Chapter 11  Space & Sustainability

Goals
Campus space must support the academic and research missions of the University. To accomplish this requires comprehensive usage policies, monitoring and capital planning to ensure that space is managed strategically, thoughtfully, and with institutional needs in mind.

The U-M has also established sustainability goals, such as for greenhouse gas emissions, carbon output of university vehicles, and production of waste.

Overview
The physical plant of the University of Michigan Ann Arbor campus is extensive. The campus includes some 600 buildings with more than 2,000 classrooms and instructional laboratories. The U-M is responsible for nearly 30 miles of roads and 5 million square feet of sidewalks, steps and plazas. More than 16,000 trees and countless gardens populate the campus, as well as at least 13 million square feet of turf. Some 200 miles of fiber optic cable weave through the campus, supporting many enterprise-level data centers, and thousands of servers, computers, and tablets.

Space utilization guidelines have been established for classrooms, food service, research activities, and offices. Effective space management contributes to efficiency and cost containment, while also prioritizes efforts to offer smaller class sizes.

Planet Blue is the campus sustainability initiative, which includes educational, research, operational and community engagement programs. In 2015, the University became a signatory to the American Campuses Act on Climate Pledge, joining more than 200 universities and colleges committing to take “significant action to reduce greenhouse gas emissions, increase campus sustainability and incorporate environmental sustainability in academic curricula.” ¹ In summer 2016, the U-M was one of eight institutions to receive the Sustainability Award in Facilities Management² by a national organization of physical plant administrators.

In early 2019, the U-M launched the President's Commission on Carbon Neutrality³, a 17-member body that will "develop recommendations for reducing the U-M's carbon emissions to levels that are environmentally sustainable." ⁴ Recently, the U-M reported on the progress the institution is making toward its 2025 sustainability goals.³ These included a wind-power purchase agreement with DTE Energy, increases in composting across campus, and continuing reduction in application of chemicals to campus grounds.

For More Information
Space Planning and Utilization (provost.umich.edu/space/)
Planet Blue (sustainability.umich.edu/)
U-M sustainability education, research, and campus operations

Charts in Chapter 11
11.1 Total Facilities Space on the Ann Arbor Campus, by General Fund and All Other Funds, FY 2010-2020.
11.2 Ann Arbor Campus Space, by Room Type, FY2010-2020.
11.2.2 Ann Arbor Campus Space, by Function, FY2010-2020.
11.3 Age of Ann Arbor Campus General Fund Space, by 10-year Increments through FY2020
11.5 Ratio of General Fund Infrastructure Renovation Costs to Total Replacement Costs, FY2010-2020.
11.6.1 Building Energy Use, Total and Per Square Foot Per Person, FY2009-2019.

¹ "University takes the American Campuses Act on Climate Pledge," University Record, Nov. 20, 2015.
Ann Arbor campus space is about equally divided in being supported by the General Fund and by other funds. Compared to 2010, the General Fund now supports an additional 584,000 square feet, a 7.1% increase in the U-M’s total space.\(^5\)

### 11.1 Total Facilities Space on the Ann Arbor Campus, by General Fund and All Other Funds, FY 2010-2020.

![Diagram showing space allocation by General Fund and All Other Funds from 2010 to 2020.]

**Source:** U-M Annual Space Management Survey Reports

Ann Arbor campus space supported by the General Fund is mainly used for teaching, research, student services, support of the campus physical plant, and administration. All Other Funds space is primarily comprised of the hospitals and health system, residence halls, parking structures and varsity athletic facilities. These space categories are labeled “net assignable,” which means they exclude common areas, such as hallways, staircases and lobbies.

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\(^5\) In this chart, Ann Arbor campus excludes the non-Medical-School portion of the Health System and the North Campus Research Complex.
Ann Arbor campus space has increased by 1.5 million net assignable square feet over the last decade at an annual growth rate of about 0.8 percent.

11.2.1 Ann Arbor Campus Space, by Room Type, FY2010-2020.

Neither this chart nor 11.2.2 includes the space assigned to the U-M Health System or the North Campus Research Complex.

Space that is either not in use or being remodeled is in the unclassified category; campus facilities and buildings move into and out of this category from year-to-year. General use space covers rooms used for performances, exhibitions, food service, recreation, lounges, and meeting rooms. Plant &

Parking encompasses central computing and telecommunications rooms, parking structures and garages (but not surface lots), health care space that is not part of the U-M Health System, housing for research animals, media production facilities, and storage.

Net assignable space excludes hallways, restrooms, elevators, and custodial areas.
All types of space are needed to support the University’s mission.

11.2.2 Ann Arbor Campus Space, by Function, FY2010-2020.

SOURCE: U-M Office of Space Analysis

Neither this chart nor 11.2.1 includes the space assigned to the U-M Health System or the North Campus Research Complex.

Space in the unclassified category is either not in use or being remodeled. Plant and Operations includes space used in the operation and maintenance of the University’s physical plant, its heating/cooling and other utilities services, central information technology services, and some special service operations, such as printing services.

About 5/6 of the space in the Parking, Athletics, Other category is used by parking and athletics. The remainder supports activities such as development, government and community relations, student clubs and organizations, as well as University space leased to private entities or operated under a management agreement with an outside entity (i.e. food service in the student unions). The need for parking and the growth in athletic facilities have driven this category to grow the most over the decade displayed.

Administration combines space used by central functions, departmental functions, and student administration and student services.

Net assignable space excludes hallways, restrooms, elevators, and custodial areas.
About 53 percent of the General Fund building space on the Ann Arbor campus was first put into service within the last 50 years.

11.3 Age of Ann Arbor Campus General Fund Space, by 10-year Increments through FY2020.

The General Fund building space for the Ann Arbor campus and nearby areas totals 15.22 million gross square feet. Buildings on campus that are more than 100 years old include the President’s House, Newberry Hall, Tappan Hall, the Detroit Observatory, Burnham House, and two barns at Matthaei Botanical Gardens; the 100-year-old structures contribute about 850,000 gross square feet to the campus total.

The last 20 years saw a large increase in new construction on campus tied to several U-M initiatives. During this period, the U-M campus added the Biomedical Sciences Research Building, Undergraduate Science Building, Palmer Commons, Computer Science Building, and the Ross School of Business building.

Buildings associated with auxiliary activities (e.g., U-M hospitals and clinics, student residence halls and athletic facilities) are not included in this chart because these facilities are not supported by the General Fund. Also, this chart does not include the North Campus Research Complex, a group of buildings acquired by the University in 2009.

6 This chart excludes the non-Medical School parts of Michigan Medicine and the North Campus Research Complex.
The University tries to maintain a balance between adding new space and renovating existing space on campus.

**11.4 U-M General Fund Renovation and New Construction Expenditures, Adjusted for Inflation\(^7\), and Depreciation of the U-M Physical Plant, FY2010-2020.**

[Graph showing expenditures from 2010 to 2020]

SOURCE: U-M Office of Financial Analysis

The FY2010 new construction/renovation expenditure totals do not include the 2010 purchase of North Campus Research Complex (NCRC) for $108M. However, expenditures for subsequent renovation to NCRC space is included.

\(^7\) Based on 2019 Building Cost Index, *Engineering News-Record.*
The overall condition of General Fund buildings on the Ann Arbor campus has remained consistent. The U-M continues to monitor building condition by identifying and prioritizing infrastructure needs.

### 11.5 Ratio of General Fund Infrastructure Renovation Costs to Total Replacement Costs, FY2010-2020.

#### RATIO KEY
- **0.00** = New or newly renovated building
- **1.00** = Renovation costs equal replacement costs

<table>
<thead>
<tr>
<th>Year</th>
<th>Facilities Condition Ratio</th>
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<tr>
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<tr>
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<td>0.13</td>
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<tr>
<td>2020</td>
<td>0.14</td>
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</tbody>
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SOURCE: U-M Office of Financial Analysis

The facilities condition ratio is an indicator of building condition that divides the cost of needed building renovations by the cost to replace those structures. The ratio maximum of 1.0 indicates that the cost of renovating the existing facilities equals their total replacement. A ratio of 0 would mean no renovations are necessary; that is, the facilities are all new or newly renovated. A ratio of 0.2-0.3 is generally considered Fair, 0.1-0.2 is considered Good, and below 0.1 is considered Excellent.
The growth in total energy use by buildings on campus is larger today compared to a decade ago because space at the U-M has been growing. At the same time, energy use per square foot per person has declined over the last several years.

11.6.1 Building Energy Use, Total and Per Square Foot Per Person, FY2009-2019.

SOURCE: U-M Utilities and Plant Engineering

This chart shows how new and refurbished space is more energy efficient than the space it replaces.
Total greenhouse gas emissions from campus buildings and vehicles have remained stable over the past several years.


The level of greenhouse gas emissions is influenced by two factors: total energy usage and the energy provider. University-generated energy is highly optimized for efficient production and to limit greenhouse gas production. However, much of the purchased electricity consumed on campus is generated by coal-fired plants, which produces relatively high levels of greenhouse gases. Even so, natural gas is becoming more competitive with coal as a fuel source, and as the U-M’s external energy providers shift toward natural gas, greenhouse gas emissions have leveled off.

SOURCE: U-M Utilities and Plant Engineering
The waste being recycled at the University of Michigan has approached 20,000 tons in the most recent fiscal years.


The percentages in the red columns indicate the percentage of total waste that was recycled. Total waste tends to track the overall space in use, which is increasing. However, the amount of waste that is recycled is also growing.

In fall of 2020, the U-M Office of Campus Sustainability introduced “Where to Throw,” a web application that allows the user to enter an item’s description and find out the best method of reuse, recycle, composting, or, if necessary, disposal. See ocs.umich.edu/resources/where-to-throw/.

Both the total amount of paper purchased by the University and the fraction of the total that is made with recycled content has, in general, improved over the last decade.


<table>
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<th>Fiscal Year</th>
<th>100% Post-Consumer Recycled</th>
<th>50% Post-Consumer Recycled</th>
<th>30% Post-Consumer Recycled</th>
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**SOURCE:** U-M Office of Campus Sustainability