), FY12 1.5% (\$1.1M) and FY13 0.75% (\$580K).

School of Dentistry

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 31,803,628	\$ Change	\$ 1,009,439
Transfers	<u>(46,215) (1)</u>	% Change	3.2%
Adjusted Fiscal Year 2015-16 Budget	31,757,413		
Change in instructional activity revenue	1,124,169 (2)	Average Annualized	
Other changes	<u>(114,730) (3)</u>	3 Year % Change	1.3% (4)
Fiscal Year 2016-17 Budget	<u>\$ 32,766,852</u>		



Notes: 2016-17 Funding

1. Transfer of student support position to Vice President for Student Life.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

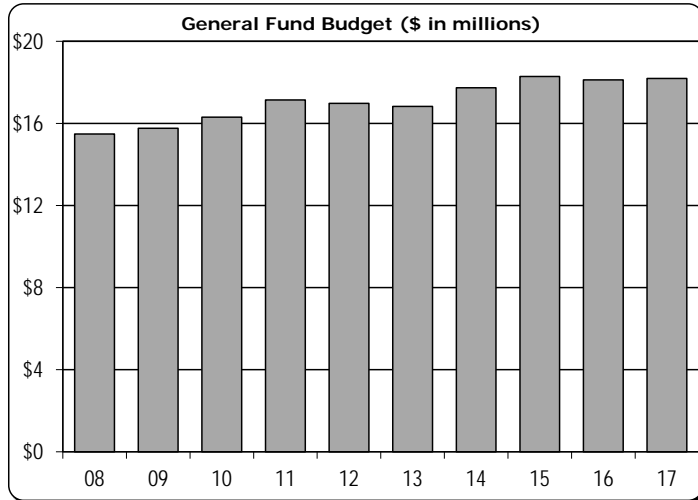
- a. Budget reductions (rounded) - FY10 1.0% (\$280K), FY11 1.0% (\$295K), FY12 1.5% (\$450K) and FY13 0.75% (\$225K).

School of Education

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 18,123,693	\$ Change	\$ 65,451
Change in instructional activity revenue	(13,471) (1)	% Change	0.4%
Change in research activity revenue	(393,796) (2)		
Other changes	472,718 (3)	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 18,189,144</u>	3 Year % Change	0.9% (4)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

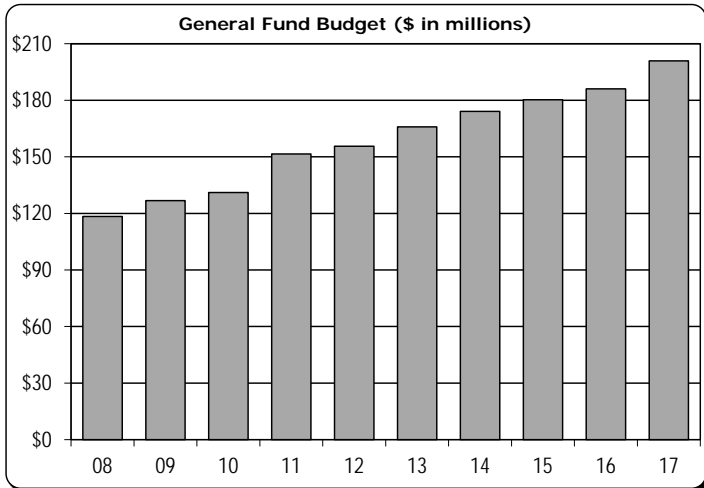
a. Budget reductions (rounded) - FY10 1.0% (\$160K), FY11 1.0% (\$165K), FY12 1.5% (\$260K) and FY13 0.75% (\$130K).

College of Engineering

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 186,015,261		\$ Change	\$ 14,848,400
Change in instructional activity revenue	13,428,939 (1)		% Change	8.0%
Change in research activity revenue	3,716,770 (2)			
Faculty support	732,676		Average Annualized	
Other changes	(3,029,985) (3)		3 Year % Change	4.9% (4)
Fiscal Year 2016-17 Budget	<u>\$ 200,863,661</u>			



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

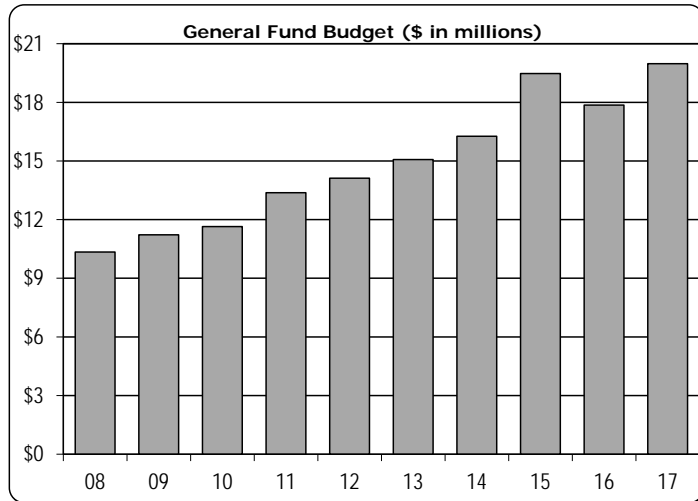
Notes: Ten Year History

a. Budget reductions (rounded) - FY10 1.0% (\$1.3M), FY11 1.0% (\$1.3M), FY12 1.5% (\$2.3M) and FY13 0.75% (\$1.2M).

School of Information University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 17,854,843		\$ Change	\$ 2,126,218
Change in instructional activity revenue	2,866,477 (1)		% Change	11.9%
Change in research activity revenue	(172,869) (2)			
Other changes	(567,390) (3)		Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 19,981,061</u>		3 Year % Change	7.1% (4)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

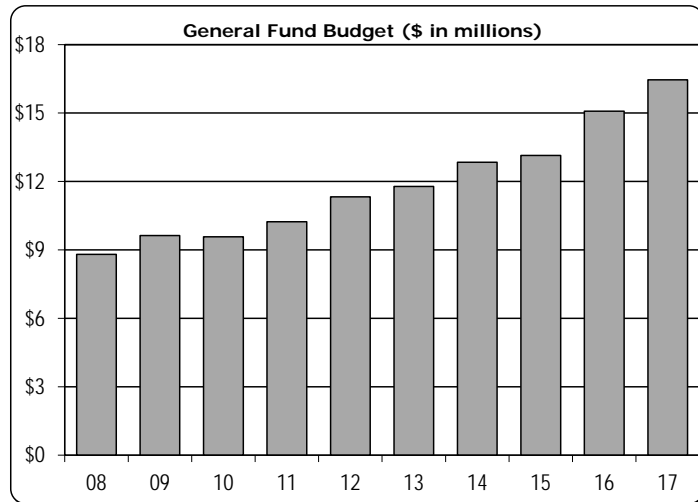
- a. Budget reductions (rounded) - FY10 1.0% (\$110K), FY11 1.0% (\$120K), FY12 1.5% (\$200K) and FY13 0.75% (\$105K).
- b. In FY15, a new undergraduate degree program was launched. Students transfer from LS&A in their junior year.

School of Kinesiology

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 15,080,821	\$ Change	\$ 1,376,272
Change in instructional activity revenue	1,992,184 (1)	% Change	9.1%
Change in research activity revenue	(493,238) (2)		
Faculty support	86,600	Average Annualized	
Other changes	(209,274) (3)	3 Year % Change	8.6% (4)
Fiscal Year 2016-17 Budget	<u>\$ 16,457,093</u>		



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

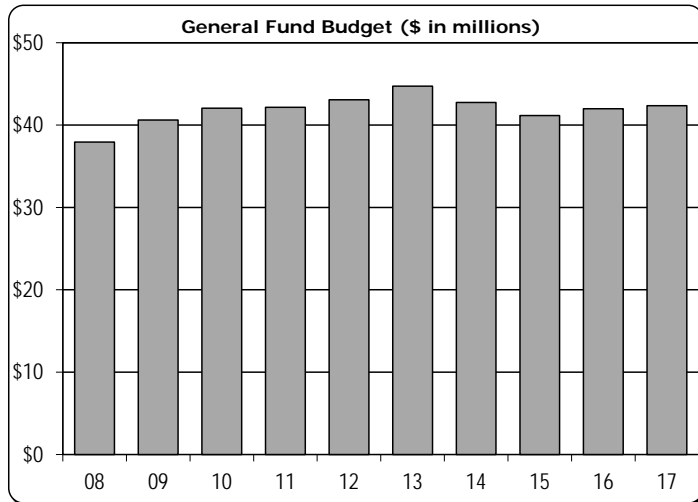
- a. Budget reductions (rounded) - FY10 1.0% (\$100K), FY11 1.0% (\$95K), FY12 1.5% (\$150K) and FY13 0.75% (\$85K).

Law School

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 41,989,924		\$ Change	\$ 372,111
Change in instructional activity revenue	(668,719) (1)		% Change	0.9%
Financial Aid initiatives	1,000,000			
Other changes	40,830 (2)		Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 42,362,035</u>		3 Year % Change	-0.3% (3)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

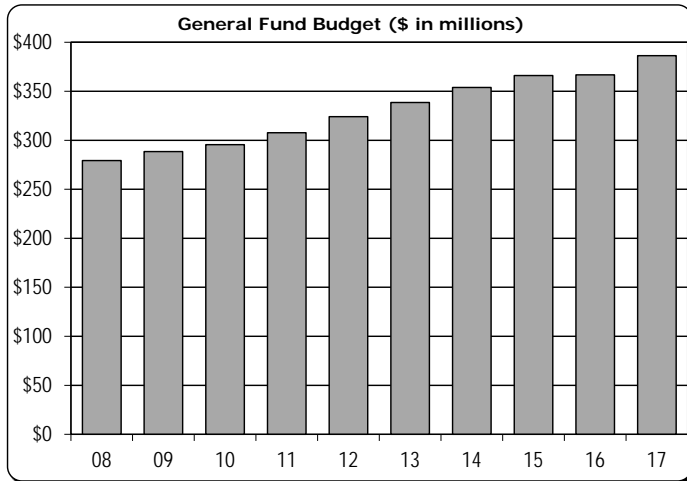
- a. Budget reductions (rounded) - FY10 1.0% (\$410K), FY11 1.0% (\$420K), FY12 1.5% (\$630K), and FY13 0.75% (\$325K).

College of Literature, Science and the Arts

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 366,838,205	\$ Change	\$ 18,422,396
Transfers	978,871 (1)	% Change	5.0%
Adjusted Fiscal Year 2015-16 Budget	<u>367,817,076</u>		
Change in instructional activity revenue	21,943,223 (2)	Average Annualized	
Change in research activity revenue	(967,000) (3)	3 Year % Change	2.7% (5)
Faculty support	1,003,453		
Other changes	(3,557,280) (4)		
Fiscal Year 2016-17 Budget	<u>\$ 386,239,472</u>		



Notes: 2016-17 Funding

1. Transfer for the National Center for Institutional Diversity, which is now a part of LS&A.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

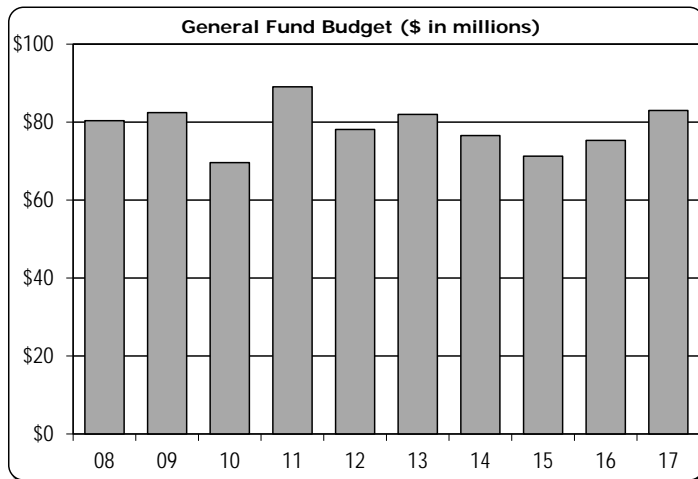
- a. Budget reductions (rounded) - FY10 1.0% (\$2.9M), FY11 1.0% (\$3.0M), FY12 1.5% (\$4.6M) and FY13 0.75% (\$2.4M).
- b. In FY08 the Biophysics Research Division (\$1.1M) was transferred to LS&A.
- c. In FY08 and FY09 undergraduate students began transferring in their junior year from LS&A to a new public policy undergraduate program in the Gerald R. Ford School of Public Policy.
- d. In FY11 the Center for Statistical Consultation and Research (CSCAR) was transferred to Vice President for Research - Support Units, and the Global Intercultural Experience for Undergraduates (GIEU) was transferred from Academic Support Units.
- e. In FY15 undergraduate students began transferring in their junior year from LS&A to a new information undergraduate program in the School of Information.
- f. In FY17, the National Center for Institutional Diversity was transferred to LS&A

Medical School

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 75,315,476		\$ Change	\$ 7,664,510
Change in instructional activity revenue	1,499,712 (1)		% Change	10.2%
Change in research activity revenue	8,902,530 (2)			
Faculty support	100,000		Average Annualized	
Other changes	(2,837,732) (3)		3 Year % Change	2.7% (4)
Fiscal Year 2016-17 Budget	<u>\$ 82,979,986</u>			



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

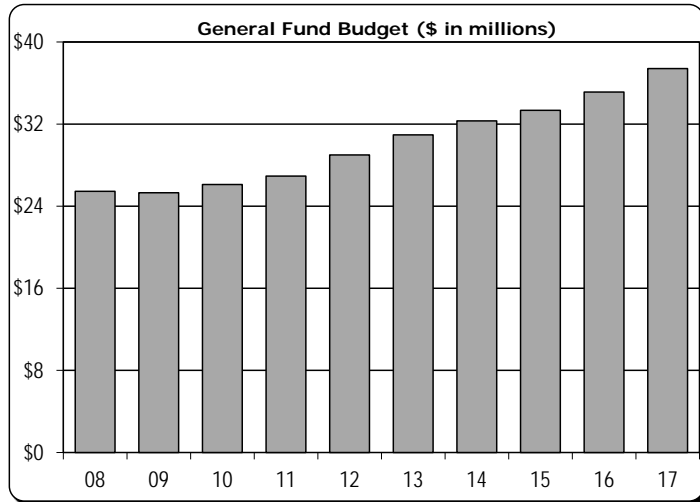
- a. Budget reductions (rounded) - FY10 1.0% (\$820K), FY11 1.0% (\$700K), FY12 1.5% (\$1.3M) and FY13 0.75% (\$585K).
- b. North Campus Research Complex (NCRC) facilities costs were assessed beginning in FY10 (\$11.3M). By fiscal year, total costs were FY11 (\$15.3M), FY12 (\$20.4M), FY13 (\$6.9M), FY14 (\$12.3M), FY15 (\$14.4M), FY16 (\$16.5M) and FY17 (\$15.0M). In FY13, inactive and non-general fund spaces were transferred to other funds (-\$13.5M).

School of Music, Theatre & Dance

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 35,127,294		\$ Change	\$ 2,278,911
Change in instructional activity revenue	\$ 777,432 (1)		% Change	6.5%
Faculty support	520,951			
Other changes	980,528 (2)		Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 37,406,205</u>		3 Year % Change	5.0% (3)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the changes in central financial aid assessments.
2. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

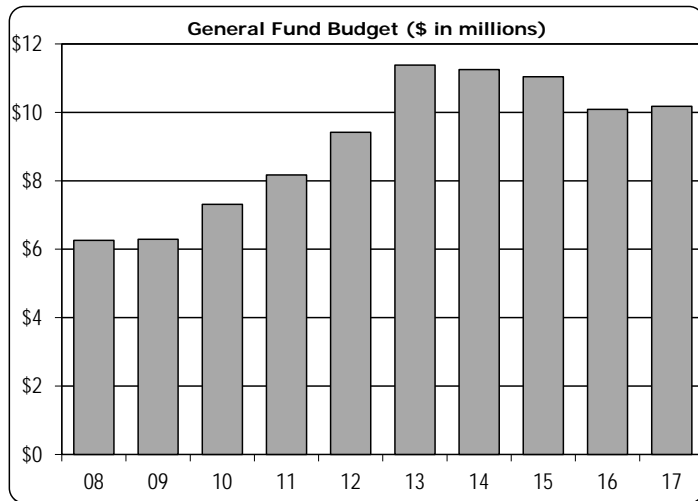
Notes: Ten Year History

a. Budget reductions (rounded) - FY10 1.0% (\$250K), FY11 1.0% (\$260K), FY12 1.5% (\$400K), and FY13 0.75% (\$215K).

School of Natural Resources & Environment University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 10,089,069	\$ Change	\$ 85,497
Change in instructional activity revenue	108,012 (1)	% Change	0.8%
Change in research activity revenue	(79,837) (2)		
Faculty support	170,692	Average Annualized	
Other changes	(113,370) (3)	3 Year % Change	-3.3% (4)
Fiscal Year 2016-17 Budget	<u>\$ 10,174,566</u>		



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
3. Represents the net change in assessed operating costs of facilities occupied by the unit and tax assessments.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

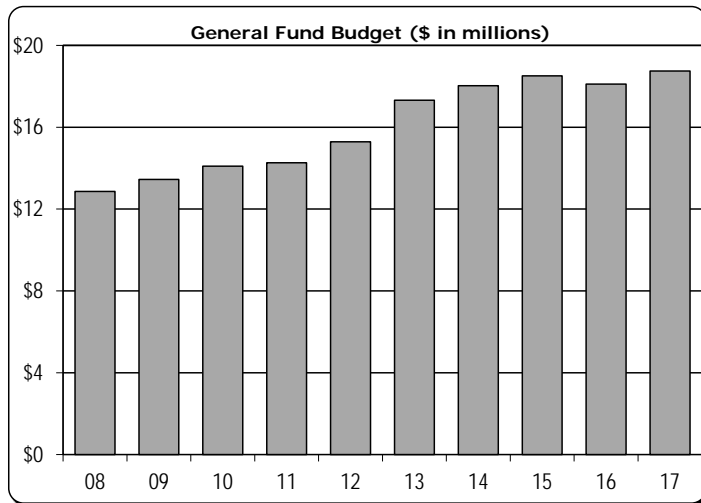
Notes: Ten Year History

- a. Budget reductions (rounded) - FY10 1.0% (\$60K), FY11 1.0% (\$75K), FY12 1.5% (\$120K), and FY13 0.75% (\$70K).

School of Nursing University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 18,108,705	\$ Change	\$ 635,782
Change in instructional activity revenue	1,251,416 (1)	% Change	3.5%
Other changes	<u>(615,634) (2)</u>	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 18,744,487</u>	3 Year % Change	1.3% (3)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

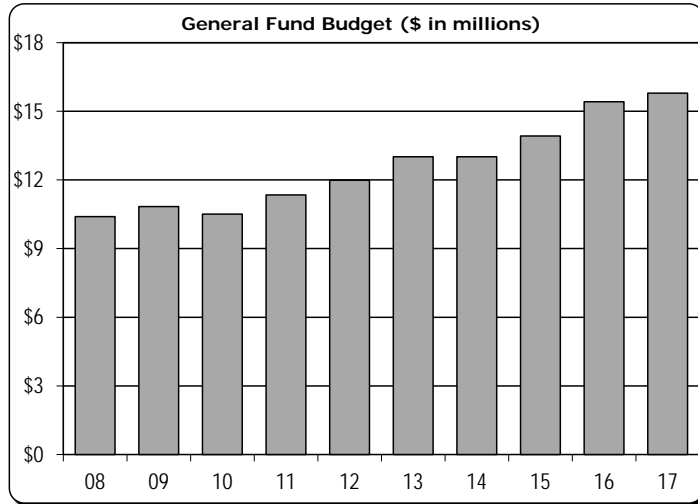
- a. Budget reductions (rounded) - FY10 1.0% (\$130K), FY11 1.0% (\$140K), FY12 1.5% (\$210K), and FY13 0.75% (\$115K).

College of Pharmacy

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 15,421,504	\$ Change	\$ 369,975
Change in instructional activity revenue	(409,379) (1)	% Change	2.4%
Change in research activity revenue	1,140,000 (2)		
Other changes	(360,646) (3)	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 15,791,479</u>	3 Year % Change	4.1% (4)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
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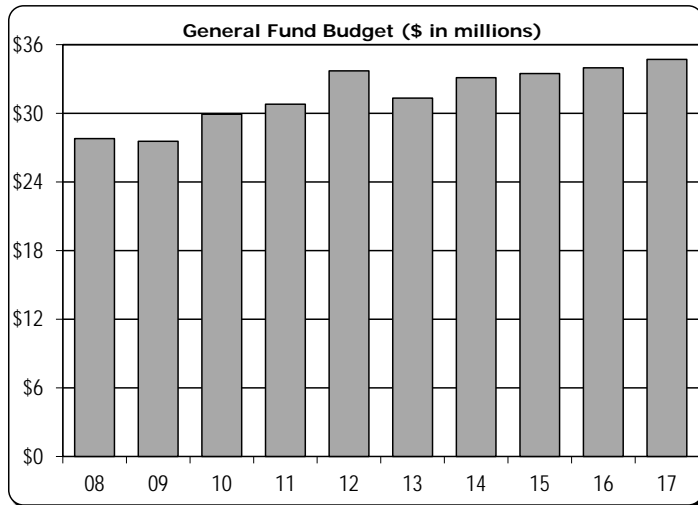
Notes: Ten Year History

- a. Budget reductions (rounded) - FY10 1.0% (\$110K), FY11 1.0% (\$105K), FY12 1.5% (\$170K), and FY13 0.75% (\$90K).

School of Public Health University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 33,981,311		\$ Change	\$ 724,273
Change in instructional activity revenue	1,504,453 (1)		% Change	2.1%
Change in research activity revenue	585,000 (2)			
Faculty Support	179,062		Average Annualized	
Other Changes	(1,544,242) (3)		3 Year % Change	1.6% (4)
Fiscal Year 2016-17 Budget	<u>\$ 34,705,584</u>			



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

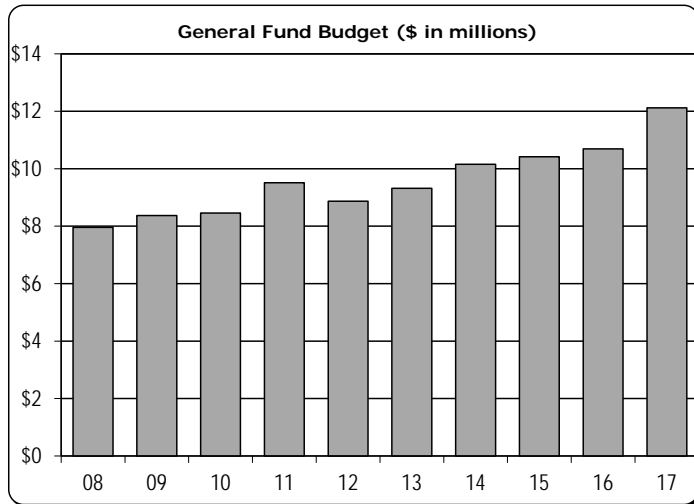
- a. Budget reductions (rounded) - FY10 1.0% (\$280K), FY11 1.0% (\$300K), FY12 1.5% (\$460K), and FY13 0.75% (\$250K).

Gerald R. Ford School of Public Policy

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 10,688,700		\$ Change	\$ 1,431,565
Change in instructional activity revenue	704,096 (1)		% Change	13.4%
Change in research activity revenue	76,074 (2)			
Other changes	651,395 (3)		Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 12,120,265</u>		3 Year % Change	6.1% (4)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

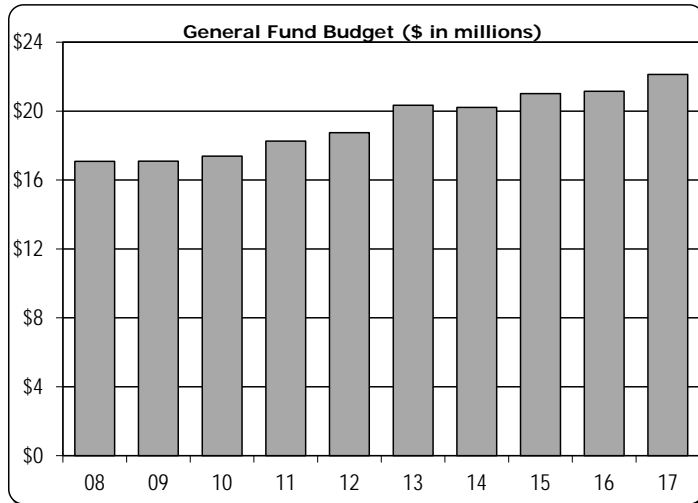
- a. Budget reductions (rounded) - FY10 1.0% (\$80K), FY11 1.0% (\$85K), FY12 1.5% (\$140K), and FY13 0.75% (\$65K).
- b. In FY08 and FY09 undergraduate students began transferring in their junior year from LS&A to a new public policy undergraduate program.

School of Social Work

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 21,154,643		\$ Change	\$ 969,543
Change in instructional activity revenue	1,575,809 (1)		% Change	4.6%
Change in research activity revenue	(235,666) (2)			
Other changes	(370,600) (3)		Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 22,124,186</u>		3 Year % Change	3.1% (4)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
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Notes: Ten Year History

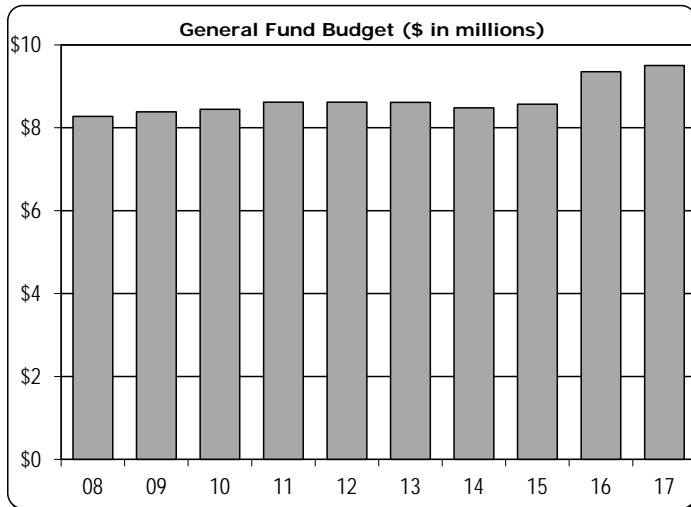
- a. Budget reductions (rounded) - FY10 1.0% (\$170K), FY11 1.0% (\$175K), FY12 1.5% (\$270K), and FY13 0.75% (\$140K).
- b. In FY09 the Institute of Labor and Industrial Relations was transferred to the Vice President for Research - Support Units.

Horace H. Rackham School of Graduate Studies

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 9,353,739	\$ Change	\$ 148,430
Budget reduction (1.0%)	(93,537)	% Change	1.6%
General operating increase	177,607		
Other changes	64,360	Average Annualized	
Fiscal Year 2016-17 Budget	\$ 9,502,169	3 Year % Change	3.9% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

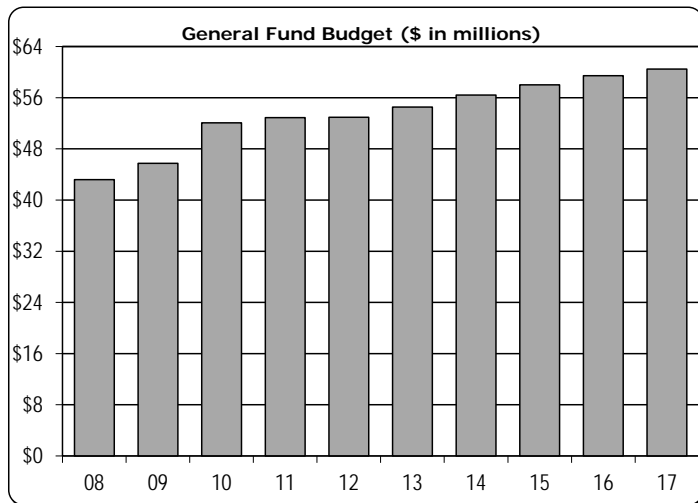
- a. Data for the Rackham School of Graduate Studies also includes the Institute for Human Adjustment.
- b. Budget reductions (rounded) - FY10 1.0% (\$80K), FY12 1.5% (\$130K), FY13 1.5% (\$130K), FY14 1.0% (\$84K), FY15 1.0% (\$85K), FY16 1.0% (\$86K) and FY17 1.0% (\$94K).

University Library

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 59,449,917	\$ Change	1,353,382
Transfers	<u>(338,036) (1)</u>	% Change	2.3%
Adjusted Fiscal Year 2015-16 Budget	59,111,881		
Budget reduction (1.0%)	(594,499)	Average Annualized	
General operating increase	700,297	3 Year % Change	2.8% (2)
Increase acquisitions budget	943,517		
Other changes	304,067		
Fiscal Year 2016-17 Budget	<u><u>\$ 60,465,263</u></u>		



Notes: 2016-17 Funding

1. Transfer of the USE Lab to Provost.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

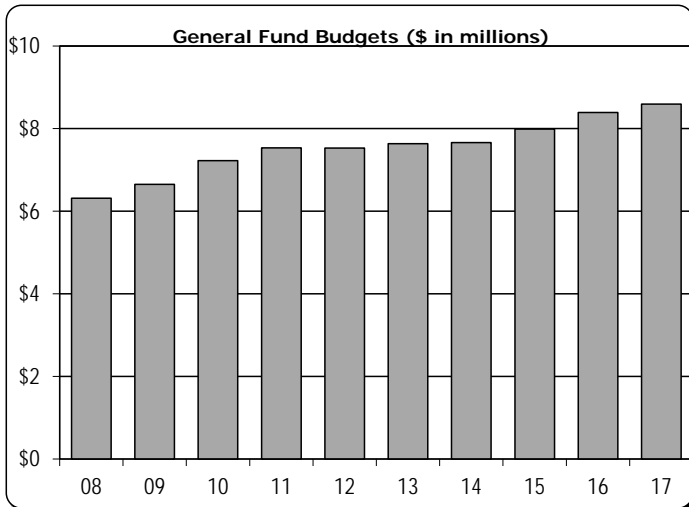
- a. During the ten year period, the University Library's acquisition budget has been increased annually with an allotment intended to cover the inflationary costs associated with scholarly books, journals and other electronic media in order to maintain the Library's purchasing power.
- b. Budget reductions (rounded) - FY10 1.0% (\$510K), FY12 1.5% (\$790K), FY13 1.5% (\$790K), FY14 1.0% (\$545K), FY15 1.0% (\$564K), FY16 1.0% (\$580K) and FY17 1.0% (\$594K)
- c. In FY10 the University Press was transferred from Academic Program Support, and the Digital Media Commons was transferred from Academic Support Units.
- d. In FY12, CTools operating support was transferred to the EVP&CFO.
- e. In FY17, the USE Lab was transferred to the Provost.

University Academic Units (a)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 8,391,373	\$ Change	\$ 201,943
Budget reduction (1.0%)	(82,053)	% Change	2.4%
General operating increase	139,069		
Other changes	144,927	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$8,593,316</u>	3 Year % Change	3.6% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Includes: Bentley Historical Library, William L. Clements Library, Museum of Art, Matthaei Botanical Gardens and Nichols Arboretum, and Officer Education Programs. The University Library is shown on a separate page.

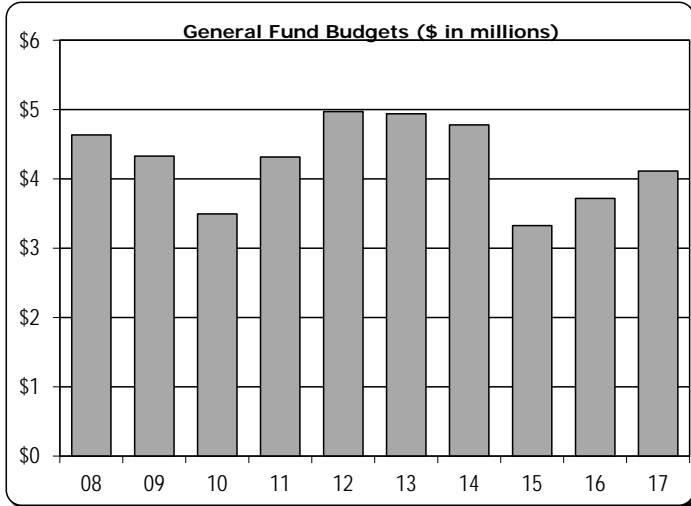
b. Budget reductions (rounded) - FY10 1.0% (\$70K), FY12 1.5% (\$110K), FY13 1.5% (\$110K), FY14 1.0% (\$72K), FY15 1.0% (\$77K), FY16 1.0% (\$80K) and FY17 1.0% (\$82K).

Research Units (a)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 3,718,723	\$ Change	\$ 394,913
Change in research activity revenue	(1,106,192) (1)	% Change	10.6%
Other changes	1,501,105 (2)		
Fiscal Year 2016-17 Budget	<u>\$ 4,113,636</u>	Average Annualized 3 Year % Change	-4.9% (3)



Notes: 2016-17 Funding

1. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
2. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

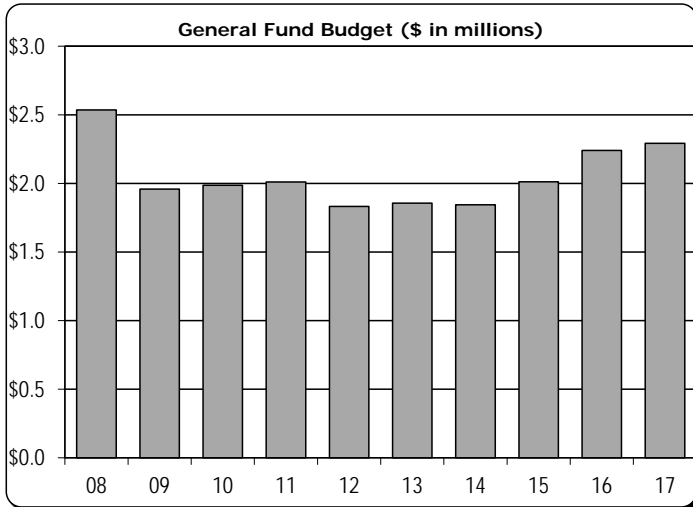
- a. Includes: Center for Human Growth and Development, Functional MRI Laboratory, Institute for Research on Women and Gender, Institute for Social Research, Life Sciences Institute, and UM Transportation Research Institute.
- b. The Biophysics Research Division was transferred to LS&A in FY08.
- c. Budget reductions (rounded) - FY10 1.0% (\$60K), FY12 1.5% (\$90K), FY13 0.75% (\$215K), and FY14 1.0% (\$6K).
- d. In FY10 the Major Research Initiatives Fund was transferred to the Vice President for Research - Support Units.

Office of the President

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 2,239,582	\$ Change	\$ 52,730
Budget reduction (1.0%)	(22,396)	% Change	2.4%
General operating increase	27,504		
Other changes	47,622	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 2,292,312</u>	3 Year % Change	7.5% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

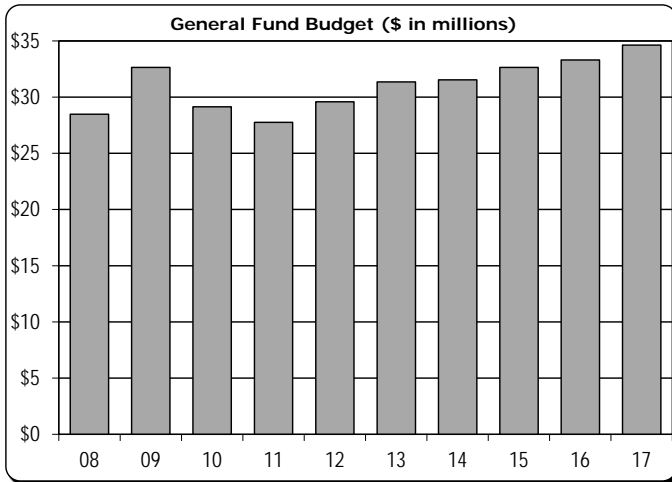
a. Budget reductions (rounded) - FY10 1.0% (\$20K), FY12 1.5% (\$30K), FY13 1.5% (\$30K), FY14 1.0% (\$18K), FY15 1.0% (\$18K), FY16 1.0% (\$20K) and FY17 1.0% (\$22K).

b. In FY09 Michigan Public Media was transferred to the VP for Global Communications.

Provost and Executive Vice President for Academic Affairs - Academic Support Units (a) University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 33,307,393	\$ Change	\$ 1,467,258
Transfers	<u>(141,356) (1)</u>	% Change	4.4%
Adjusted Fiscal Year 2015-16 Budget	33,166,037	Average Annualized	
Budget reduction (1.0%)	(323,375)	3 Year % Change	3.1% (2)
General operating increase	607,178		
Other changes	<u>1,183,455</u>		
Fiscal Year 2016-17 Budget	<u>\$ 34,633,295</u>		



Notes: 2016-17 Funding

1. Includes the transfer of the National Center for Institutional Diversity to LS&A, the transfer of Women in Science and Engineering from the Vice President for Research and a reorganization to support the Vice Provost for Equity and Inclusion.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

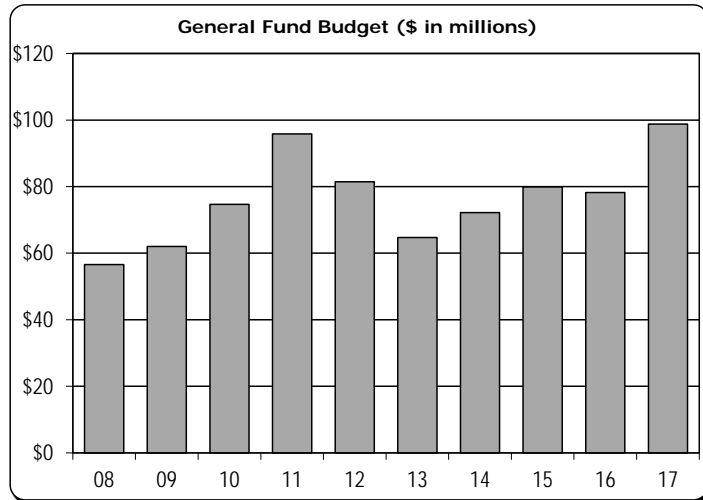
Notes: Ten Year History

- a. Includes: ADVANCE, Center for Educational Outreach and Academic Success, Center for Research on Learning and Teaching, Center for the Education of Women, Detroit Center, Office of Academic Multicultural Initiatives, Office of Budget and Planning, Office of the Provost and Executive Vice President for Academic Affairs, Office of Enrollment Management, SACUA and Women in Science and Engineering.
- b. Budget reductions (rounded) - FY10 1.0% (\$280K), FY11 (\$500K), FY12 1.5% (\$400K), FY13 1.5% (\$450K), FY14 1.0% (\$303K), FY15 1.0% (\$313K), FY16 1.0% (\$324K) and FY17 1.0% (\$323K).
- c. In FY09 the Center for Educational Outreach and Academic Success, Detroit Center, Global Intercultural Experience for Undergraduates, National Center for Institutional Diversity and the Vice Provost for International Affairs were transferred from Academic Program Funds.
- d. In FY10 Digital Media Commons transferred to the University Library, and the KCP College Day program transferred to Academic Program Support.
- e. In FY11 Recreational Sports transferred to the Vice President for Student Life, and Global Intercultural Experience for Undergraduates transferred to LS&A.
- f. In FY16, the Registrar, Offices of Financial Aid and New Student Programs, and Undergraduate Admissions were combined to form the Office of Enrollment Management.

Provost and Executive Vice President for Academic Affairs - Academic Program Support (a)
University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 78,202,992	\$ Change	\$ 20,800,143
Transfers	<u>(220,083) (1)</u>	% Change	26.7%
Adjusted Fiscal Year 2015-16 Budget	77,982,909		
Budget reduction (1.0%)	(847,051)	Average Annualized	
General operating increase	54,458	3 Year % Change	13.0% (3)
Programmatic initiatives	12,746,716 (2)		
Other changes	<u>8,846,020</u>		
Fiscal Year 2016-17 Budget	<u>\$ 98,783,052</u>		



Notes: 2016-17 Funding

1. Transfers include additional program support to the Office of Enrollment Management, support for the Vice Provost for Equity and Inclusion, and the move of the USE Lab from the University Library.
2. Includes primarily diversity and data science initiatives.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

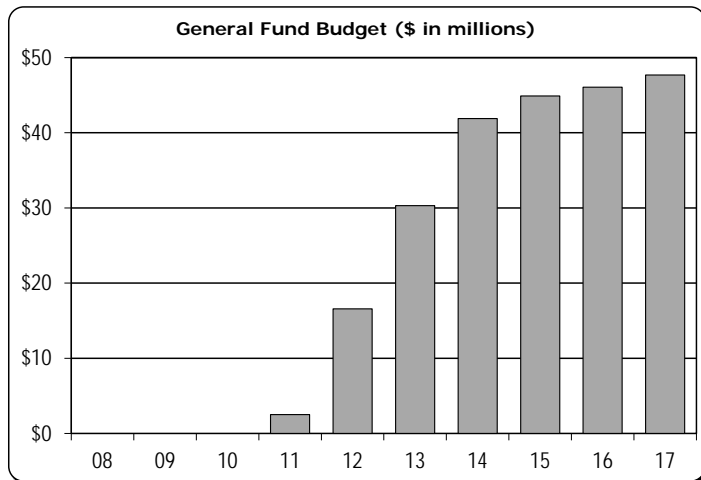
- a. Funds are set aside annually to provide support for units on a one-time basis for specific programs. In subsequent years, some of these commitments are permanently transferred to the units. The majority of commitments have been made by the beginning of the fiscal year and funds are transferred during the year to cover expenditures made in the units.
- b. Budget reductions (rounded) - FY10 1.0% (\$680K), FY11 2.0% (\$1.5M), FY12 4.0% (\$3.6M), FY13 1.5% (\$1.1M), FY14 1.0% (\$712K), FY15 1.0% (\$785K), FY16 1.0% (\$863K) and FY17 1.0% (\$847K).
- c. In FY07 a contingency reserve of \$7.0M was re-established, \$2.0M was added in FY08, \$2.5M in FY09, \$12.1M in FY10, and \$7.9M in FY11. The fund was reduced by \$17.6M in FY12, remained at \$13.9M in FY13 and FY14, was increased by \$800K in FY15 to \$14.7M and remains at that level for FY17.
- d. Academic Program Support contains funding for faculty expansion and retention programs. Funding for recruitment & retention was established in FY07 with \$2.5M. A further \$7.8M was added between FY08 and FY15. The junior faculty expansion program (100 lines) was opened in FY09 with \$7.0M. An additional \$3.0M has been allocated to date. In FY11, a fund for additional faculty expansion (50 lines) was created at \$5.0M, with \$2.5M added since then. A second expansion program was established in FY15 at \$6.0M and increased by \$0.6M in FY16. Additionally, a third expansion program was created in FY16 by internally reallocating \$2.5M within this budget. Also in FY16, a further \$1.5M was explicitly budgeted for additional faculty recruitment support.

Provost and Executive Vice President for Academic Affairs - Capital Renewal Fund University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 46,063,890
Capital Renewal Fund	1,628,898
Fiscal Year 2016-17 Budget	<u>\$ 47,692,788</u>

\$ Change	\$ 1,628,898
% Change	3.5%
Average Annualized 3 Year % Change	4.4% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

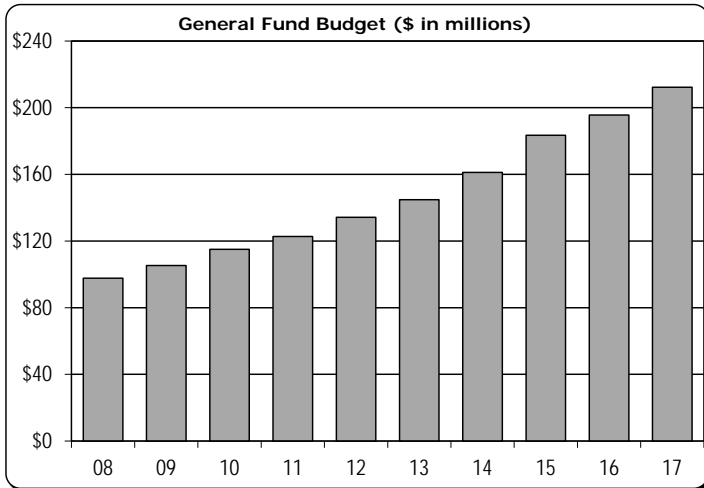
Notes: Ten Year History

- a. The Fund was created in FY11 to provide a source for major general fund building renovations. Fully implemented in FY15, the recurring funding amount is now incremented annually to retain buying power. This level of funding is expected to be adequate to fund one major renovation every two or three years. Decisions to spend from the fund will be made by the President upon recommendation by the Provost and EVP&CFO.
- b. The recurring funding for capital renewal comes from two sources: an additional facilities charge per net assignable square foot, and incremental tuition revenue resulting from a shift in the residency ratio for undergraduate enrollment.

Provost and Executive Vice President for Academic Affairs - Student Financial Aid (a) University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 195,627,009	\$ Change	\$ 16,668,483
Financial aid increase	16,668,483	% Change	8.5%
Fiscal Year 2016-17 Budget	\$ 212,295,492	Average Annualized 3 Year % Change	9.6% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

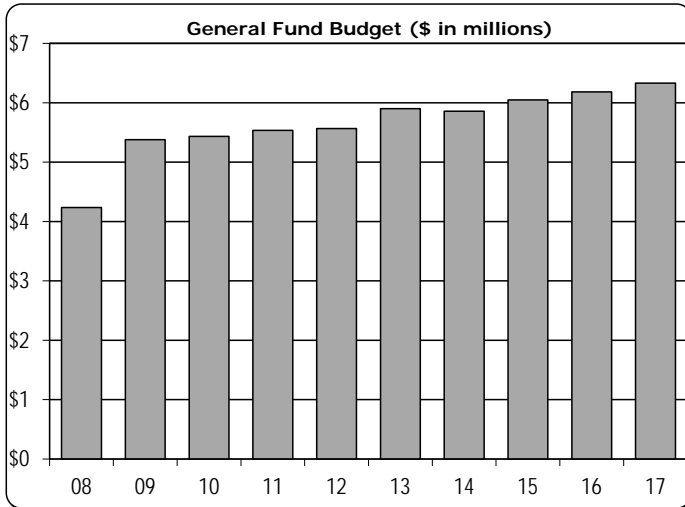
a. Includes General Fund financial aid administered by the Office of Financial Aid and by the Horace H. Rackham School of Graduate Studies.

Vice President for Global Communications

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 6,183,252	\$ Change	\$ 145,726
Budget reduction (1.0%)	(61,833)	% Change	2.4%
General operating increase	115,460		
Other changes	92,099	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$6,328,978</u>	3 Year % Change	2.6% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

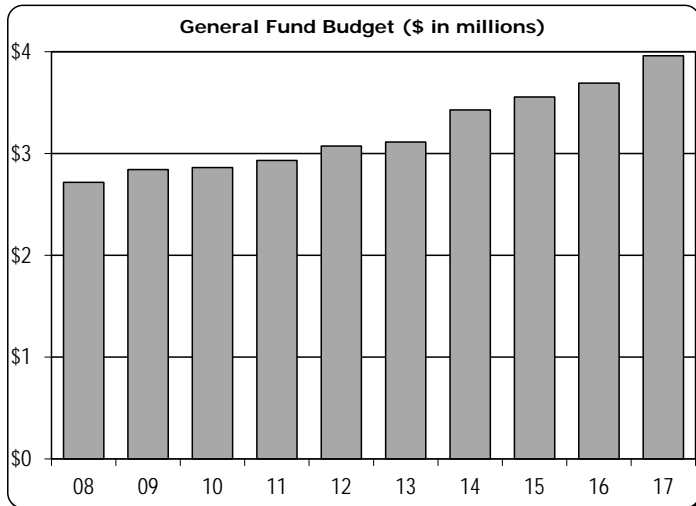
- a. Budget reductions (rounded) - FY10 1.0% (\$50K), FY12 1.5% (\$85K), FY13 1.5% (\$85K), FY14 1.0% (\$58K), FY15 1.0% (\$59K), FY16 1.0% (\$60K) and FY17 1.0% (\$62K).
- b. In FY09 Michigan Public Media was transferred from the Office of the President.

Vice President & General Counsel

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 3,691,425	\$ Change	\$ 269,056
Budget reduction (1.0%)	(36,914)	% Change	7.3%
General operating increase	67,344		
Other changes	238,626	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 3,960,481</u>	3 Year % Change	4.9% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

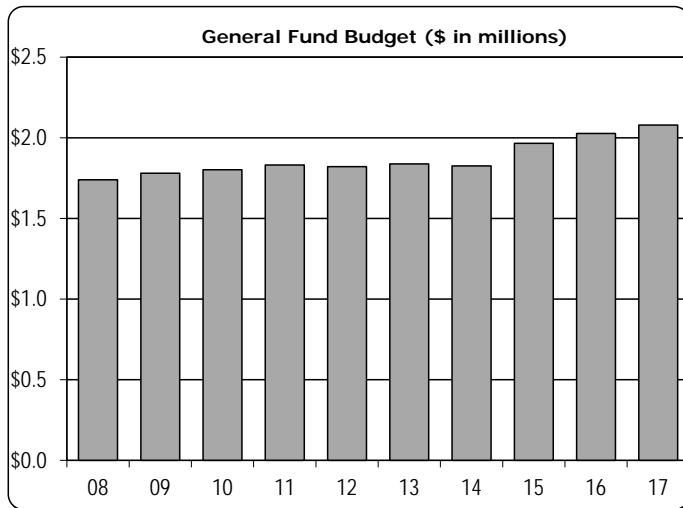
a. Budget reductions (rounded) - FY10 1.0% (\$30K), FY12 1.5% (\$45K), FY13 1.5% (\$45K), FY14 1.0% (\$31K), FY15 1.0% (\$34K), FY16 1.0% (\$36K) and FY17 1.0% (\$37K).

Vice President for Government Relations

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 2,027,038	\$ Change	\$ 51,792
Budget reduction (1.0%)	(20,270)	% Change	2.6%
General operating increase	33,031		
Other changes	39,031	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 2,078,830</u>	3 Year % Change	4.4% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

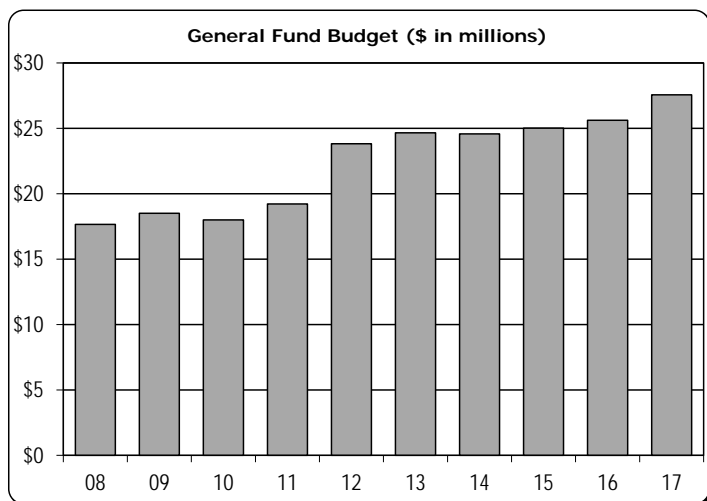
a. Budget reductions (rounded) - FY10 1.0% (\$20K), FY12 1.5% (\$30K), FY13 1.5% (\$30K), FY14 1.0% (\$18K), FY15 1.0% (\$18K), FY16 1.0% (\$20K) and FY17 1.0% (\$20K).

Vice President for Research - Support Units (a)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 25,613,863	\$ Change	\$ 2,222,248
Transfers	(279,396) (1)	% Change	8.8%
Adjusted Fiscal Year 2015-16 Budget	25,334,467	Average Annualized	
Budget reduction (1.0%)	(256,139)	3 Year % Change	4.3% (2)
General operating increase	498,687		
Research administration support	1,979,700		
Fiscal Year 2016-17 Budget	\$ 27,556,715		



Notes: 2016-17 Funding

1. Transfer of Women in Science and Engineering to Provost.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

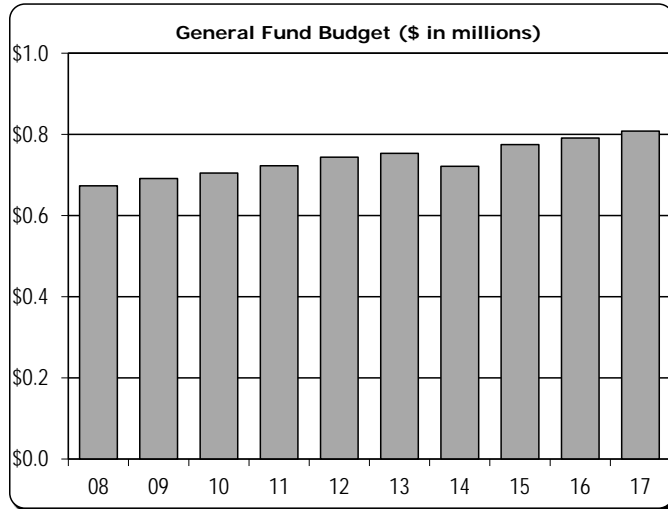
- a. Includes: Business Engagement Center; Center for Statistical Consultation and Research; Hydrogen Energy Technology Lab; Institute for Research on Labor, Employment, and the Economy; Institutional Review Boards; Michigan Energy Institute; Office of Human Research Compliance Review; Office of Research and Sponsored Projects; Advanced Research Computing; Office of Technology Transfer; Office of the Vice President for Research; Animal Care and Use Office; Michigan Mobility Transformation Center and other Research Incubator Units.
- b. Budget reductions (rounded) - FY10 1.0% (\$180K), FY12 1.5% (\$290K), FY13 1.5% (\$360K), FY14 1.0% (\$243K), FY15 1.0% (\$215K), FY16 1.0% (\$250K), FY17 1.0% (\$256K).
- c. In FY12 sponsored research cost sharing support and cyberinfrastructure funding were transferred from Academic Program Support.

Vice President & Secretary of the University

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 791,092	\$ Change	\$ 16,926
Budget reduction (1.0%)	(7,911)	% Change	2.1%
General operating increase	8,300		
Other changes	16,537	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 808,018</u>	3 Year % Change	3.9% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

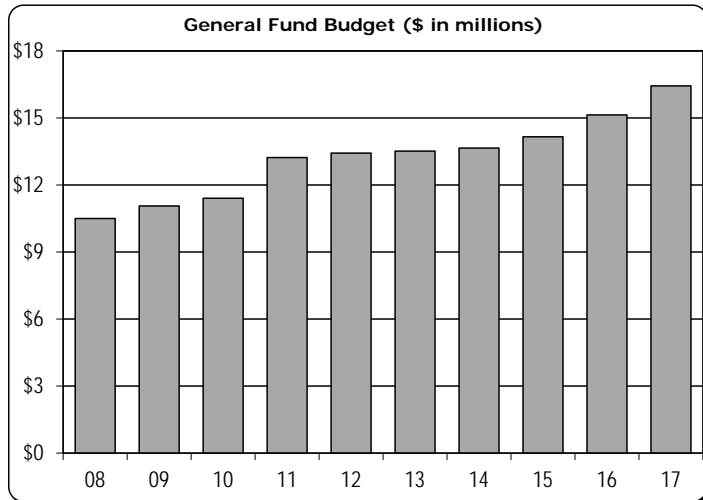
a. Budget reductions (rounded) - FY10 1.0% (\$7K), FY12 1.5% (\$11K), FY13 1.5% (\$11K), FY14 1.0% (\$7K), FY15 1.0% (\$7K), FY16 1.0% (\$8K) and FY17 1.0% (\$8K).

Vice President for Student Life (a)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 16,635,556	\$ Change	\$ 1,259,626
Transfers	46,215 (1)	% Change	7.6%
Adjusted Fiscal Year 2015-16 Budget	<u>16,681,771</u>	Average Annualized	
Budget reduction (1.0%)	(156,593)	3 Year % Change	5.3% (2)
General operating increase	292,820		
Student support initiatives	987,457		
Other changes	135,942		
Fiscal Year 2016-17 Budget	<u>\$ 17,941,397</u>		



Notes: 2016-17 Funding

1. Transfer of student support position from School of Dentistry.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

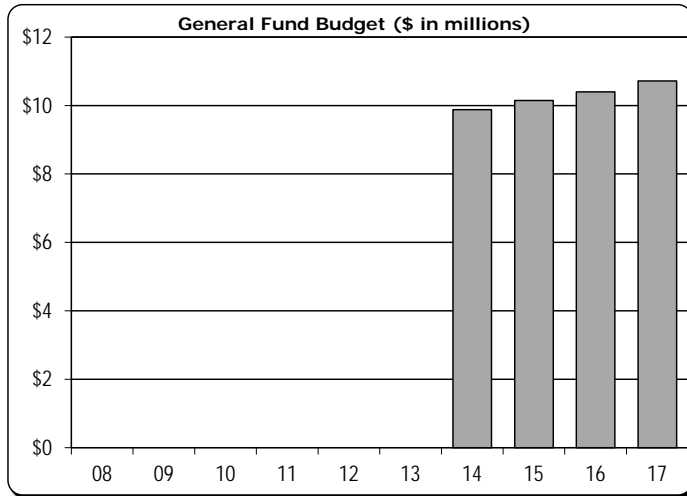
- a. Includes University Unions and Vice President for Student Life.
- b. Budget reductions (rounded) - FY10 1.0% (\$110K), FY12 1.5% (\$200K), FY13 1.5% (\$210K), FY14 1.0% (\$138K), FY15 1.0% (\$142K), FY16 1.0% (\$147K) and FY17 1.0% (\$157K).
- c. In FY08, programming support for the University Unions was transferred from Academic Program Support and increased support (\$0.5M) for the International Center was provided.

Division of Public Safety & Security

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 10,399,348	\$ Change	\$ 318,729
Budget reduction (1.0%)	(103,993)	% Change	3.1%
General operating increase	200,436		
Other changes	222,286	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 10,718,077</u>	3 Year % Change	2.6% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

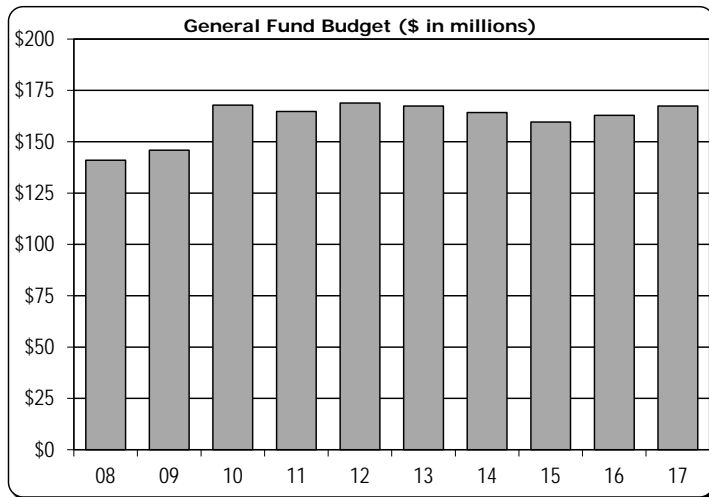
Notes: Ten Year History

- a. The Division of Public Safety & Security was created in FY13 by order of the Regents of the University of Michigan and encompasses all security functions across the university including University Housing and the University Health System. The General Fund supplies a portion of their total budget.
- b. Budget reductions (rounded) - FY14 1.0% (\$93K), FY15 1.0% (\$99K), FY16 1.0% (\$101K) and FY17 1.0% (\$104K).

Executive Vice President & Chief Financial Officer University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 162,821,396	\$ Change	\$ 4,565,099
Budget reduction (1.0%)	(1,687,691)	% Change	2.8%
General operating increase	3,209,972		
Other changes	3,042,818	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 167,386,495</u>	3 Year % Change	1.8% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

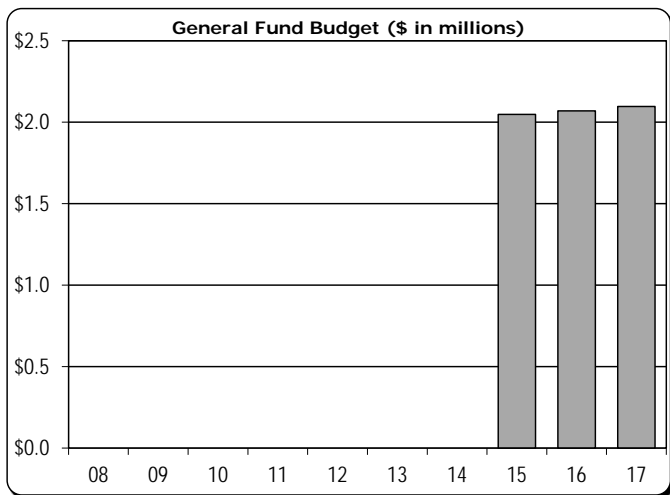
- a. In FY10 Information Technology Central Services was transferred to EVP&CFO and merged with MAIS to form Information and Technology Services (ITS). Also in FY10, funding for eResearch was transferred from VP Research Support units and Academic Program Support.
- b. Budget reductions (rounded) - FY10 1.0% (\$1.6M), FY12 1.5% (\$2.5M), FY13 1.5% (\$2.5M), FY14 1.0% (\$1.6M), FY15 1.0% (\$3.0M), FY16 1.0% (\$1.9M), and FY17 1.0% (\$1.7M)
- c. In FY15, North Campus Research Complex (NCRC) support and University Audits were separated from EVP&CFO to their own cost centers.

University Audits

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 2,069,442	\$ Change	\$ 26,955
Budget reduction (1.0%)	(20,694)	% Change	1.3%
General operating increase	35,206		
Other changes	12,443	Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 2,096,397</u>	3 Year % Change	1.1% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

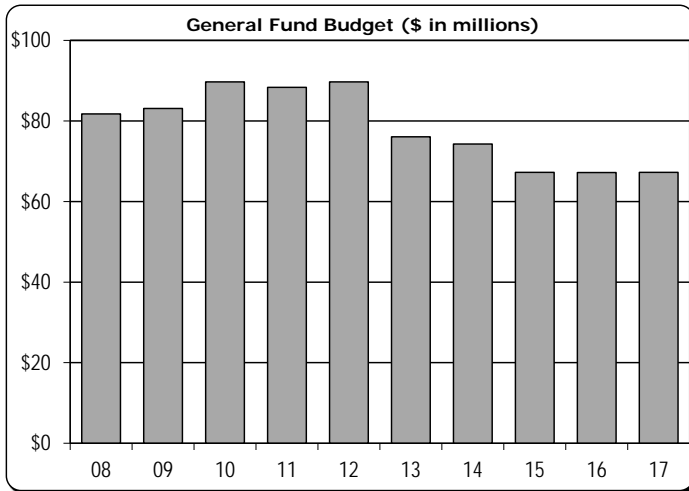
- a. Budget reductions (rounded) - FY15 1.0% (\$20K), FY16 1.0% (\$20K) and FY17 1.0% (\$21K).
- b. In FY15, the unit's budget was separated from the EVP&CFO.

Utilities (a)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 67,179,978	\$ Change	\$ 47,598
Decrease in utilities	(292,584)	% Change	0.1%
Other changes	340,182		
Fiscal Year 2016-17 Budget	<u>\$ 67,227,576</u>	Average Annualized 3 Year % Change	0.2% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

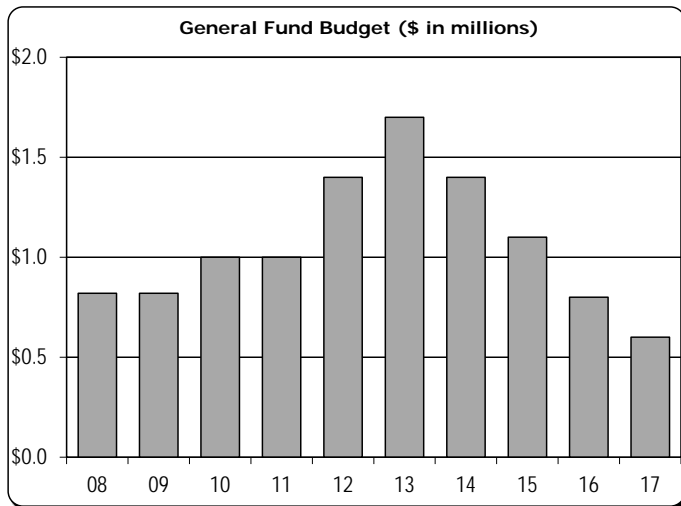
- a. Includes: Energy Management Office, Outlying Boilers, Purchased Utilities and Utility Distribution Systems.
- b. Budget reductions (rounded) - FY10 1.0% (\$80K), FY12 1.5% (\$125K), FY13 1.5% (\$125K), and FY14 1.0% (\$85K).
- c. The North Campus Research Complex (NCRC) began receiving support in FY10 (\$7.8M). By fiscal year, utilities costs were FY11 (\$8.9M), FY12 (\$13.0M), FY13 (\$3.5M), FY14 (\$5.1M), FY15 (\$9.2M), FY16 (\$9.5M) and FY17 (\$9.4M). In FY13 utilities for inactive and non-general fund space was transferred to other funds (-\$9.5M). Funding was transferred to NCRC explicitly in FY15.

Centrally Funded Staff Benefits

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 800,000	\$ Change	\$ (200,000)
Other changes	(200,000)	% Change	-25.0%
Fiscal Year 2016-17 Budget	<u>\$ 600,000</u>	Average Annualized 3 Year % Change	-24.6% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

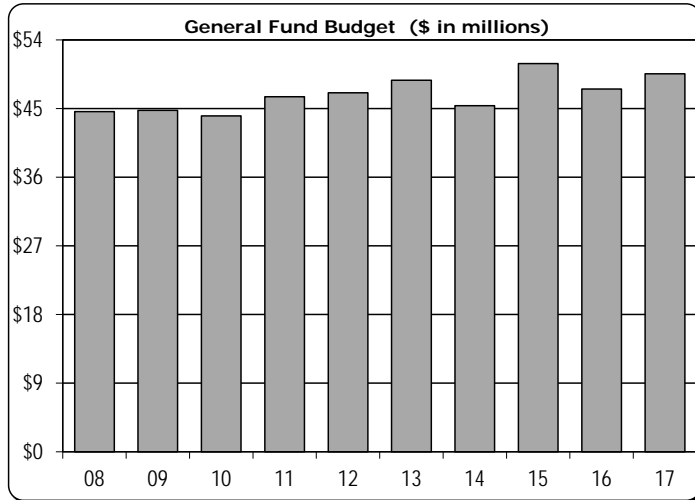
a. Represents funding for the General Fund obligations for unemployment compensation.

General University Support (a)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 47,565,059		\$ Change	\$ 1,983,024
Budget reduction (1.0%)	(12,238)		% Change	4.2%
General operating increase	24,231			
Other changes	1,971,031 (1)		Average Annualized	
Fiscal Year 2016-17 Budget	<u>\$ 49,548,083</u>		3 Year % Change	3.1% (2)



Notes: 2016-17 Funding

1. Change is due primarily to additional Health Service Fee revenue (rate increase and higher projected enrollments) and increased budgets for space rental and insurance costs.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

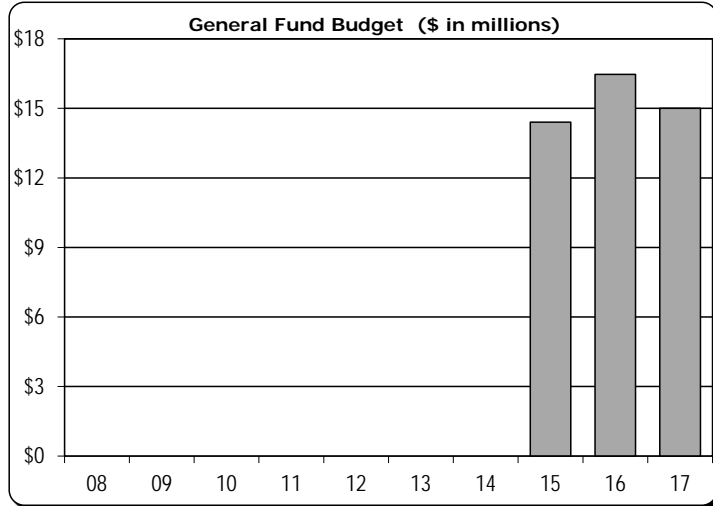
- a. Includes audit fees, debt service, Infrastructure Maintenance fees, Health Services fees, University Unions and Recreational Sports Facility Improvement fees, space rental, insurance, legal and professional fees and ceremonial and presidential events.
- b. Budget reductions (rounded) - FY10 1.0% (\$10K), FY12 1.5% (\$20K), FY13 1.5% (\$20K), FY14 1.0% (\$12K), FY15 1.0% (\$13K), FY16 1.0% (\$13K) and FY17 1.0% (\$12K).

North Campus Research Complex

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 16,462,395	\$ Change	\$ (1,456,550)
Operating support	(1,456,550) (1)	% Change	-8.8%
Fiscal Year 2016-17 Budget	<u>\$ 15,005,845</u>	Average Annualized 3 Year % Change	6.9% (2)



Notes: 2016-17 Funding

1. Decrease is due primarily to lower anticipated plant maintenance costs.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

- a. North Campus Research Complex (NCRC) facilities costs were assessed beginning in FY10 (\$11.3M). By fiscal year, total costs were FY11 (\$15.3M), FY12 (\$20.4M), FY13 (\$6.9M), FY14 (\$12.3M), FY15 (\$14.4M), FY16 (\$16.5M) and FY17 (\$15.0M). In FY13, inactive and non-general fund spaces were transferred to other funds (-\$13.5M).
- b. In FY15, a separate NCRC cost center was established by transferring support for utilities, plant operations and insurance from the EVP&CFO, Utilities and General University Support cost centers.

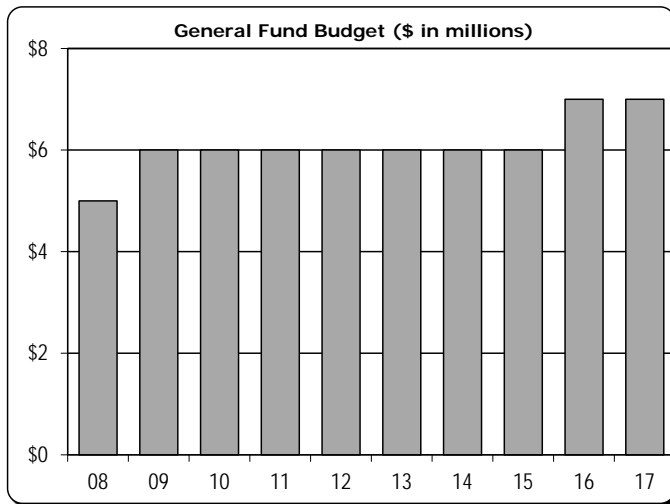
Departmental Income

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2016-17

Fiscal Year 2015-16 Budget	\$ 7,000,000
Other changes	0
Fiscal Year 2016-17 Budget	<u>\$ 7,000,000</u>

\$ Change	\$ -
% Change	0.0%
Average Annualized 3 Year % Change	5.3% (1)



Notes: 2016-17 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

- a. Represents the total projected revenue expected to be earned from course fees and miscellaneous departmental activities within the General Fund. Departmental Income revenues, when realized, flow to the unit in which the activity occurred.



University of Michigan Dearborn Campus

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University of Michigan Dearborn Campus

- **Section One**
**Summary of Budgeted Revenues
and Expenditures**

Schedule A

Dearborn Campus

Summary of Budgeted Revenues and Expenditures by Fund

	2016-2017				Total	2015-2016 Total	\$ Change
	General	Designated	Auxiliary Activities	Expendable Restricted			
Revenues:							
State Appropriations	\$ 24,803,300	\$ -	\$ -	\$ -	\$ 24,803,300	\$ 23,995,400	\$ 807,900
Student Tuition & Fees	115,896,500	-	-	-	115,896,500	107,294,500	8,602,000
Government Sponsored Programs:							
Federal				15,000,000	15,000,000	16,500,000	(1,500,000)
Non-Federal				2,250,000	2,250,000	2,250,000	-
Non-Government Sponsored Programs	-	-	-	-	-	-	-
Indirect Cost Recovery	1,350,000	-	-	-	1,350,000	1,350,000	-
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(1,350,000)	(1,350,000)	(1,350,000)	-
Private Gifts				1,500,000	1,500,000	1,500,000	-
Income from Investments:							
Endowment and Other Invested Funds	-	-	-	1,750,000	1,750,000	1,400,000	350,000
Other	100,000	10,000	-	25,000	135,000	117,000	18,000
Auxiliary Activities			1,865,000		1,865,000	1,990,000	(125,000)
Departmental Activities	500,000	700,000			1,200,000	1,180,900	19,100
Total Revenues	\$142,649,800	\$ 710,000	\$ 1,865,000	\$ 19,175,000	\$ 164,399,800	\$156,227,800	\$ 8,172,000
Total Expenditures	\$142,649,800	\$ 710,000	\$ 1,865,000	\$ 19,175,000	\$ 164,399,800	\$156,227,800	\$ 8,172,000
Forecast Margin	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Schedule B

General Fund - Dearborn

Summary of Budgeted Revenues and Expenditures

	2016-2017	% of Total	2015-2016	% of Total	\$ Change
Revenues:					
State Appropriations	\$ 24,803,300	17.4%	\$ 23,995,400	18.0%	\$ 807,900
Student Tuition & Fees	115,896,500	81.2%	107,294,500	80.6%	8,602,000
Indirect Cost Recovery	1,350,000	0.9%	1,350,000	1.0%	-
Income from Investments - Other	100,000	0.1%	87,000	0.1%	13,000
Departmental Activities	500,000	0.4%	430,900	0.3%	69,100
Total Revenues	\$ 142,649,800	100.0%	\$ 133,157,800	100.0%	\$ 9,492,000
Total Expenditures	\$ 142,649,800		\$ 133,157,800		\$ 9,492,000
Forecast Margin	\$ -		\$ -		\$ -

Schedule C

Designated Fund - Dearborn

Summary of Budgeted Revenues and Expenditures

	2016-2017	% of Total	2015-2016	% of Total	\$ Change
Revenues:					
Income from Investments - Other	\$ 10,000	1.4%	\$ 5,000	0.7%	\$ 5,000
Departmental Activities	700,000	98.6%	750,000	99.3%	(50,000)
Total Revenues	\$ 710,000	100.0%	\$ 755,000	100.0%	\$ (45,000)
Total Expenditures	\$ 710,000		\$ 755,000		\$ (45,000)
Forecast Margin	\$ -		\$ -		\$ -

Schedule D

Auxiliary Activities - Dearborn

Summary of Budgeted Revenues and Expenditures

	2016-2017	2015-2016	\$ Change
Revenues:			
Contract Services	\$ 1,500,000	\$ 1,400,000	\$ 100,000
Parking Operations	70,000	70,000	-
Vending	35,000	85,000	(50,000)
Child Development Center	1,000,000	1,100,000	(100,000)
Internal Services	10,000	10,000	-
Internal Rebillings	(750,000)	(675,000)	(75,000)
Gross Revenue	\$ 1,865,000	\$ 1,990,000	\$ (125,000)
Budgeted in the General Fund	-	-	-
Net Revenue	\$ 1,865,000	\$ 1,990,000	\$ (125,000)
Expenditures:			
Contract Services	\$ 1,500,000	\$ 1,400,000	\$ 100,000
Parking Operations	70,000	70,000	-
Vending	35,000	85,000	(50,000)
Child Development Center	1,000,000	1,100,000	(100,000)
Internal Services	10,000	10,000	-
Internal Rebillings	(750,000)	(675,000)	(75,000)
Gross Expenditures	\$ 1,865,000	\$ 1,990,000	\$ (125,000)
Budgeted in the General Fund	-	-	-
Net Expenditures	\$ 1,865,000	\$ 1,990,000	\$ (125,000)

Schedule E

Expendable Restricted Fund - Dearborn

Summary of Budgeted Revenues and Expenditures

	2016-2017	% of Total	2015-2016	% of Total	\$ Change
Revenues:					
Government Sponsored Programs:					
Federal	\$ 15,000,000	78.3%	\$ 16,500,000	81.1%	\$ (1,500,000)
Non-Federal	2,250,000	11.7%	2,250,000	11.1%	-
Non-Government Sponsored Programs					
Indirect Cost Recoveries Alloc to General Oper	(1,350,000)	-7.0%	(1,350,000)	-6.6%	-
Private Gifts	1,500,000	7.8%	1,500,000	7.4%	-
Income from Investments:					
Endowment & Other Invested Funds	1,750,000	9.1%	1,400,000	6.9%	350,000
Other	25,000	0.1%	25,000	0.1%	-
Total Revenues	\$ 19,175,000	100.0%	\$ 20,325,000	100.0%	\$ (1,150,000)
Expenditures	\$ 19,175,000		\$ 20,325,000		\$ (1,150,000)
Forecast Margin	\$ -		\$ -		\$ -

Schedule F

Dearborn Campus

Student Tuition and Fees (Rates Shown per Term)

	FALL 2016	FALL 2015		
	Total Tuition & All Required Fees	Total Tuition & All Required Fees	\$ Change	% Change
Resident				
Undergraduate				
Lower Division	\$6,016	\$5,781	\$235	4.1%
Upper Division				
Arts, Sciences & Letters	6,166	5,916	250	4.2%
Education	6,166	5,916	250	4.2%
Engineering & Computer Science	7,048	6,767	281	4.2%
Business	8,266	8,196	70	0.9%
Arts, Sciences & Letters Online	6,716	6,446	270	4.2%
Graduate				
Arts, Sciences & Letters	7,145	6,858	287	4.2%
Arts, Sciences & Letters MPA Program	7,145	6,554	591	9.0%
Education				
Professional	7,145	6,554	591	9.0%
Pre-candidate	7,145	6,554	591	9.0%
Engineering & Computer Science				
Professional	8,429	8,093	336	4.2%
Pre-candidate	8,429	8,093	336	4.2%
Business	9,545	9,450	95	1.0%
Web-based Programs				
Special Education Program	7,145	6,554	591	9.0%
Educational Technology	7,145	6,554	591	9.0%
Engineering & Computer Science	9,953	9,557	396	4.1%
Business - MBA	9,545	9,450	95	1.0%
Arts, Sciences & Letters Online	7,585	7,282	303	4.2%
Candidate				
Education	7,145	6,554	591	9.0%
Engineering & Computer Science	8,429	8,093	336	4.2%

Tuition and fee rates are based on a full time undergraduate student electing 15 hours and a graduate student electing 12 hours. Students are assessed the following mandatory fees each term: Registration - Fall 2016 \$225 (Fall 2015 \$213). Engineering & Computer Science Information Technology Fee - Fall 2016 \$208 (Fall 2015 \$200). All other Information Technology Fees - Fall 2016 \$136 (Fall 2015 \$129).

Schedule F

Dearborn Campus

Student Tuition and Fees (Rates Shown per Term)

	<u>FALL 2016</u>	<u>FALL 2015</u>		
	Total Tuition & All Required Fees	Total Tuition & All Required Fees	\$ Change	% Change
Non-Resident				
Undergraduate				
Lower Division	\$12,136	\$11,889	\$247	2.1%
Upper Division				
Arts, Sciences & Letters	12,286	12,024	262	2.2%
Education	12,286	12,024	262	2.2%
Engineering & Computer Science	13,168	12,875	293	2.3%
Business	14,386	14,304	82	0.6%
Arts, Sciences & Letters Online	12,836	12,554	282	2.2%
Graduate				
Arts, Sciences & Letters	12,613	12,350	263	2.1%
Arts, Sciences & Letters MPA Program	12,613	12,350	263	2.1%
Education				
Professional	12,613	12,350	263	2.1%
Pre-candidate	12,613	12,350	263	2.1%
Engineering & Computer Science				
Professional	13,897	13,585	312	2.3%
Pre-candidate	13,897	13,585	312	2.3%
Business	15,013	14,942	71	0.5%
Web-based Programs				
Special Education Program	8,845	7,794	1,051	13.5%
Educational Technology	8,845	8,110	735	9.1%
Engineering & Computer Science	11,313	10,533	780	7.4%
Business - MBA	15,013	14,942	71	0.5%
Arts, Sciences & Letters Online	13,053	12,774	279	2.2%
Candidate				
Education	7,145	6,554	591	9.0%
Engineering & Computer Science	8,429	8,093	336	4.2%

Tuition and fee rates are based on a full time undergraduate student electing 15 hours and a graduate student electing 12 hours. Students are assessed the following mandatory fees each term: Registration - Fall 2016 \$225 (Fall 2015 \$213). Engineering & Computer Science Information Technology Fee - Fall 2016 \$208 (Fall 2015 \$200). All other Information Technology Fees - Fall 2016 \$136 (Fall 2015 \$129).

University of Michigan Dearborn Campus

- **Section Two**
**General Fund by Schools,
Administrative Offices and
Service Units**

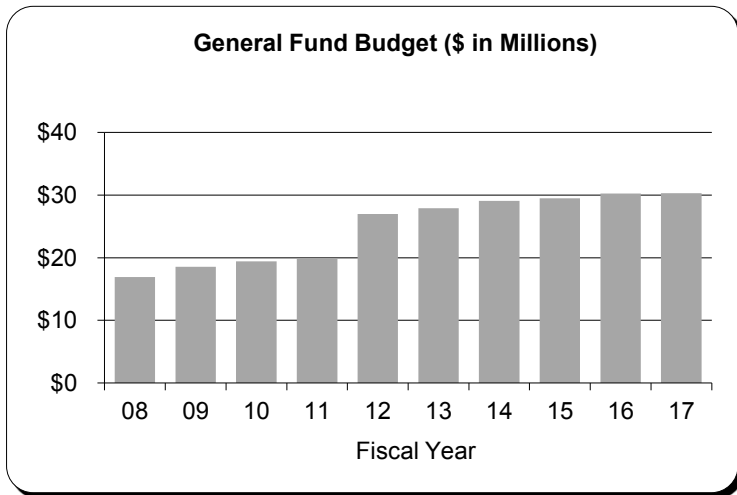
College of Arts, Sciences, and Letters

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 30,254,000
Transfers	(187,926)
Adjusted Fiscal Year 2015-16 Budget	<u>30,066,074</u>
Current Year Increase	246,700
Total Fiscal Year 2016-17	<u><u>\$ 30,312,774</u></u>

% Change 0.8%



Ten Year History

1. In FY09, the budget included the second year commitment of \$400K for LEO contract adjustments.
2. In FY10, the budget included the third year commitment of \$200K for new faculty lines to address enrollment growth.
3. In FY12, the budget was increased by \$6M to reflect the addition of benefits to department budgets.
4. In FY13, the budget increased by \$200K for Summer and LEO adjustments.
5. In FY14, the budget included \$300K for faculty and administration to address enrollment growth.
6. In FY15, the budget included a transfer to ITS and External Relations of \$470K in support of shared services for technology and marketing.
7. In FY16, the budget included a \$290K reduction due to the transfer of the Health Policy Studies program to the College of Education, Health & Human Services and an increase for the transfer of the Environmental Interpretive Center from the Provost's Office.

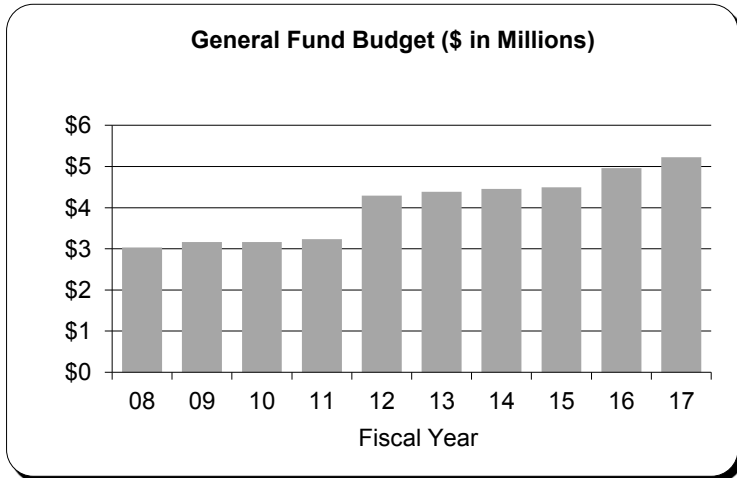
College of Education, Health & Human Services

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 4,959,563
Transfers	99,824
Adjusted Fiscal Year 2015-16 Budget	5,059,387
Current Year Increase	166,240
Total Fiscal Year 2016-17	<u>\$ 5,225,627</u>

% Change 3.3%



Ten Year History

1. In FY12, the budget was increased by \$900K to reflect the addition of benefits to department budgets.
2. In FY13, the name of this school changed from School of Education to College of Education, Health & Human Services.
3. In FY15, the budget included a transfer to ITS and External Relations of \$112K in support of shared services for technology and marketing.
4. In FY16, the budget included the transfer of Health Policy Studies from CASL to CEHHS and the addition of resources to support the undergraduate Social Work program.

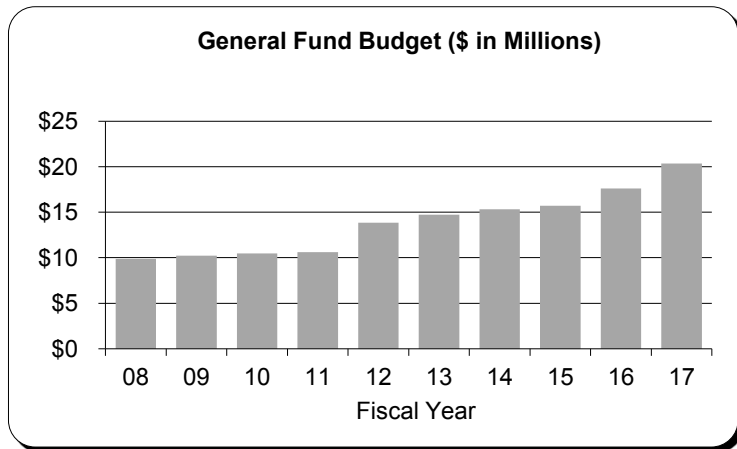
College of Engineering and Computer Science

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 17,597,511
Transfers	-
Adjusted Fiscal Year 2015-16 Budget	17,597,511
Current Year Increase	2,758,500
Total Fiscal Year 2016-17	\$ 20,356,011

% Change 15.7%



Ten Year History

1. In FY12, the budget was increased by \$3M to reflect the addition of benefits to department budgets.
2. In FY13, the budget was increased by \$550K for new faculty to address enrollment growth and new programs.
3. In FY14, the budget was increased by \$296K for new faculty and administrators to address enrollment growth and new programs.
4. In FY15, the budget included an increase of \$400K for new faculty and administrators to address enrollment growth and new programs. This increase is net of a transfer to ITS and External Relations of \$580K in support of shared services for technology and marketing.
5. In FY16, the budget included increases of \$1M for new faculty and administrators to support enrollment growth and new programs.
6. In FY17, the budget includes increases for new faculty, administrators, facilities, equipment, and supplies to support enrollment growth and new programs.

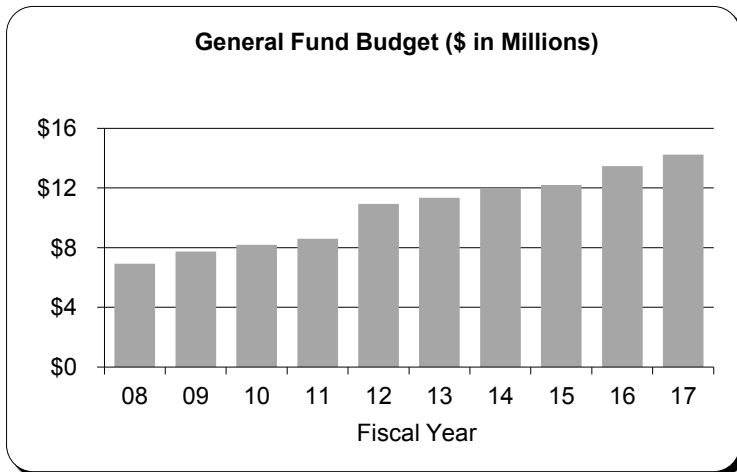
College of Business

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 13,471,754
Transfers	-
Adjusted Fiscal Year 2015-16 Budget	13,471,754
Current Year Increase	772,600
Total Fiscal Year 2016-17	\$ 14,244,354

% Change 5.7%



Ten Year History

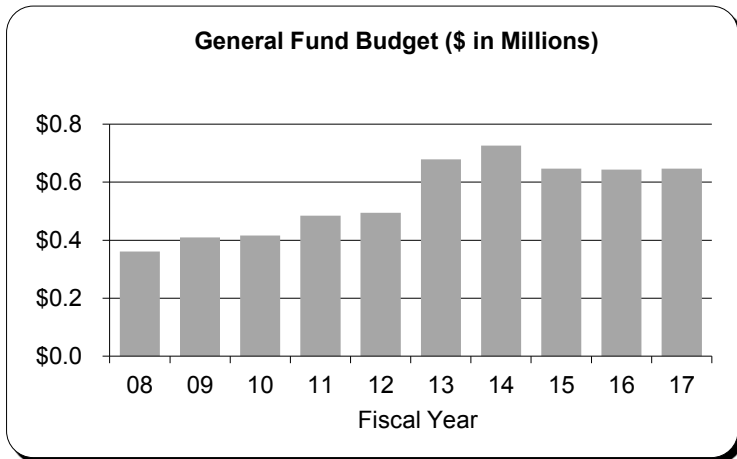
1. In FY08, the budget included funding of \$699K for instructional programs and the Association to Advance Collegiate Schools of Business (AACSB) accreditation requirements.
2. In FY09, the budget included the second year commitment for additional instructional lines to meet enrollment growth and AACSB accreditation requirements.
3. In FY10, the name of this unit changed to College of Business and the budget included a third year commitment of \$241K for enrollment growth.
4. In FY12, the budget was increased by \$2M to reflect the addition of benefits to department budgets.
5. In FY14, the budget was increased by \$275K to address marketing and administration for enrollment growth.
6. In FY15, the budget included \$240K in support of benefit cost increases and enrollment growth-related initiatives. This increase was net of a transfer to ITS of \$220K in support of shared services for technology support.
7. In FY16, the budget included funds for additional faculty to support enrollment growth and expanded career support services for undergraduate students.
8. In FY17, the budget includes additional instructional resources to support steady enrollment growth.

Other Instructional Units University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 643,632
Transfers	-
Adjusted Fiscal Year 2015-16 Budget	643,632
Current Year Increase	2,928
Total Fiscal Year 2016-17	\$ 646,560

% Change 0.5%



Ten Year History

1. In FY13, the budget was increased by \$150K to support instruction to department program budgets.
2. In FY15, the budget was reduced by \$92K to support staffing in other areas.

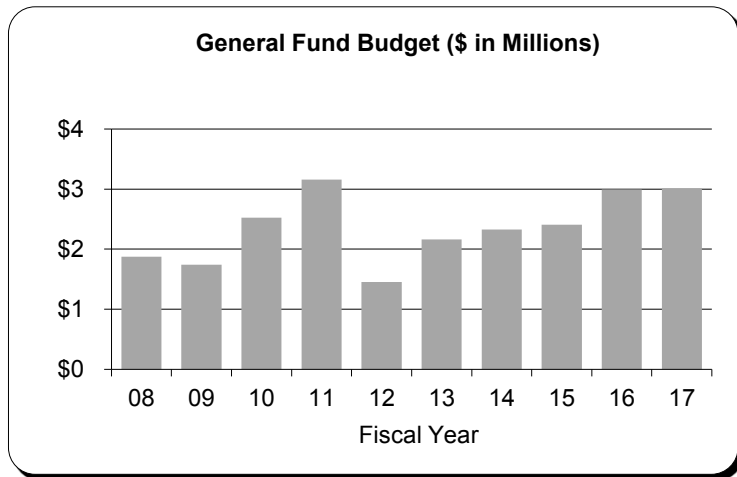
Chancellor's Area

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 2,994,737
Transfers	66,975
Adjusted Fiscal Year 2015-16 Budget	3,061,712
Current Year Increase	(49,495)
Total Fiscal Year 2016-17	\$ 3,012,217

% Change -1.6%



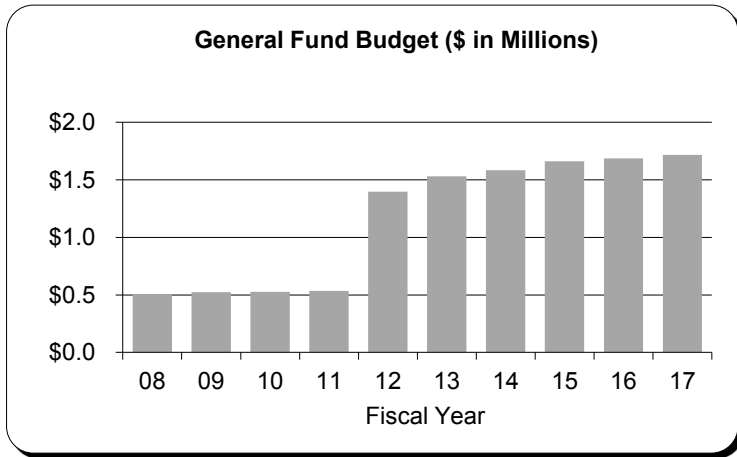
Ten Year History

1. In FY08, the campus contingency was increased by \$124K.
2. In FY09, the campus contingency was decreased by \$160K.
3. In FY10, the campus contingency was increased by \$700K.
4. In FY11, the campus contingency was increased by \$600K.
5. In FY12, the campus contingency was decreased by \$1,787K to address the sharp shortfall in state appropriations.
6. In FY13, the campus contingency was increased by \$645K.
7. In FY14, the campus contingency was increased by \$145K.
8. In FY16, Emergency Management and the Office of Metropolitan Impact transferred to the Chancellor's Office. The campus contingency was increased by \$141K.
9. In FY17, the budget includes increases for inclusion and campus contingency, net of amounts transferred to Enrollment Management & Student Life.

Vice Chancellor for External Relations University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 1,687,643
Transfers	-
Adjusted Fiscal Year 2015-16 Budget	1,687,643
Current Year Increase	30,130
Total Fiscal Year 2016-17	\$ 1,717,773
% Change	1.8%



Ten Year History

1. In FY12, Government Relations was combined with Marketing and Communications to form External Relations. As part of this reorganization, \$850K was transferred from Institutional Advancement, where Marketing and Communications was formerly housed.
2. In FY13, the budget included \$100K for the web development program.
3. In FY16, the budget included increases for digital and strategic marketing.

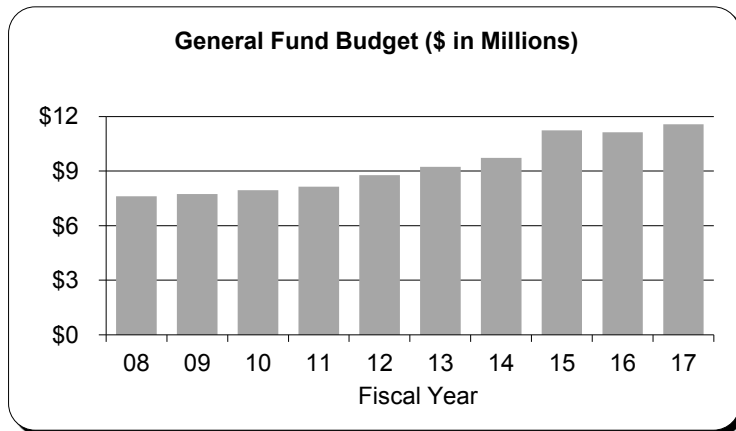
Provost and Vice Chancellor for Academic Affairs

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 11,140,369
Transfers	(17,481)
Adjusted Fiscal Year 2015-16 Budget	11,122,888
Current Year Increase	452,815
Total Fiscal Year 2016-17	\$ 11,575,703

% Change 4.1%



Ten Year History

1. In FY08, the budget increase included funding for instructional funding initiatives.
2. In FY14, the budget increase included funding for accreditation initiatives, technology, and library holdings.
3. In FY15, the budget included a \$1.4M increase related to transfers from academic units in support of shared services for technology and marketing for graduate studies.
4. In FY16, the budget reflected the transfer of the Office of Metropolitan Impact to the Chancellor's Office and the transfer of the Environmental Interpretive Center to the College of Arts, Sciences & Letters.
5. In FY17, the budget includes support for the START collaborative academic advising program, graduate admissions, and campus technology enhancements.

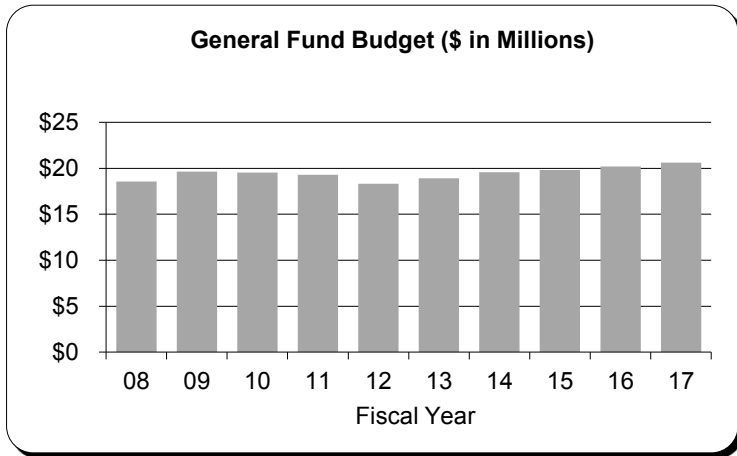
Vice Chancellor for Business Affairs

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 20,194,037
Transfers	25,232
Adjusted Fiscal Year 2015-16 Budget	20,219,269
Current Year Increase	367,069
Total Fiscal Year 2016-17	\$ 20,586,338

% Change 1.8%



Ten Year History

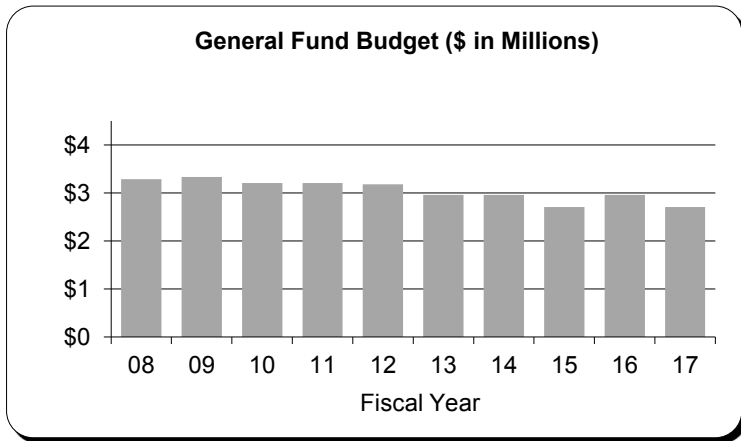
1. In FY09, \$335K was budgeted for the Child Development Center/ Oakwood lease agreement.
2. In FY11, the budget was reduced to reflect cost savings.
3. In FY14, the budget increase was net of cost savings of \$200K and included a \$335K increase for student housing at The Union at Dearborn, \$125K for increased insurance, and \$200K for Science Building debt service.
4. In FY16, the budget included increases for on-going campus infrastructure and maintenance projects.
5. In FY17, the budget includes increases for debt service and public safety enhancements.

Utilities

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 2,957,920
Transfers	-
Adjusted Fiscal Year 2015-16 Budget	2,957,920
Current Year Increase	(250,000)
Total Fiscal Year 2016-17	\$ 2,707,920
% Change	-8.5%



Ten Year History

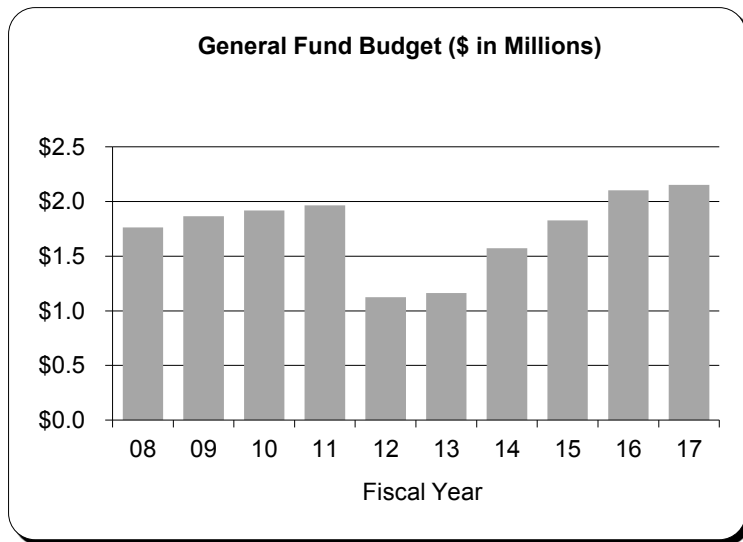
1. In FY13, \$150K was transferred to support Plant Operations.
2. In FY16, the utilities budget remained consistent as rising costs have been offset by cost containment efforts undertaken.
3. In FY17, the budget includes decreases related to sustained cost containment efforts.

Vice Chancellor for Institutional Advancement University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 2,104,012
Transfers	-
Adjusted Fiscal Year 2015-16 Budget	2,104,012
Current Year Increase	47,210
Total Fiscal Year 2016-17	\$ 2,151,222

% Change 2.2%



Ten Year History

1. In FY08, the budget included \$300K for expanding the marketing program.
2. In FY09, the budget included \$50K for expanding the marketing and web development program.
3. In FY12, Marketing and Communications was transferred from Institutional Advancement and combined with Government Relations to form External Relations. Along with this reorganization, \$850K was transferred to External Relations.
4. In FY14, the budget included \$400K for additional donor cultivation activities.
5. In FY15, the budget included \$235K for additional donor cultivation activities.
6. In FY16, the budget included funds for donor recognition, alumni relations, and expanding the Business Engagement Center.

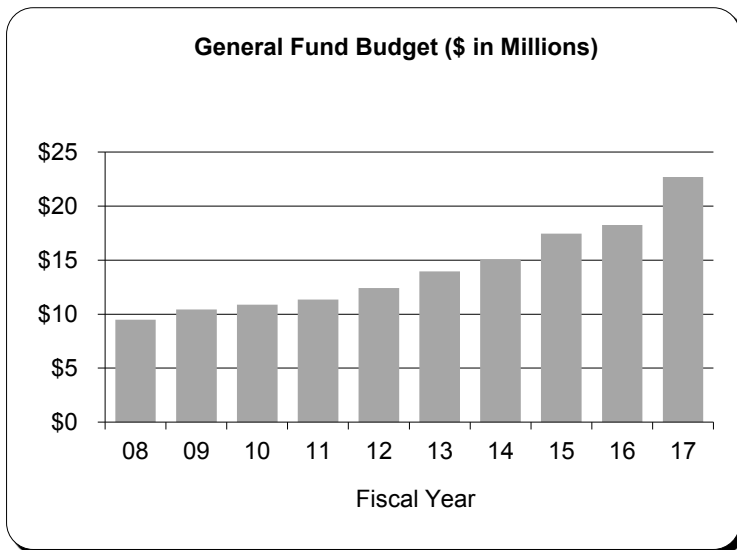
Vice Chancellor for Enrollment Management & Student Life

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 18,253,516
Transfers	-
Adjusted Fiscal Year 2015-16 Budget	18,253,516
Current Year Increase	4,460,486
Total Fiscal Year 2016-17	\$ 22,714,002

% Change 24.4%



Ten Year History

1. In FY08, FY09, FY11 & FY12, Financial Aid Awards for student retention increased by \$590K, \$756K, \$446K and \$908K, respectively.
2. In FY13, \$1M was budgeted for Financial Aid Awards in support of student retention.
3. In FY14, \$796K was budgeted for Financial Aid Awards in support of students with need and enrollment growth.
4. In FY15, \$1.82M was budgeted for Financial Aid Awards in support of need and merit-based aid, as well as other enrollment growth initiatives.
5. In FY16, \$565K was budgeted for Financial Aid Awards in support of need and merit-based aid, as well as other enrollment growth initiatives.
6. In FY17, \$4M is budgeted for Financial Aid Awards in support of need and merit-based aid, as well as other enrollment growth initiatives. The budget also includes a transfer from the Chancellor's Area in support of student life.

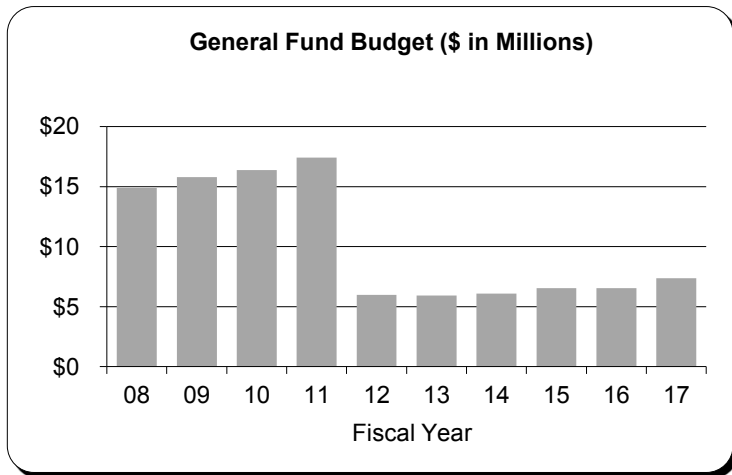
Staff Benefits

University of Michigan - Dearborn

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 6,899,106
Transfers	13,376
Adjusted Fiscal Year 2015-16 Budget	6,912,482
Current Year Increase	486,817
Total Fiscal Year 2016-17	\$ 7,399,299

% Change 7.0%



Ten Year History

1. In FY12, the budget was reduced to reflect the transfers of benefit responsibilities to the academic units.
2. From FY13 to FY17 there have been modest increases in fringe benefit costs due to contractual increases and the rising costs of benefits overall.

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University of Michigan Flint Campus

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The University of Michigan - Flint

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University of Michigan Flint Campus

- **Section One**
**Summary of Budgeted Revenues
and Expenditures**

Schedule A

Flint Campus

Summary of Budgeted Revenues and Expenditures by Fund

	2016-2017				Total	2015-2016	\$ Change
	General	Designated	Auxiliary Activities	Expendable Restricted		Total	
Revenues:							
State Appropriations	\$ 22,549,300	\$ -	\$ -	\$ -	\$ 22,549,300	\$ 21,763,700	\$ 785,600
Student Tuition & Fees	91,379,000	-	-	-	91,379,000	91,562,000	(183,000)
Government Sponsored Programs:							
Federal	-	-	-	15,000,000	15,000,000	15,000,000	-
Non-Federal	-	-	-	1,500,000	1,500,000	1,700,000	(200,000)
Non-Government Sponsored Programs	-	-	-	-	-	-	-
Indirect Cost Recovery	100,000	-	-	-	100,000	100,000	-
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(100,000)	(100,000)	(100,000)	-
Private Gifts	-	-	-	500,000	500,000	375,000	125,000
Income from Investments:							
Endowment and Other Invested Funds	-	-	-	3,800,000	3,800,000	3,800,000	-
Other	100,000	12,000	-	25,000	137,000	134,000	3,000
Auxiliary Activities	-	-	5,287,000	-	5,287,000	4,288,000	999,000
Departmental Activities	600,000	2,184,000	-	-	2,784,000	2,784,000	-
Total Revenues	\$ 114,728,300	\$ 2,196,000	\$ 5,287,000	\$ 20,725,000	\$ 142,936,300	\$ 141,406,700	\$ 1,529,600
Total Expenditures	\$ 114,728,300	\$ 2,196,000	\$ 5,287,000	\$ 20,725,000	\$ 142,936,300	\$ 141,406,700	\$ 1,529,600
Forecast Margin	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Schedule B

General Fund - Flint

Summary of Budgeted Revenues and Expenditures

	2016-2017	% of Total	2015-2016	% of Total	\$ Change
Revenues:					
State Appropriations	\$ 22,549,300	19.7%	\$ 21,763,700	19.1%	\$ 785,600
Student Tuition & Fees	91,379,000	79.6%	91,562,000	80.2%	(183,000)
Indirect Cost Recovery	100,000	0.1%	100,000	0.1%	-
Income from Investments - Other	100,000	0.1%	100,000	0.1%	-
Departmental Activities	600,000	0.5%	600,000	0.5%	-
Total Revenues	\$ 114,728,300	100.0%	\$ 114,125,700	100.0%	\$ 602,600
Total Expenditures	\$ 114,728,300		\$ 114,125,700		\$ 602,600
Forecast Margin	\$ -		\$ -		\$ -

Schedule C

Designated Fund - Flint

Summary of Budgeted Revenues and Expenditures

	2016-2017	% of Total	2015-2016	% of Total	\$ Change
Revenues:					
Private Gifts	\$ -		\$ -		\$ -
Departmental Activities	2,184,000	99.5%	2,184,000	99.6%	-
Income from Investments	12,000	0.5%	9,000	0.4%	3,000
Total Revenues	\$ 2,196,000	100.0%	\$ 2,193,000	100.0%	\$ 3,000
Total Expenditures	\$ 2,196,000		\$ 2,193,000		\$ 3,000
Forecast Margin	\$ -		\$ -		\$ -

Schedule D

Auxiliary Activities - Flint

Summary of Budgeted Revenues and Expenditures

	2016-2017	2015-2016	\$ Change
Revenues:			
Recreation Building	\$ 1,200,000	\$ 1,200,000	\$ -
Event Building Services	930,000	850,000	80,000
Northbank Center	600,000	581,000	19,000
Early Childhood Development Center	815,000	815,000	-
Student Housing	3,000,000	1,698,000	1,302,000
Food Service	125,000	125,000	-
Other Auxiliary Activities & Internal Services	475,000	450,000	25,000
Internal Rebillings	(260,000)	(200,000)	(60,000)
Gross Revenue	\$ 6,885,000	\$ 5,519,000	\$ 1,366,000
Budgeted in the General Fund	(1,598,000)	(1,231,000)	(367,000)
Net Revenue	\$ 5,287,000	\$ 4,288,000	\$ 999,000
Expenditures:			
Recreation Building	\$ 1,200,000	\$ 1,200,000	\$ -
Event Building Services	930,000	850,000	80,000
Northbank Center	600,000	581,000	19,000
Early Childhood Development Center	815,000	815,000	-
Student Housing	3,000,000	1,698,000	1,302,000
Food Service	125,000	125,000	-
Other Auxiliary Activities & Internal Services	475,000	450,000	25,000
Internal Rebillings	(260,000)	(200,000)	(60,000)
Gross Expenditures	\$ 6,885,000	\$ 5,519,000	\$ 1,366,000
Budgeted in the General Fund	(1,598,000)	(1,231,000)	(367,000)
Net Expenditures	\$ 5,287,000	\$ 4,288,000	\$ 999,000

Schedule E

Expendable Restricted Fund - Flint

Summary of Budgeted Revenues and Expenditures

	2016-2017	% of Total	2015-2016	% of Total	\$ Change
Revenues:					
Government Sponsored Programs:					
Federal	\$ 15,000,000	72.5%	\$ 15,000,000	72.1%	\$ -
Non-Federal	1,500,000	7.2%	1,700,000	8.2%	(200,000)
Non-Government Sponsored Programs					
Indirect Cost Recoveries Alloc to General Oper	(100,000)	-0.5%	(100,000)	-0.5%	
Private Gifts	500,000	2.4%	375,000	1.8%	125,000
Income from Investments:					
Endowment & Other Invested Funds	3,800,000	18.3%	3,800,000	18.3%	-
Other	25,000	0.1%	25,000	0.1%	-
Total Revenues	\$ 20,725,000	100.0%	\$ 20,800,000	100.0%	\$ (75,000)
Expenditures	\$ 20,725,000		\$ 20,800,000		\$ (75,000)
Forecast Margin	\$ -		\$ -		\$ -

Schedule F

Flint Campus

Student Tuition and Fees (Rates Shown per Term)

	FALL 2016	FALL 2015		
	Total Tuition & All Required Fees	Total Tuition & All Required Fees	\$ Change	% Change
Resident				
Undergraduate				
Lower Division	\$5,442	\$5,229	\$213	4.1%
Upper Division	5,514	5,298	216	4.1%
Nursing	6,369	6,120	249	4.1%
Nursing (RN/BSN)	5,514	5,298	216	4.1%
Graduate				
MBA	8,232	7,908	324	4.1%
Doctor of Anesthesia Practice	9,507	9,132	375	4.1%
Doctor of Education	7,533	7,236	297	4.1%
All Other Graduate Programs	6,855	6,585	270	4.1%
Non-Resident				
Undergraduate				
Lower Division	10,401	9,990	411	4.1%
Upper Division	10,542	10,125	417	4.1%
Nursing	12,255	11,772	483	4.1%
Nursing (RN/BSN)	6,039	5,802	237	4.1%
Graduate				
MBA	10,164	9,762	402	4.1%
Doctor of Anesthesia Practice	10,164	9,762	402	4.1%
Doctor of Education	10,164	9,762	402	4.1%
All Other Graduate Programs	10,164	9,762	402	4.1%

Undergraduate rates are based on students taking 15 credit hours per term. Graduate rates are based on students taking 12 credit hours per term.

In Fall 2016, students will be assessed the following mandatory fees each term: Registration - \$50, Information Technology Fee - \$98, Student Activity Fee - \$33, and Recreation Fee - \$35.

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University of Michigan Flint Campus

- **Section Two**
**General Fund by Schools,
Administrative Offices and
Service Units**

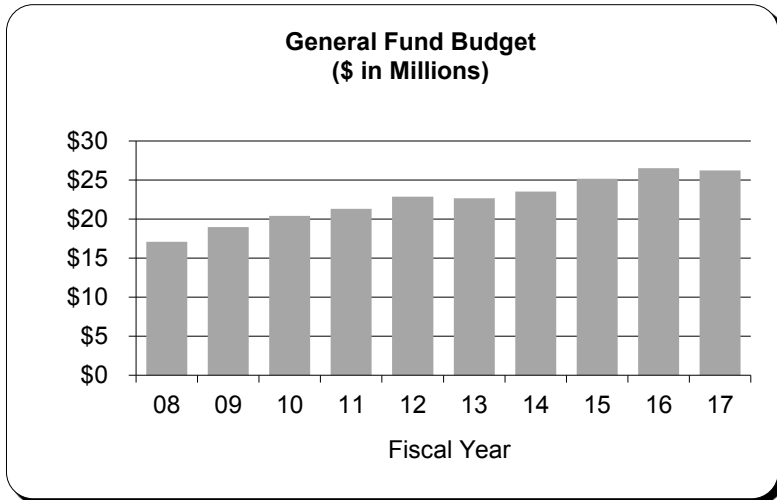
College of Arts and Sciences

University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 26,548,313
Miscellaneous Transfers	(6,800)
Adjusted Fiscal Year 2015-16 Budget	26,541,513
Current Year Increase (Decrease)	(287,582)
Total Fiscal Year 2016-17	\$ 26,253,931

% Change -1.1%



Ten Year History

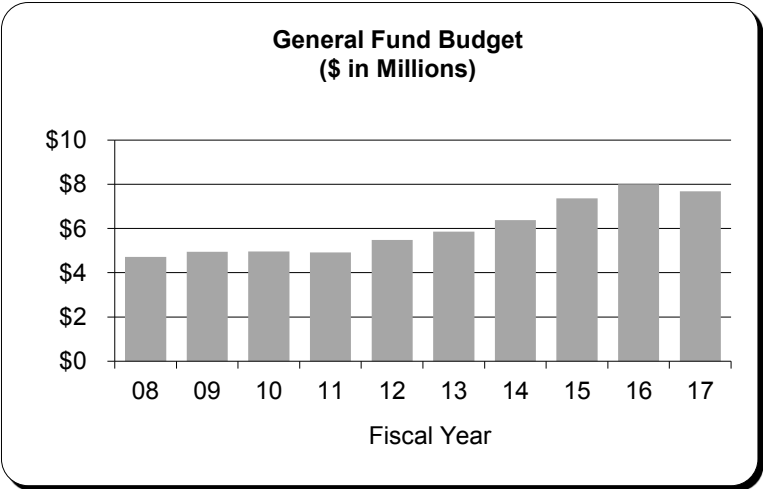
1. In FY15, the budget was increased by \$443K for an equipment replacement fund.
2. In FY16, \$351K initiative funding was added to the budget for tenure track faculty positions, an equipment technician, and travel.

School of Management University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 7,995,334
Miscellaneous Transfers	<u>(5,700)</u>
Adjusted Fiscal Year 2015-16 Budget	7,989,634
Current Year Increase (Decrease)	<u>(312,536)</u>
Total Fiscal Year 2016-17	<u>\$ 7,677,098</u>

% Change -3.9%



Ten Year History

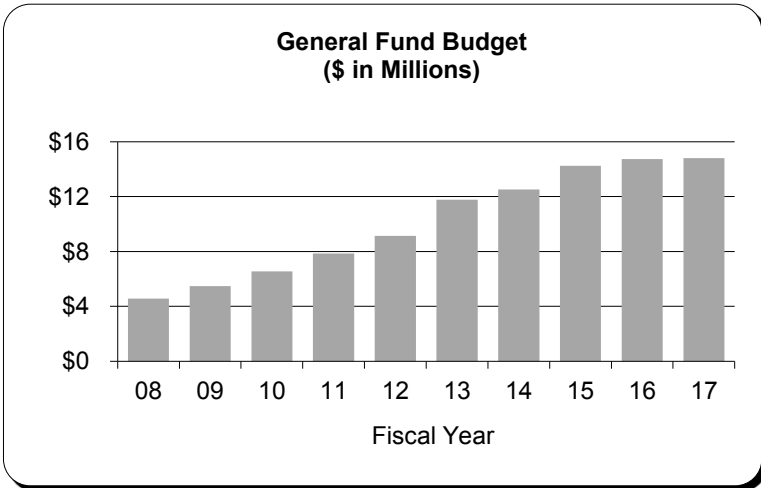
1. In FY09 and FY10, MBA tuition rates were not increased, resulting in small budget increases during those years.
2. In FY11, there was a budget reduction due to expectations of slow growth in enrollment.
3. In FY12, the budget was increased due to a projected increase in enrollment.
4. In FY15, additional initiative funding was allocated to help support and develop international partnerships with other universities.
5. In FY16, the budget was increased due to a projected increase in enrollment.

School of Health Professions and Studies University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 14,730,597
Miscellaneous Transfers	(5,100)
Adjusted Fiscal Year 2015-16 Budget	14,725,497
Current Year Increase (Decrease)	73,984
Total Fiscal Year 2016-17	\$ 14,799,481

% Change 0.5%



Ten Year History

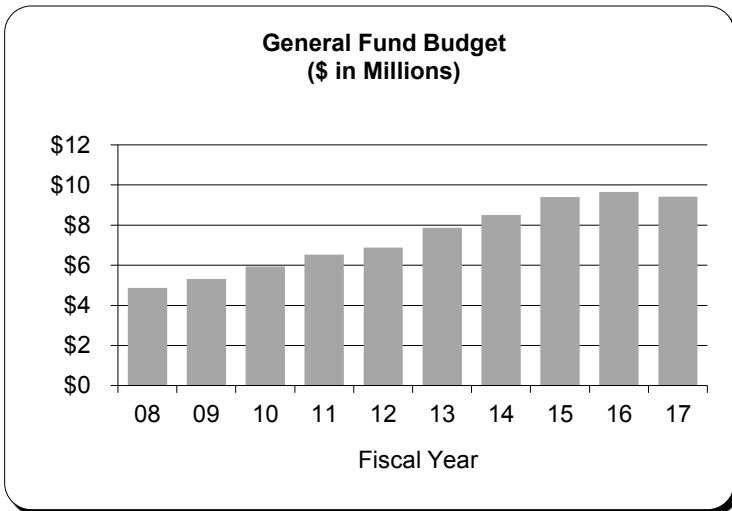
1. In FY09, there was a shift of courses to Physical Therapy from the College of Arts & Sciences (CAS), resulting in the transfer of \$175K base funding.
2. In FY10, there was a tuition rate increase of 10.5% for undergraduate Nursing students.
3. From FY11 to FY16, the budget was increased due to enrollment growth.

Associate Provost and Graduate Programs University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 9,649,349
Miscellaneous Transfers	50,000
Adjusted Fiscal Year 2015-16 Budget	<u>9,699,349</u>
Current Year Increase (Decrease)	(290,478)
Total Fiscal Year 2016-17	<u><u>\$ 9,408,871</u></u>

% Change -3.0%



Ten Year History

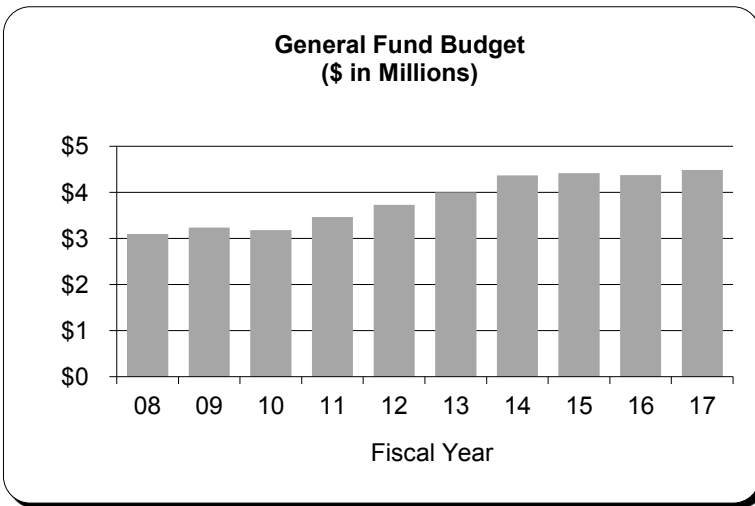
1. In FY09, the Technology Fee was increased by \$5 per student.
2. In FY10, the base budget was increased by \$173K for a new Mixed Mode course fee (first established in FY09), and by \$182K due to a \$5 per student increase in the Technology Fee.
3. In FY11, the Technology Fee was increased by \$5 per student, and budgets for the Online and Mixed Mode course fees were increased.
4. In FY12, there was no increase in the Technology Fee.

School of Education and Human Services University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 4,377,667
Miscellaneous Transfers	1,000
Adjusted Fiscal Year 2015-16 Budget	<u>4,378,667</u>
Current Year Increase (Decrease)	108,076
Total Fiscal Year 2016-17	<u><u>\$ 4,486,743</u></u>

% Change 2.5%



Ten Year History

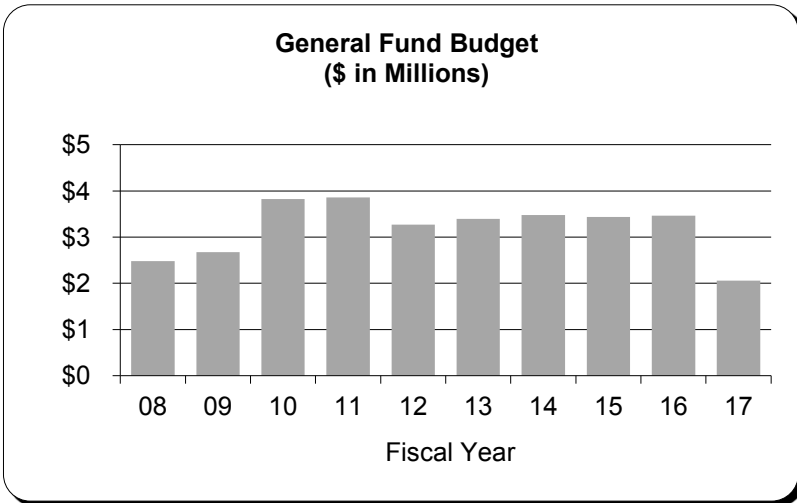
1. In FY09, base funding was allocated for new Global Tech and Math Education programs. This increase was offset due to corrections made to the base budget for undergraduate programs.
2. In FY10, there was a reduction in base budget due to a projected decline in undergraduate enrollment.
3. In FY16, the base budget was reduced due to a projected decline in enrollment.

Chancellor University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 3,461,709
Reorganization of Departments	(1,110,391)
Miscellaneous Transfers	(210,346)
Adjusted Fiscal Year 2015-16 Budget	<u>2,140,972</u>
Current Year Increase (Decrease)	(85,848)
Total Fiscal Year 2016-17	<u><u>\$ 2,055,124</u></u>

% Change -4.0%



Ten Year History

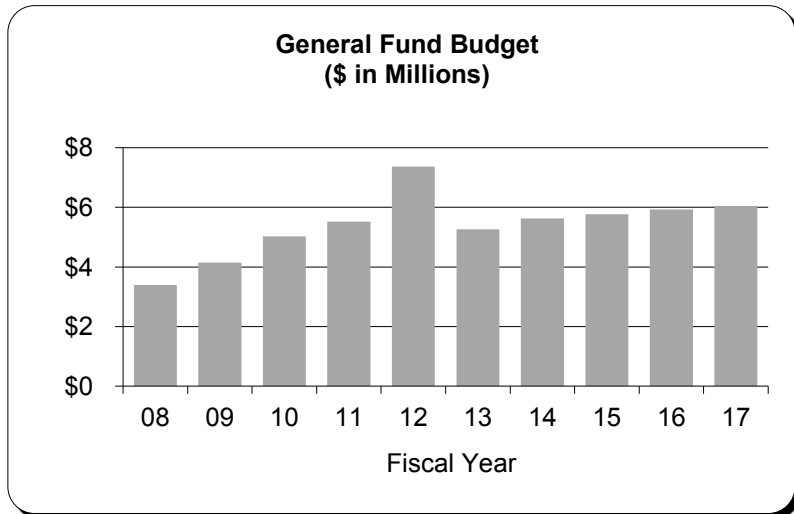
1. In FY08, University Relations was moved back to this group from Institutional Advancement.
2. In FY10, the Development Office budget was moved to this area from the Vice Chancellor for Institutional Advancement.
3. In FY12, the budget for Education Opportunity Initiatives was moved to the Provost & Vice Chancellor for Academic Affairs.
4. In FY17, the Development Office budget moved to the Vice Chancellor for University Advancement.

Provost and Vice Chancellor for Academic Affairs University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 5,925,326
Reorganization of Departments	(213,583)
Miscellaneous Transfers	329,349
Adjusted Fiscal Year 2015-16 Budget	<u>6,041,092</u>
Current Year Increase (Decrease)	6,764
Total Fiscal Year 2016-17	<u>\$ 6,047,856</u>

% Change 0.1%



Ten Year History

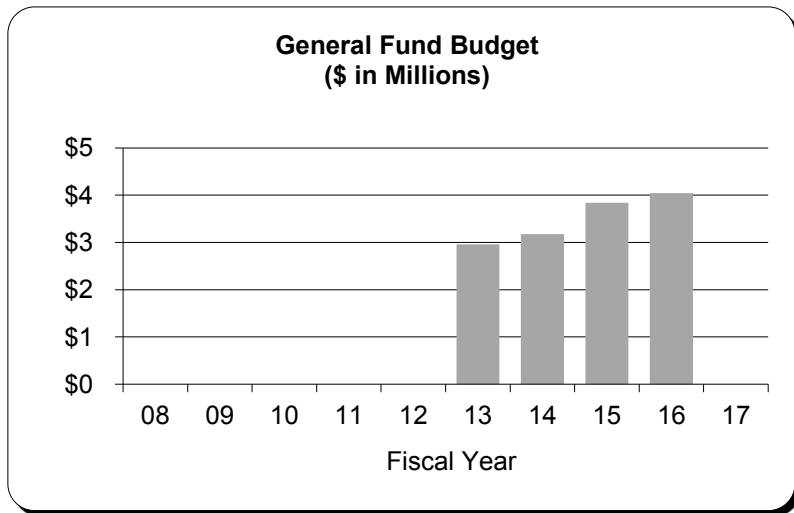
1. In FY08, Office of Admissions was moved to this area from the Division of Student Affairs.
2. In FY09, this area received base funding in support of admissions, the Genesee Early College program, and development of the new General Education curriculum.
3. In FY10, the budget for the Outreach group of departments was moved to the Provost's group from the Vice Chancellor for Institutional Advancement.
4. In FY12, this area received the budget for Education Opportunity Initiatives and Other Instructional Programs.
5. In FY13, budgets for several departments, including Admissions and Honors, were moved to the newly created Associate Provost and Undergraduate Programs area.
6. In FY16, new funding included a \$60K initiative pool for the Provost, plus \$70K for digital journals for the Library.
7. In FY17, this unit received the budgets for Institutional Analysis, Thompson Center for Learning & Teaching, and Honors from the Associate Provost and Undergraduate Programs. The budget for Educational Opportunity Initiatives has moved to the Vice Chancellor for Campus Inclusion & Student Life.

Associate Provost and Undergraduate Programs University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 4,041,892
Reorganization of Departments	(4,041,892)
Miscellaneous Transfers	-
Adjusted Fiscal Year 2015-16 Budget	-
Current Year Increase (Decrease)	-
Total Fiscal Year 2016-17	\$ -

% Change 0.0%



Ten Year History

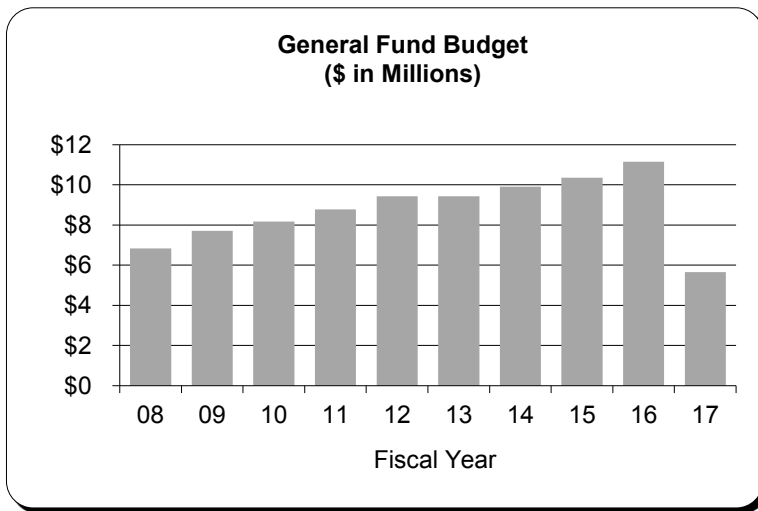
1. In FY13, budgets for departments within this unit were moved from the Division of Student Affairs and the Provost & Vice Chancellor for Academic Affairs.
2. In FY16, the budget was increased by \$98K initiative funding for Admissions.
3. In FY17, budgets for departments in this unit were moved to the Provost's Administrative Unit and the Vice Chancellor for Enrollment Management.

Vice Chancellor for Campus Inclusion & Student Life University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 11,154,039
Reorganization of Departments	(5,356,945)
Miscellaneous Transfers	<u>(12,674)</u>
Adjusted Fiscal Year 2015-16 Budget	5,784,420
Current Year Increase (Decrease)	<u>(122,943)</u>
Total Fiscal Year 2016-17	<u><u>\$ 5,661,477</u></u>

% Change -2.1%



Ten Year History

1. In FY08, Office of Admissions was moved to the Provost's group.
2. In FY09, changes in base funding included a \$5 per student increase in the Student Activity Fee, and \$200K mandatory subsidy for student housing.
3. In FY11, the Student Activity Fee was increased by \$5 per student.
4. In FY13, the budget for Academic Advising was moved to the newly created Associate Provost and Undergraduate Programs area.
5. In FY16, the Student Aid budget was increased by \$667K.
6. In FY17, the name of this unit changed from Division of Student Affairs to Vice Chancellor for Campus Inclusion & Student Life. Budgets for Student Success Center, Health & Wellness Services, and Educational Opportunity Initiatives moved into this unit. Budgets for Financial Aid, Registrar and Student Aid moved out of this unit.

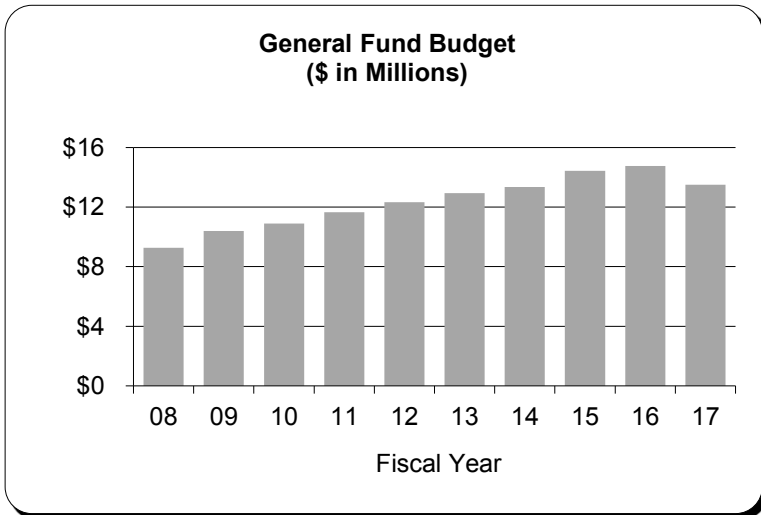
Vice Chancellor for Business & Finance

University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 14,754,705
Reorganization of Departments	(826,986)
Miscellaneous Transfers	86,384
Adjusted Fiscal Year 2015-16 Budget	<u>14,014,103</u>
Current Year Increase (Decrease)	(516,837)
Total Fiscal Year 2016-17	<u>\$ 13,497,266</u>

% Change -3.7%



Ten Year History

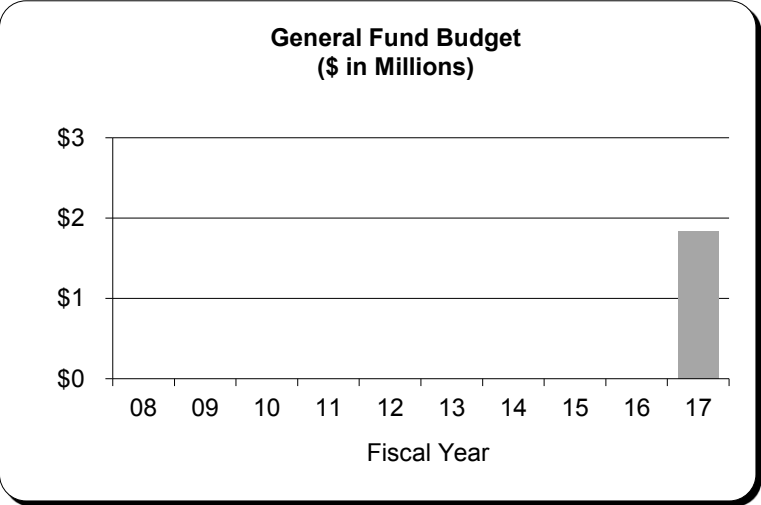
1. In FY09, funding changes included allocations of \$415K related to the expanded hours of operation required due to the opening of student housing.
2. In FY11, the Recreation Fee was increased by \$3 per student.
3. In FY11, the name of this unit was changed from Vice Chancellor for Administration to Vice Chancellor for Business & Finance.
4. In FY16, the Recreation Fee was increased by \$7 per student.
5. In FY17, the budget for the Health & Wellness Center moved to the Vice Chancellor for Campus Inclusion & Student Life.

Vice Chancellor for University Advancement University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ -
Reorganization of Departments	1,110,391
Miscellaneous Transfers	123,887
Adjusted Fiscal Year 2015-16 Budget	<u>1,234,278</u>
Current Year Increase (Decrease)	600,000
Total Fiscal Year 2016-17	<u><u>\$ 1,834,278</u></u>

% Change 48.6%



Ten Year History

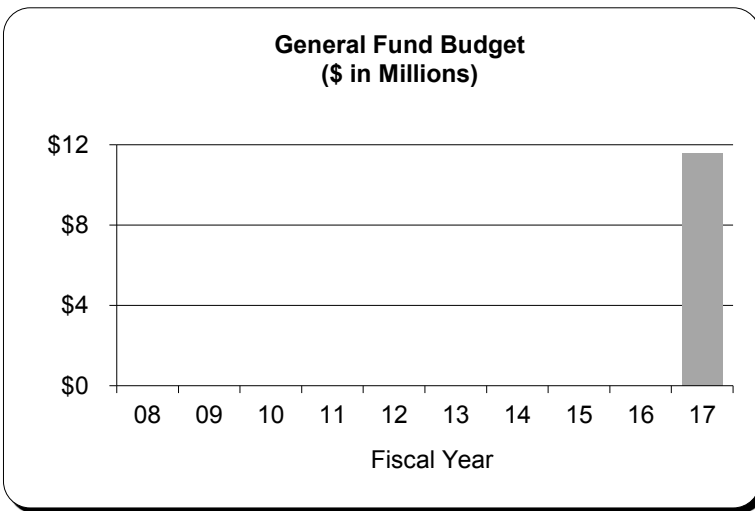
1. In FY17, the Development Office budget moved to this newly created unit from the Chancellor unit.

Vice Chancellor for Enrollment Management University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ -
Reorganization of Departments	10,439,406
Miscellaneous Transfers	250,000
Adjusted Fiscal Year 2015-16 Budget	10,689,406
Current Year Increase (Decrease)	901,000
Total Fiscal Year 2016-17	\$ 11,590,406

% Change 8.4%



Ten Year History

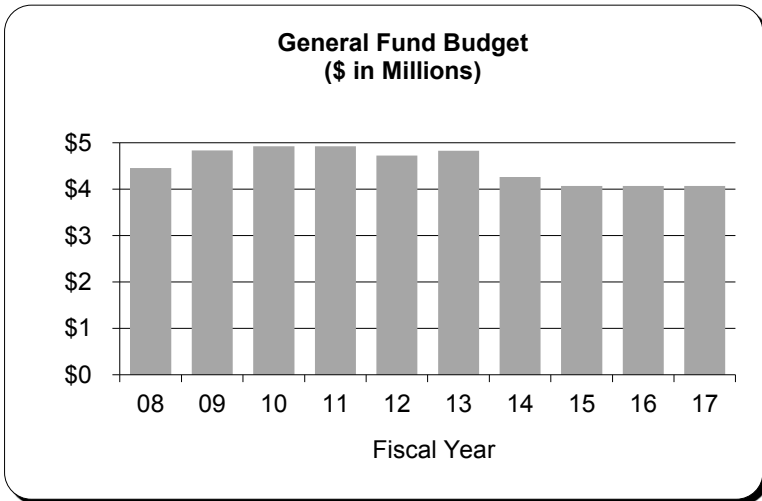
1. In FY17, budgets for this newly created unit moved from the Vice Chancellor for Campus Inclusion & Student Life and the Associate Provost and Undergraduate Programs areas.

Utilities

University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 4,067,700
Miscellaneous Transfers	
Adjusted Fiscal Year 2015-16 Budget	4,067,700
Current Year Increase (Decrease)	-
Total Fiscal Year 2016-17	\$ 4,067,700
 % Change	 0.0%



Ten Year History

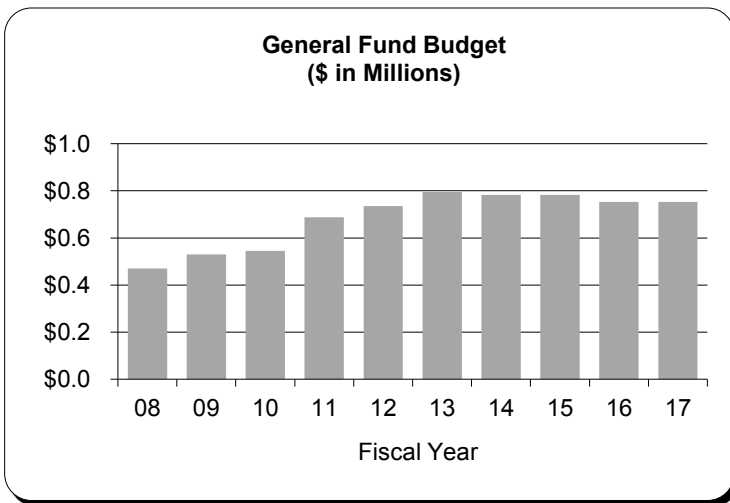
1. In FY09, the overall cost of utilities was estimated to increase by about 6%. Any increase above that amount was due to additional hours of operation required by the opening of student housing.
2. In FY11, due to a focus on cost savings, the Utilities budget was not increased.
3. In FY13, the budget was increased due to water and sewer rates.

Central Support University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 752,500
Miscellaneous Transfers	-
Adjusted Fiscal Year 2015-16 Budget	752,500
Current Year Increase (Decrease)	-
Total Fiscal Year 2016-17	\$ 752,500

% Change 0.0%



Ten Year History

1. In FY11, a total of \$143K was added to this budget for increases in unemployment compensation, employee tuition reimbursement, and dependent tuition scholarship.
2. In FY12, a total of \$47K was added to this budget for increases in employee tuition reimbursement and dependent tuition scholarship.
3. In FY16, the budget for unemployment compensation was reduced.

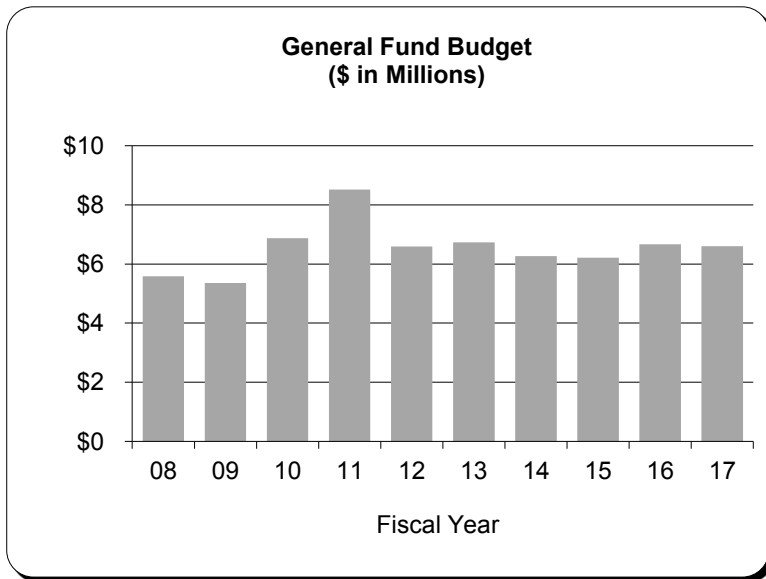
General Administrative Services

University of Michigan - Flint

General Fund Budget - Fiscal Year 2016-17:

Fiscal Year 2015-16 Budget	\$ 6,666,569
Miscellaneous Transfers	<u>(600,000)</u>
Adjusted Fiscal Year 2015-16 Budget	6,066,569
Current Year Increase (Decrease)	<u>529,000</u>
Total Fiscal Year 2016-17	<u><u>\$ 6,595,569</u></u>

% Change 8.7%



Ten Year History

1. In FY09, \$485K was moved out of General Administrative Services to various units impacted by the expanded hours of operation required due to the opening of student housing.
2. In FY09, a mandatory subsidy of \$200K for student housing was moved to the Vice Chancellor for Campus Inclusion & Student Life.
3. In FY10 and FY11, the budget was increased by \$1.3M for a new contingency reserve housed in this area. This reserve was established in response to possible future reductions in state funding.
4. In FY12, \$2.2M from the contingency reserve was moved out of General Administrative Services and into the budgets of functional units.