

2022-2023 Budget

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The University of Michigan

Ann Arbor • Dearborn • Flint

The Regents of the University of Michigan

Jordan B. Acker Sarah Hubbard
Michael J. Behm Denise Ilitch
Mark J. Bernstein Ron Weiser
Paul W. Brown Katherine E. White

Mary Sue Coleman (ex officio)

Executive Officers

Thomas A. Baird, Vice President for Development
Geoffrey S. Chatas, Executive Vice President and Chief Financial Officer
Sally J. Churchill, Vice President and Secretary of the University
Rebecca M. Cunningham, Vice President for Research
Debasish Dutta, Chancellor, University of Michigan-Flint
Domenico Grasso, Chancellor, University of Michigan-Dearborn
Martino Harmon, Vice President for Student Life
Chris Kolb, Vice President for Government Relations
Timothy G. Lynch, Vice President and General Counsel
Laurie K. McCauley, Provost and Executive Vice President for
Academic Affairs

Kallie Bila Michels, Vice President for Communications
Ravi Pendse, Vice President for Information Technology and Chief
Information Officer

Marschall S. Runge, Executive Vice President for Medical Affairs

Budget Staff

<u>University of Michigan – Ann Arbor</u>

Tammy C. Bimer, Associate Vice Provost for Academic and Budgetary Affairs and Executive Director of the Office of Budget and Planning
 Amy K. Dittmar, Senior Vice Provost for Academic and Budgetary Affairs and Executive Vice President for Academic Affairs (through 7/31/2022)
 Brent Johnston, Assistant Vice Provost for Academic and Budgetary Affairs Jo Ann Preissner, Associate Director for University Budget
 Jacquelyn Schroeders, Director of Enterprise Financial Planning & Analysis Brian T. Smith, Associate Vice President for Finance
 Karen E. Zaruba, Assistant Vice Provost for Academic and Budgetary Affairs

University of Michigan - Dearborn

Bryan C. Dadey, Vice Chancellor for Business Affairs and Chief Financial Officer

Noel G. Hornbacher, Senior Director of Financial Services

University of Michigan – Flint

Gerald L. Glasco, Senior Director of the Office of Business & Financial Services

THE UNIVERSITY OF MICHIGAN

REGENTS COMMUNICATION

Action Item

Subject: FY 2022-2023 Budgets

Action

Requested: Approval of Revenue and Expenditure Operating Budgets for FY 2022-2023

Background and Summary:

The three campuses of the University of Michigan have developed budgets for the 2022-2023 fiscal year. At this time, we are presenting summary revenue and expenditure budgets for the General Fund, Designated Fund, Auxiliary Activities, and Expendable Restricted Fund. These budgets conform to all University policies.

We recommend that the following summary revenue and expenditure budgets be approved effective July 1, 2022 for the period July 1, 2022 through June 30, 2023.

Revenue Budget:	1	Ann Arbor	D	earborn	Flint	Total		
General Fund	\$	2,590,485	\$	165,412	\$ 116,515	\$ 2,872,412		
Designated Fund		253,820		500	480	254,800		
Auxiliary Activities		6,583,288		1,250	4,027	6,588,565		
Expendable Restricted		1,562,024		24,907	20,700	1,607,631		
Totals	\$	10,989,617	\$	192,069	\$ 141,722	\$ 11,323,408		

Expenditure Budget:	A	Ann Arbor	D	earborn	Flint	Total
General Fund	\$	2,590,485	\$	165,412	\$ 116,515	\$ 2,872,412
Designated Fund		253,820		500	480	254,800
Auxiliary Activities		6,506,402		1,250	4,027	6,511,679
Expendable Restricted		1,547,024		24,907	20,700	1,592,631
Totals	\$	10,897,731	\$	192,069	\$ 141,722	\$ 11,231,522

Note: Budget amounts are shown in thousands. Detail may not add exactly to totals due to rounding.

Respectfully Submitted,

Geoffrey S. Chatas

Executive Vice President and Chief Financial Officer

Laurie K. McCaulev

Provost and Executive

Vice President for Academic Affairs

Marschall S. Runge

Executive Vice President for Medical Affairs and Dean of

the Medical School

June 2022

All U-M Campuses Ann Arbor, Dearborn and Flint

Summary of Budgeted Revenues and Expenditures

All U-M Campuses Summary Budgeted Revenues and Expenditures by Campus

				2022	-2023						2021-	2022	2				FY13-	
		Ann Arbor		Dearborn		Flint		Total	Ann Arbor		Dearborn		Flint		Total	% Chg	FY23 CGR	
Revenues:																		
General Fund	\$	2,590,485,130	\$	165,411,700	\$	116,515,400	\$	2,872,412,230	\$ 2,409,073,075	\$	154,950,000	\$	117,409,500	\$	2,681,432,575	7.1%	4.4%	
Designated Fund		253,820,000		500,000		480,000		254,800,000	237,764,000		275,000		520,000		238,559,000	6.8%	6.2%	
Auxiliary Activities		6,583,287,698		1,250,000		4,027,000		6,588,564,698	6,142,721,892		1,250,000		4,660,000		6,148,631,892	7.2%	7.5%	
Expendable Restricted Fund		1,562,024,000		24,907,100		20,700,000		1,607,631,100	1,581,455,000		34,300,000		31,525,000		1,647,280,000	-2.4%	3.5%	
Total Revenues	\$	10,989,616,828	\$	192,068,800	\$	141,722,400	\$	11,323,408,028	\$ 10,371,013,967	\$	190,775,000	\$	154,114,500	\$ 1	10,715,903,467	5.7%	6.0%	
Expenditures:																		
General Fund	\$	2.590,485,130	\$	165,411,700	\$	116,515,400	\$	2,872,412,230	\$ 2.409.073.075	\$	154,950,000	\$	117.409.500	\$	2,681,432,575	7.1%	4.4%	
Designated Fund	*	253,820,000	Ť	500,000	Ť	480,000	Ť	254,800,000	237,764,000	*	275,000	Ψ	520,000	Ψ.	238,559,000	6.8%	6.2%	
Auxiliary Activities		6,506,401,507		1,250,000		4,027,000		6,511,678,507	6,136,390,900		1,250,000		4,660,000		6,142,300,900	6.0%	7.2%	
Expendable Restricted Fund		1,547,024,000		24,907,100		20,700,000		1,592,631,100	1,566,455,000		34,300,000		31,525,000		1,632,280,000	-2.4%	3.4%	
Total Expenditures	\$	10,897,730,637	\$	192,068,800	\$	141,722,400	\$	11,231,521,837	\$ 10,349,682,975	\$	190,775,000	\$	154,114,500	\$ 1	10,694,572,475	5.0%	5.8%	
Forecast Margin	\$	91,886,191	\$	_	\$		\$	91,886,191	\$ 21,330,992	\$		\$	-	\$	21,330,992			

This schedule summarizes the total revenue and expenditure budgets for the University of Michigan's three campuses. The budgets for each campus are summarized by current operating funds: General Fund, Designated Fund, Auxiliary Activities, and Expendable Restricted Fund.

The total revenue budget Increased \$607,504,561 or approximately 5.7% over the Fiscal Year 2022 budget. The compound growth rate from Fiscal Year 2013 is approximately 6%. After adjusting for inflation, this compound growth rate equates to 3.7%.

The total expenditure budget has increased \$536,949,362 or approximately 5% over the Fiscal Year 2022 budget. The compound growth rate from Fiscal Year 2013 is approximately 5.8%. After adjusting for inflation, this compound growth rate equates to 3.6%.

Schedule A
All U-M Campuses
Summary of Budgeted Revenues and Expenditures by Fund

			2022-2023				
			Auxiliary	Expendable	_	2021-2022	
	General	Designated	Activities	Restricted	Total	Total	\$ Change
Revenues:							
State Appropriations	\$ 386,019,800	\$ -	\$ -	\$ -	\$ 386,019,800	\$ 374,219,900	\$ 11,799,900
Student Tuition & Fees	2,174,503,530	-	-	-	2,174,503,530	2,016,172,675	158,330,855
Government Sponsored Programs:							
Federal	-	-	-	1,180,000,000	1,180,000,000	1,263,000,000	(83,000,000)
Non-Federal	-	-	-	11,700,000	11,700,000	11,700,000	-
Non-Government Sponsored Programs	-	-	-	265,000,000	265,000,000	254,700,000	10,300,000
Indirect Cost Recovery	302,743,900	31,200,000	-	-	333,943,900	312,820,000	21,123,900
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(333,943,900)	(333,943,900)	(312,820,000)	(21,123,900)
Private Gifts	-	2,500,000	8,363,426	160,000,000	170,863,426	147,440,660	23,422,766
Income from Investments:							
Endowment Income	-	58,700,000	100,353,060	312,000,000	471,053,060	440,913,984	30,139,075
Other Investment Income	100,000	35,400,000	-	11,875,000	47,375,000	27,234,000	20,141,000
Auxiliary Activities:							
Michigan Medicine	-	-	6,052,019,543	-	6,052,019,543	5,672,187,872	379,831,671
Other Auxiliary Units	_	_	427,828,670	-	427,828,670	373,289,375	54,539,294
Departmental Activities	9,045,000	127,000,000	-	1,000,000	137,045,000	135,045,000	2,000,000
Total Revenues	\$ 2,872,412,230	\$ 254,800,000	\$ 6,588,564,698	\$ 1,607,631,100	\$ 11,323,408,028	\$10,715,903,467	\$ 607,504,561
Total Expenditures	\$ 2,872,412,230	\$ 254,800,000	\$ 6,511,678,507	\$ 1,592,631,100	\$ 11,231,521,837	\$10,694,572,475	\$ 536,949,362
Forecast Margin	\$ -	\$ -	\$ 76,886,191	\$ 15,000,000	\$ 91,886,191	\$ 21,330,992	

Schedule B General Fund - All U-M Campuses Summary of Budgeted Revenues and Expenditures

	2022	-2023		2021-2022	
Ann Arbor	Dearborn	Flint	Total	Total	\$ Change
\$ 332,619,100	\$ 28,183,300	\$ 25,217,400	\$ 386,019,800	\$ 374,219,900	\$ 11,799,900
1,948,370,030	135,335,500	90,798,000	2,174,503,530	2,016,172,675	158,330,855
-	-	-	-	-	-
301,251,000	1,342,900	150,000	302,743,900	281,895,000	20,848,900
-	50,000	50,000	100,000	100,000	-
8,245,000	500,000	300,000	9,045,000	9,045,000	-
\$2,590,485,130	\$165,411,700	\$116,515,400	\$2,872,412,230	\$2,681,432,575	\$ 190,979,655
\$2,590,485,130	\$165,411,700	\$116,515,400	\$2,872,412,230	\$2,681,432,575	\$ 190,979,655
\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 332,619,100 1,948,370,030 - 301,251,000 - 8,245,000 \$2,590,485,130	Ann Arbor Dearborn \$ 332,619,100 \$ 28,183,300 1,948,370,030 135,335,500 - - 301,251,000 1,342,900 - 50,000 8,245,000 500,000 \$2,590,485,130 \$165,411,700	\$ 332,619,100 \$ 28,183,300 \$ 25,217,400 1,948,370,030 135,335,500 90,798,000 	Ann Arbor Dearborn Flint Total \$ 332,619,100 \$ 28,183,300 \$ 25,217,400 \$ 386,019,800 1,948,370,030 135,335,500 90,798,000 2,174,503,530 - - - - 301,251,000 1,342,900 150,000 302,743,900 - 50,000 50,000 100,000 8,245,000 500,000 300,000 9,045,000 \$2,590,485,130 \$165,411,700 \$116,515,400 \$2,872,412,230	Ann Arbor Dearborn Flint Total Total \$ 332,619,100 \$ 28,183,300 \$ 25,217,400 \$ 386,019,800 \$ 374,219,900 1,948,370,030 135,335,500 90,798,000 2,174,503,530 2,016,172,675 301,251,000 1,342,900 150,000 302,743,900 281,895,000 - 50,000 50,000 100,000 100,000 8,245,000 500,000 300,000 9,045,000 9,045,000 \$2,590,485,130 \$165,411,700 \$116,515,400 \$2,872,412,230 \$2,681,432,575

Schedule C Designated Fund - All U-M Campuses Summary of Budgeted Revenues and Expenditures

				2022	-2023			2	2021-2022				
	,	Ann Arbor	D	earborn	Flint			Total		Total	\$ Change		
Revenues:													
Private Gifts	\$	2,500,000	\$	-	\$	-	\$	2,500,000	\$	2,000,000	\$	500,000	
Income from Investments:													
Endowment Income		58,700,000		-		-		58,700,000		58,200,000		500,000	
Other Investment Income		35,320,000		50,000		30,000		35,400,000		22,434,000		12,966,000	
Departmental Activities		126,100,000		450,000		450,000		127,000,000		125,000,000		2,000,000	
Indirect Cost		31,200,000		-		-		31,200,000		30,925,000		275,000	
Total Revenues	\$	253,820,000	\$	500,000	\$	480,000	\$	254,800,000	\$	238,559,000	\$	16,241,000	
Total Expenditures	\$	253,820,000	\$	500,000	\$	480,000	\$	254,800,000	\$	238,559,000	\$	16,241,000	
Forecast Margin			\$		\$		\$	-	\$				

Schedule D Auxiliary Activities - All U-M Campuses Summary of Budgeted Revenues and Expenditures

			20	22-2023	;			2021-2022		
BUDGETED REVENUES		Ann Arbor	Dearborn		Flint	Total		Total		\$ Change
Michigan Medicine:										
Clinical Enterprise	\$	5,390,361,322	\$	- \$	-	\$ 5,390,361,322	\$	5,074,245,777	\$	316,115,545
UM Health		553,701,000				553,701,000		514,269,000		39,432,000
Michigan Health Corporation		22,408,924				22,408,924		21,958,827		450,097
Medical School - Clinical Activity		968,516,507				968,516,507		863,321,293		105,195,215
Executive Vice President for Medical Affairs - Program Support		424,235,143				424,235,143		397,518,017		26,717,125
Subtotal	\$	7,359,222,896	\$	- \$	-	\$ 7,359,222,896	\$	6,871,312,914	\$	487,909,982
Less Recharge Credits	_	(1,198,486,868)				(1,198,486,868)		(1,095,970,398)		(102,516,470)
Total - Michigan Medicine	\$	6,160,736,028	\$	- \$	-	\$ 6,160,736,028		5,775,342,516	\$	385,393,512
Other Auxiliary Units:	_		_				_		_	(00= =00)
Plant Operations	\$	23,727,126	\$	- \$	-	\$ 23,727,126	\$	24,424,914	\$	(697,788)
Utilities		178,453,377				178,453,377		170,622,482		7,830,895
Information & Technology Services		66,798,618				66,798,618		64,123,430		2,675,188
University Housing		159,811,000				159,811,000		138,619,000		21,192,000
Strategic Procurement		4,806,500				4,806,500		5,569,412		(762,912)
Intercollegiate Athletics		186,007,000				186,007,000		165,160,000		20,847,000
Risk Management & Veritas Insurance Co		92,356,686				92,356,686		90,274,800		2,081,886
Staff Benefits Rebillings		92,454,000				92,454,000		85,859,000		6,595,000
Health Service		27,061,850				27,061,850		25,035,850		2,026,000
Parking Operations		29,057,148				29,057,148		27,086,985		1,970,163
Other Publications		11,811,031				11,811,031		10,338,749		1,472,283
League, Union, and Commons		24,163,599				24,163,599		15,830,378		8,333,221
Other Internal Services		125,601,157	1,650,000)	5,375,000	132,626,157		126,152,318		6,473,839
Subtotal - Other Auxiliary Units	\$	1,022,109,091	\$ 1,650,000	\$	5,375,000	\$ 1,029,134,091	\$	949,097,318	\$	80,036,773
Less Recharge Credits		(591,977,880)	(400,000	0)	-	(592,377,880)		(560,258,459)		(32,119,421)
Less Student Fee Allocations Budgeted in General Fund		(22,304,542)		- (1,348,000)	(23,652,542)		(21,999,484)		(1,653,058)
Plus Investment Income		14,725,000		-	•	14,725,000		6,450,000		8,275,000
Total - Other Auxiliary Units	\$	422,551,670	\$ 1,250,000	\$	4,027,000	\$ 427,828,670	\$	373,289,375	\$	54,539,294
Grand Total - Revenue	\$	6,583,287,698	\$ 1,250,000		4,027,000	\$ 6,588,564,698	\$	6,148,631,892	\$	439,932,806

Schedule D - Continued Auxiliary Activities - All U-M Campuses Summary of Budgeted Revenues and Expenditures

			2022	-2023				2021-2022		
BUDGETED EXPENDITURES		Ann Arbor	Dearborn	Flint		Total		Total		\$ Change
Michigan Medicine:										
Clinical Enterprise	\$	5,275,645,771	\$ -	\$ -	\$	5,275,645,771	\$	5,005,373,364	\$	270,272,407
UM Health	*	541,313,000	•	*	*	541,313,000	*	498,916,000	•	42,397,000
Michigan Health Corporation		25,690,098				25,690,098		25,610,200		79,898
Medical School - Clinical Activity		1,020,747,928				1,020,747,928		910,954,291		109,793,637
Executive Vice President for Medical Affairs - Program Support	•	417,109,911				417,109,911		408,276,117		8,833,794
Subtotal		7,280,506,707	\$ -	\$ -	\$	7,280,506,707	\$	6,849,129,972	\$	431,376,735
Less Rebilling Credits		(1,198,486,868)	*	*	*	(1,198,486,868)		(1,095,970,398)	•	(102,516,470)
Total - Michigan Medicine		6,082,019,839	\$ -	\$ -	\$	6,082,019,839		5,753,159,574	\$	328,860,265
					<u> </u>	2,000,000				
Other Auxiliary Units:										
Plant Operations	\$	24,501,206	\$ -	\$ -	\$	24,501,206	\$	22,043,752	\$	2,457,453
Utilities		178,034,288				178,034,288		168,495,211		9,539,077
Information & Technology Services		67,429,957				67,429,957		65,155,022		2,274,935
University Housing		159,811,000				159,811,000		138,619,000		21,192,000
Strategic Procurement		4,655,435				4,655,435		5,322,356		(666,921)
Intercollegiate Athletics		186,007,000				186,007,000		164,260,000		21,747,000
Risk Management & Veritas Insurance Co		92,356,686				92,356,686		90,274,800		2,081,886
Staff Benefits Recharge		96,954,298				96,954,298		89,591,925		7,362,373
Health Service		27,061,850				27,061,850		25,035,850		2,026,000
Parking Operations		28,935,145				28,935,145		26,982,367		1,952,778
Other Publications		11,896,233				11,896,233		10,819,763		1,076,470
League, Union, and Commons		24,163,598				24,163,598		15,830,378		8,333,220
Other Internal Services		122,132,393	1,650,000	5,375,000		129,157,393		142,518,845		(13,361,451)
Subtotal - Other Auxiliary Units	\$	1,023,939,090	\$ 1,650,000	\$ 5,375,000	\$, , ,	\$, ,	\$	66,014,821
Less Rebilling Credits		(591,977,880)	(400,000)	-		(592,377,880)		(560,258,459)		(32,119,421)
Less Student Fee Allocations Budgeted in General Fund	l	(22,304,542)	-	(1,348,000)		(23,652,542)		(21,999,484)		(1,653,058)
Plus Investment Income		14,725,000				14,725,000		6,450,000		8,275,000
Total - Other Auxiliary Units	\$	424,381,668	\$ 1,250,000	\$ 4,027,000	\$	429,658,668	\$	389,141,326	\$	40,517,342
Grand Total - Expenditures	\$	6,506,401,507	\$ 1,250,000	\$ 4,027,000	\$	6,511,678,507	\$	6,142,300,900	\$	369,377,607
Forecast Margin	\$	76,886,191	\$ -	<u> </u>	\$	76,886,191	\$	6,330,992	\$	70,555,199

Schedule E
Expendable Restricted Funds - All U-M Campuses
Summary of Budgeted Revenues and Expenditures

		2022	-2023		2021-2022	
	Ann Arbor	Dearborn	Flint	Total	Total	\$ Change
Revenues:						
Government Sponsored Programs:						
Federal	\$1,148,000,000	\$ 20,000,000	\$ 12,000,000	\$1,180,000,000	\$ 1,263,000,000	\$ (83,000,000)
Non-Federal	8,700,000	500,000	2,500,000	11,700,000	11,700,000	-
Non-Government Sponsored Programs	263,000,000	2,000,000	-	265,000,000	254,700,000	10,300,000
Indirect Cost Recoveries Alloc to General Oper	(332,451,000)	(1,342,900)	(150,000)	(333,943,900)	(312,820,000)	(21,123,900)
Private Gifts	157,300,000	1,200,000	1,500,000	160,000,000	145,000,000	15,000,000
Income from Investments:						
Endowment Income	304,700,000	2,500,000	4,800,000	312,000,000	280,000,000	32,000,000
Other Investment Income	11,775,000	50,000	50,000	11,875,000	4,700,000	7,175,000
Departmental Activities	1,000,000	-	-	1,000,000	1,000,000	-
Total Revenues	\$1,562,024,000	\$ 24,907,100	\$ 20,700,000	\$1,607,631,100	\$ 1,647,280,000	\$ (39,648,900)
Total Expenditures	\$1,547,024,000	\$ 24,907,100	\$ 20,700,000	\$1,592,631,100	\$ 1,632,280,000	\$ (39,648,900)
Forecast Margin	\$ 15,000,000	\$ -	\$ -	\$ 15,000,000	\$ 15,000,000	

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Provost and Executive Vice President for Academic Affairs:	
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Vice President for Communications	59
Vice President & General Counsel	60
Vice President for Government Relations	61
Vice President for Information Technology and Chief Information Officer	62
Vice President for Research - Support Units	63
Vice President & Secretary of the University	64
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Ann Arbor Campus

Section One - Summary of Budgeted Revenues and Expenditures

Schedule A Ann Arbor Campus Summary of Budgeted Revenues and Expenditures by Fund

Seneral	Designated	Auxiliary	Expendable	_	2021-2022	
Seneral	Designated	A . 42 . 142				
	J	Activities	Restricted	Total	Total	\$ Change
32,619,100	\$ -	\$ -	\$ -	\$ 332,619,100	\$ 322,931,100	\$ 9,688,000
48,370,030	-		-	1,948,370,030	1,797,801,975	150,568,055
-	-		1,148,000,000	1,148,000,000	1,209,000,000	(61,000,000
-	-		8,700,000	8,700,000	8,900,000	(200,000
_	-		263,000,000	263,000,000	252,700,000	10,300,000
01,251,000	31,200,000		-	332,451,000	311,020,000	21,431,000
_	-		(332,451,000)	(332,451,000)	(311,020,000)	(21,431,000
_	2,500,000	8,363,426	157,300,000	168,163,426	145,490,660	22,672,766
_	58,700,000	100,353,060	304,700,000	463,753,060	434,113,984	29,639,075
_	35,320,000		11,775,000	47,095,000	27,014,000	20,081,000
_	-	6,052,019,543	-	6,052,019,543	5,672,187,872	379,831,671
_	_	422.551.670	_	422.551.670	367.379.375	55,172,294
8,245,000	126,100,000	,	1,000,000	135,345,000	133,495,000	1,850,000
90,485,130	\$ 253,820,000	\$ 6,583,287,698	\$ 1,562,024,000	\$10,989,616,828	\$10,371,013,967	\$ 618,602,861
90,485,130	\$ 253,820,000	\$ 6,506,401,507	\$ 1,547,024,000	\$10,897,730,637	\$10,349,682,975	\$ 548,047,662
	\$ -	\$ 76,886,191	\$ 15,000,000	\$ 91,886,191	\$ 21,330,992	
	48,370,030 - - 01,251,000 - - - - - 8,245,000 90,485,130	48,370,030	48,370,030	1,148,000,000 8,700,000 (332,451,000) - 2,500,000 - 2,500,000 - 35,320,000 - 35,320,000 - 6,052,019,543 6,052,019,543 422,551,670 - 8,245,000 - 126,100,000 - 8,245,000 - 126,100,000 - 1,000,000 - 1,000,000 - 1,000,000 - 1,000,000 - 1,547,024,000 - 1,547,024,000 - 1,547,024,000	48,370,030 - 1,948,370,030 - - 1,148,000,000 1,148,000,000 - - 263,000,000 263,000,000 - - 263,000,000 263,000,000 - - (332,451,000) 332,451,000 - 2,500,000 8,363,426 157,300,000 168,163,426 - - 58,700,000 100,353,060 304,700,000 463,753,060 - - 35,320,000 11,775,000 47,095,000 - - 6,052,019,543 - 6,052,019,543 - - 422,551,670 - 422,551,670 8,245,000 126,100,000 1,000,000 135,345,000 \$10,989,616,828 90,485,130 \$253,820,000 \$6,583,287,698 \$1,562,024,000 \$10,897,730,637	48,370,030 - 1,948,370,030 1,797,801,975 - - 1,148,000,000 1,148,000,000 1,209,000,000 - - 263,000,000 263,000,000 252,700,000 01,251,000 31,200,000 - 332,451,000 311,020,000 - - (332,451,000) (332,451,000) (311,020,000) - 2,500,000 8,363,426 157,300,000 168,163,426 145,490,660 - 58,700,000 100,353,060 304,700,000 463,753,060 434,113,984 - 35,320,000 11,775,000 47,095,000 27,014,000 - - 6,052,019,543 - 6,052,019,543 5,672,187,872 8,245,000 126,100,000 1,000,000 135,345,000 133,495,000 90,485,130 \$ 253,820,000 \$ 6,583,287,698 \$ 1,562,024,000 \$10,897,730,637 \$10,349,682,975

Schedule B General Fund - Ann Arbor Campus Summary of Budgeted Revenues and Expenditures

2022-2023	% of Total	2021-2022	% of Total	\$ Change
\$ 332,619,100	12.8%	\$ 322,931,100	13.4%	\$ 9,688,000
1,948,370,030	75.2%	1,797,801,975	74.7%	150,568,055
		-		-
301,251,000	11.6%	280,095,000	11.6%	21,156,000
-		-		-
8,245,000	0.3%	8,245,000	0.3%	-
\$ 2,590,485,130	100.0%	\$2,409,073,075	100.0%	\$ 181,412,055
\$ 2,590,485,130		\$2,409,073,075		\$ 181,412,055
<u> </u>		\$ -		
	\$ 332,619,100 1,948,370,030 - 301,251,000 - 8,245,000 \$ 2,590,485,130	\$ 332,619,100 12.8% 1,948,370,030 75.2% - 301,251,000 11.6% - 8,245,000 0.3% \$ 2,590,485,130 100.0%	2022-2023 Total 2021-2022 \$ 332,619,100 12.8% \$ 322,931,100 1,948,370,030 75.2% 1,797,801,975 - - - 301,251,000 11.6% 280,095,000 - - - 8,245,000 0.3% 8,245,000 \$ 2,590,485,130 100.0% \$ 2,409,073,075	2022-2023 Total 2021-2022 Total \$ 332,619,100 12.8% \$ 322,931,100 13.4% 1,948,370,030 75.2% 1,797,801,975 74.7% - - - - 301,251,000 11.6% 280,095,000 11.6% - - - - 8,245,000 0.3% 8,245,000 0.3% \$ 2,590,485,130 100.0% \$ 2,409,073,075 100.0%

Schedule C Designated Fund - Ann Arbor Campus Summary of Budgeted Revenues and Expenditures

	2022-2023	% of Total	2021-2022	% of Total	\$ Change
Revenues:					
Private Gifts	\$ 2,500,000	1.0%	\$ 2,000,000	0.8%	\$ 500,000
Income from Investments:					
Endowment Income	58,700,000	23.1%	58,200,000	24.5%	500,000
Other Investment Income	35,320,000	13.9%	22,389,000	9.4%	12,931,000
Departmental Activities	126,100,000	49.7%	124,250,000	52.3%	1,850,000
Indirect Cost	31,200,000	12.3%	30,925,000	13.0%	275,000
Total Revenues	\$ 253,820,000	100.0%	\$ 237,764,000	100.0%	\$ 16,056,000
Total Expenditures	\$ 253,820,000		\$ 237,764,000		\$ 16,056,000
Forecast Margin	\$ -		\$ -		

Schedule D Auxiliary Activities - Ann Arbor Campus Summary of Budgeted Revenues and Expenditures

		2022-2023			2021-2022	
	Revenues	Expenditures	Forecast Margin	Revenues	Expenditures	Forecast Margin
Michigan Medicine:						
Clinical Enterprise	\$5,390,361,322	\$5,275,645,771	\$ 114,715,552	\$ 5,074,245,777	\$5,005,373,364	\$ 68.872.414
UM Health	553,701,000	541,313,000	12,388,000	514,269,000	498,916,000	15,353,000
Michigan Health Corporation	22,408,924	25,690,098	(3,281,174)	21,958,827	25,610,200	(3,651,373)
Medical School - Clinical Activity	968,516,507	1,020,747,928	(52,231,420)	863,321,293	910,954,291	(47,632,998)
Executive Vice President for Medical Affairs	424,235,143	417,109,911	7,125,232	397,518,017	408,276,117	(10,758,100)
Subtotal	\$7,359,222,896	\$7,280,506,707	\$ 78,716,189	\$ 6,871,312,914	\$6,849,129,972	\$ 22,182,942
Less Rebilling Credits	(1,198,486,868)	(1,198,486,868)	-	(1,095,970,398)	(1,095,970,398)	-
Total - Michigan Medicine	\$6,160,736,028	\$6,082,019,839	\$ 78,716,189	\$ 5,775,342,516	\$5,753,159,574	\$ 22,182,942
Other Auxiliary Units:						
Plant Operations	\$ 23,727,126	\$ 24,501,206	\$ (774,079)	\$ 24,424,914	\$ 22,043,752	\$ 2,381,162
Utilities	178,453,377	178,034,288	419,089	170,622,482	168,495,211	2,127,271
Information & Technology Services	66,798,618	67,429,957	(631,340)	64,123,430	65,155,022	(1,031,592)
University Housing	159,811,000	159,811,000	` ' -	138,619,000	138,619,000	-
Strategic Procurement	4,806,500	4,655,435	151,065	5,569,412	5,322,356	247,055
Intercollegiate Athletics	186,007,000	186,007,000	<u>-</u>	165,160,000	164,260,000	900,000
Risk Management and Veritas Insurance Co	92,356,686	92,356,686	-	90,274,800	90,274,800	-
Staff Benefits Recharge	92,454,000	96,954,298	(4,500,298)	85,859,000	89,591,925	(3,732,925)
Health Service	27,061,850	27,061,850		25,035,850	25,035,850	-
Parking Operations	29,057,148	28,935,145	122,003	27,086,985	26,982,367	104,618
Other Publications & Communications	11,811,031	11,896,233	(85,202)	10,338,749	10,819,763	(481,014)
League, Union, and Commons	24,163,599	24,163,598	0	15,830,378	15,830,378	-
Transportation Services	15,542,816	14,526,654	1,016,162	15,451,177	14,382,251	1,068,927
Dental Faculty Associates and Other Dental	6,849,549	6,539,248	310,302	6,971,125	6,405,991	565,134
Student Publications	1,586,629	1,566,493	20,136	1,349,530	1,461,157	(111,628)
Architecture, Engineering, & Construction	44,618,453	44,538,152	80,302	41,105,341	42,413,218	(1,307,877)
Other Internal Services	57,003,709	54,961,847	2,041,862	53,525,145	70,106,228	(16,581,083)
Subtotal - Other Auxiliary Units	\$1,022,109,091	\$1,023,939,090	\$ (1,829,998)	\$ 941,347,318	\$ 957,199,269	\$ (15,851,951)
Less Rebilling Credits	(591,977,880)	(591,977,880)	<u>-</u>	(559,583,459)	(559,583,459)	-
Less Allocated Student Fees in Gen Fund	(22,304,542)	(22,304,542)	-	(20,834,484)	(20,834,484)	-
Plus Investment Income	14,725,000	14,725,000	_	6,450,000	6,450,000	-
Total - Other Auxiliary Units	\$ 422,551,670	\$ 424,381,668	\$ (1,829,998)	\$ 367,379,375	\$ 383,231,326	\$ (15,851,951)
Grand Total - Auxiliary Activities	\$6,583,287,698	\$6,506,401,507	\$ 76,886,191	\$ 6,142,721,892	\$6,136,390,900	- \$ 6,330,992

Schedule D-1 Auxiliary Activities - Ann Arbor Campus Auxiliary Activities Margin Reconciliation to Unit Operating Budgets

		2022-2023	Ad	Add back / (Subtract) Reconciling Items to Units' Approved Budget				2022-2023	2022-2023
		Schedule D recast Margin		nvestment ome/Expenses	-	uity Transfers		Unit Budget Margin	Regents Item Margin
Michigan Medicine:									
Clinical Enterprise	\$	114,715,552	\$	(20,499,123)	\$	127,095,569	\$	221,311,998	\$ 221,311,998
UM Health		12,388,000		9,873,000			\$	22,261,000	22,261,000
Michigan Health Corporation		(3,281,174)		588,860		5,455,000	\$	2,762,686	
Medical School - Clinical Activity		(52,231,420)		(25,535,929)		(135,140,378)	\$	(212,907,728)	
Executive Vice President for Medical Affairs		7,125,232		(1,741,672)		(1,325,000)	\$	4,058,559	
Total - Michigan Medicine	\$	78,716,189	\$	(37,314,864)	\$	(3,914,809)	\$	37,486,515	\$ 243,572,998
Other Auxiliary Units:									
Plant Operations	\$	(774,079)					\$	(774,079)	
Utilities	•	419,089					•	419,089	
Information & Technology Services		(631,340)						(631,340)	
University Housing		-						-	
Strategic Procurement		151,065						151,065	
Intercollegiate Athletics		-						-	
Risk Management and Veritas Insurance Co		-						-	
Staff Benefits Recharge		(4,500,298)						(4,500,298)	
Health Service		-						-	
Parking Operations		122,003						122,003	
Other Publications and Communications		(85,202)						(85,202)	
League, Union, and Commons		0						0	
Transportation Services		1,016,162						1,016,162	
Dental Faculty Associates and Other Dental		310,302						310,302	
Student Publications		20,136						20,136	
Architecture, Engineering, & Construction		80,302						80,302	
Other Internal Services		2,041,862						2,041,862	
Subtotal - Other Auxiliary Units	\$	(1,829,998)	\$	-	\$	-	\$	(1,829,998)	•
TOTAL		76,886,191	\$	(37,314,864)	\$	(3,914,809)	\$	35,656,517	•

Schedule E
Expendable Restricted Fund - Ann Arbor Campus
Summary of Budgeted Revenues and Expenditures

2022-2023	% of Total	2021-2022	% of Total	\$ Change
\$ 1,148,000,000	73.5%	\$1,209,000,000	76.4%	\$ (61,000,000)
8,700,000	0.6%	8,900,000	0.6%	(200,000)
263,000,000	16.8%	252,700,000	16.0%	10,300,000
(332,451,000)	-21.3%	(311,020,000)	-19.7%	(21,431,000)
157,300,000	10.1%	143,050,000	9.0%	14,250,000
304,700,000	19.5%	273,200,000	17.3%	31,500,000
11,775,000	0.8%	4,625,000	0.3%	7,150,000
1,000,000	0.1%	1,000,000	0.1%	-
\$ 1,562,024,000	100.0%	\$1,581,455,000	100.0%	\$ (19,431,000)
\$ 1,547,024,000		\$1,566,455,000		\$ (19,431,000)
\$ 15,000,000		\$ 15,000,000		
	\$ 1,148,000,000 8,700,000 263,000,000 (332,451,000) 157,300,000 304,700,000 11,775,000 1,000,000 \$ 1,562,024,000 \$ 1,547,024,000	\$ 1,148,000,000	\$ 1,148,000,000 73.5% \$ 1,209,000,000 8,700,000 0.6% 8,900,000 263,000,000 16.8% 252,700,000 (332,451,000) -21.3% (311,020,000) 157,300,000 10.1% 143,050,000 304,700,000 19.5% 273,200,000 11,775,000 0.8% 4,625,000 1,000,000 0.1% 1,000,000 \$ 1,562,024,000 100.0% \$1,581,455,000 \$ 1,547,024,000 \$1,566,455,000	\$ 1,148,000,000 73.5% \$ 1,209,000,000 76.4% 8,700,000 0.6% 8,900,000 0.6% 263,000,000 16.8% 252,700,000 16.0% (332,451,000) -21.3% (311,020,000) -19.7% 157,300,000 10.1% 143,050,000 9.0% 304,700,000 19.5% 273,200,000 17.3% 11,775,000 0.8% 4,625,000 0.3% 1,000,000 0.1% 1,000,000 0.1% \$ 1,562,024,000 100.0% \$1,581,455,000 100.0%

Schedule F Ann Arbor Campus Student Tuition and Required Fees (Rates Shown per Term)

dergraduate	Fall 2022 *	Fall 2021	% Change	\$ Change
Resident				
Lower Division **	\$ 8,368	\$ 8,089	3.4%	\$ 279
Stephen M. Ross School of Business	8,868	8,573	3.4%	295
Dentistry	8,521	8,237	3.4%	284
Engineering	8,946	8,648	3.4%	298
Kinesiology	8,823	8,529	3.4%	294
Music, Theatre & Dance	8,698	8,408	3.4%	290
Upper Division **	9,418	9,104	3.4%	314
Stephen M. Ross School of Business	11,175	10,803	3.4%	372
Dentistry	9,578	9,259	3.4%	319
Engineering	11,523	11,139	3.4%	384
Kinesiology	10,109	9,772	3.4%	33
Music, Theatre & Dance	9,744	9,420	3.4%	32
Non-Resident				
Lower Division **	27,667	26,616	3.9%	1,05
Stephen M. Ross School of Business	28,133	27,064	3.9%	1,06
Dentistry	27,829	26,772	3.9%	1,05
Engineering	27,829	26,772	3.9%	1,057
Kinesiology	29,408	28,291	3.9%	1,117
Music, Theatre & Dance	28,034	26,969	3.9%	1,06
Upper Division **	29,606	28,481	3.9%	1,12
Stephen M. Ross School of Business	31,475	30,279	3.9%	1,196
Dentistry	29,773	28,642	3.9%	1,13 ⁻
Engineering	31,223	30,037	3.9%	1,186
Kinesiology	32,114	30,894	3.9%	1,22
Music, Theatre & Dance	29,970	28,832	3.9%	1,138

^{*} Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$209.74 (\$205.22 in Fall 2021); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$11.19 Central Student Government Fee (\$9.19 in Fall 2021); \$8.50 Student Legal Services Fee; \$1.50 School/College Government Fee. A \$500.00 International Fee is assessed to all enrolled students with F or J visa status.

^{**} Includes A. Alfred Taubman College of Architecture & Urban Planning; Penny W. Stamps School of Art and Design; Literature Science, and the Arts; Nursing; and Pharmacy. For upper division only, includes Education; Information; Medicine; Gerald R. Ford School of Public Policy; and Public Health.

FY 2022-2023

22

Schedule F Ann Arbor Campus Student Tuition and Required Fees (Rates Shown per Term)

aduate Resident	Fall 2022 *	Fall 2021	% Change	\$ Change
A. Alfred Taubman College of Architecture & Urban Planning				
Master of Architecture and all other programs	\$ 17,018	\$ 16,372	3.9%	\$ 646
Penny W. Stamps School of Art and Design	13,362	12,855	3.9%	507
Stephen M. Ross School of Business	,	,		
Full-time M.B.A	34,264	33,721	1.6%	543
Master's of Accounting	25,619	25,204	1.6%	415
Pre-candidate	13,660	13,141	3.9%	519
Dentistry	2,711	-,		
D.D.S.	17,977	17,216	4.4%	761
Master's	9,972	9,594	3.9%	378
Master's in Oral Health Sciences	12,640	12,638	0.0%	2
Pre-candidate	14,760	14,200	3.9%	560
Education	13,362	12,855	3.9%	507
Engineering Professional	15,303	14,722	3.9%	581
Engineering Pre-candidate	14,899	14,333	3.9%	566
Environment and Sustainability	12,942	12,451	3.9%	491
Information	13,113	12,615	3.9%	498
Kinesiology	14,217	13,677	3.9%	540
Law Juris Doctor	33,359	32,004	4.2%	1,355
Law Master's in Advanced Corporate Law	43,966	43,964	0.0%	. 2
Literature, Science, and the Arts	13,113	12,615	3.9%	498
Medicine		,		
M.D.**	16,921	14,791	14.4%	2,130
Master's of Health Professions Education	9,651	9,285	3.9%	366
Pre-candidate	13,137	12,638	3.9%	499
Music, Theatre & Dance				
M.M. and Spec.M.	13,706	13,186	3.9%	520
M.A., M.F.A., and Pre-candidate	13,362	12,855	3.9%	507
Nursing	13,513	13,000	3.9%	513
Pharmacy Pharm.D.	17,151	16,767	2.3%	384
Pharmacy Pre-candidate	13,113	12,615	3.9%	498
Public Health	16,257	15,640	3.9%	617
Gerald R. Ford School of Public Policy	15,906	15,226	4.5%	680
Rackham Interdepartmental Programs	13,113	12,615	3.9%	498
Social Work	15,685	15,089	3.9%	596

^{*} Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$209.74 (\$205.22 in Fall 2021); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$11.19 Central Student Government Fee (\$9.19 in Fall 2021); \$8.50 Student Legal Services Fee; \$1.50 School/College Government Fee. A \$500.00 International Fee is assessed to all enrolled students with F or J visa status.

^{**} The FY 2023 rates are adjusted to reflect a one-time change in the academic calendar.

Schedule F Ann Arbor Campus Student Tuition and Required Fees (Rates Shown per Term)

aduate Non-Resident	Fall 2022 *	Fall 2021	% Change	\$ Change
A. Alfred Taubman College of Architecture & Urban Planning				
Master of Architecture	\$ 25,894	\$ 24,911	3.9%	\$ 983
All other programs	24,799	23,857	3.9%	942
Penny W. Stamps School of Art and Design	26,755	25,739	3.9%	1,016
Stephen M. Ross School of Business	20,700	20,100	0.070	1,010
Full-time M.B.A.	36,764	36,221	1.5%	543
Master's of Accounting	28,119	27,704	1.5%	415
Pre-candidate	27,040	26,013	3.9%	1,027
Dentistry	,	_0,0.0	0.070	.,0
D.D.S.	24,327	23,411	3.9%	916
Master's	16,826	16,187	3.9%	639
Master's in Oral Health Sciences	25,286	25,284	0.0%	2
Pre-candidate	24,326	25,828	-5.8%	(1,502
Education	26,755	25,739	3.9%	1,016
Engineering Professional	28,260	27,187	3.9%	1,073
Engineering Pre-candidate	27,804	26,748	3.9%	1,056
Environment and Sustainability	25,400	24,435	3.9%	969
Information	26,228	25,232	3.9%	996
Kinesiology	28,655	27,567	3.9%	1,088
Law Juris Doctor	34,859	33,504	4.0%	1,35
Law Master's in Advanced Corporate Law	46,966	46,964	0.0%	,
Literature, Science, and the Arts	26,228	25,232	3.9%	990
Medicine	-, -	-, -		
M.D.**	23,404	20,846	12.3%	2,558
Master's of Health Professions Education	10,522	10,123	3.9%	399
Pre-candidate	26,282	25,284	3.9%	998
Music, Theatre & Dance	-, -	ŕ		
M.M. and Spec.M.	27,100	26,071	3.9%	1,029
M.A., M.F.A., and Pre-candidate	26,755	25,739	3.9%	1,016
Nursing	27,057	26,029	3.9%	1,028
Pharmacy Pharm.D.	20,143	19,692	2.3%	451
Pharmacy Pre-candidate	26,228	25,232	3.9%	996
Public Health	26,708	25,694	3.9%	1,014
Gerald R. Ford School of Public Policy	26,993	25,968	3.9%	1,02
Rackham Interdepartmental Programs	26,228	25,232	3.9%	996
Social Work	24,986	24,037	3.9%	949

^{*} Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$209.74 (\$205.22 in Fall 2021); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$11.19 Central Student Government Fee (\$9.19 in Fall 2021); \$8.50 Student Legal Services Fee; \$1.50 School/College Government Fee. A \$500.00 International Fee is assessed to all enrolled students with F or J visa status.

^{**} The FY 2023 rates are adjusted to reflect a one-time change in the academic calendar.

Schedule F Ann Arbor Campus Student Tuition and Required Fees

raduate Candidate	Fall 2022 *	Fall 2021	% Change	\$ Change
A. Alfred Taubman College of Architecture & Urban Planning	\$ 7,160	\$ 6,888	3.9%	\$ 272
Stephen M. Ross School of Business	7,475	7,191	3.9%	284
Dentistry	7,129	6,859	3.9%	270
Education	7,226	6,952	3.9%	274
Engineering	, -	•		
D.Eng.	10,387	9,993	3.9%	394
Ph.D.	8,560	8,235	3.9%	325
Environment and Sustainability	7,002	6,736	3.9%	266
Information	7,090	6,821	3.9%	269
Kinesiology	7,090	6,821	3.9%	269
Law	8,615	8,288	3.9%	327
Literature, Science, and the Arts	7,090	6,821	3.9%	269
Medicine	7,242	6,967	3.9%	275
Music, Theatre & Dance	, and the second	·		
A.Mus.D.	8,764	8,431	3.9%	333
Ph.D.	7,226	6,952	3.9%	274
Nursing	7,226	6,952	3.9%	274
Pharmacy	7,090	6,821	3.9%	269
Public Health	7,220	6,946	3.9%	274
Rackham Interdepartmental Programs	7,090	6,821	3.9%	269

^{*} Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$209.74 (\$205.22 in Fall 2021); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$11.19 Central Student Government Fee (\$9.19 in Fall 2021); \$8.50 Student Legal Services Fee; \$1.50 School/College Government Fee. A \$500.00 International Fee is assessed to all enrolled students with F or J visa status.

Schedule F Ann Arbor Campus Student Tuition and Required Fees

Fall 2022 Cohort \$ 173,500 178,500	Fall 2021 Cohort \$ 168,500 173,500	3.0% 2.9%	\$ 5,000 5,000
			2,00
Summer 2023- Spring 2024 Cohort	Summer 2022- Spring 2023 Cohort		
\$ 51,775	\$ 50,399	2.7%	\$ 1,37
56,775	55,399	2.5%	1,376
55,430	54,542	1.6%	888
60,430	59,542	1.5%	888
59,478	57,914	2.7%	1,564
64,478	62,914	2.5%	1,564
Fall 2022	Fall 2021		
per Credit Hour	per Credit Hour		
\$ 2326	¢ 2.280	1 6%	\$ 3
,	. ,		ъ з 3
	Spring 2024 Cohort \$ 51,775 56,775 55,430 60,430 59,478 64,478	Spring 2024 Cohort Spring 2023 Cohort \$ 51,775 56,775 \$ 50,399 55,399 \$ 55,430 60,430 54,542 59,542 \$ 59,478 64,478 57,914 62,914 Fall 2022 per Credit Hour Fall 2021 per Credit Hour \$ 2,326 \$ 2,289	Spring 2024 Cohort Spring 2023 Cohort \$ 51,775 56,775 \$ 50,399 55,399 2.7% 2.5% \$ 55,430 60,430 54,542 59,542 1.6% 1.5% \$ 59,478 64,478 57,914 62,914 2.7% 2.5% Fall 2022 per Credit Hour Fall 2021 per Credit Hour \$ 2,326 \$ 2,289 1.6%

^{*} Includes tuition and fees for accommodations, meals, books, course materials, and other miscellaneous items over the length of the program, as well as the following fees: \$185.00 Infrastructure Maintenance Fee; \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$11.19 Central Student Government Fee (\$9.19 in Fall 2021); \$8.50 Student Legal Services Fee; \$1.50 School/College Government Fee; and for enrolled students with a F or J visa status, a \$500.00 International Fee per term will also apply.

^{**} Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$209.74 (\$205.22 in Fall 2021); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$11.19 Central Student Government Fee (\$9.19 in Fall 2021); \$8.50 Student Legal Services Fee; \$1.50 School/College Government Fee, and for enrolled students with a F or J visa status, a \$500.00 International Fee per term will apply.

^{***} In addition to the rates per credit hour, students will also be assessed the following fees for each term of enrollment: \$185.00 Infrastructure Maintenance Fee; \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$11.19 Central Student Government Fee (\$9.19 in Fall 2021); \$8.50 Student Legal Services Fee; \$1.50 School/College Government Fee, and for enrolled students with a F or J visa status, a \$500.00 International Fee per term will also apply.

Schedule F Ann Arbor Campus Student Tuition and Required Fees

Fall 2021***	% Change	\$ Change
\$ 11,766	1.7%	\$ 198
9,150	0.0%	-
-		
6,157	3.7%	230
6,337	3.7%	236
9,997	3.8%	380
12,822	1.5%	192
10,026	0.0%	-
-		13,761
8,095	3.7%	302
6,955	3.7%	260
15,955	3.8%	608
	6,955	6,955 3.7%

^{*} All tuition and fees presented assume six credit hours per term. Actual credit hours taken will vary by program and student.

^{**} Tuition increase on a per credit hour basis is 3.9%. The tuition and fee increase stated at six credit hours per term may vary slightly.

^{***} Rates per term include \$185.00 Infrastructure Maintenance Fee; \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$11.19 Central Student Government Fee (\$9.19 in Fall 2021); \$8.50 Student Legal Services Fee; \$1.50 School/College Government Fee, and for enrolled students with F or J visa status, a \$500.00 International Fee per term will also apply.

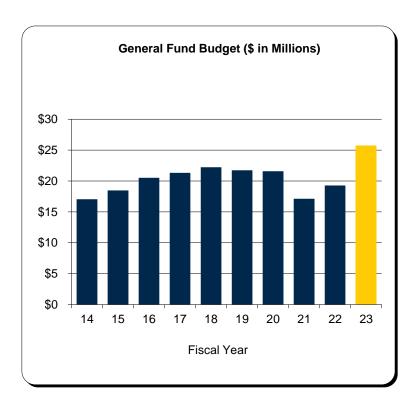
Ann Arbor Campus

Section Two - General Fund Budget

A. Alfred Taubman College of Architecture & Urban Planning University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 25,707,200
Other changes	247,059_(3)
Change in instructional activity revenue	6,225,482 (2)
Adjusted Fiscal Year 2021-22 Budget	\$ 19,234,659
Transfers	(29,060) (1)
Fiscal Year 2021-22 Budget	\$ 19,263,719



Notes: 2022-23 Funding

\$ Change

% Change

1. Represents the removal of faculty support due to retirement.

\$ 6,472,541

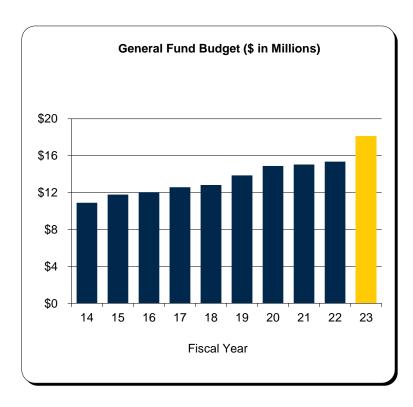
33.7%

- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

Penny W. Stamps School of Art & Design University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 18,111,495
Other changes	53,983_(3)
Change in instructional activity revenue	2,737,131 (2)
Adjusted Fiscal Year 2021-22 Budget	\$ 15,320,381
Transfers	(31,374) (1)
Fiscal Year 2021-22 Budget	\$ 15,351,755



Notes: 2022-23 Funding

\$ Change

% Change

- 1. Represents funding adjustments due to dean transition.
- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.

\$ 2,791,114

18.2%

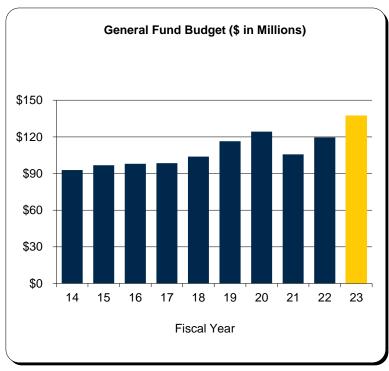
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

Stephen M. Ross School of Business University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 137,479,144
Other changes	3,147,735 (3
Change in instructional activity revenue	15,066,541 (2
Adjusted Fiscal Year 2021-22 Budget	\$ 119,264,868
Transfers	(334,002) (1
Fiscal Year 2021-22 Budget	\$ 119,598,870

\$ Change \$ 18,214,276 % Change 15.3%



Notes: 2022-23 Funding

- 1. Represents funding adjustments due to dean transition and faculty retirement.
- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

Notes: Ten Year History

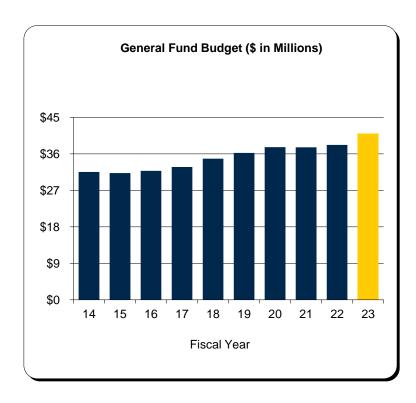
a. The Ross School of Business began admitting first-year students in FY 18.

School of Dentistry University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget
Change in instructional activity revenue
Change in research activity revenue
Other changes
Total Fiscal Year 2022-23

\$ 38,222,538 2,223,491 (1) (349,917) (2) 959,172 (3) **\$ 41,055,284** \$ Change \$ 2,832,746 % Change 7.4%



Notes: 2022-23 Funding

- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- 2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
- 3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

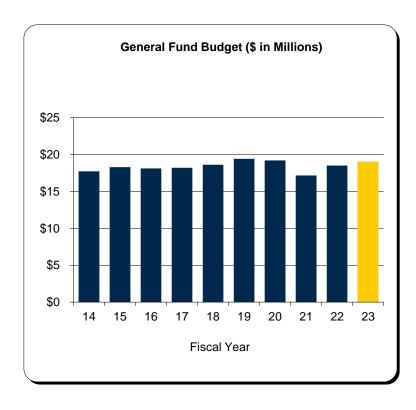
School of Education University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Other changes

Total Fiscal Year 2022-23

\$ 18,495,880 47,885 (1) 514,662 (2) **\$ 19,058,427** \$ Change \$ 562,547 % Change \$ 3.0%



Notes: 2022-23 Funding

- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

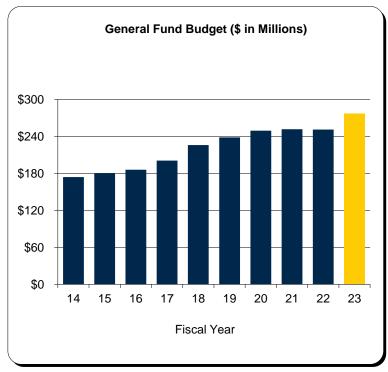
College of Engineering University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Other changes

Total Fiscal Year 2022-23

\$251,189,235 26,002,048 (1) (346,037) (2) **\$276,845,246** \$ Change \$ 25,656,011 % Change 10.2%



Notes: 2022-23 Funding

- Represents the change in projected revenues from applications for admission to the unit, registration fees and increased enrollments, net of the change in central financial aid assessments.
- 2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

Notes: Ten Year History

- a. In FY 20, the UM Transportation Research Institute was transferred to the College of Engineering from the Vice President for Research.
- b. In FY 23, Mcity was transferred to the College of Engineering from the Vice President for Research.

School for Environment and Sustainability **University of Michigan - Ann Arbor Campus**

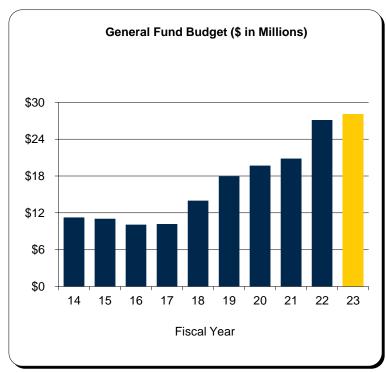
General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Other changes

Total Fiscal Year 2022-23

\$ 27,137,959 715,716 (1) 181,301 (2) \$ 28.034.976

\$ Change 897,017 % Change



Notes: 2022-23 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.

3.3%

2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

Notes: Ten Year History

- a. In FY 18, the School of Natural Resources & Environment was renamed the School for Environment and Sustainability (SEAS); it received additional funding to broaden its mission and enhance its commitment to sustainability education, research and interdisciplinary programs.
- b. In FY 19, the new Joint Program in the Environment, a collaboration between the SEAS and the College of Literature, Science and the Arts (LSA), was established. Although the students are enrolled in LSA, SEAS receives a portion of tuition revenue for the program.

FY 2022-2023 35

School of Information University of Michigan - Ann Arbor Campus

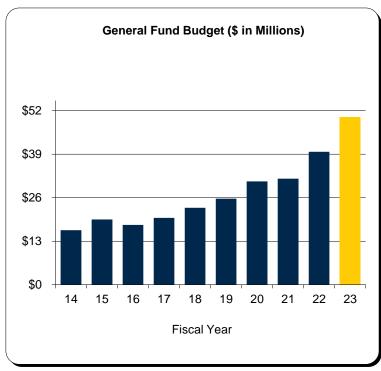
General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Other changes

Total Fiscal Year 2022-23

\$ 39,683,199 10,827,118 (1) (362,780) (2) \$ 50,147,537

\$ Change \$ 10,464,338 % Change



Notes: 2022-23 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments. The School of Information is projecting significant growth in its graduate student enrollments, including its recently established online master's program in applied data science.

26.4%

2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

Notes: Ten Year History

a. In FY 15, a new undergraduate degree program was launched. Students transfer from the College of Literature, Science and the Arts (LSA) in their junior year.

FY 2022-2023 36

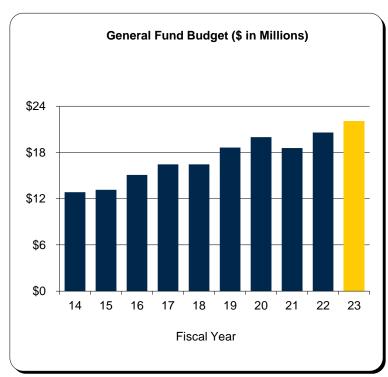
School of Kinesiology University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Other changes

Total Fiscal Year 2022-23

\$ 20,596,903 2,916,081 (1) (1,424,139) (2) **\$ 22,088,845** \$ Change % Change \$ 1,491,942 7.2%



Notes: 2022-23 Funding

- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- 2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

Notes: Ten Year History

a. In FY 23, the Exercise & Sport Science Initiative was transferred to the School of Kinesiology from the Vice President for Research.

Law School

University of Michigan - Ann Arbor Campus

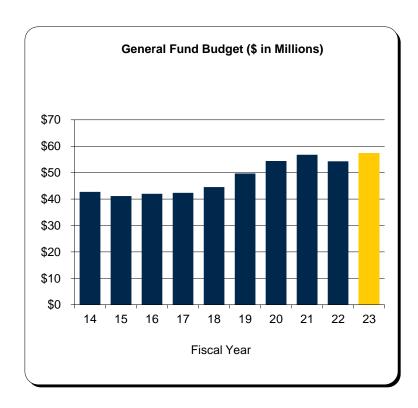
General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Other changes

Total Fiscal Year 2022-23

\$ 54,289,190 2,670,869 (1) 535,797 (2) **\$ 57,495,856** \$ Change% Change

\$ 3,206,666 5.9%



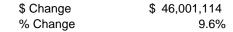
Notes: 2022-23 Funding

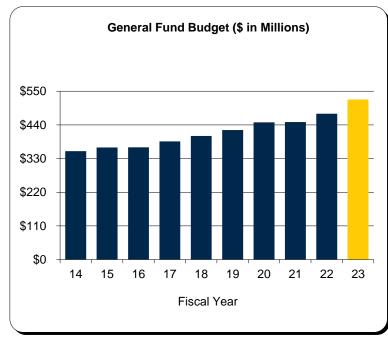
- 1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- 2. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

College of Literature, Science and the Arts University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

\$ 476,664,711	
38,586	(1)
\$ 476,703,297	
42,800,767	(2)
647,000	(3)
389,648	
850,000	(4)
1,313,699	(5)
\$ 522,704,411	-
	38,586 \$476,703,297 42,800,767 647,000 389,648 850,000





Notes: 2022-23 Funding

- 1. Represents funding adjustments for several items including faculty transitions and Program in Survey Methodology tuition.
- Represents the change in projected revenues from applications for admission to the unit, registration fees and increased enrollments, net of the change in central financial aid assessments.
- 3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
- 4. Represents funding to support core laboratories and faculty expansion and retention in Economics, Statistics, and Mathematics.
- Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

Notes: Ten Year History

- a. In FY 15, undergraduate students began transferring in their junior year from LSA to a new information undergraduate program in the School of Information.
- b. In FY 17, the National Center for Institutional Diversity was transferred to LSA.

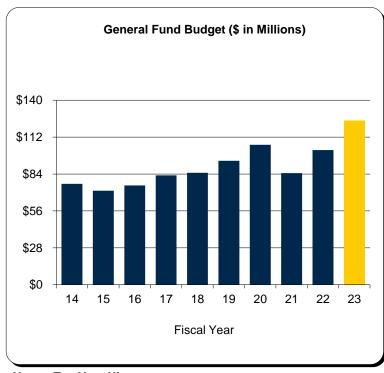
Medical School University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Change in research activity revenue Other changes

Total Fiscal Year 2022-23

\$102,190,391 7,949,536 (1) 18,575,595 (2) (4,000,710) (3) \$124,714,812 \$ Change \$ 22,524,421 % Change 22.0%



Notes: 2022-23 Funding

- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- 2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
- 3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

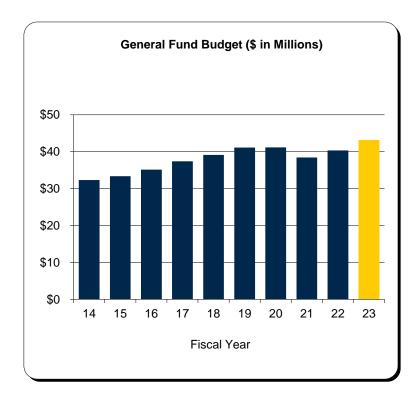
Notes: Ten Year History

a. By fiscal year, total North Campus Research Complex costs were FY 14 (\$12.3M), FY 15 (\$14.4M), FY 16 (\$16.5M), FY 17 (\$15.0M), FY 18 (\$16.1M), FY 19 (\$16.7M), FY 20 (\$16.6M), FY 21 (\$15.7M), FY 22 (\$14.3M), and FY 23 (\$14.9M).

School of Music, Theatre & Dance University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 43,101,134
Other changes	420,311 (3)
Change in instructional activity revenue	2,399,621 (2)
Adjusted Fiscal Year 2021-22 Budget	\$ 40,281,202
Transfers	(64,579) (1)
Fiscal Year 2021-22 Budget	\$ 40,345,781



Notes: 2022-23 Funding

\$ Change

% Change

1. Represents a funding adjustment for faculty transition.

\$ 2,819,932

7.0%

- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the changes in central financial aid assessments.
- Represents the net change in projected revenues from the recovered indirect
 costs on externally sponsored grants and contracts, assessed operating costs
 of facilities occupied by the unit, tax assessments, and general fund
 supplement not shown separately.

School of Nursing University of Michigan - Ann Arbor Campus

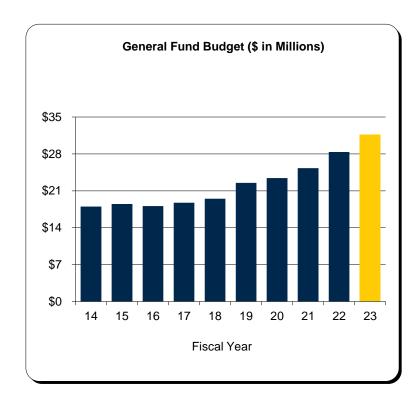
General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Other changes

Total Fiscal Year 2022-23

\$ 28,378,149 2,983,266 (1) 283,272 (2) **\$ 31,644,687** \$ Change \$ 3 % Change

\$ 3,266,538 11.5%



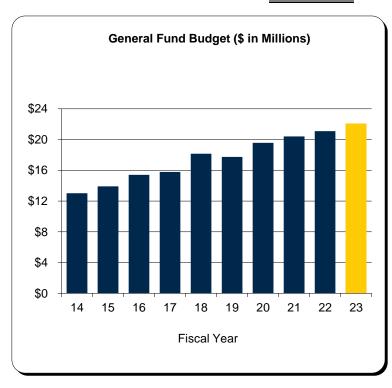
Notes: 2022-23 Funding

- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

College of Pharmacy University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget	\$ 21,084,045
Transfers	(112,580) (1)
Adjusted Fiscal Year 2021-22 Budget	\$ 20,971,465
Change in instructional activity revenue	411,477 (2)
Change in research activity revenue	659,270 (3)
Other changes	14,676 (4)
Total Fiscal Year 2022-23	\$ 22,056,888



\$ Change \$ 1,085,423 % Change 5.2%

Notes: 2022-23 Funding

- 1. Represents funding adjustments due to dean transition.
- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- 3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
- 4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

School of Public Health University of Michigan - Ann Arbor Campus

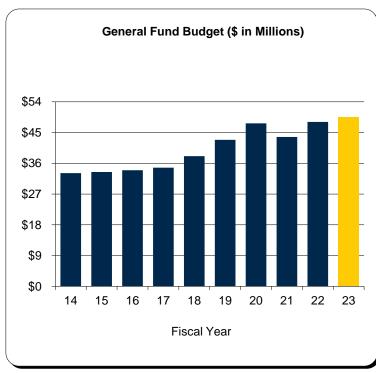
General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Change in research activity revenue Other changes

Total Fiscal Year 2022-23

\$ 48,103,762 (70,826)(1)1,182,895 (2) 262,434 (3) \$ 49,478,265

\$ Change \$ 1,374,503 % Change 2.9%



Notes: 2022-23 Funding

- 1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- 2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
- 3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

Notes: Ten Year History

a. The School of Public Health began admitting undergraduate students in FY 18.

FY 2022-2023

Gerald R. Ford School of Public Policy University of Michigan - Ann Arbor Campus

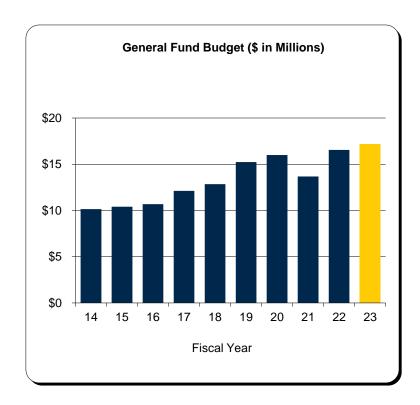
General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget Change in instructional activity revenue Other changes

Total Fiscal Year 2022-23

\$ 16,543,550 655,123 (1) (6,852) (2)\$ 17,191,821

\$ Change 648,271 % Change



Notes: 2022-23 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.

3.9%

2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

FY 2022-2023 45

Horace H. Rackham School of Graduate Studies University of Michigan - Ann Arbor Campus

\$ Change

% Change

412,219

3.9%

General Fund Budget - Fiscal Year 2022-23

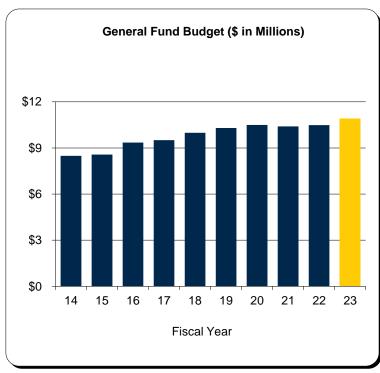
 Fiscal Year 2021-22 Budget
 \$ 10,486,934

 Budget reduction (1.0%)
 (104,869)

 General operating increase
 404,046

 Other changes
 113,042

 Total Fiscal Year 2022-23
 \$ 10,899,153



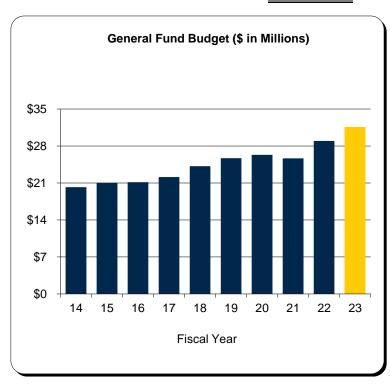
Notes: Ten Year History

- a. Data for the Rackham School of Graduate Studies also includes the Institute for Human Adjustment.
- b. Budget reductions (rounded) FY 14 1.0% (\$84K), FY 15 1.0% (\$85K), FY 16 1.0% (\$86K), FY 17 1.0% (\$94K), FY 19 1.0% (\$100K), FY 20 1.0% (\$103K), FY 21 1.0% (\$105K), FY 22 1.0% (\$104K), and FY 23 1.0% (\$105K).

School of Social Work University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget	\$ 28,956,190
Transfers	(7,398) (1)
Adjusted Fiscal Year 2021-22 Budget	\$ 28,948,792
Change in instructional activity revenue	1,828,286 (2)
Change in research activity revenue	203,519 (3)
Other changes	576,514 (4)
Total Fiscal Year 2022-23	\$ 31,557,111



\$ Change \$ 2,608,319 % Change 9.0%

Notes: 2022-23 Funding

- 1. Represents funding adjustments due to dean transition.
- Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students, net of the change in central financial aid assessments.
- 3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
- Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and general fund supplement not shown separately.

University Library University of Michigan - Ann Arbor Campus

\$ Change

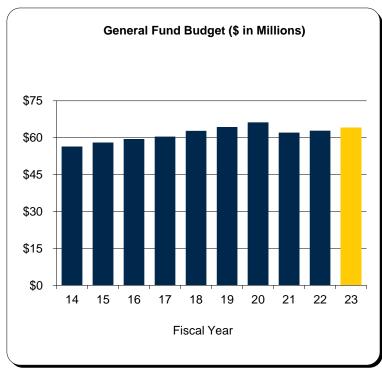
% Change

1,139,048

1.8%

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 64,026,795
Other changes	(3,157)
Increase acquisitions budget	350,500
General operating increase	1,420,583
Budget reduction (1.0%)	(628,878)
Fiscal Year 2021-22 Budget	\$ 62,887,747



Notes: Ten Year History

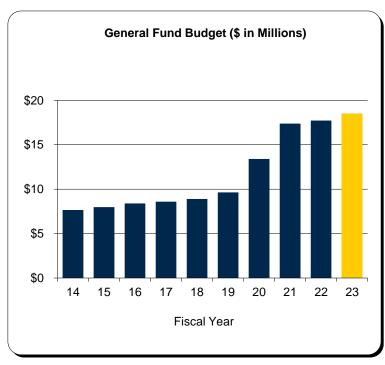
- a. During the ten year period, the University Library's acquisition budget has been increased annually with an allotment intended to cover the inflationary costs associated with scholarly books, journals and other electronic media in order to maintain the Library's purchasing power.
- b. In FY 21, funding was transferred to University Academic Units to establish the Duderstadt Center as a stand-alone unit.
- c. Budget reductions (rounded) FY 14 1.0% (\$545K), FY 15 1.0% (\$564K), FY 16 1.0% (\$580K), FY 17 1.0% (\$594K), FY 19 1.0% (\$628K), FY 20 1.0% (\$644K), FY 21 1.0% (\$625K), FY 22 1.0% (\$621K), and FY 23 1.0% (\$629K).

University Academic Units University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget	\$ 17,720,309
Transfers	18,289_(1)
Adjusted Fiscal Year 2021-22 Budget	17,738,598
Budget reduction (1.0%)	(177,204)
General operating increase	629,915
Other changes	315,385
Total Fiscal Year 2022-23	\$ 18,506,694

\$ Change % Change	\$ 768,096 4.3%
Average Annualized 3 Year % Change	2.3% (3)



Notes: 2022-23 Funding

 Represents a funding adjustment for leadership transition in the Duderstadt Center.

Notes: Ten Year History

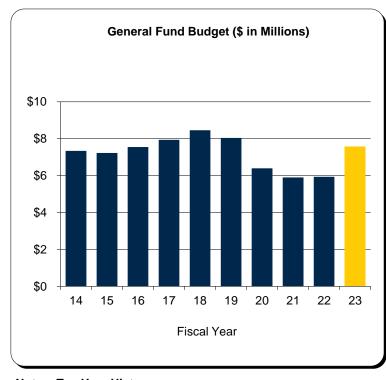
- a. Includes: Bentley Historical Library, William L. Clements Library, Museum of Art, Matthaei Botanical Gardens and Nichols Arboretum, Officer Education Programs, Center for Academic Innovation, and the Duderstadt Center. The University Library is shown on a separate page.
- b. In FY 20, the Center for Academic Innovation was established as a stand-alone unit reporting to the Vice Provost for Academic Innovation.
- c. In FY 21, funding was transferred from the University Library to establish the Duderstadt Center as a stand-alone unit within University Academic Units.
- d. Budget reductions (rounded) FY 14 1.0% (\$72K), FY 15 1.0% (\$77K), FY 16 1.0% (\$80K), FY 17 1.0% (\$82K), FY 19 1.0% (\$89K), FY 20 1.0% (\$96K), FY 21 1.0% (\$172K), FY 22 1.0% (\$174K), and FY 23 1.0% (\$177K).

Research Units

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

		=
Total Fiscal Year 2022-23	\$ 7,579,457	_
Other changes	1,519,003	(3)
Change in research activity revenue	287,842	` '
Adjusted Fiscal Year 2021-22 Budget	5,772,612	='
Transfers	(161,437)	(1)
Fiscal Year 2021-22 Budget	\$ 5,934,049	



Notes: 2022-23 Funding

\$ Change

% Change

1. Represents a funding transfer to LSA for tuition revenue in the Program in Survey Methodology.

1,806,845

31.3%

- 2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
- 3. Represents the net change in assessed operating costs of facilities occupied by the unit and tax assessments (exclusive of ISR), Program in Survey Methodology tuition revenue, and general fund supplement not shown separately. Beginning in FY 23, instructional tuition for the Program in Survey Methodology will flow to ISR rather than LSA (\$1.1M).

Notes: Ten Year History

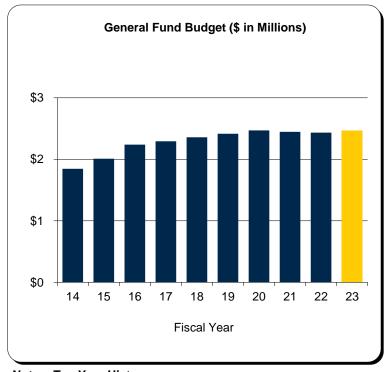
- a. Includes: Institute for Social Research, Life Sciences Institute, Functional MRI Laboratory, and Institute for Research on Women and Gender.
- b. Budgeted amounts do not include facilities and tax assessments for the Institute for Social Research, as those costs are primarily supported by non-general fund research activity revenue.
- c. In FY 20, the UM Transportation Research Institute was transferred to the College of Engineering.
- d. Budget reductions (rounded) FY 14 1.0% (\$6K). FY 2022-2023

Office of the President University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget
Budget reduction (1.0%)
General operating increase
Total Fiscal Year 2022-23

\$ 2,433,367 (24,334) 55,602 **\$ 2,464,635** \$ Change \$ 31,268 % Change 1.3%



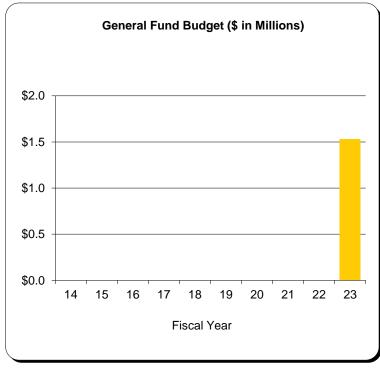
Notes: Ten Year History

a. Budget reductions (rounded) - FY 14 1.0% (\$18K), FY 15 1.0% (\$18K), FY 16 1.0% (\$20K), FY 17 1.0% (\$22K), FY 19 1.0% (\$24K), FY 20 1.0% (\$24K), FY 21 1.0% (\$25K), FY 22 1.0% (\$24K), and FY 23 1.0% (\$24K).

Equity, Civil Rights, and Title IX Office University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 1,529,621	
General operating increase	47,591	
Budget reduction (1.0%)	(14,970)	
Adjusted Fiscal Year 2021-22 Budget	1,497,000	
Transfers	1,497,000	(1)
Fiscal Year 2021-22 Budget	\$ -	



Notes: 2022-23 Funding

\$ Change

% Change

Represents a transfer of funding from the Provost's Office to establish
the Equity, Civil Rights, and Title IX Office as its own cost center. The office
reports directly to the President.

32,621

2.2%

Notes: Ten Year History

- a. In FY 23, the Provost's Office transferred funding to establish the Equity, Civil Rights, and Title IX Office (formerly the Office of Institutional Equity) as a stand-alone unit, reporting to the President.
- b. Budget reductions (rounded) FY 23 1.0% (\$15K).

Audit Services University of Michigan - Ann Arbor Campus

\$ Change

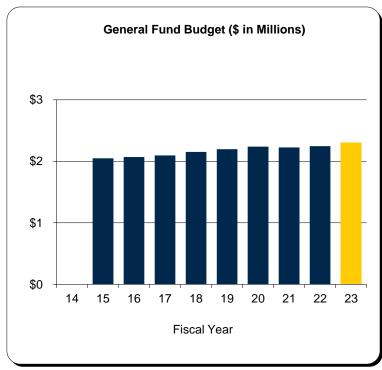
% Change

60,930

2.7%

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 2,307,60	9
Other changes	7,73	3
General operating increase	75,66	4
Budget reduction (1.0%)	(22,46	7
Fiscal Year 2021-22 Budget	\$ 2,246,67	9



Notes: Ten Year History

- a. Budget reductions (rounded) FY 15 1.0% (\$20K), FY 16 1.0% (\$20K), FY 17 1.0% (\$21K), FY 19 1.0% (\$22K), FY 20 1.0% (\$22K), FY 21 1.0% (\$22K), FY 22 1.0% (\$22K), and FY 23 1.0% (\$22K).
- b. In FY 15, the unit's budget was separated from the EVP & CFO.
- c. In FY 20, the unit's name was changed from University Audits to Audit Services.

Division of Public Safety & Security University of Michigan - Ann Arbor Campus

\$ Change

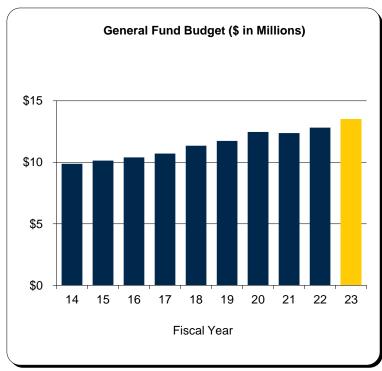
% Change

699,250

5.5%

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 13,517,998
Other changes	214,838
General operating increase	650,129
Budget reduction (1.0%)	(165,717
Fiscal Year 2021-22 Budget	\$ 12,818,748



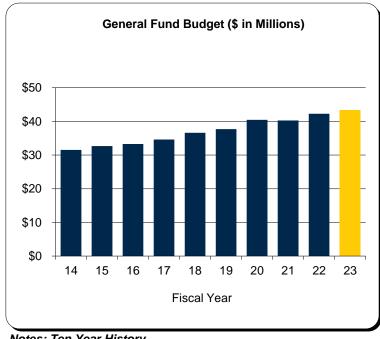
Notes: Ten Year History

- a. The Division of Public Safety & Security was created by order of the Regents of the University of Michigan and encompasses all security functions across the university including University Housing and Michigan Medicine. The general fund supplies a portion of their total budget.
- b. Budget reductions (rounded) FY 14 1.0% (\$93K), FY 15 1.0% (\$99K), FY 16 1.0% (\$101K), FY 17 1.0% (\$104K), FY 21 1.0% (\$125K), FY 22 1.0% (\$161K), and FY 23 1.0% (\$166K).

Provost and Executive Vice President for Academic Affairs - Academic Support Units University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 43,366,529
Other changes	1,469,453 (2)
General operating increase	1,518,291
Budget reduction (1.0%)	(404,751)
Adjusted Fiscal Year 2021-22 Budget	\$ 40,783,536
Transfers	(1,496,543) (1)
Fiscal Year 2021-22 Budget	\$ 42,280,079



\$ Change 2.582.993 % Change 6.3%

Notes: 2022-23 Funding

- 1. Represents a transfer of funding to establish the Equity, Civil Rights, and Title IX Office as its own cost center.
- 2. Includes \$1.0M in funding to support the Office of Enrollment Management.

Notes: Ten Year History

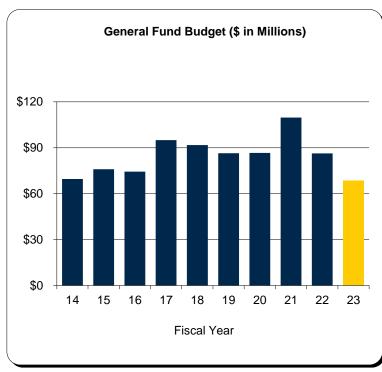
- a. Includes: ADVANCE, Center for Research on Learning and Teaching, Center for the Education of Women, Detroit Center, Office of Budget and Planning, Office of Diversity, Equity & Inclusion, Office of the Provost and Executive Vice President for for Academic Affairs, Office of Enrollment Management, SACUA and Women in Science and Engineering.
- b. In FY 16, the Registrar, Offices of Financial Aid and New Student Programs, and Undergraduate Admissions were combined to form the Office of **Enrollment Management.**
- c. In FY 20, the Office of Institutional Equity was transferred to the Provost's Office from the EVP & CFO; in FY 23 it was renamed the Equity, Civil Rights, and Title IX Office and was made a stand-alone unit reporting to the President.
- d. In FY 21, the Center for Educational Outreach, Office of Academic Multicultural Initiatives, and Vice Provost for Equity & Inclusion were combined to form the Office of Diversity, Equity & Inclusion.
- e. Budget reductions (rounded) FY 14 1.0% (\$303K), FY 15 1.0% (\$313K), FY 16 1.0% (\$324K), FY 17 1.0% (\$363K), FY 20 1.0% (\$383K), FY 21 1.0% (\$401K), FY 22 1.0% (\$400K), and FY 23 1.0% (\$405K).

FY 2022-2023 55

Provost and Executive Vice President for Academic Affairs - Academic Program Support University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget	\$ 86	5,361,303	
Transfers		625,705	(1)
Adjusted Fiscal Year 2021-22 Budget	86	5,987,008	
Other changes		3,453,689)	(2)
Total Fiscal Year 2022-23	\$ 68	3.533.319	•



\$ Change \$ (18,453,689) % Change -21.2%

Notes: 2022-23 Funding

- 1. Represents funding adjustments for additional program and faculty support and strategic initiatives to various units.
- Reflects increased use of Academic Program Support monies to fund major initiatives and campus budget requests in lieu of other available resources.

Notes: Ten Year History

- a. Funds are set aside annually to provide support for units on a one-time basis for specific programs. In subsequent years, some of these commitments are permanently transferred to the units. The majority of commitments have been made by the beginning of the fiscal year and funds are transferred during the year to cover expenditures made in the units.
- b. A previously established contingency reserve resides in Academic Program Support and currently holds \$18.3M.
- c. Academic Program Support currently houses \$17.2M for faculty initiatives, expansion, recruitment, and retention.
- d. Budget reductions (rounded) FY 14 1.0% (\$712K), FY 15 1.0% (\$785K), FY 16 1.0% (\$863K), FY 17 1.0% (\$847K), FY 19 1.0% (\$921K), FY 20 1.0% (\$840K), FY 21 1.0% (\$810K), FY 22 1.0% (\$802K), and FY 23 1.0% (\$838K).

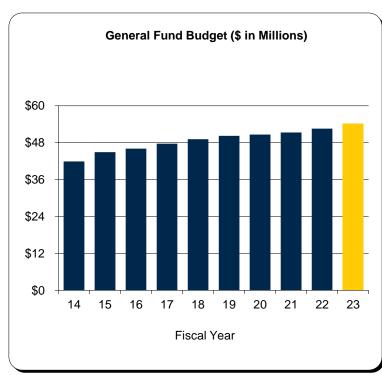
Provost and Executive Vice President for Academic Affairs - Capital Renewal Fund University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget
Capital Renewal Fund
Total Fiscal Year 2022-23

\$ 52,576,356 1,577,016 **\$ 54,153,372** \$ Change % Change

\$ 1,577,016 3.0%



Notes: Ten Year History

- a. The Fund was created to provide a source for major general fund building renovations. Fully implemented in FY 15, the recurring funding amount is incremented annually to retain buying power. This level of funding is expected to be adequate to fund one major renovation every two or three years. Decisions to spend from the fund are made by the President upon recommendation by the Provost and EVP & CFO.
- b. The recurring funding for capital renewal comes from two sources: an additional facilities charge per net assignable square foot, and incremental tuition revenue resulting from a shift in the residency ratio for undergraduate enrollment.

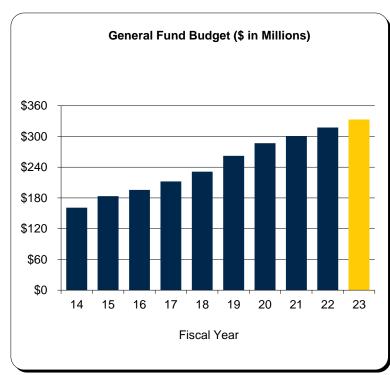
Provost and Executive Vice President for Academic Affairs - Student Financial Aid University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget
Financial aid increase
Total Fiscal Year 2022-23

\$ 317,500,248 15,143,004 **\$ 332,643,252** \$ Change% Change

\$ 15,143,004 4.8%



Notes: Ten Year History

a. Includes general fund financial aid administered by the Office of Financial Aid and by the Horace H. Rackham School of Graduate Studies.

Vice President for Communications University of Michigan - Ann Arbor Campus

\$ Change

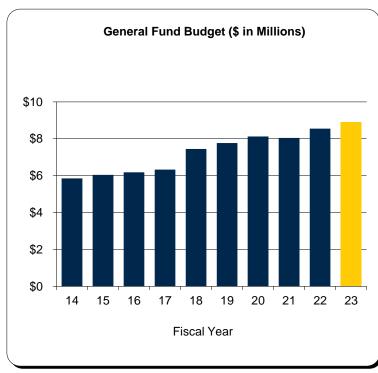
% Change

358,417

4.2%

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	<u> </u>	8,910,326
Other changes	_	122,119
General operating increase		321,817
Budget reduction (1.0%)		(85,519)
Fiscal Year 2021-22 Budget	\$	8,551,909



Notes: Ten Year History

a. Budget reductions (rounded) - FY 14 1.0% (\$58K), FY 15 1.0% (\$59K), FY 16 1.0% (\$60K), FY 17 1.0% (\$62K), FY 19 1.0% (\$74K), FY 20 1.0% (\$78K), FY 21 1.0% (\$81K), FY 22 1.0% (\$80K), and FY 23 1.0% (\$86K).

Vice President & General Counsel University of Michigan - Ann Arbor Campus

\$ Change

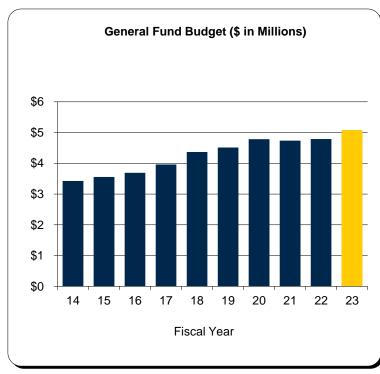
% Change

294,809

6.2%

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$	5,084,111
Other changes	_	175,201
General operating increase		167,501
Budget reduction (1.0%)		(47,893)
Fiscal Year 2021-22 Budget	\$	4,789,302



Notes: Ten Year History

a. Budget reductions (rounded) - FY 14 1.0% (\$31K), FY 15 1.0% (\$34K), FY 16 1.0% (\$36K), FY 17 1.0% (\$37K), FY 19 1.0% (\$44K), FY 20 1.0% (\$45K), FY 21 1.0% (\$48K), FY 22 1.0% (\$47K), and FY 23 1.0% (\$48K).

Vice President for Government Relations University of Michigan - Ann Arbor Campus

\$ Change

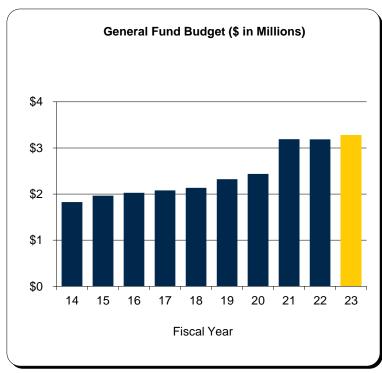
% Change

86,661

2.7%

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 3,273,988
Other changes	 7,248
General operating increase	111,286
Budget reduction (1.0%)	(31,873)
Fiscal Year 2021-22 Budget	\$ 3,187,327



Notes: Ten Year History

- a. In FY 21, the Economic Growth Institute was transferred from the Vice President for Research.
- b. Budget reductions (rounded) FY 14 1.0% (\$18K), FY 15 1.0% (\$18K), FY 16 1.0% (\$20K), FY 17 1.0% (\$20K), FY 19 1.0% (\$21K), FY 20 1.0% (\$23K), FY 21 1.0% (\$32K), FY 22 1.0% (\$32K), and FY 23 1.0% (\$32K).

Vice President for Information Technology and Chief Information Officer University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget \$ 63,253,156

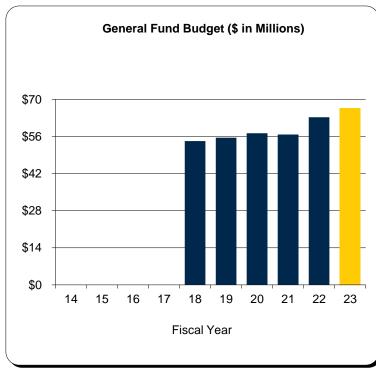
Budget reduction (1.0%) (632,532)

General operating increase 2,483,686

Other changes 1,560,975 (1)

Total Fiscal Year 2022-23 \$ 66,665,285

\$ Change \$ 3,412,129 % Change 5.4%



Notes: 2022-23 Funding

 Represents \$1M funding for advanced research computing and \$0.5M for campus software agreements.

Notes: Ten Year History

- a. In FY 18, funding was transferred from the EVP & CFO to establish the new Vice President for Information Technology and Chief Information Officer cost center.
- b. Budget reductions (rounded) FY 19 1.0% (\$542K), FY 20 1.0% (\$555K), FY 21 1.0% (\$572K), FY 22 1.0% (\$567K), and FY 23 1.0% (\$633K).

Vice President for Research - Support Units University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget \$ 31,603,574

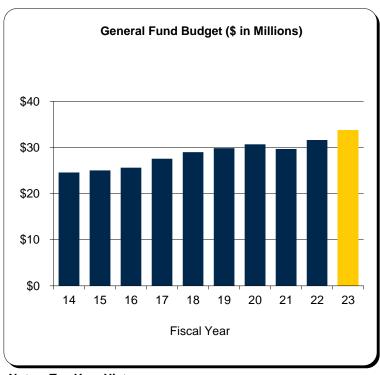
Budget reduction (1.0%) (316,036)

General operating increase 1,230,926

Other changes 1,286,028 (1)

Total Fiscal Year 2022-23 \$ 33,804,492

\$ Change \$ 2,200,918 % Change 7.0%



Notes: 2022-23 Funding

1. Includes \$0.8M to help integrate the research compliance functions within Michigan Medicine and the broader campus.

Notes: Ten Year History

- a. Includes: Animal Care and Use Office, Biosafety and Controlled Substances, Center for Statistical Consultation and Research, Corporate Research Alliance, Human Subjects, Innovation Partnerships, Integrity and Compliance, Office of Research and Sponsored Projects, and Office of VP for Research.
- b. In FY 21, the Economic Growth Institute was transferred to the Vice President for Government Relations.
- c. In FY 23, Mcity was transferred to the College of Engineering and the Exercise & Sport Science Initiative was transferred to the School of Kinesiology.
- d. Budget reductions (rounded) FY 14 1.0% (\$243K), FY 15 1.0% (\$215K), FY 16 1.0% (\$250K), FY 17 1.0% (\$256K), FY 18 1.0% (\$276K), FY 19 1.0% (\$290K), FY 20 1.0% (\$298K), FY 21 1.0% (\$300K), FY 22 1.0% (\$297K), and FY 23 1.0% (\$316K).

Vice President & Secretary of the University University of Michigan - Ann Arbor Campus

\$ Change

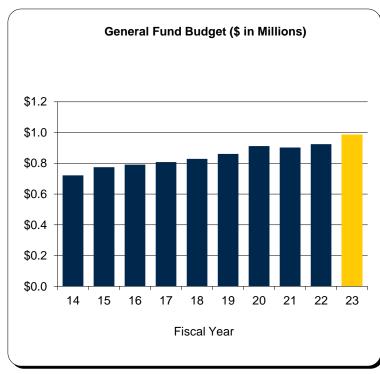
% Change

61,407

6.6%

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 985,653
Other changes	 51,527
General operating increase	19,122
Budget reduction (1.0%)	(9,242)
Fiscal Year 2021-22 Budget	\$ 924,246



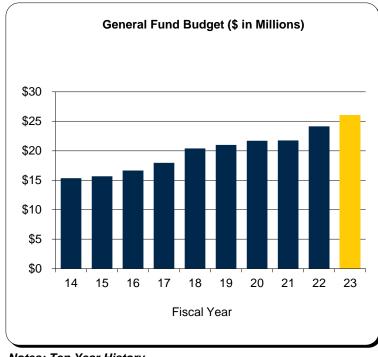
Notes: Ten Year History

a. Budget reductions (rounded) - FY 14 1.0% (\$7K), FY 15 1.0% (\$7K), FY 16 1.0% (\$8K), FY 17 1.0% (\$8K), FY 20 1.0% (\$9K), FY 21 1.0% (\$9K), FY 22 1.0% (\$9K), and FY 23 1.0% (\$9K).

Vice President for Student Life University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget	\$ 24,144,812
Transfers	(48,101) (1)
Adjusted Fiscal Year 2021-22 Budget	\$ 24,096,711
Budget reduction (1.0%)	(231,253)
General operating increase	947,584
Student support initiatives	1,214,974 (2)
Other changes	8,377
Total Fiscal Year 2022-23	\$ 26,036,393



% Change 8.0%

Notes: 2022-23 Funding

\$ Change

1. Represents a transfer of a staff position to the EVP & CFO.

\$ 1,939,682

2. Represents funding for comprehensive student mental health and wellness initiatives.

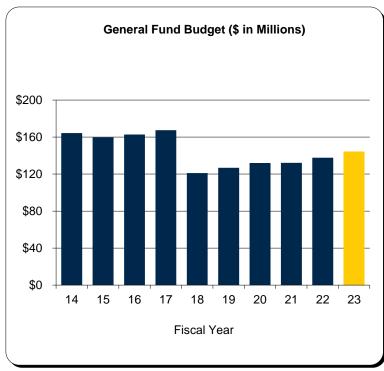
Notes: Ten Year History

- a. Includes University Unions.
- b. Budget reductions (rounded) FY 14 1.0% (\$138K), FY 15 1.0% (\$142K), FY 16 1.0% (\$147K), FY 17 1.0% (\$157K), FY 19 1.0% (\$194K), FY 20 1.0% (\$199K), FY 21 1.0% (\$207K), FY 22 1.0% (\$208K), and FY 23 1.0% (\$231K).

Executive Vice President & Chief Financial Officer University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 144,499,397	
Other changes	1,019,423	(2)
General operating increase	5,732,960	
Adjusted Fiscal Year 2021-22 Budget	\$137,747,014	_
Transfers	74,861	(1)
Fiscal Year 2021-22 Budget	\$ 137,672,153	



Notes: 2022-23 Funding

\$ Change

% Change

 Represents funding adjustments for several items including EVP & CFO transition and Utilities salary program support.

\$ 6,752,383

4.9%

2. Represents \$0.7M to maintain new space on campus and \$0.3M to expand capacity for financial planning and analysis.

Notes: Ten Year History

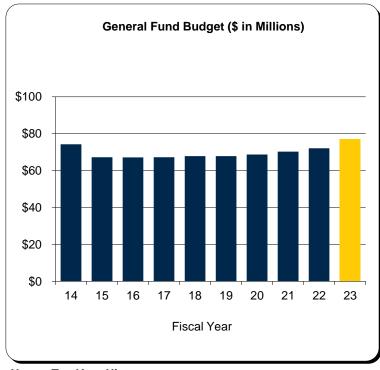
- a. Budget reductions (rounded) FY 14 1.0% (\$1.6M), FY 15 1.0% (\$3.0M), FY 16 1.0% (\$1.9M), FY 17 1.0% (\$1.7M), FY 19 1.0% (\$1.3M), FY 21 1.0% (\$1.4M), and FY 22 1.0% (\$1.4M).
- b. In FY 15, North Campus Research Complex (NCRC) support and Audit Services were moved from the EVP & CFO into their own cost centers.
- c. In FY 18, funding was transferred to establish the new Vice President for Information Technology & Chief Information Officer cost center.
- d. In FY 20, the Office of Institutional Equity was transferred to the Provost's Office.

Utilities

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 77,047,082
Other changes	(85,212)
Increase in utilities	5,003,471 (2)
Adjusted Fiscal Year 2021-22 Budget	\$ 72,128,823
Transfers	30,633 (1)
Fiscal Year 2021-22 Budget	\$ 72,098,190



Notes: 2022-23 Funding

\$ Change

% Change

- 1. Transfer from EVP & CFO for salary program support.
- 2. Large increase is due to the general inflationary environment.

\$ 4,918,259

6.8%

Notes: Ten Year History

- a. Includes: Energy Management Office, Outlying Boilers, Purchased Utilities and Utility Distribution Systems.
- b. Budget reductions (rounded) FY 14 1.0% (\$85K).
- c. Before FY 15, total North Campus Research Complex (NCRC) costs by fiscal year were FY 14 (\$12.3M). In FY 15, NCRC funding was transferred to its own cost center.

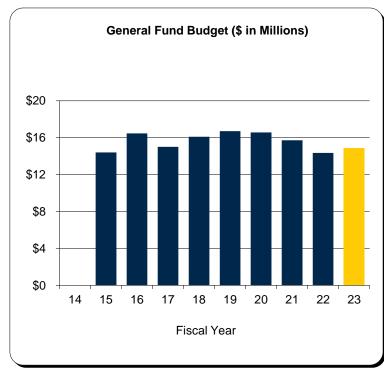
North Campus Research Complex University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget
Operating support
Total Fiscal Year 2022-23

\$ 14,343,223 549,178 **\$ 14,892,401** (1) \$ Change % Change

\$ 549,178 3.8%



Notes: 2022-23 Funding

 Operating support increase is due chiefly to inflationary pressures on utilities costs.

Notes: Ten Year History

a. In FY 15, a separate NCRC cost center was established by transferring support for utilities, plant operations and insurance from the EVP & CFO, Utilities, and General University Support cost centers.

Centrally Funded Staff Benefits University of Michigan - Ann Arbor Campus

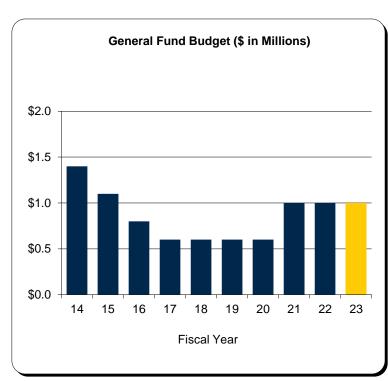
General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget
Total Fiscal Year 2022-23

\$ 1,000,000 **\$ 1,000,000** \$ Change % Change

\$

0.0%



Notes: Ten Year History

a. Represents funding for the general fund obligations for unemployment compensation.

General University Support University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget \$ 0

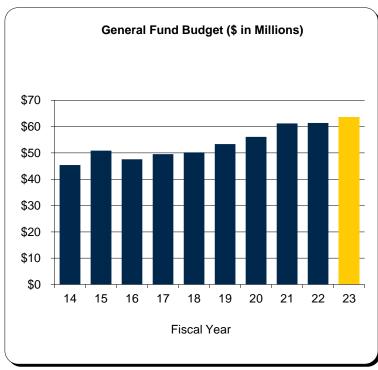
Budget reduction (1.0%)

General operating increase

Other changes

Total Fiscal Year 2022-23

\$ 61,363,537 (19,810) 78,445 2,062,257 \$ 63,484,429 \$ Change \$ 2,120,892 % Change 3.5%



Notes: 2022-23 Funding

1. Represents increased student fees driven by higher projected enrollments in FY 23 (particularly the Health Service and Infrastructure Maintenance Fees).

Notes: Ten Year History

- a. Includes audit fees, debt service, space rental, insurance, legal and professional fees, ceremonial and presidential events and revenues from the Infrastructure Maintenance, Health Service, and University Unions and Recreational Sports Facility Improvement fees.
- b. Budget reductions (rounded) FY 14 1.0% (\$12K), FY 15 1.0% (\$13K), FY 16 1.0% (\$13K), FY 17 1.0% (\$12K), FY 19 1.0% (\$13K), FY 20 1.0% (\$13K), FY 21 1.0% (\$20K), FY 22 1.0% (\$20K), and FY 23 1.0% (\$20K).

Departmental Activities University of Michigan - Ann Arbor Campus

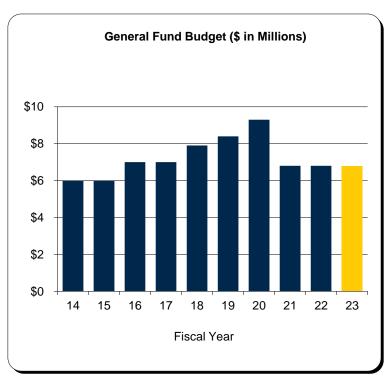
General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget
Total Fiscal Year 2022-23

\$ 6,800,000 **\$ 6,800,000** \$ Change % Change

\$

0 0.0%



Notes: Ten Year History

a. Represents the total projected revenue expected to be earned from course fees and miscellaneous departmental activities within the general fund. Departmental activities revenues, when realized, flow to the unit in which the activity occurred.

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Dearborn Campus

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Dearborn Campus

Section One - Summary of Budgeted
Revenues and Expenditures

Schedule A
Dearborn Campus
Summary of Budgeted Revenues and Expenditures by Fund

			2022-2023				
			Auxiliary	Expendable		2021-2022	
	General	Designated	Activities	Restricted	Total	Total	\$ Change
Revenues:							
State Appropriations	\$ 28,183,300	\$ -	\$ -	\$ -	\$ 28,183,300	\$ 26,855,300	\$ 1,328,000
Student Tuition & Fees	135,335,500	-	-	-	135,335,500	125,894,700	9,440,800
Government Sponsored Programs:							
Federal	_	-	-	20,000,000	20,000,000	30,000,000	(10,000,000)
Non-Federal	-	-	-	500,000	500,000	500,000	-
Non-Government Sponsored Programs	_	-	-	2,000,000	2,000,000	2,000,000	-
Indirect Cost Recovery	1,342,900	-	-	-	1,342,900	1,650,000	(307,100)
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(1,342,900)	(1,342,900)	(1,650,000)	307,100
Private Gifts	-	-	-	1,200,000	1,200,000	1,200,000	-
Income from Investments:							
Endowment Income	-	-	-	2,500,000	2,500,000	2,200,000	300,000
Other Investment Income	50,000	50,000	-	50,000	150,000	125,000	25,000
Auxiliary Activities	_	-	1,250,000	-	1,250,000	1,250,000	-
Departmental Activities	500,000	450,000	-	-	950,000	750,000	200,000
Total Revenues	\$ 165,411,700	\$ 500,000	\$ 1,250,000	\$ 24,907,100	\$ 192,068,800	\$ 190,775,000	\$ 1,293,800
Total Expenditures	\$ 165,411,700	\$ 500,000	\$ 1,250,000	\$ 24,907,100	\$ 192,068,800	\$ 190,775,000	\$ 1,293,800
Forecast Margin	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
i orecast margin	<u> </u>	Ψ -	Ψ -	Ψ -	Ψ -	<u> </u>	

Schedule B General Fund - Dearborn Campus Summary of Budgeted Revenues and Expenditures

2022-2023	% of Total	2021-2022	% of Total	\$ Change
\$ 28,183,300	17.0%	\$ 26,855,300	17.3%	\$ 1,328,000
135,335,500	81.8%	125,894,700	81.3%	9,440,800
1,342,900	0.8%	1,650,000	1.1%	(307,100)
50,000	0.0%	50,000	0.0%	-
500,000	0.3%	500,000	0.3%	-
\$ 165,411,700	100.0%	\$ 154,950,000	100.0%	\$ 10,461,700
\$ 165,411,700		\$ 154,950,000		\$ 10,461,700
<u> </u>		\$ -		\$ -
	\$ 28,183,300 135,335,500 1,342,900 50,000 500,000	\$ 28,183,300 17.0% 135,335,500 81.8% 1,342,900 0.8% 50,000 0.0% 500,000 0.3% \$ 165,411,700 100.0%	2022-2023 Total 2021-2022 \$ 28,183,300 17.0% \$ 26,855,300 135,335,500 81.8% 125,894,700 1,342,900 0.8% 1,650,000 50,000 0.0% 50,000 500,000 0.3% 500,000 \$ 165,411,700 100.0% \$ 154,950,000	2022-2023 Total 2021-2022 Total \$ 28,183,300 17.0% \$ 26,855,300 17.3% 135,335,500 81.8% 125,894,700 81.3% 1,342,900 0.8% 1,650,000 1.1% 50,000 0.0% 50,000 0.0% 500,000 0.3% 500,000 0.3% \$ 165,411,700 100.0% \$ 154,950,000 100.0%

Schedule C Designated Fund - Dearborn Campus Summary of Budgeted Revenues and Expenditures

	2(022-2023	% of Total	20	021-2022	% of Total	\$ Change
Revenues:							
Income from Investments - Other	\$	50,000	10.0%	\$	25,000	9.1%	\$ 25,000
Departmental Activities		450,000	90.0%		250,000	90.9%	200,000
Total Revenues	\$	500,000	100.0%	\$	275,000	100.0%	\$ 225,000
Total Expenditures	\$	500,000		\$	275,000		\$ 225,000
Forecast Margin	\$			\$			\$ <u> </u>

Schedule D Auxiliary Activities - Dearborn Campus Summary of Budgeted Revenues and Expenditures

	202	2-2023	2021-2022	\$ Change
Revenues:				
University Unions & Events	\$	600,000	\$ 800,000	\$ (200,000)
Parking Operations				-
Child Development Center		<mark>1,000,000</mark>	900,000	100,000
Athletics		50,000	50,000	-
Internal Rebillings		(400,000)	(500,000)	100,000
Gross Revenue	\$	1,250,000	\$ 1,250,000	\$
Budgeted in the General Fund		-	-	-
Net Revenue	\$	1,250,000	\$ 1,250,000	\$
Expenditures:				
University Unions & Events	\$	600,000	\$ 800,000	\$ (200,000)
Parking Operations				-
Child Development Center		<mark>1,000,000</mark>	900,000	100,000
Athletics		50,000	50,000	-
Internal Rebillings		(400,000)	(500,000)	100,000
Gross Expenditures	\$	1,250,000	\$ 1,250,000	\$ -
Budgeted in the General Fund		-	 <u>-</u>	
Net Expenditures	\$	1,250,000	\$ 1,250,000	\$ -

Schedule E Expendable Restricted Fund - Dearborn Campus Summary of Budgeted Revenues and Expenditures

	2022-2023	% of Total	2021-2022	% of Total	\$ Change
Revenues:					
Government Sponsored Programs:					
Federal	\$ 20,000,000	80.3%	\$ 30,000,000	87.5%	\$ (10,000,000)
Non-Federal	500,000	2.0%	500,000	1.5%	-
Non-Government Sponsored Programs	2,000,000	8.0%	2,000,000	5.8%	-
Indirect Cost Recoveries Alloc to General Oper	(1,342,900)	-5.4%	(1,650,000)	-4.8%	307,100
Private Gifts	1,200,000	4.8%	1,200,000	3.5%	-
Income from Investments:					
Endowment Income	2,500,000	10.0%	2,200,000	6.4%	300,000
Other Investment Income	50,000	0.2%	50,000	0.1%	<u> </u>
Total Revenues	\$ 24,907,100	100.0%	\$ 34,300,000	100.0%	\$ (9,392,900)
Expenditures	\$ 24,907,100		\$ 34,300,000		\$ (9,392,900)
Forecast Margin	<u> </u>		\$ -		\$ -

Schedule F Dearborn Campus Student Tuition and Required Fees (Rates Shown per Term)

sident	Fall 2022		% Change	\$ Change	
Undergraduate					
Lower Division	\$ 7,160	\$ 6,908	3.6%	\$ 252	
Upper Division	7,535	7,133	5.6%	402	
Business	9,410	9,158	2.8%	252	
Engineering & Computer Science	8,885	8,633	2.9%	252	
Graduate					
Business	11,500	11,020	4.4%	480	
Engineering & Computer Science	11,500	11,020	4.4%	480	
All Other Programs	9,100	8,620	5.6%	480	
Doctorate					
Education	9,100	8,620	5.6%	480	
Engineering & Computer Science	11,500	11,020	4.4%	480	

Tuition and fee rates are based on a full time undergraduate student electing 15 hours and a graduate student electing 12 hours. Students are assessed the following mandatory fee each term: Registration Fee - Fall 2022 \$200 (no change from Fall 2021).

Schedule F Dearborn Campus Student Tuition and Required Fees (Rates Shown per Term)

n-Resident	Fall 2022	Fall 2021	% Change	\$ Change	
Undergraduate					
Lower Division	\$ 14,792	\$ 14,024	5.5%	\$ 768	
Upper Division	15,167	14,249	6.4%	918	
Business	17,042	16,274	4.7%	768	
Engineering & Computer Science	16,517	15,749	4.9%	768	
Web-based Programs:					
Engineering & Computer Science	10,625	10,313	3.0%	312	
Graduate					
Business	18,588	17,744	4.8%	844	
Engineering & Computer Science	18,588	17,744	4.8%	844	
All Other Programs	16,188	15,344	5.5%	844	
Web-based Programs:					
Education, Health & Human Services	11,324	10,724	5.6%	600	
Engineering & Computer Science	13,724	13,124	4.6%	600	
Doctorate					
Education	9,100	8,620	5.6%	480	
Engineering & Computer Science	11,500	11,020	4.4%	480	

Tuition and fee rates are based on a full time undergraduate student electing 15 hours and a graduate student electing 12 hours. Students are assessed the following mandatory fee each term: Registration Fee - Fall 2022 \$200 (no change from Fall 2021).

Dearborn Campus

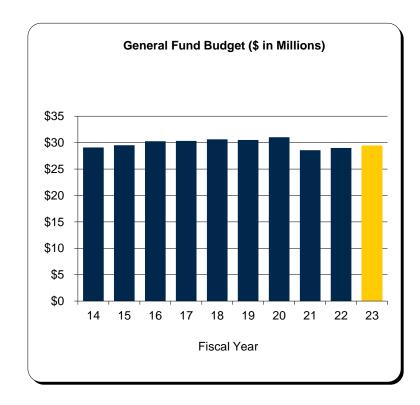
Section Two - General Fund Budget

College of Arts, Sciences, and Letters University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 29,418,943
Current Year Increase (Decrease)	395,073
Adjusted Fiscal Year 2021-22 Budget	29,023,870
Transfers	31,655
Fiscal Year 2021-22 Budget	\$ 28,992,215

% Change 1.4%



Ten Year History

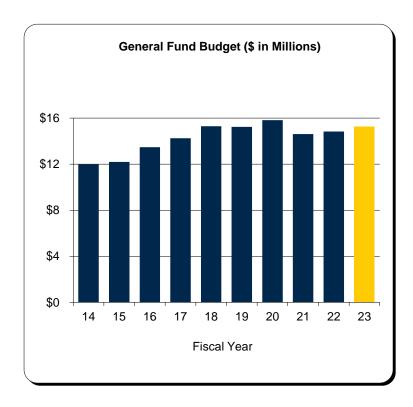
- In FY 16, the budget included a \$290K reduction due to the transfer of the Health Policy Studies program to the College of Education, Health & Human Services and an increase for the transfer of the Environmental Interpretive Center from the Provost and Academic Affairs.
- 2. In FY 18, the budget included funds for faculty promotions and the annual campus merit program; plus transfers supporting the new Student Advising and Resource Team (START).
- 3. In FY 19, the budget included an adjustment in the campus budget model, in addition to staff transfers for Student Advising and Resource Team, the HUB for Teaching and Learning, and the Talent Gateway.
- 4. In FY 20, staff budget was transferred from the College of Arts, Sciences, and Letters Advising to Registration within Enrollment Management. In FY 20, the budget included funds for faculty promotions and the merit program, as well as base budget adjustments related to the campus budget model.
- In FY 21, the budget was reduced due to a projected decline in general fund revenue.
- In FY 22, the budget included funds for faculty promotions and the campus merit program.
- In FY 23, the budget includes funds for faculty promotions and the campus merit program and includes an adjustment due to a change in college revenues.

College of Business University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

	-
Total Fiscal Year 2022-23	\$ 15,250,141
Current Year Increase (Decrease)	409,324
Adjusted Fiscal Year 2021-22 Budget	14,840,817
Transfers	165
Fiscal Year 2021-22 Budget	\$ 14,840,652

% Change 2.8%



Ten Year History

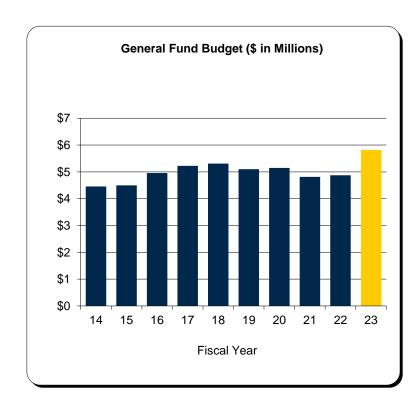
- 1. In FY 16, the budget included funds for additional faculty to support enrollment growth and expanded career support services for undergraduate students.
- 2. In FY 17, the budget included additional instructional resources to support steady enrollment growth.
- 3. In FY 18, the budget included funds for faculty promotions and the annual merit program; plus new resources to support program growth.
- 4. In FY 19, the budget included an adjustment in the campus budget model, in addition to staff transfers to support the Talent Gateway.
- 5. In FY 20, the budget included funds for faculty promotions and the annual merit program, as well as base budget adjustments related to the campus budget model.
- In FY 21, the budget was reduced due to a projected decline in general fund revenue.
- 7. In FY 22, the budget included funds for faculty promotions and the campus merit program.
- 8. In FY 23, the budget includes funds for faculty promotions and the campus merit program and includes an adjustment due to a change in college revenues.

College of Education, Health & Human Services **University of Michigan - Dearborn Campus**

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget	\$ 4,873,963
Transfers	18,830
Adjusted Fiscal Year 2021-22 Budget	4,892,793
Current Year Increase (Decrease)	 920,840
Total Fiscal Year 2022-23	\$ 5,813,633

% Change 18.8%



Ten Year History

- 1. In FY 16, the budget included the transfer of Health Policy Studies from College of Arts, Sciences, and Letters to College of Education, Health & Human Services and the addition of resources to support the undergraduate social work program.
- 2. In FY 18, the budget included funds for faculty promotions, the annual campus merit program, and the new Student Advising and Resource Team (START).
- 3. In FY 19, transfers reflect staff transferred to the START freshman advising program.
- 4. In FY 20, the budget included funds for faculty promotions and the annual merit program, as well as base budget adjustments related to the campus budget model.
- 5. In FY 21, the budget was reduced due to a projected decline in general fund revenue.
- 6. In FY 22, the budget included funds for faculty promotions and the campus merit program.
- 7. In FY 23, the budget includes funds for faculty promotions and the campus merit program and includes an adjustment due to a change in college revenues.

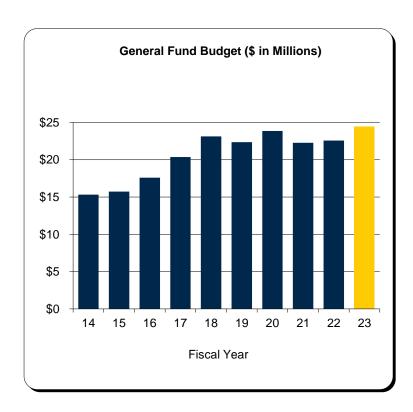
FY 2022-2023 84

College of Engineering and Computer Science University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 24,434,227
Current Year Increase (Decrease)	1,343,684
Adjusted Fiscal Year 2021-22 Budget	23,090,543
Transfers	517,916
Fiscal Year 2021-22 Budget	\$ 22,572,627

% Change 5.8%



Ten Year History

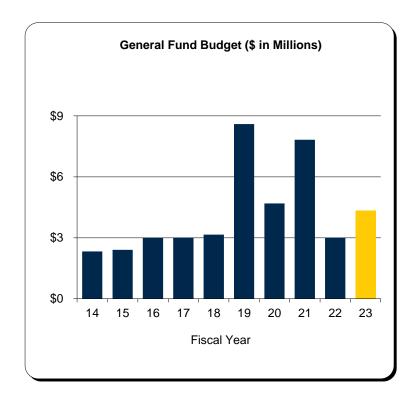
- 1. In FY 16, the budget included increases of \$1M for new faculty and administrators to support enrollment growth and new programs.
- 2. In FY 17, the budget included increases for new faculty, administrators, facilities, equipment and supplies to support enrollment growth and new programs.
- 3. In FY 18, the budget included funds for faculty promotions, the annual merit program, plus new resources to support program growth and upgraded facilities.
- 4. In FY 19, the budget included an adjustment related to the campus budget model, in addition to staff transfers to support the Talent Gateway.
- 5. In FY 20, the budget included new faculty and programs supporting enrollment.
- In FY 21, the budget was reduced due to a projected decline in general fund revenue.
- 7. In FY 22, the budget included funds for faculty promotions and the campus merit program.
- 8. In FY 23, the budget includes funds for faculty promotions and the campus merit program and includes an adjustment due to a change in college revenues.

Office of the Chancellor University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 4,350,571
Current Year Increase (Decrease)	1,719,000
Adjusted Fiscal Year 2021-22 Budget	 2,631,571
Transfers	 (372,747)
Fiscal Year 2021-22 Budget	\$ 3,004,318

% Change 65.3%



Ten Year History

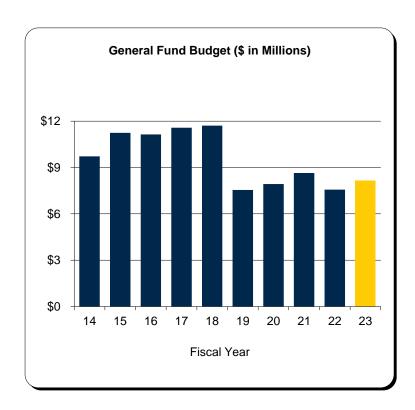
- In FY 17, the budget included increases for inclusion and campus contingency, net of amounts transferred to Vice Chancellor for Enrollment Management & Student Affairs.
- 2. In FY 18, Dearborn ITS moved from Provost and Academic Affairs to the Office of the Chancellor resulting in a \$4.5M budget increase.
- 3. In FY 19, \$624K was added to fund technology enhancements and campus-wide applications, in addition to funds for the merit program. In FY 19, Athletics was transferred from the former Vice Chancellor for Enrollment Management & Student Affairs to the Office of the Chancellor.
- 4. In FY 20, the budget included funds for the Office for Inclusion and annual merit. Dearborn ITS began to be reported on a separate stand-alone graph. Emergency Management transferred to Business Affairs.
- In FY 21, the central commitments budget (previously known as campus contingency) received transfers from campus departments in order to hold resources for realized and expected tuition and state appropriation shortfalls.
- In FY 22, the central commitments budget was reduced due to an expected decline in tuition revenue.
- 7. In FY 23, funding is provided for the merit program, as well as Athletic operations. The Office of Metropolitan Impact transfers to Academic Affairs. The campus contingency increases to hedge against revenue variances.

Provost and Executive Vice Chancellor of Academic Affairs University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 8,134,428
Current Year Increase (Decrease)	213,158
Adjusted Fiscal Year 2021-22 Budget	7,921,270
Transfers	 355,518
Fiscal Year 2021-22 Budget	\$ 7,565,752

% Change 2.7%



Ten Year History

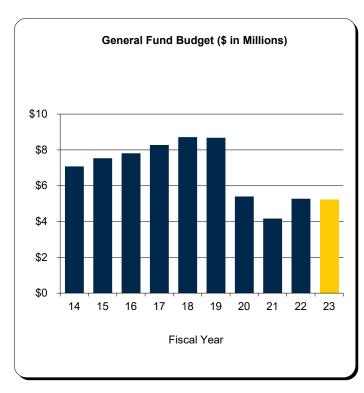
- In FY 18, the budget included a transfer from College of Arts, Sciences, and Letters to the College of Education, Health & Human Services to fund the Student Advising and Resource Team (START), a reduction in Office of Research and Sponsored Projects indirect cost revenue and additional support for graduate admissions.
- 2. In FY 18, Dearborn ITS moved to the Office of the Chancellor, resulting in a \$4.5M reduction in the Academic Affairs base budget.
- 3. In FY 19, the budget included funding for merit and reflects the movement of \$244K for staff positions supporting the START program, the HUB for Teaching and Learning, and the Talent Gateway.
- 4. In FY 20, funds were added for graduate admissions, research programs, and electronic collections in the Mardigian Library.
- 5. In FY 21, budget transfers were the result of reorganizing functions within Enrollment Management and Student Affairs, net of a budget reduction due to a projected decline in general fund revenue.
- In FY 22, reorganized functions within Academic Affairs resulted in transfers
 to Enrollment Management and Central Accounts. Academic Unit Learning
 Centers were centralized under Academic Affairs. New funds were added
 for the campus merit program.
- In FY 23, funding is provided for the campus merit program, librarian promotions, LEO professional development, and electronic library materials. The Office of Metropolitan Impact transfers from the Office of the Chancellor.

FY 2022-2023

Enrollment Management University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget	\$5,276,187
Transfers	(130,000)
Adjusted Fiscal Year 2021-22 Budget	5,146,187
Current Year Increase (Decrease)	89,218
Total Fiscal Year 2022-23	\$ 5,235,405
% Change	1.7%



Ten Year History

- 1. In FY 16, \$284K was budgeted for the merit program and resources to support enrollment growth.
- 2. In FY 17, \$459K was budgeted for merit funding, enrollment growth, and includes a transfer from the Office of the Chancellor in support of Student Affairs.
- In FY 18, additional funds of \$438K were provided for athletic programming and in support of the merit program.
- 4. In FY 19, \$200K was added for athletic programming in addition to funds to support the merit program.
- In FY 20, new funds were included to support the annual campus merit program.
 During the fiscal year, Athletics was moved to the Office of the Chancellor and
 Student Affairs was separated from Enrollment Management and reports to the
 Provost and Academic Affairs.
- In FY 21, the budget was reduced due to a projected decline in general fund revenue.
- 7. In FY 22, the Graduate Studies and International Affairs departments were transferred into Enrollment Management from Academic Affairs. Two positions from Business Affairs were also transferred to Enrollment Management. New funds were provided for the campus merit program.
- 8. In FY 23, funding is provided to support the annual campus merit program.

Notes: Ten Year History

During FY 19 the departments within the Vice Chancellor of Enrollment Management & Student Affairs were separated into two new campus units: Enrollment Management and Student Affairs. The two campus units report to the Provost and Executive Vice Chancellor of Academic Affairs, but are reported on separate budget graphs due to their relative size and significance. Financial Aid, the largest component of Enrollment Management, is reported separately on a stand-alone budget graph due to the relative size and significance of the budget.

Enrollment Management

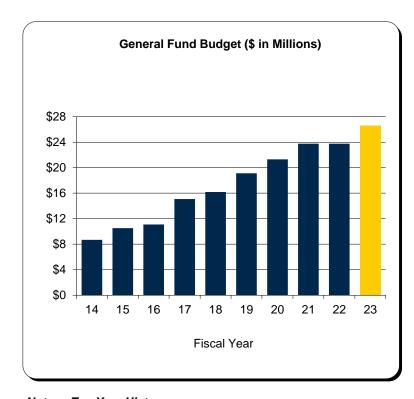
(Financial Aid Programs only)

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 26,618,000
Current Year Increase (Decrease)	2,867,385
Adjusted Fiscal Year 2021-22 Budget	23,750,615
Transfers	
Fiscal Year 2021-22 Budget	\$ 23,750,615

% Change 12.1%



Ten Year History

- In FY 16, \$560K was budgeted for Financial Aid Awards in support of need and merit-based aid.
- In FY 17, \$4.0M was budgeted for Financial Aid Awards in support of need and merit-based aid.
- 3. In FY 18, \$1.1M was budgeted for Financial Aid Awards in support of need and merit-based aid.
- 4. In FY 19, \$2.5M was added to the base budget to support need and merit-based aid.
- 5. In FY 20, \$2.2M was added to the base budget to support need and merit-based aid.
- 6. In FY 21, \$2.4M was added to the base budget to support need and merit-based aid.
- 7. In FY 22, no additional funds were added due to a predicted enrollment decline.
- 8. In FY 23, \$2.9M is added to support need-based aid programs and projected enrollment changes.

Notes: Ten Year History

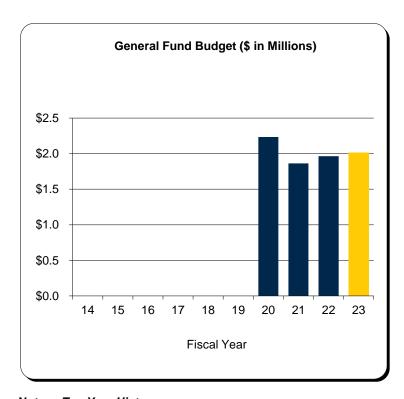
Financial Aid, the largest component of Enrollment Management, is separated on this page because of the relative size and significance of the budget.

Student Affairs University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

% Change

Total Fiscal Year 2022-23	\$ 2,016,743
Current Year Increase (Decrease)	51,900
Adjusted Fiscal Year 2021-22 Budget	1,964,843
Transfers	365
Fiscal Year 2021-22 Budget	\$ 1,964,478



Ten Year History

2.6%

- 1. In FY 20, new funds were included to support the annual campus merit program.
- 2. In FY 21, Student Life was renamed Student Affairs. The budget was reduced due to a projected decline in general fund revenue.
- 3. In FY 22, the Convocation budget and funds for a new Assistant Director of Student Conduct position were transferred in and new funds were added for the campus merit program.
- 4. In FY 23, funding is provided to support the annual campus merit program.

Notes: Ten Year History

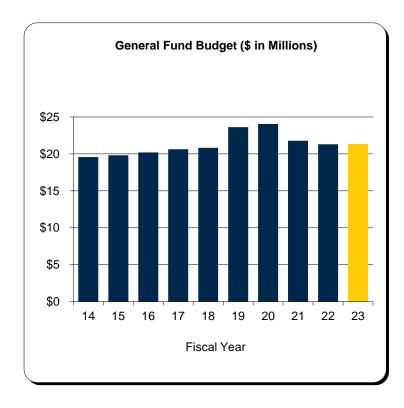
During FY 19, the departments within the Vice Chancellor of Enrollment Management & Student Affairs were separated into two new campus units: Enrollment Management and Student Affairs. The two campus units report to the Provost and Executive Vice Chanceller of Academic Affairs, but are reported on separate budget graphs due to their relative size and significance.

Business Affairs University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 21,330,484
Current Year Increase (Decrease)	355,742
Adjusted Fiscal Year 2021-22 Budget	20,974,742
Transfers	(319,338)
Fiscal Year 2021-22 Budget	\$ 21,294,080

% Change 1.7%



Ten Year History

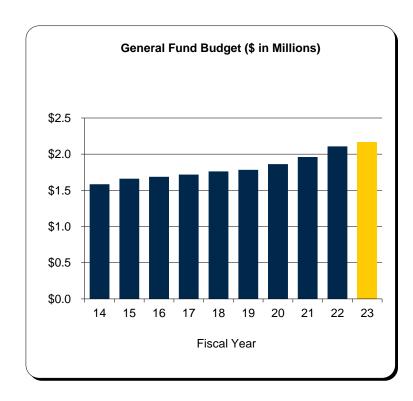
- In FY 17, the budget included increases for Debt Service and Public Safety enhancements.
- 2. In FY 18, the budget included funds for plant improvements and to support the annual campus merit program.
- 3. In FY 19, the budget increased by \$2.1M for Debt Service, \$174K for campus insurance, \$50K for Business Operations Recharge, and \$57K for Rental Property, as well as funds for the annual campus merit program. Transfers out reflect a staff position move from Human Resources to the Office of the Chancellor.
- In FY 20, funding was added to University Unions & Events for operations and to Public Safety for staffing. Emergency Management was transferred from the Office of the Chancellor.
- In FY 21, the budget was reduced due to a projected decline in general fund revenue.
- In FY 22, budgets were reduced for Debt Service, Rentals, and the Business Operations Recharge. Two staff positions were transferred to Enrollment Management. New funds were provided for higher insurance costs and for the campus merit program.
- 7. In FY 23, funding is provided to support the campus merit program. Funding is also provided to support staffing and operations in the Department of Public Safety.

External Relations University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

Total Fiscal Year 2022-23	\$ 2,167,408
Current Year Increase (Decrease)	 33,480
Adjusted Fiscal Year 2021-22 Budget	 2,133,928
Transfers	 26,000
Fiscal Year 2021-22 Budget	\$ 2,107,928

% Change 1.6%



Ten Year History

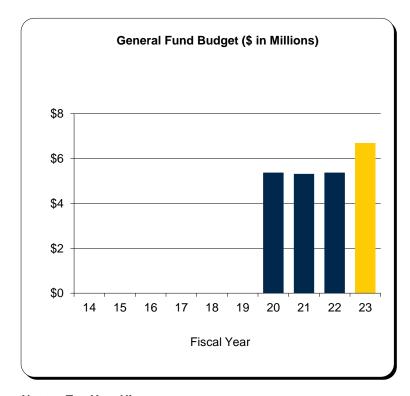
- 1. In FY 16, the budget included increases for digital and strategic marketing.
- 2. In FY 18, new funds were added to support the annual campus merit program.
- 3. In FY 19, new funds were added to support the annual campus merit program.
- 4. In FY 20, new funds reflected the support of the annual campus merit program, as well as funds to support staffing for digital marketing.
- 5. In FY 21, the budget increase reflected graduation ceremonies funding transfer in, net of reductions, due to a projected decline in general fund revenue.
- 6. In FY 22, the budget includes funding for two staff positions and funding for the campus merit program.
- 7. In FY 23, funding is provided to support the annual campus merit program.

Information Technology Services University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

Fiscal Year 2021-22 Budget	\$ 5,375,664
Transfers	85,000
Adjusted Fiscal Year 2021-22 Budget	5,460,664
Current Year Increase (Decrease)	1,240,595
Total Fiscal Year 2022-23	\$ 6,701,259

% Change 22.7%



Ten Year History

- In FY 20, funds were added to support campus-wide applications and the IT strategic plan. Staff were moved from Enrollment Management to Dearborn ITS.
- In FY 21, the budget was reduced due to a projected decline in general fund revenue.
- 3. In FY 22, funds were added for the campus merit program.
- 4. In FY 23, funding is provided to support the annual campus merit program, to fund campus hardware and software investments, and inflation.

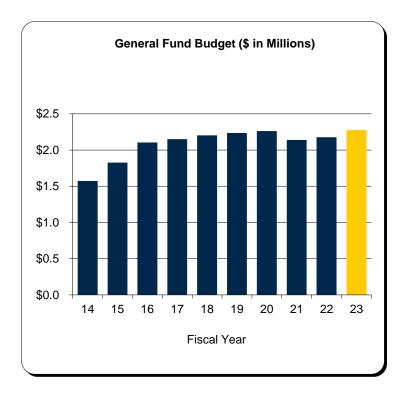
Notes: Ten Year History

During FY 19, Dearborn ITS was moved from the Provost and Executive Vice Chancellor of Academic Affairs to the Office of the Chancellor. Due to its size, the Dearborn ITS budget is now being reported on its own graph page.

Institutional Advancement University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

% Change	 4.7%
Total Fiscal Year 2022-23	\$ 2,277,911
Current Year Increase (Decrease)	 101,800
Adjusted Fiscal Year 2021-22 Budget	2,176,111
Transfers	 -
Fiscal Year 2021-22 Budget	\$ 2,176,111



Ten Year History

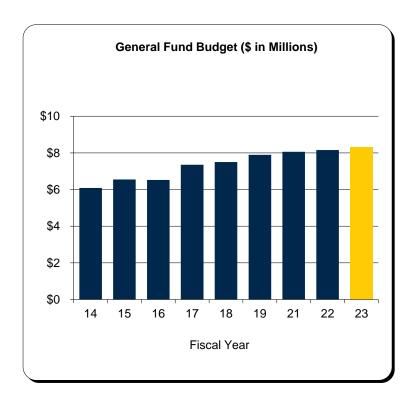
- 1. In FY 16, the budget included funds for donor recognition, alumni relations, and expanding the Business Engagement Center.
- 2. In FY 19, new funds were included for the annual campus merit program.
- 3. In FY 20, new funds were included for the annual campus merit program.
- 4. In FY 21, the budget was reduced due to a projected decline in general fund revenue.
- 5. In FY 22, new funds were included for the campus merit program.
- 6. In FY 23, funding is provided to support the annual campus merit program. Campus-wide event budgets were transferred from the Academic Units.

Staff Benefits University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

% Change

Total Fiscal Year 2022-23	\$ 8,304,547
Current Year Increase (Decrease)	358,339
Adjusted Fiscal Year 2021-22 Budget	 7,946,208
Transfers	(213,364)
Fiscal Year 2021-22 Budget	\$ 8,159,572



Ten Year History

4.5%

- 1. From FY 13 to FY 17, modest increases in fringe benefit costs were due to contractual increases and the rising costs of benefits.
- 2. In FY 18, additional funding was included to offset benefit cost increases for the annual campus merit salary program and contractual increases.
- In FY 19, additional funding was included to offset benefit cost increases for the annual campus merit salary program and contractual increases. Funds were added to offset the transfer of staff positions.
- 4. In FY 20, additional funding was included to offset benefit cost increases.
- 5. In FY 21, funding was a net decrease after spending reductions within FY 20.
- 6. In FY 22, funds were added for benefits associated with the annual merit program.
- In FY 23, funds are added for benefits associated with the annual merit program and inflationary increases associated with health insurance benefits.

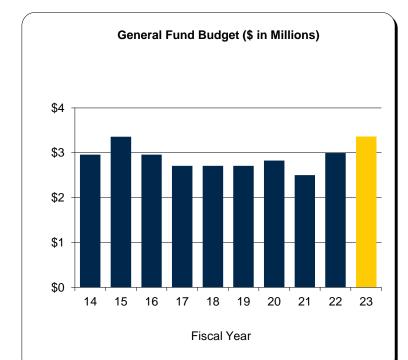
Utilities

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2022-23

% Change

Total Fiscal Year 2022-23	\$ 3,358,000
Current Year Increase (Decrease)	362,162
Adjusted Fiscal Year 2021-22 Budget	2,995,838
Transfers	 -
Fiscal Year 2021-22 Budget	\$ 2,995,838



Ten Year History

12.1%

- 1. In FY 16, the utilities budget remained consistent as rising costs have been offset by cost containment efforts undertaken.
- In FY 17, the budget included decreases related to sustained cost containment efforts.
- 3. In FY 18, campus utilities costs were anticipated to remain stable throughout the fiscal year.
- 4. In FY 19, campus utilities costs were anticipated to remain stable throughout the fiscal year.
- 5. In FY 20, \$120K of funding was included in support of an anticipated increase in utility costs.
- 6. In FY 21, the budget reflected anticipated reductions in utility spending as a result of reduced activity during the COVID-19 pandemic.
- 7. In FY 22, funds were transferred in during the fiscal year from the facilities budget in Business Affairs in order to consolidate utility costs recorded elsewhere.
- 8. In FY 23, funds are added to the budget to reflect inflationary price increases and support for sustainable energy initiatives.

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Flint Campus

Section One - Summary of Budgeted
Revenues and Expenditures

Schedule A
Flint Campus
Summary of Budgeted Revenues and Expenditures by Fund

25,217,400 90,798,000	Desi	ignated - -		uxiliary ctivities - -	Expendable Restricted \$ -		Total 25,217,400 00,798,000	\$ 24,43 92,47	I 3,500	\$	\$ Change 783,900
25,217,400		gnated - -		ctivities - -			25,217,400	\$ 24,43	3,500		783,900
	\$	-	\$	- -	\$ - -				•	\$	
	\$	-	\$	-	\$ - -				•	\$	
90,798,000 - -		-		-	-	Ş	00 798 000	92.47	6.000		
							70,7 30,000	,	0,000		(1,678,000)
-		_									
-		-		-	12,000,000	1	12,000,000	24,00	0,000		(12,000,000)
		-		-	2,500,000		2,500,000	2,30	0,000		200,000
-		-		-			-				-
150,000		-		-	-		150,000	15	0,000		-
_		-		-	(150,000)		(150,000)	(15	0,000)		-
					1,500,000		1,500,000	75	0,000		750,000
_		-			4,800,000		4,800,000	4,60	0,000		200,000
50,000		30,000		-	50,000		130,000	9	5,000		35,000
			4	4,027,000	-		4,027,000	4,66	0,000		(633,000)
300,000		450,000		-	-		750,000	80	0,000		(50,000)
16,515,400	\$	480,000	\$ 4	4,027,000	\$ 20,700,000	\$ 14	11,722,400	\$ 154,11	4,500	\$	(12,392,100)
16,515,400	\$	480,000	\$ 4	4,027,000	\$ 20,700,000	\$ 14	11,722,400	\$ 154,11	4,500	\$	(12,392,100)
	\$		\$		<u>\$ -</u>	\$	-	\$			
	50,000 300,000	50,000 300,000 (6,515,400) \$	50,000 30,000 300,000 450,000 (6,515,400 \$ 480,000	50,000 30,000 300,000 450,000 6,515,400	150,000	150,000 (150,000) (150,000) 1,500,000 4,800,000 50,000 30,000 - 50,000 4,027,000 300,000 450,000 6,515,400 \$ 480,000 \$ 4,027,000 \$ 20,700,000	150,000 (150,000) (150,000) 1,500,000 50,000 30,000 - 50,000 4,027,000 - 50,000 300,000 450,000	150,000 150,000 (150,000) (150,000) (150,000) (150,000) (1,500,000) (1,5	150,000 150,000	150,000 (150,000)	150,000 150,000 150,000 150,000 (150,000) 1,500,000 150,000 150,000 1,500,000

Schedule B General Fund - Flint Campus Summary of Budgeted Revenues and Expenditures

2022-2023	% of Total	2021-2022	% of Total	\$ Change
\$ 25,217,400	21.6%	\$ 24,433,500	20.8%	\$ 783,900
90,798,000	77.9%	92,476,000	78.8%	(1,678,000)
150,000	0.1%	150,000	0.1%	-
50,000	0.0%	50,000	0.0%	-
300,000	0.3%	300,000	0.3%	-
\$ 116,515,400	100.0%	\$ 117,409,500	100.0%	\$ (894,100)
\$ 116,515,400		\$ 117,409,500		\$ (894,100)
<u> </u>		\$ -		\$ -
	\$ 25,217,400 90,798,000 150,000 50,000 300,000 \$ 116,515,400	\$ 25,217,400 21.6% 90,798,000 77.9% 150,000 0.1% 50,000 0.0% 300,000 0.3% \$ 116,515,400 100.0%	2022-2023 Total 2021-2022 \$ 25,217,400 21.6% \$ 24,433,500 90,798,000 77.9% 92,476,000 150,000 0.1% 150,000 50,000 0.0% 50,000 300,000 0.3% 300,000 \$ 116,515,400 100.0% \$ 117,409,500	2022-2023 Total 2021-2022 Total \$ 25,217,400 21.6% \$ 24,433,500 20.8% 90,798,000 77.9% 92,476,000 78.8% 150,000 0.1% 150,000 0.1% 50,000 0.0% 50,000 0.0% 300,000 0.3% 300,000 0.3% \$ 116,515,400 100.0% \$ 117,409,500 100.0%

Schedule C Designated Fund - Flint Campus Summary of Budgeted Revenues and Expenditures

	2022-2023	% of Total	2021-2022	% of Total	\$ Change
Revenues:					_
Private Gifts	\$ -		\$ -		\$ -
Departmental Activities	450,000	93.8%	500,000	96.2%	(50,000)
Income from Investments	30,000	6.3%	20,000	3.8%	10,000
Total Revenues	\$ 480,000	100.0%	\$ 520,000	100.0%	\$ (40,000)
Total Expenditures	\$ 480,000		\$ 520,000		\$ (40,000)
Forecast Margin	<u>\$ -</u>		<u>\$ -</u>		\$ -

Schedule D Auxiliary Activities - Flint Campus Summary of Budgeted Revenues and Expenditures

	2022-2023	2021-2022	\$ Change
Revenues:			
Recreation Building	\$ 1,050,000	\$ 1,100,000	\$ (50,000)
Event Building Services	700,000	700,000	-
Northbank Center	475,000	475,000	-
Early Childhood Development Center	800,000	775,000	25,000
Student Housing	2,200,000	2,600,000	(400,000)
Other Auxiliary Activities & Internal Services	150,000	350,000	(200,000)
Internal Rebillings		(175,000)	175,000
Gross Revenue	\$ 5,375,000	\$ 5,825,000	\$ (450,000)
Budgeted in the General Fund	(1,348,000)	(1,165,000)	(183,000)
Net Revenue	\$ 4,027,000	\$ 4,660,000	\$ (633,000)
Expenditures:			
Recreation Building	\$ 1,050,000	\$ 1,100,000	\$ (50,000)
Event Building Services	700,000	700,000	-
Northbank Center	475,000	475,000	-
Early Childhood Development Center	800,000	775,000	25,000
Student Housing	2,200,000	2,600,000	(400,000)
Other Auxiliary Activities & Internal Services	150,000	350,000	(200,000)
Internal Rebillings		(175,000)	175,000
Gross Expenditures	\$ 5,375,000	\$ 5,825,000	\$ (450,000)
Budgeted in the General Fund	(1,348,000)	(1,165,000)	(183,000)
Net Expenditures	\$ 4,027,000	\$ 4,660,000	\$ (633,000)

Schedule E Expendable Restricted Fund - Flint Campus Summary of Budgeted Revenues and Expenditures

	2022-2023	% of Total	2021-2022	% of Total	\$ Change
Revenues:					_
Government Sponsored Programs:					
Federal	\$ 12,000,000	58.0%	\$ 24,000,000	76.1%	\$ (12,000,000)
Non-Federal	2,500,000	12.1%	2,300,000	7.3%	200,000
Non-Government Sponsored Programs	-		-		-
Indirect Cost Recoveries Alloc to General Oper	(150,000)	-0.7%	(150,000)	-0.5%	-
Private Gifts	1,500,000	7.2%	750,000	2.4%	750,000
Income from Investments:					
Endowment Income	4,800,000	23.2%	4,600,000	14.6%	200,000
Other Investment Income	50,000	0.2%	25,000	0.1%	25,000
Total Revenues	\$ 20,700,000	100.0%	\$ 31,525,000	100.0%	\$ (10,825,000)
Expenditures	\$ 20,700,000		\$ 31,525,000		\$ (10,825,000)
Forecast Margin	\$ -		<u> </u>		<u> </u>

Schedule F
Flint Campus
Student Tuition and Required Fees (Rates Shown per Term)

Resident	Fall 2022	Fall 2021	% Change	\$ Change
Undergraduate				
Lower Division	\$ 6,762	\$ 6,446	4.9%	\$ 316
Upper Division	6,837	6,518	4.9%	319
Nursing	7,815	7,451	4.9%	364
Nursing (RN/BSN)	6,837	6,518	4.9%	319
Respiratory Therapy	6,837	6,518	4.9%	319
Accelerated Online Degree Completion*	6,543	-		6,543
Management	7,974	7,598	4.9%	376
Graduate				
Management	10,687	10,226	4.5%	461
Doctor of Education	9,616	9,203	4.5%	413
Doctor of Nurse Anesthesia (Professional)	11,365	10,877	4.5%	488
Doctor of Nurse Anesthesia (Post-Professional)	13,312	12,740	4.5%	572
Physical Therapy	9,793	9,371	4.5%	422
Occupational Therapy	10,381	9,935	4.5%	446
Physician Assistant	12,643	12,098	4.5%	545
Nursing	9,442	9,035	4.5%	407
All Other Graduate Programs	8,755	8,378	4.5%	377

Undergraduate rates are based on students taking 15 credit hours per term and include the following mandatory fee assessed each term: Undergraduate Registration Assessment - \$312. Graduate rates are based on students taking 12 credit hours per term and include the following mandatory fee assessed each term: Graduate Registration Assessment - \$262.

*The Accelerated Online Degree Completion program is new in Fall 2022.

Schedule F
Flint Campus
Student Tuition and Required Fees (Rates Shown per Term)

n-Resident	Fall 2022	Fall 2021	% Change	\$ Change
Undergraduate				
Lower Division	\$ 12,915	\$ 12,311	4.9%	\$ 604
Upper Division	13,083	12,473	4.9%	610
Nursing	15,033	14,333	4.9%	700
Nursing (RN/BSN)	7,524	7,172	4.9%	352
Respiratory Therapy	7,524	7,172	4.9%	352
Accelerated Online Degree Completion*	7,272	-		7,272
Management	14,214	13,553	4.9%	661
Online Programs:				
Management, Domestic Students	8,658	8,252	4.9%	406
All Other Programs, Domestic Students	7,524	7,172	4.9%	352
Graduate				
Management	13,258	12,686	4.5%	572
Doctor of Education	12,982	12,422	4.5%	560
Doctor of Nurse Anesthesia (Professional)	16,840	16,115	4.5%	725
Doctor of Nurse Anesthesia (Post-Professional)	14,230	13,616	4.5%	614
Physical Therapy	14,515	13,889	4.5%	626
Occupational Therapy	15,103	14,453	4.5%	650
Physician Assistant	19,342	18,509	4.5%	833
Nursing	13,996	13,394	4.5%	602
All Other Graduate Programs	12,982	12,422	4.5%	560

Undergraduate rates are based on students taking 15 credit hours per term and include the following mandatory fee assessed each term: Undergraduate Registration Assessment - \$312. Graduate rates are based on students taking 12 credit hours per term and include the following mandatory fee assessed each term: Graduate Registration Assessment - \$262.

*The Accelerated Online Degree Completion program is new in Fall 2022.

Flint Campus

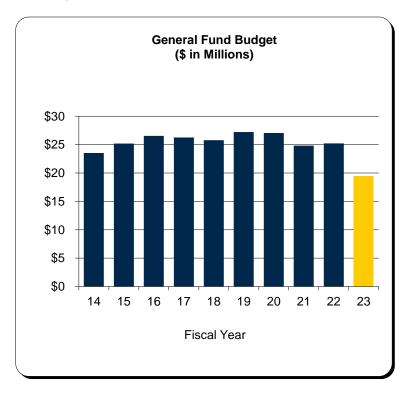
Section Two - General Fund Budget

College of Arts and Sciences University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Total Fiscal Year 2022-23	\$ 19,449,668
Current Year Increase (Decrease)	(1,856,197)
Adjusted Fiscal Year 2021-22 Budget	21,305,865
Miscellaneous Transfers	(200)
Reorganization of Departments	(3,902,771)
Fiscal Year 2021-22 Budget	\$ 25,208,836

% Change -8.7%



Ten Year History

- 1. In FY 15, the budget increased by \$443K for an equipment replacement fund.
- 2. In FY 16, \$351K in initiative funding was added to the budget for tenure track faculty positions, an equipment technician, and travel.
- 3. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.
- 4. In FY 23, budgets for the Computer Science, Engineering and Physics departments move to the College of Innovation & Technology.

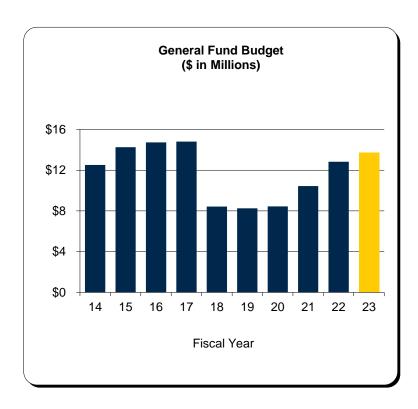
College of Health Sciences University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Fiscal Year 2021-22 Budget
Miscellaneous Transfers
Adjusted Fiscal Year 2021-22 Budget
Current Year Increase (Decrease)
Total Fiscal Year 2022-23

\$ 12,821,652
(15,100)
12,806,552
914,845
\$ 13,721,397

% Change 7.1%



Ten Year History

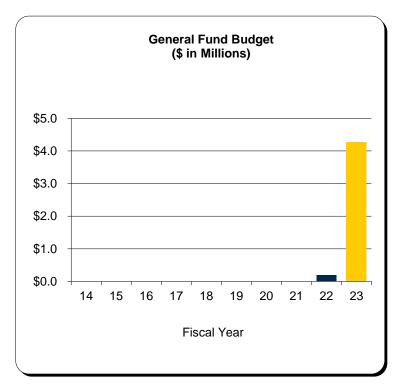
- 1. From FY 13 to FY 16, the budget increased due to enrollment growth.
- 2. In FY 18, the Nursing department budget moved from the College of Health Sciences into the newly established School of Nursing.
- 3. In FY 19, the name of this unit changed from School of Health Professions and Studies to College of Health Sciences.
- 4. In FY 21 and FY 22, the budget increased due to actual and projected enrollment growth in graduate programs.

College of Innovation & Technology University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Total Fiscal Year 2022-23	\$ 4,266,440
Current Year Increase (Decrease)	 177,669
Adjusted Fiscal Year 2021-22 Budget	 4,088,771
Miscellaneous Transfers	(1,200)
Reorganization of Departments	3,902,771
Fiscal Year 2021-22 Budget	\$ 187,200

% Change 4.3%



Ten Year History

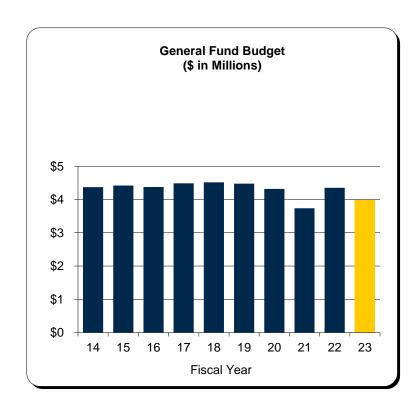
- 1. In FY 22, the newly established College of Innovation & Technology began offering courses.
- 2. In FY 23, budgets for the Computer Science, Engineering and Physics departments move from the College of Arts and Sciences.

School of Education and Human Services University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Fiscal Year 2021-22 Budget	\$ 4,351,001
Miscellaneous Transfers	(4,100)
Adjusted Fiscal Year 2021-22 Budget	4,346,901
Current Year Increase (Decrease)	(365,216)
Total Fiscal Year 2022-23	\$ 3,981,685

% Change -8.4%



Ten Year History

- 1. In FY 16, the budget was reduced due to a projected decline in enrollment.
- 2. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.
- 3. In FY 22, the budget increased due to projected enrollment growth.

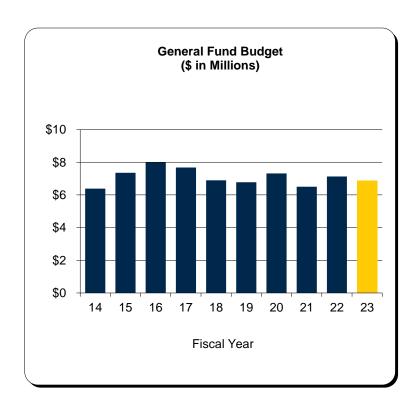
School of Management University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Fiscal Year 2021-22 Budget
Miscellaneous Transfers
Adjusted Fiscal Year 2021-22 Budget
Current Year Increase (Decrease)
Total Fiscal Year 2022-23

\$ 7,128,959 (7,400) 7,121,559 (254,215) \$ 6,867,344

% Change -3.6%



Ten Year History

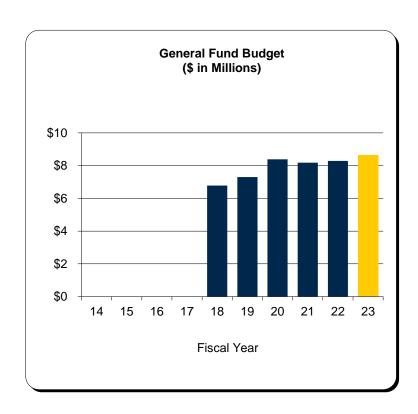
- 1. In FY 15, additional initiative funding was allocated to help support and develop international partnerships with other universities.
- 2. In FY 16, the budget increased due to a projected increase in enrollment.
- 3. In FY 18, the budget decreased due to a projected decline in enrollment.
- 4. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.
- 5. In FY 22, the budget increased due to projected enrollment growth.

School of Nursing University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Fiscal Year 2021-22 Budget	\$ 8,291,211
Miscellaneous Transfers	54,707
Adjusted Fiscal Year 2021-22 Budget	8,345,918
Current Year Increase (Decrease)	284,741
Total Fiscal Year 2022-23	\$ 8,630,659

% Change 3.4%



Ten Year History

- 1. In FY 18, the Nursing department budget moved from the College of Health Sciences into the newly established School of Nursing.
- 2. From FY 18 to FY 20 budget increases were the result of increased enrollments.
- 3. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.

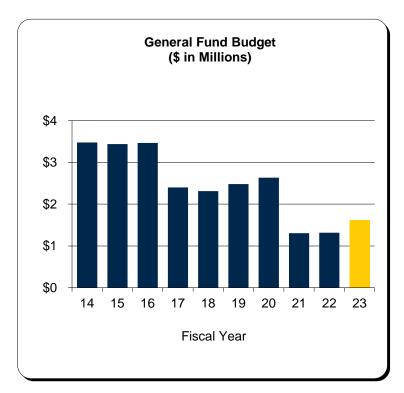
Chancellor

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Total Fiscal Year 2022-23	\$ 1,619,349
Current Year Increase (Decrease)	(70,455)
Adjusted Fiscal Year 2021-22 Budget	1,689,804
Miscellaneous Transfers	253,801
Reorganization of Departments	121,829
Fiscal Year 2021-22 Budget	\$ 1,314,174

% Change -4.2%



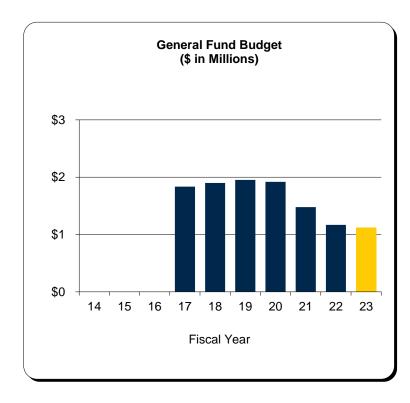
Ten Year History

- In FY 17, the Development Office budget moved to the Vice Chancellor for University Advancement.
- 2. In FY 21, reorganizational changes included moving University Communications & Marketing to the Vice Chancellor for Enrollment Management.
- 3. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.
- 4. In FY 23, the budget for the Chancellor group includes the Flint Equity, Civil Rights & Title IX office; moved from Business & Finance.

Vice Chancellor for University Advancement University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Fiscal Year 2021-22 Budget	\$ 1,169,113
Reorganization of Departments	-
Miscellaneous Transfers	-
Adjusted Fiscal Year 2021-22 Budget	 1,169,113
Current Year Increase (Decrease)	(48,745)
Total Fiscal Year 2022-23	\$ 1,120,368
% Change	-4.2%



Ten Year History

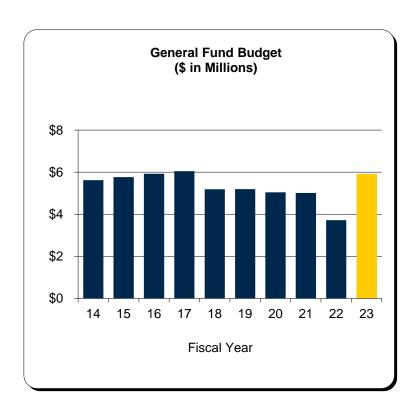
- 1. In FY 17, the Development Office budget moved to this newly created area from the Chancellor unit.
- 2. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.
- 3. In FY 22, reorganizational changes included moving Government Relations to External Relations, along with moving funding for Career Services from Alumni Relations to other units.

Provost and Vice Chancellor for Academic Affairs University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Total Fiscal Year 2022-23	\$ 5,913,690
Current Year Increase (Decrease)	 (191,971)
Adjusted Fiscal Year 2021-22 Budget	 6,105,661
Miscellaneous Transfers	180,832
Reorganization of Departments	2,205,838
Fiscal Year 2021-22 Budget	\$ 3,718,991

% Change -3.1%



Ten Year History

- 1. In FY 16, new funding included a \$60K initiative pool for the Provost, plus \$70K for digital journals for the Library.
- In FY 21, reorganizational changes included moving the Center for Learning & Teaching and Honors departments to the Associate Provost Provost & Undergraduate Programs. Also, the Office of Research was moved to this unit from Associate Provost & Graduate Programs.
- 3. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.
- 4. In FY 22, reorganizational changes included moving the Office of Research and the Office of Economic Development to the newly created Office of Research & Economic Development. Institutional Analysis moved to Associate Provost & Graduate Programs.
- In FY 23, reorganizational changes include moving Online & Digital Education, Institutional Analysis, the K-12 Office, and the Student Success Center to this area from other units.

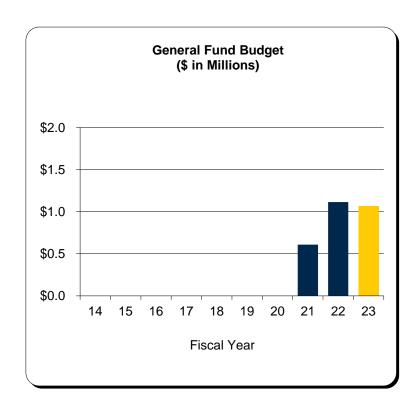
Vice Provost for Academic Affairs University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Fiscal Year 2021-22 Budget
Miscellaneous Transfers
Adjusted Fiscal Year 2021-22 Budget
Current Year Increase (Decrease)
Total Fiscal Year 2022-23

\$ 1,113,866 -1,113,866 (46,443) \$ 1,067,423

% Change -4.2%



Ten Year History

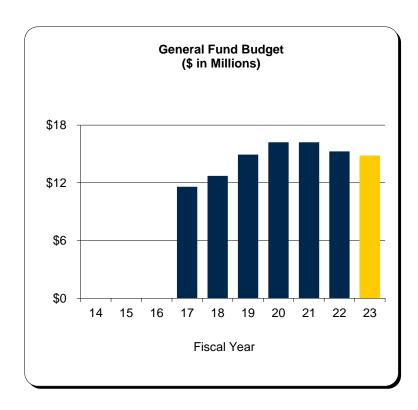
- In FY 21, this unit was reinstated and includes departments moved from the Provost, Associate Provost & Graduate Programs, and Vice Chancellor for Enrollment Management.
- 2. In FY 22, additional funding for Global Engagement was transferred to this unit from other areas.
- 3. In FY 23, the name of this group changes from Associate Provost & Undergraduate Programs to Vice Provost of Academic Affairs.

Vice Provost for Enrollment Management University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Total Fiscal Year 2022-23	\$ 14,866,324
Current Year Increase (Decrease)	(246,384
Adjusted Fiscal Year 2021-22 Budget	15,112,708
Miscellaneous Transfers	49,376
Reorganization of Departments	(197,981
Fiscal Year 2021-22 Budget	\$ 15,261,313

% Change -1.6%



Ten Year History

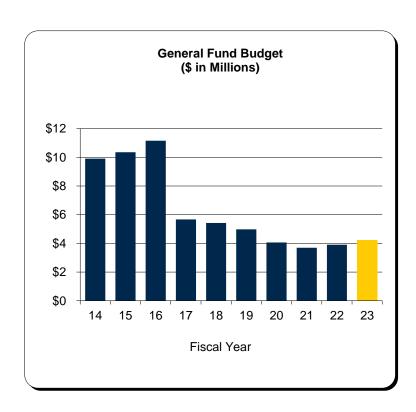
- 1. In FY 17, budgets for this newly created unit moved from other areas.
- 2. In FY 18, the Student Aid budget increased by \$1M for the Freshman Merit Scholarship program.
- In FY 19, this unit received budgets for the International Center and the K-12
 Office from Associate Provost & Graduate Programs. The budget for
 Administrative Information Services was moved from Division of Student
 Affairs. The Student Aid budget increased \$750K.
- 4. In FY 20, the budget for the Student Success Center moved into this unit from the Division of Student Affairs.
- In FY 21, reorganizational changes included moving University Communications & Marketing from the Chancellor.
- 6. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.
- 7. In FY 22, reorganizational changes included moving Marketing & Digital Strategy to External Relations.
- 8. In FY 23, budgets for the K-12 Office and Student Success Center moves to the Provost group. The Graduate Programs office moves into this group.

Division of Student Affairs University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Total Fiscal Year 2022-23	\$ 4,227,870
Current Year Increase (Decrease)	 328,415
Adjusted Fiscal Year 2021-22 Budget	3,899,455
Miscellaneous Transfers	258
Fiscal Year 2021-22 Budget	\$ 3,899,197

% Change 8.4%



Ten Year History

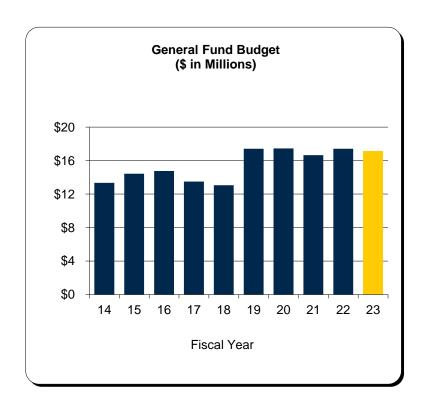
- 1. In FY 16, the Student Aid budget increased by \$667K.
- 2. In FY 17, budgets for Student Success Center, Health & Wellness Services, and Educational Opportunity Initiatives moved into this unit. Budgets for Financial Aid, Registrar, and Student Aid moved out of this unit.
- In FY 19, the name of this unit changed from Vice Chancellor for Campus Inclusion & Student Life to Division of Student Affairs. The budget for Administrative Information Services moved to the Vice Chancellor for Enrollment Management.
- 4. In FY 20, the budget for the Student Success Center moved out of this unit and into the budget for Vice Chancellor for Enrollment Management.
- 5. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.
- 6. In FY 23, the budget increases due to an increase in the Registration Assessment fee.

Office of Business & Finance University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Total Fiscal Year 2022-23	\$ 17,100,717
Current Year Increase (Decrease)	(279,246)
Adjusted Fiscal Year 2021-22 Budget	 17,379,963
Miscellaneous Transfers	95,000
Reorganization of Departments	(121,829)
Fiscal Year 2021-22 Budget	\$ 17,406,792

% Change -1.6%



Ten Year History

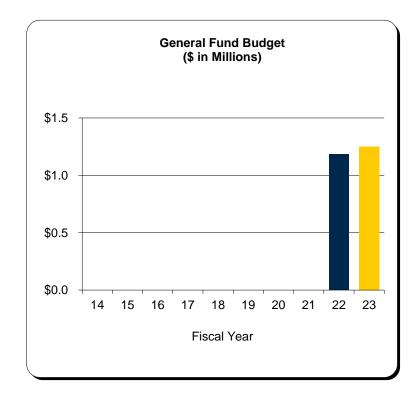
- 1. In FY 16, the Recreation Fee increased by \$7 per student.
- 2. In FY 17, the budget for the Health & Wellness Center moved to the Division of Student Affairs.
- In FY 19, the budgets for Information Technology Services and Student Technology Fee were moved from the Associate Provost & Graduate Programs group.
- 4. In FY 21, the budget reduction was the result of projected enrollment decline due to the COVID-19 pandemic.
- 5. In FY 22, reorganizational changes included moving Event & Building Services to External Relations.
- 6. In FY 23, budget for the Equity, Civil Rights, Title IX department moves to the Chancellor.

Office of Research & Economic Development University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Total Fiscal Year 2022-23	\$ 1,250,995
Current Year Increase (Decrease)	(54,429)
Adjusted Fiscal Year 2021-22 Budget	1,305,424
Miscellaneous Transfers	122,000
Reorganization of Departments	-
Fiscal Year 2021-22 Budget	\$ 1,183,424

% Change -4.2%



Ten Year History

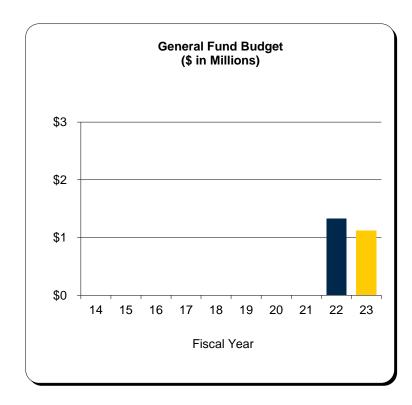
1. In FY 22, the Office of Research & Economic Development was established by moving the Office of Research, and the Office of Economic Development from the Provost & Vice Chancellor for Academic Affairs.

External Relations University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Total Fiscal Year 2022-23	\$ 1,120,905
Current Year Increase (Decrease)	 (48,769)
Adjusted Fiscal Year 2021-22 Budget	 1,169,674
Miscellaneous Transfers	 (164,301)
Reorganization of Departments	-
Fiscal Year 2021-22 Budget	\$ 1,333,975

% Change -4.2%



Ten Year History

 In FY 22, this unit was established with budgets for Marketing & Digital Strategy, Government Relations, and Event & Building Services moving to this unit from other areas.

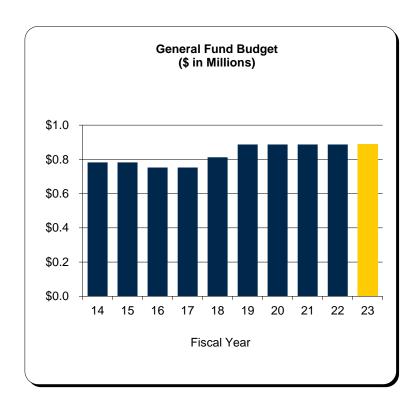
Central Support University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Fiscal Year 2021-22 Budget
Miscellaneous Transfers
Adjusted Fiscal Year 2021-22 Budget
Current Year Increase (Decrease)
Total Fiscal Year 2022-23

 -
887,000
3,000
\$ 890,000

% Change 0.3%



Ten Year History

- 1. In FY 16, the budget for unemployment compensation was reduced.
- 2. In FY 18, the budget for employee education increased.

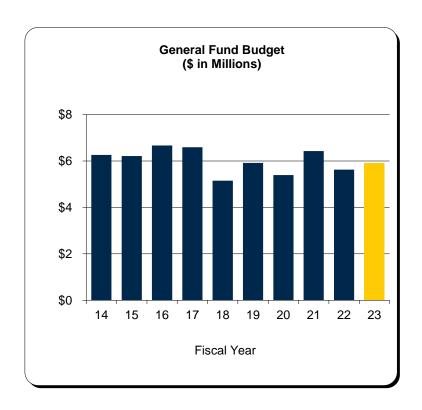
General Administrative Services University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Fiscal Year 2021-22 Budget
Miscellaneous Transfers
Adjusted Fiscal Year 2021-22 Budget
Current Year Increase (Decrease)
Total Fiscal Year 2022-23

\$ 5,624,939 (563,673) 5,061,266 859,300 \$ 5,920,566

% Change 17.0%



Ten Year History

- 1. In FY 18, the General Administrative Services budget was reduced due to lowering the campus reserve by \$1M, and moving \$578K debt service for Riverfront to a different funding source.
- 2. In FY 21, the budget was increased as the result of a contingency fund created in response to anticipated reduction in state funding.
- 3. In FY 22, the budget decreased due to elimination of the budget for online course fees.
- 3. In FY 23, the budget increases due to a reserve created in response to the projected impact of the minimum wage increase.

Utilities

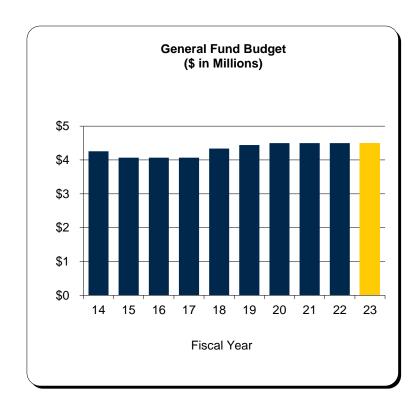
University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2022-23:

Fiscal Year 2021-22 Budget
Miscellaneous Transfers
Adjusted Fiscal Year 2021-22 Budget
Current Year Increase (Decrease)
Total Fiscal Year 2022-23

\$ 4,500,000 -4,500,000 -\$ 4,500,000

% Change 0.0%



Ten Year History

1. In FY 18, the budget increased due to the University Tower project.