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University of Michigan
Ann Arbor Campus

■ Section One:

Summary of Budgeted Revenues and Expenditures

Schedule A
Ann Arbor Campus
Summary of Budgeted Revenues and Expenditures by Fund

	2004-2005					2003-2004	
	General	Designated	Auxiliary	Expendable Restricted	Total	Total	$ Change
Revenues:							
State Appropriations	$ 320,661,978	$ -	$ -	$ -	**$ 320,661,978**	$ 327,206,100	$ (6,544,122)
Student Tuition & Fees	675,392,255	-		-	**675,392,255**	642,372,972	33,019,283
Government Sponsored Programs:							
Federal	-	-		636,050,000	**636,050,000**	638,525,000	(2,475,000)
Non-Federal	-	-		7,600,000	**7,600,000**	5,200,000	2,400,000
Private Gifts & Sponsored Programs	-	1,500,000		171,635,000	**173,135,000**	172,835,000	300,000
Indirect Cost Recovery	156,457,567	-		-	**156,457,567**	149,156,877	7,300,690
Indirect Cost Recovery Alloc to Gen Op	-	-		(156,457,567)	**(156,457,567)**	(149,156,877)	(7,300,690)
Income from Investments:							
Endowment and Other Invested Funds	-	6,200,000		90,007,000	**96,207,000**	90,292,000	5,915,000
Other	2,900,000	7,325,000		7,957,000	**18,182,000**	16,200,000	1,982,000
Auxiliary Activities:							
UM Health System	-	-	1,858,211,549	-	**1,858,211,549**	1,754,919,237 **	103,292,312
Other Auxiliary Units	-	-	182,903,274	-	**182,903,274**	180,796,405	2,106,869
Departmental Activities	7,970,000	86,450,000		2,950,000	**97,370,000**	95,905,000	1,465,000
Total Revenues	**$ 1,163,381,800**	**$ 101,475,000**	**$ 2,041,114,823**	**$ 759,741,433**	**$4,065,713,056**	$3,924,251,714	$ 141,461,342
Total Expenditures	**$ 1,163,381,800**	**$ 101,475,000**	**$ 2,096,467,079**	**$ 759,741,433**	**4,121,065,312**	$3,953,045,263	$ 168,020,049
Forecast Margin	**$ -**	**$ -**	**$ (55,352,256)**	**$ -**	**$ (55,352,256)** *	$ (28,793,549)	

Note:

* *The Auxiliary Fund negative margin in 2004-2005 does not reflect a true operating deficit due to capital expenditures and other time limited investments.*

** *The 2003-2004 budget has been restated for comparability to the 2004-2005 budget. See the Health System on Schedule D.*

Schedule B
General Fund - Ann Arbor
Summary of Budgeted Revenues and Expenditures

	2004-2005	% of Total	2003-2004	% of Total	$ Change
Revenues:					
State Appropriations	$ 320,661,978	27.5%	$ 327,206,100	29.0%	$ (6,544,122)
Student Tuition & Fees	675,392,255	58.1%	642,372,972	56.9%	33,019,283
Government Sponsored Programs:					
Federal	-	0.0%	800,000	0.1%	(800,000)
Indirect Cost Recovery	156,457,567	13.4%	149,156,877	13.2%	7,300,690
Income from Investments - Other	2,900,000	0.3%	2,400,000	0.2%	500,000
Departmental Activities	7,970,000	0.7%	7,105,000	0.6%	865,000
Total Revenues	$1,163,381,800	100%	$1,129,040,949	100.0%	$ 34,340,851
Total Expenditures	$1,163,381,800		$1,129,040,949		$ 34,340,851
Forecast Margin	$ -		$ -		

Schedule C
Designated Fund - Ann Arbor
Summary of Budgeted Revenues and Expenditures

	2004-2005	% of Total	2003-2004	% of Total	$ Change
Revenues:					
Private Gifts & Sponsored Programs	$ 1,500,000	1.5%	$ 1,200,000	1.2%	$ 300,000
Income from Investments:					
Endowment and Other Invested Funds	6,200,000	6.1%	5,722,000	5.9%	478,000
Other	7,325,000	7.2%	6,400,000	6.6%	925,000
Departmental Activities	86,450,000	85.2%	84,250,000	86.3%	2,200,000
Total Revenues	$ 101,475,000	100.0%	$ 97,572,000	100.0%	$ 3,903,000
Total Expenditures	$ 101,475,000		$ 97,572,000		$ 3,903,000
Forecast Margin	$ -		$ -		

Schedule D
Auxiliary Activities Fund - Ann Arbor
Summary of Budgeted Revenues and Expenditures

	2004-2005			2003-2004		
	Revenues	Expenditures	Forecast Margin	Revenues	Expenditures	Forecast Margin
UM Health System:						
Hospitals and Health Centers	$1,320,929,000	$ 1,341,882,405	$ (20,953,405)	$ 1,198,650,472	$1,196,183,830	$ 2,466,642
Michigan Health Corporation	27,354,160	27,732,925	(378,765)	45,246,017	45,867,453	(621,436)
M-Care	498,873,231	494,851,986	4,021,245	502,158,193	497,279,213	4,878,980
Medical School - Clinical Activity	371,492,005	408,779,443	(37,287,438)	347,407,041	387,402,413	(39,995,372)
Executive Vice President for Medical Affairs	30,000	734,820	(704,820)	-	1,948,981	(1,948,981)
Subtotal	$2,218,678,396	$ 2,273,981,579	$ (55,303,183)	$ 2,093,461,723	$2,128,681,890	$ (35,220,167)
Less Rebilling Credits	(360,466,847)	(360,466,847)	-	(338,542,486) **	(338,542,486) **	-
Total - UM Health System	$1,858,211,549	$ 1,913,514,732	$ (55,303,183)	$ 1,754,919,237	$1,790,139,404	$ (35,220,167)
Other Auxiliary Units:						
Plant Operations	$ 106,319,050	$ 105,437,312	$ 881,738	$ 104,675,286	$ 102,912,600	$ 1,762,686
Utilities	149,565,777	148,044,952	1,520,825	136,617,625	134,608,787	2,008,838
ITD Telecomm and Technology Services	31,786,882	32,787,792	(1,000,910)	35,558,042	34,401,748	1,156,294
University Housing	94,128,000	94,128,000	-	89,535,000	89,535,000	-
M-Stores	105,391,165	105,982,832	(591,667)	98,363,030	99,852,570	(1,489,540)
Intercollegiate Athletics	52,513,000	53,923,000	(1,410,000)	53,793,000	54,516,000	(723,000)
Risk Management and Veritas Insurance Co	39,209,792	39,209,792	-	36,713,076	36,713,076	-
Staff Benefits Rebillings	52,625,660	47,993,965	4,631,695	55,483,820	50,620,783	4,863,037
Health Service	14,965,925	14,965,683	242	14,684,150	14,671,155	12,995
Parking	16,977,068	17,400,971	(423,903)	16,481,999	18,010,096	(1,528,097)
Other Publications & Communications	9,520,126	9,484,393	35,733	10,023,689	10,029,591	(5,902)
League, Union, and Commons	14,921,945	15,019,345	(97,400)	14,664,407	14,953,690	(289,283)
Transportation Services	11,883,810	11,899,691	(15,881)	11,578,963	11,734,917	(155,954)
University Press	5,600,000	5,600,000	-	5,600,000	5,600,000	-
Dental Faculty Associates and Other Dental	4,291,300	6,582,300	(2,291,000)	5,116,000	4,700,000	416,000
Student Publications	1,485,577	1,382,057	103,520	1,639,000	1,639,000	-
Willow Run and Rental Properties	441,758	863,284	(421,526)	435,448	1,041,167	(605,719)
Other Auxiliary Units	37,060,870	38,031,409	(970,539)	54,002,044	52,997,781	1,004,263
Subtotal - Other Auxiliary Units	$ 748,687,705	$ 748,736,778	$ (49,073)	$ 744,964,579	$ 738,537,961	$ 6,426,618
Less Rebilling Credits	(553,998,768)	(553,998,768)	-	(552,929,519)	(552,929,519)	-
Less Allocated Student Fees in Gen Fund	(11,785,663)	(11,785,663)	-	(11,238,655)	(11,238,655)	-
Total - Other Auxiliary Units	$ 182,903,274	$ 182,952,347	$ (49,073)	$ 180,796,405	$ 174,369,787	$ 6,426,618
			-			-
Grand Total - Auxiliary Fund	$2,041,114,823	$ 2,096,467,079	$ (55,352,256) *	$ 1,935,715,642	$ 1,964,509,191	$ (28,793,549)

Note:

* *The Auxiliary Fund negative margin in FY 2005 does not reflect a true operating deficit due to capital expenditures and other time limited investments.*

** *The 2003-2004 budgets have been restated to reflect the M-Care rebilling credits within the UM Health System for comparability to 2004-2005.*

Schedule D-1
Auxiliary Activities - Ann Arbor
Auxiliary Fund Margin Reconciliation to Unit Operating Budgets

	2004-2005	Add back / (Subtract) Reconciling Items to Units' Approved Budget					2004-2005	2004-2005
	Schedule D Forecast Margin	Investment Income	Depreciation	Capital Transfers to Construction	Equity Transfers	Transfers to Endowment	Unit Budget Margin	Margin Regents Item*
UM Health System:								
Hospitals and Health Centers	$ (20,953,405)	$ (39,229,000)	$ (93,600,000)	$ 166,000,000	$ 39,582,405	$ -	$ 51,800,000	$ 51,800,000
Michigan Health Corporation	(378,765)		(404,641)	502,980			(280,426)	
M-Care	4,021,245		(1,108,252)	2,400,000			5,312,993	
Medical School - Clinical Activity	(37,287,438)			4,310,000	(39,218,045)		(72,195,483)	
Executive Vice President for Medical Affairs	(704,820)				(364,360)		(1,069,180)	
Total - UM Health System	$ (55,303,183)	$ (39,229,000)	$(95,112,893)	$ 173,212,980	$ -	$ -	$(16,432,096)	
Other Auxiliary Units:								
Plant Operations	$ 881,738						$ 881,738	
Utilities	1,520,825						1,520,825	
ITD Telecomm and Technology Services	(1,000,910)						(1,000,910)	
University Housing	-						-	
M-Stores	(591,667)						(591,667)	
Intercollegiate Athletics	(1,410,000)			2,467,000		-	1,057,000	1,057,000
Risk Management and Veritas Insurance Co	-						-	
Staff Benefits Rebillings	4,631,695						4,631,695	
Health Service	242						242	
Parking	(423,903)						(423,903)	
Other Publications & Communications	35,733						35,733	
League, Union, and Commons	(97,400)						(97,400)	
Transportation Services	(15,881)						(15,881)	
University Press	-						-	
Dental Faculty Associates and Other Dental	(2,291,000)						(2,291,000)	
Student Publications	103,520						103,520	
Willow Run and Rental Properties	(421,526)						(421,526)	
Other Internal Services	(970,539)						(970,539)	
Subtotal - Other Auxiliary Units	$ (49,073)	$ -	$ -	$ 2,467,000	$ -	$ -	$ 2,417,927	
TOTAL	$ (55,352,256)	$ (39,229,000)	$ (95,112,893)	$ 175,679,980	$ -	$ -	$ (14,014,169)	

Note:

* *The Regents item column indicates the operating budget margin reported for units that received additional specific regental approval (Hospitals & Health Centers, Athletics).*
For the Hospitals & Health Centers, the reconciling items are due to different accounting standards between fund basis (governmental) accounting and corporate accounting, and the treatment of investment earnings, capital support, and equity transfers (support for academic programs and clinical initiatives) as non-operating items.
For Athletics, the reconciling items are due to the treatment of capital support and transfers to endowments as non-operating items.

Schedule E
Expendable Restricted Fund - Ann Arbor
Summary of Budgeted Revenues and Expenditures

	2004-2005	% of Total	2003-2004	% of Total	$ Change
Revenues:					
Government Sponsored Programs:					
Federal	$ 636,050,000	83.7%	$ 637,725,000	83.7%	$ (1,675,000)
Non-Federal	7,600,000	1.0%	5,200,000	0.7%	2,400,000
Private Gifts & Sponsored Programs	171,635,000	22.6%	171,635,000	22.5%	-
Indirect Cost Recoveries Allocated to General Oper.	(156,457,567)	-20.6%	(149,156,877)	-19.6%	(7,300,690)
Income from Investments:					
Endowment & Other Invested Funds	90,007,000	11.8%	84,570,000	11.1%	5,437,000
Other	7,957,000	1.1%	7,400,000	1.0%	557,000
Departmental Activities	2,950,000	0.4%	4,550,000	0.6%	(1,600,000)
Total Revenues	$ 759,741,433	100.0%	$ 761,923,123	100.0%	$ (2,181,690)
Expenditures	$ 759,741,433		$ 761,923,123		$ (2,181,690)
Forecast Margin	$ -		$ -		

Schedule F
Ann Arbor Campus
Student Tuition and Fees (Rates Shown per Term)

Undergraduate Tuition for Full-time Students	FALL 2003 Total Tuition & All Required Fees*	FALL 2004 Total Tuition & All Required Fees*	$ Change	% Change in Tuition & All Required Fees
Resident:				
Lower Division **	$ 3,948	$ 4,060	$ 112	2.8%
Dentistry	4,061	4,176	115	2.8%
Engineering	4,207	4,326	119	2.8%
Kinesiology	4,207	4,326	119	2.8%
Literature, Science & the Arts	3,988	4,101	113	2.8%
Upper Division **	4,454	4,580	126	2.8%
Business Administration	4,637	4,769	132	2.8%
Dentistry	4,570	4,700	130	2.8%
Engineering	5,435	5,589	154	2.8%
Kinesiology	4,827	4,964	137	2.8%
Literature, Science & the Arts	4,494	4,622	128	2.8%
Non-Resident:				
Lower Division **	12,348	12,971	623	5.0%
Dentistry	12,462	13,091	629	5.0%
Engineering	12,462	13,091	629	5.0%
Kinesiology	13,170	13,835	665	5.0%
Literature, Science & the Arts	12,389	13,014	625	5.0%
Upper Division **	13,219	13,886	667	5.0%
Business Administration	13,453	14,132	679	5.0%
Dentistry	13,336	14,009	673	5.0%
Engineering	13,986	14,692	706	5.0%
Kinesiology	14,387	15,113	726	5.0%
Literature, Science & the Arts	13,259	13,928	669	5.0%

* Rates per term include $185.00 Infrastructure Maintenance Fee; a Health Service Fee of $130.35 in FY04, $137.37 in FY05; $80.00 Registration Fee; $6.69 Michigan Student Assembly; $5.50 Student Legal Service; and a School/College Government Fee of $1.50.

** Includes A. Alfred Taubman College of Architecture & Urban Planning (upper division only), Art and Design, Education (upper division only), Music, Natural Resources & Environment, and Nursing and Pharmacy (B.S.).

Schedule F
Ann Arbor Campus
Student Tuition and Fees (Rates Shown per Term)

Graduate Resident Tuition for Full-time Students	FALL 2003 Total Tuition & All Required Fees*	FALL 2004 Total Tuition & All Required Fees*	$ Change	% Change in Tuition & All Required Fees
Resident:				
A. Alfred Taubman College of Architecture & Urban Planning	$ 6,905	$ 7,393	$ 488	7.1%
Art and Design	6,593	6,925	332	5.0%
Business Administration				
MBA	14,844	15,844	1,000	6.7%
Pre-candidate	6,739	7,079	340	5.0%
Dentistry				
Professional	9,933	10,791	858	8.6%
Pre-candidate	6,632	7,300	668	10.1%
Education	6,593	6,925	332	5.0%
Engineering				
Professional	7,557	7,938	381	5.0%
Pre-candidate	7,357	7,728	371	5.0%
Information	6,467	6,793	326	5.0%
Kinesiology	7,021	7,375	354	5.0%
Law	13,932	14,679	747	5.4%
Literature, Science & Arts	6,467	6,793	326	5.0%
Medicine				
Professional	10,263	10,678	415	4.0%
Pre-candidate	6,442	6,767	325	5.0%
Music	6,593	6,925	332	5.0%
Natural Resources & Environment	6,593	6,925	332	5.0%
Nursing	6,668	7,004	336	5.0%
Pharmacy				
Pharm.D. **	6,684	7,496	812	12.1%
Pre-candidate	6,467	6,793	326	5.0%
Public Health	6,717	7,399	682	10.2%
Gerald R. Ford School of Public Policy	7,319	7,688	369	5.0%
Rackham Interdepartmental Programs	6,467	6,793	326	5.0%
Social Work	7,126	7,663	537	7.5%

* Rates per term include $185.00 Infrastructure Maintenance Fee; a Health Service Fee of $130.35 in FY04, $137.37 in FY05; $80.00 Registration Fee; $6.69 Michigan Student Assembly; $5.50 Student Legal Service; and a School/College Government Fee of $1.50.

** Students in the Pharm.D. program will be charged a new blended rate as of FY05. The FY04 tuition rate shown here is what the equivalent blended rate would have been for FY04 (average of the undergraduate and professional rates).

Schedule F
Ann Arbor Campus
Student Tuition and Fees (Rates Shown per Term)

Graduate Non-Resident Tuition for Full-time Students	FALL 2003 Total Tuition & All Required Fees*	FALL 2004 Total Tuition & All Required Fees*	$ Change	% Change in Tuition & All Required Fees
Non-Resident:				
A. Alfred Taubman College of Architecture				
& Urban Planning	$ 12,423	$ 12,911	$ 488	3.9%
Art and Design	13,261	13,930	669	5.0%
Business Administration				
MBA	17,344	18,344	1,000	5.8%
Pre-candidate	13,402	14,078	676	5.0%
Dentistry				
Professional	17,026	17,884	858	5.0%
Pre-candidate	13,243	13,911	668	5.0%
Education	13,261	13,930	669	5.0%
Engineering				
Professional	14,007	14,714	707	5.0%
Pre-candidate	13,782	14,477	695	5.0%
Information	13,000	13,656	656	5.0%
Kinesiology	14,205	14,922	717	5.0%
Law	16,432	17,179	747	4.5%
Literature, Science & Arts	13,000	13,656	656	5.0%
Medicine				
Professional	15,763	16,401	638	4.0%
Pre-candidate	12,946	13,599	653	5.0%
Music	13,261	13,930	669	5.0%
Natural Resources & Environment	13,000	13,656	656	5.0%
Nursing	13,410	14,086	676	5.0%
Pharmacy				
Pharm.D. **	13,755	14,058	303	2.2%
Pre-candidate	13,000	13,656	656	5.0%
Public Health	13,511	14,193	682	5.0%
Gerald R. Ford School of Public Policy	13,261	13,930	669	5.0%
Rackham Interdepartmental Programs	13,000	13,656	656	5.0%
Social Work	12,660	13,298	638	5.0%

* Rates per term include $185.00 Infrastructure Maintenance Fee; a Health Service Fee of $124.15 in FY03, $130.35 in FY04; $80.00 Registration Fee; $6.69 Michigan Student Assembly; $5.50 Student Legal Service; and a School/College Government Fee of $1.50.

** Students in the Pharm.D. program will be charged a new blended rate as of FY05. The FY04 tuition rate shown here is what the equivalent blended rate would have been for FY04 (average of the undergraduate and professional rates).

Schedule F
Ann Arbor Campus
Student Tuition and Fees (Rates Shown per Term)

Candidate Tuition for Full-time Students	FALL 2003 Total Tuition & All Required Fees*	FALL 2004 Total Tuition & All Required Fees*	$ Change	% Change in Tuition & All Required Fees
Candidate:				
A. Alfred Taubman College of Architecture & Urban Planning	$ 4,262	$ 4,477	$ 215	5.0%
Business Administration	4,454	4,678	224	5.0%
Dentistry	4,243	4,457	214	5.0%
Education	4,304	4,521	217	5.0%
Engineering	5,112	5,370	258	5.0%
Information	4,221	4,434	213	5.0%
Kinesiology	4,221	4,434	213	5.0%
Law	4,221	4,434	213	5.0%
Literature, Science, & the Arts	4,221	4,434	213	5.0%
Medicine	4,304	4,521	217	5.0%
Music	4,304	4,521	217	5.0%
Natural Resources & Environment	4,304	4,521	217	5.0%
Nursing	4,304	4,521	217	5.0%
Pharmacy	4,221	4,434	213	5.0%
Public Health	4,385	4,606	221	5.0%
Gerald R. Ford School of Public Policy	4,304	4,521	217	5.0%
Rackham Interdepartmental Programs	4,221	4,434	213	5.0%
Other Programs**				
Business Administration - Executive MBA				
Resident	100,000	100,000	0	0.0%
Non-Resident	105,000	105,000	0	0.0%
Distance Education				
Engineering - Graduate				
Resident	1,050	1,103	53	5.0%
Non-Resident	1,150	1,208	58	5.0%

* Rates per term include $185.00 Infrastructure Maintenance Fee; a Health Service Fee of $130.35 in FY04, $137.37 in FY05; $80.00 Registration Fee; $6.69 Michigan Student Assembly; $5.50 Student Legal Service; and a School/College Government Fee of $1.50.

** Program fee includes tuition and fees, housing, meals, books and other course materials, a laptop computer, and other miscellaneous items, all over the entire length of the program.

University of Michigan Ann Arbor Campus

- ## Section Two:

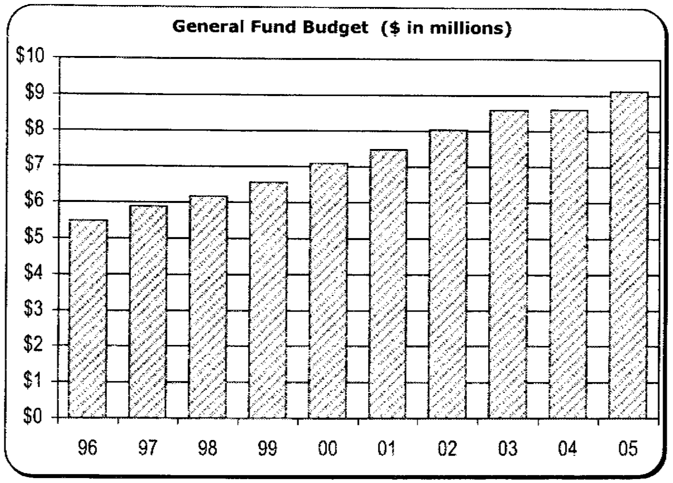
General Fund by Schools, Executive Offices, and Service Units

A. Alfred Taubman College of Architecture and Urban Planning

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 8,603,250		$ Change	$ 522,922
Budget Reduction (2.0%)	(172,065)		% Change	6.1%
Change in instructional activity revenue	637,016	(1)	Average Annualized	
Other changes	57,971	(2)	3 Year % Change	4.1% (3)
Fiscal Year 2004-05 Budget	**$ 9,126,172**			



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY04 the budget was reduced by 3.5% ($300K).

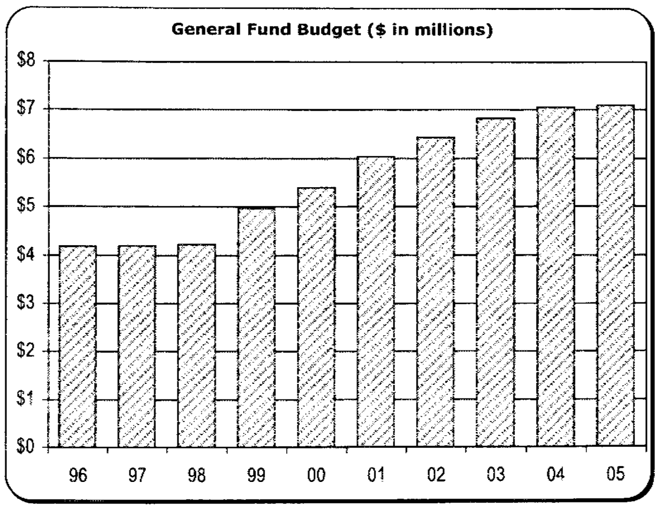
School of Art and Design

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 7,060,681	
Transfers	971	
Adjusted Fiscal Year 2003-04 Budget	7,061,652	
Budget Reduction (2.0%)	(141,214)	
Change in instructional activity revenue	(246,203)	(1)
Other changes	422,394	(2)
Fiscal Year 2004-05 Budget	**$ 7,096,629**	

$ Change	$ 34,977	
% Change	0.5%	(3)
Average Annualized 3 Year % Change	3.0%	(4)



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

3. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY04 the budget was reduced by 3.5% ($240K).

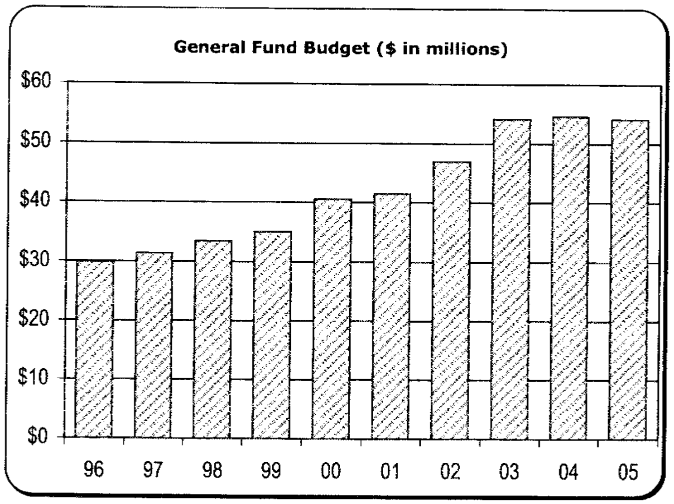
School of Business Administration

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 54,598,165	
Transfers	220	
Adjusted Fiscal Year 2003-04 Budget	54,598,385	
Budget Reduction (2.0%)	(1,091,963)	
Change in instructional activity revenue	1,232,275	(1)
Other changes	(590,204)	(2)
Fiscal Year 2004-05 Budget	**$ 54,148,493**	

$ Change	$	(449,892)
% Change		-0.8% (3)
Average Annualized 3 Year % Change		4.8% (4)



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

3. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

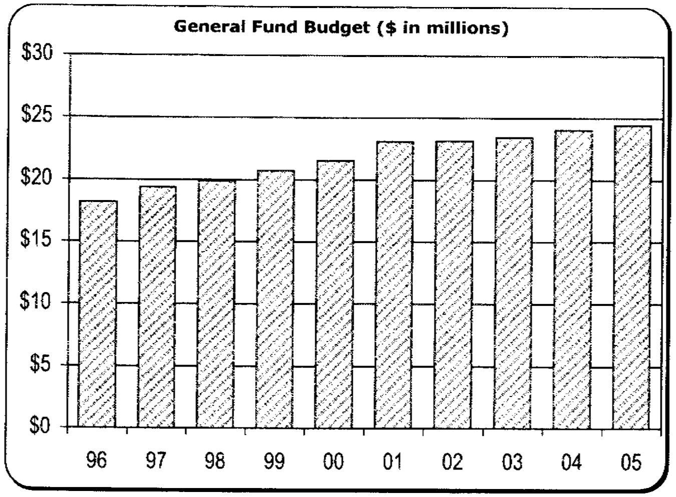
b. In FY04 the budget was reduced by 3.5% ($1.9M).

School of Dentistry

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 24,020,599		$ Change	$	445,285
Budget Reduction (2.0%)	(480,412)		% Change		1.9%
Change in instructional activity revenue	1,345,736	(1)	Average Annualized		
Change in research activity revenue	196,100	(2)	3 Year % Change		1.8% (4)
Other changes	(616,139)	(3)			
Fiscal Year 2004-05 Budget	**$ 24,465,884**				



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.

3. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

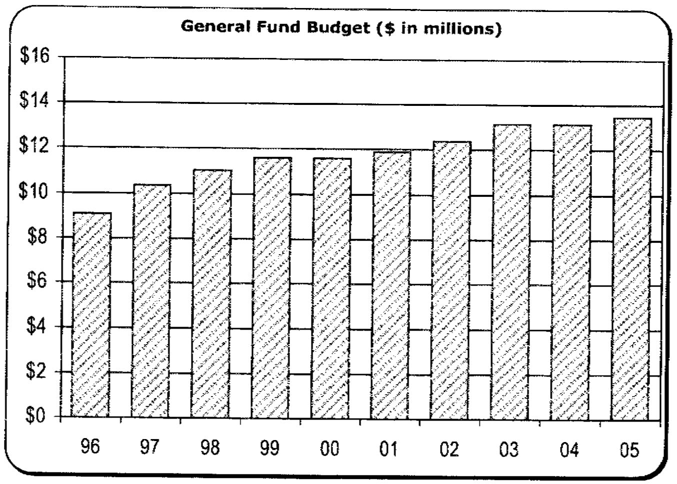
b. In FY04 the budget was reduced by 3.5% ($820K).

School of Education

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 13,134,218		$ Change	$ 309,380
Budget Reduction (2.0%)	(262,684)		% Change	2.4%
Change in instructional activity revenue	482,486	(1)	Average Annualized	
Other changes	89,578	(2)	3 Year % Change	2.6% (3)
Fiscal Year 2004-05 Budget	**$ 13,443,598**			



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY04 the budget was reduced by 3.5% ($460K).

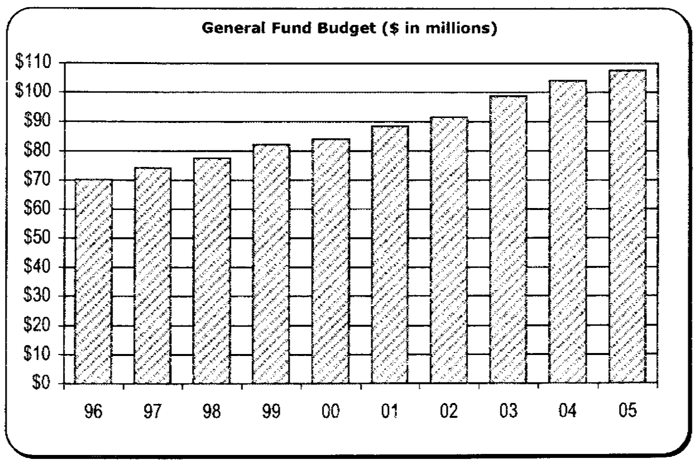
College of Engineering

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 104,111,882	
Transfers	165	
Adjusted Fiscal Year 2003-04 Budget	104,112,047	
Budget Reduction (2.0%)	(2,082,238)	
Change in instructional activity revenue	8,008,765	(1)
Change in research activity revenue	(1,415,000)	(2)
Other changes	(1,098,189)	(3)
Fiscal Year 2004-05 Budget	**$107,525,385**	

$ Change	$	3,413,338
% Change		3.3% (4)
Average Annualized 3 Year % Change		5.4% (5)



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.

3. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

4. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

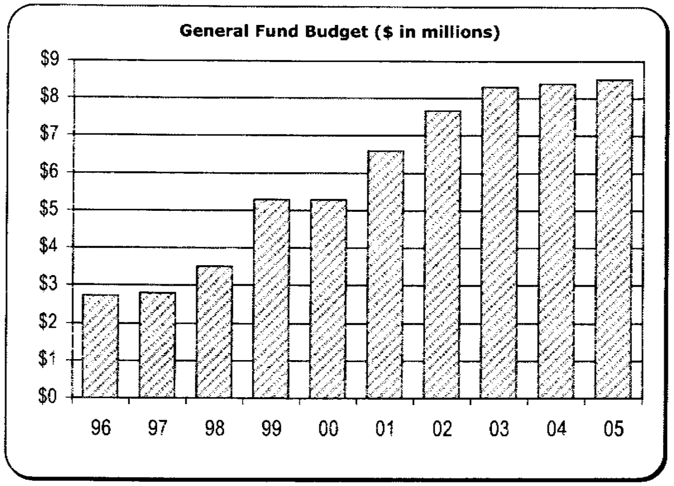
b. In FY04 the budget was reduced by 3.5% ($2.1M).

School of Information

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 8,393,899		$ Change	$ 163,087	
Transfers	(41,165)		% Change	2.0%	(3)
Adjusted Fiscal Year 2003-04 Budget	8,352,734		Average Annualized		
Budget Reduction (2.0%)	(167,878)		3 Year % Change	3.7%	(4)
Change in instructional activity revenue	566,392	(1)			
Other changes	(235,427)	(2)			
Fiscal Year 2004-05 Budget	**$ 8,515,821**				



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

3. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

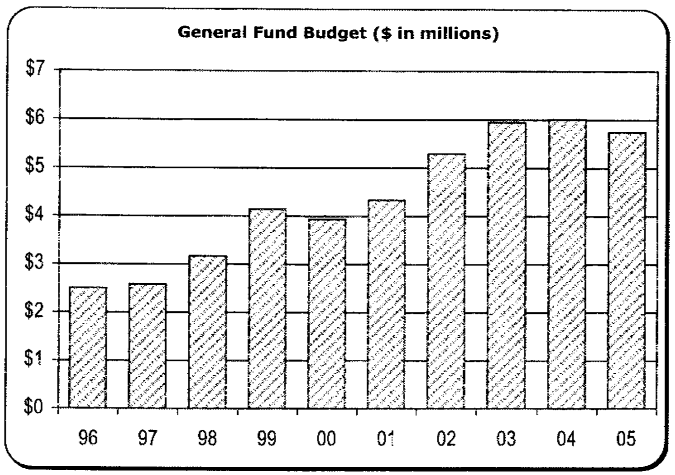
b. In FY04 the budget was reduced by 3.5% ($280K).

Division of Kinesiology

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 6,013,128		$ Change	$ (270,979)	
Transfers	2,896		% Change	-4.5%	(3)
Adjusted Fiscal Year 2003-04 Budget	6,016,024		Average Annualized		
Budget Reduction (2.0%)	(120,263)		3 Year % Change	2.7%	(4)
Change in instructional activity revenue	(252,114)	(1)			
Other changes	101,398	(2)			
Fiscal Year 2004-05 Budget	**$ 5,745,045**				



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

3. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

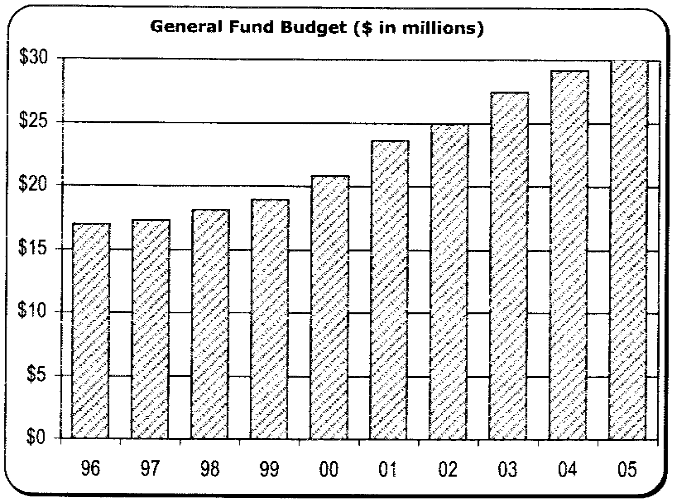
b. In FY04 the budget was reduced by 3.5% ($210K).

Law School

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 29,175,526		$ Change	$ 1,139,645	
Budget Reduction (2.0%)	(583,511)		% Change	3.9%	
Change in instructional activity revenue	2,119,820	(1)	Average Annualized		
Other changes	(396,664)	(2)	3 Year % Change	6.7%	(3)
Fiscal Year 2004-05 Budget	**$ 30,315,170**				



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

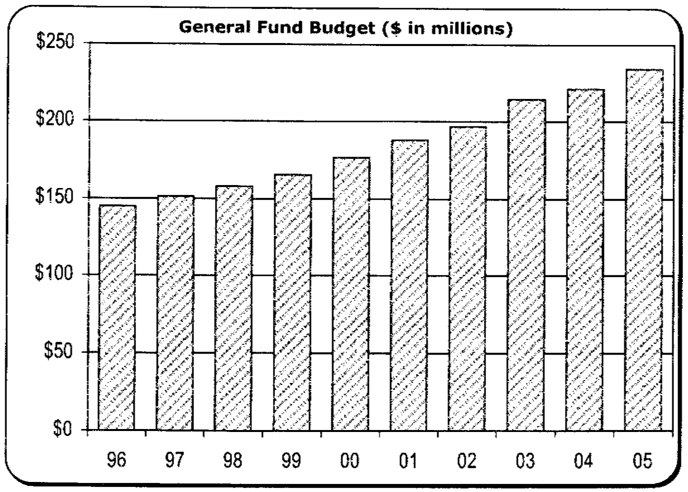
b. In FY04 the budget was reduced by 3.5% ($960K).

College of Literature, Science & Arts

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 221,039,661		$ Change	$ 12,417,090
Transfers	(1,083,719)	(1)	% Change	5.6% (5)
Adjusted Fiscal Year 2003-04 Budget	219,955,942		Average Annualized	
Budget Reduction (2.0%)	(4,399,927)		3 Year % Change	5.6% (6)
Change in instructional activity revenue	14,198,954	(2)		
Change in research activity revenue	2,550,000	(3)		
Programmatic initiatives	3,820,000			
Other changes	(2,136,387)	(4)		
Fiscal Year 2004-05 Budget	**$ 233,988,582**			



Notes: 2004-05 Funding

1. Represents transfers of the Matthaei Botanical Gardens to University Auxiliary Units, faculty salary and staff benefits, substitute funding to reflect modifications to the Pharm.D. program, and the transfer of funding from SNRE to support the Program in the Environment.

2. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.

4. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

5. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

6. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY98 $2.3M was added for facilities renovations and start-up funding related to faculty hires.

c. In FY99 $1.6M was added to support the integration of information technology across the undergraduate curriculum, partially through a $30 fee per term.

d. In FY03 $2.3M was added for the transfer of the SNRE undergraduate program, and $378K for faculty compensation.

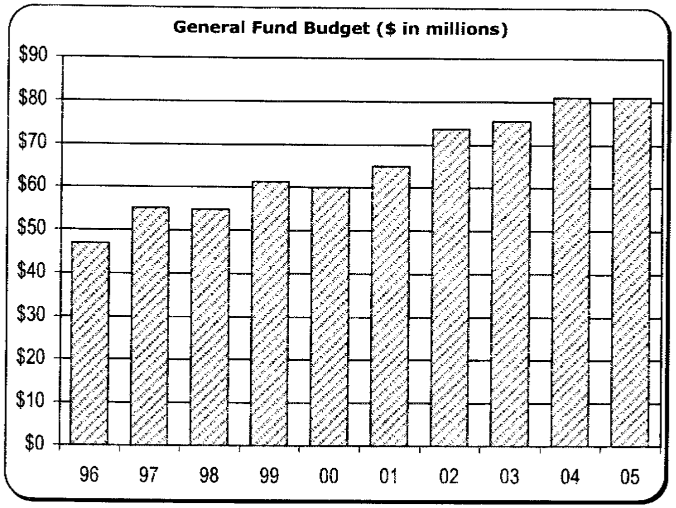
e. In FY04 the budget was reduced by 3.5% ($7.5M).

Medical School

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 80,979,241		$ Change	$	17,559
Transfers	53,270	(1)	% Change		0.0% (5)
Adjusted Fiscal Year 2003-04 Budget	81,032,511		Average Annualized		
Budget Reduction (2.0%)	(1,619,585)		3 Year % Change		3.2% (6)
Change in instructional activity revenue	887,412	(2)			
Change in research activity revenue	5,323,459	(3)			
Other changes	(4,573,727)	(4)			
Fiscal Year 2004-05 Budget	**$ 81,050,070**				



Notes: 2004-05 Funding

1. Represents transfers of faculty salary and staff benefits, and substitute funding to reflect modifications to the Pharm.D. program.
2. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.
5. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.
6. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. Bridging support of $1.7M provided in FY99 was removed in FY00.

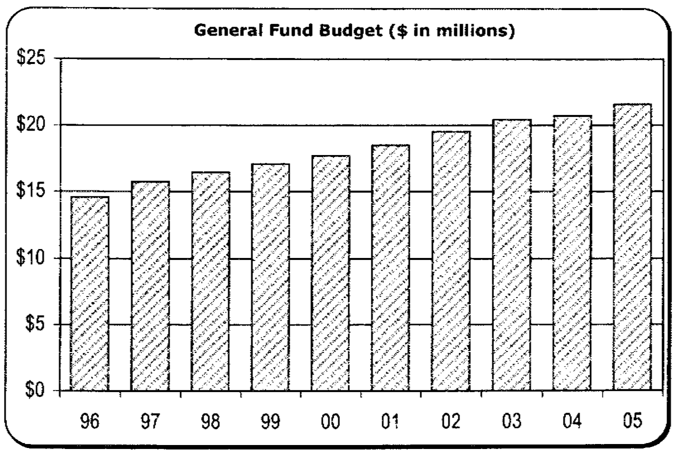
c. In FY04 the budget was reduced by 3.5% ($2.6M).

School of Music

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 20,747,481		$ Change	$	879,449
Transfers	646		% Change		4.2% (3)
Adjusted Fiscal Year 2003-04 Budget	20,748,127		Average Annualized		
Budget Reduction (2.0%)	(414,950)		3 Year % Change		3.4% (4)
Change in instructional activity revenue	1,233,068	(1)			
Programmatic initiatives	150,000				
Other changes	(88,669)	(2)			
Fiscal Year 2004-05 Budget	**$ 21,627,575**				



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

3. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY97 the base budget was increased by $0.5M from a tuition-return plan.

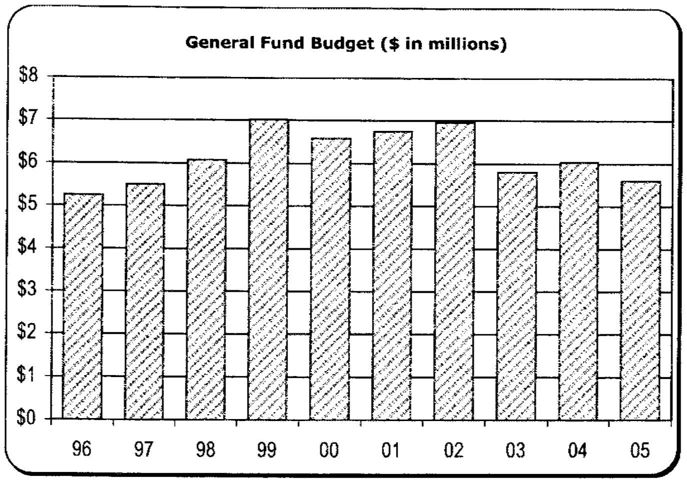
c. In FY04 the budget was reduced by 3.5% ($715K).

School of Natural Resources and Environment

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 6,041,637		$ Change	$	(173,343)
Transfers	(431,316)	(1)	% Change		-3.1% (4)
Adjusted Fiscal Year 2003-04 Budget	5,610,321		Average Annualized		
Budget Reduction (2.0%)	(120,833)		3 Year % Change		1.3% (5)
Change in instructional activity revenue	(35,352)	(2)			
Other changes	(17,158)	(3)			
Fiscal Year 2004-05 Budget	**$ 5,436,979**				



Notes: 2004-05 Funding

1. Represents the transfer of funding to LS&A to support the Program in the Environment.

2. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

3. Represents the net change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts, projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

4. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY03 $2.3M was transferred to LS&A to fund the transfer of the SNRE undergraduate program, and $15K was added for faculty compensation.

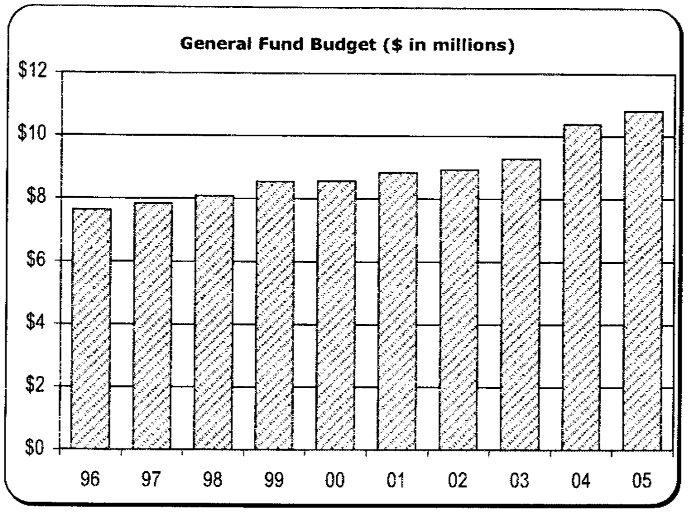
School of Nursing

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 10,388,357	
Transfers	3,864	
Adjusted Fiscal Year 2003-04 Budget	10,392,221	
Budget Reduction (2.0%)	(207,767)	
Change in instructional activity revenue	743,870	(1)
Change in research activity revenue	71,558	(2)
Other changes	(181,428)	(3)
Fiscal Year 2004-05 Budget	**$ 10,818,454**	

$ Change	$ 426,233	
% Change	4.1%	(4)
Average Annualized 3 Year % Change	6.3%	(5)



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.

3. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

4. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY04 the budget was reduced by 3.5% ($325K).

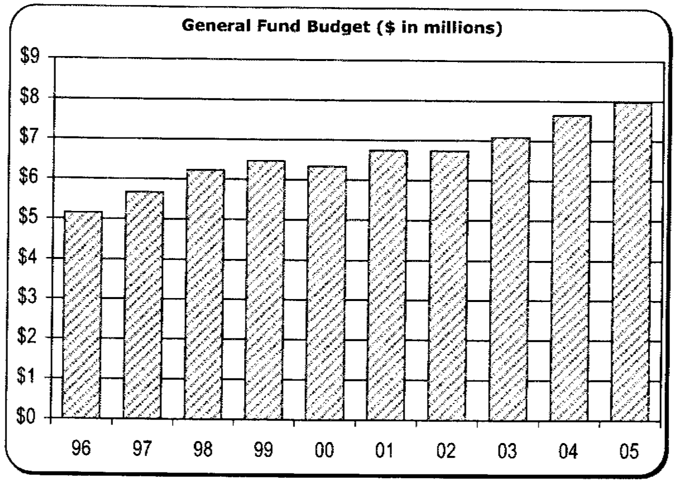
College of Pharmacy

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 7,644,718			
Transfers	(130,015)	(1)		
Adjusted Fiscal Year 2003-04 Budget	7,514,703			
Budget Reduction (2.0%)	(152,894)			
Change in instructional activity revenue	709,603	(2)		
Change in research activity revenue	(450,000)	(3)		
Programmatic initiatives	500,000			
Other changes	(135,096)	(4)		
Fiscal Year 2004-05 Budget	**$ 7,986,316**			

$ Change	$ 471,613	
% Change	6.3%	(5)
Average Annualized 3 Year % Change	6.5%	(6)



Notes: 2004-05 Funding

1. Represents the transfer of substitute funding to reflect modifications to the Pharm.D. program to selected schools and colleges.
2. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.
5. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.
6. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY04 the budget was reduced by 3.5% ($250K).

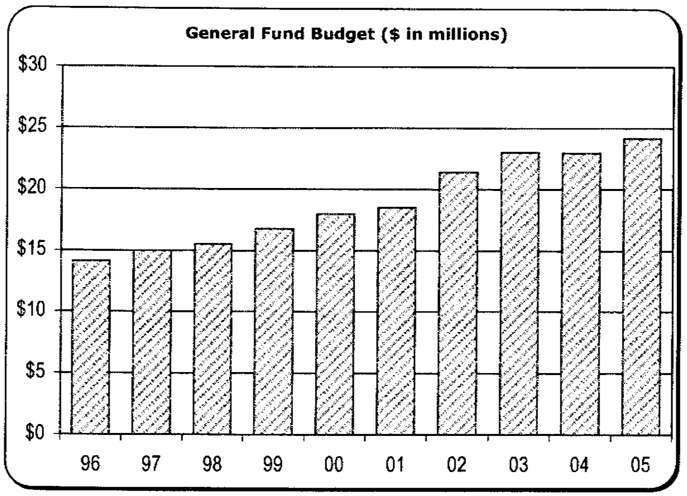
School of Public Health

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 22,947,619	
Transfers	589	
Adjusted Fiscal Year 2003-04 Budget	22,948,208	
Budget Reduction (2.0%)	(458,952)	
Change in instructional activity revenue	1,313,844	(1)
Change in research activity revenue	789,177	(2)
Other changes	(446,786)	(3)
Fiscal Year 2004-05 Budget	**$ 24,145,491**	

$ Change	$ 1,197,283	
% Change	5.2%	(4)
Average Annualized 3 Year % Change	4.2%	(5)



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.

3. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

4. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

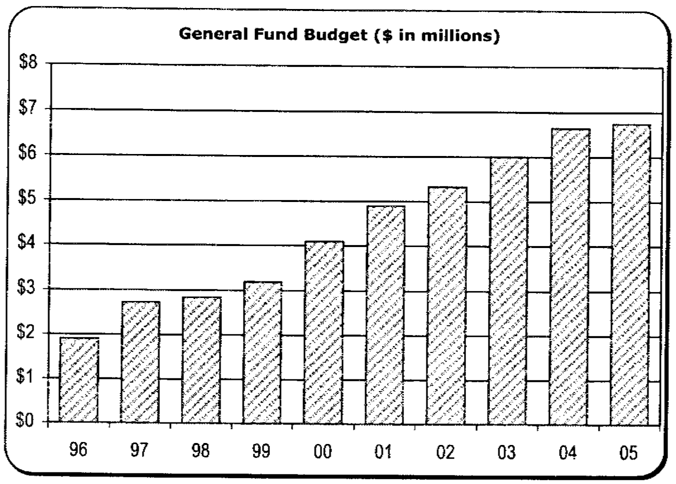
b. In FY04 the budget was reduced by 3.5% ($810K).

Gerald R. Ford School of Public Policy

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 6,627,618		$ Change	$	109,771	
Budget Reduction (2.0%)	(132,552)		% Change		1.7%	
Change in instructional activity revenue	303,472	(1)	Average Annualized			
Change in research activity revenue	101,840	(2)	3 Year % Change		7.8%	(4)
Other changes	(162,988)	(3)				
Fiscal Year 2004-05 Budget	**$ 6,737,389**					



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.

3. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY97 the base budget was increased by $0.8M from a tuition-return plan.

c. In FY00 $0.5M for the State and Local Policy Center was transferred to this unit.

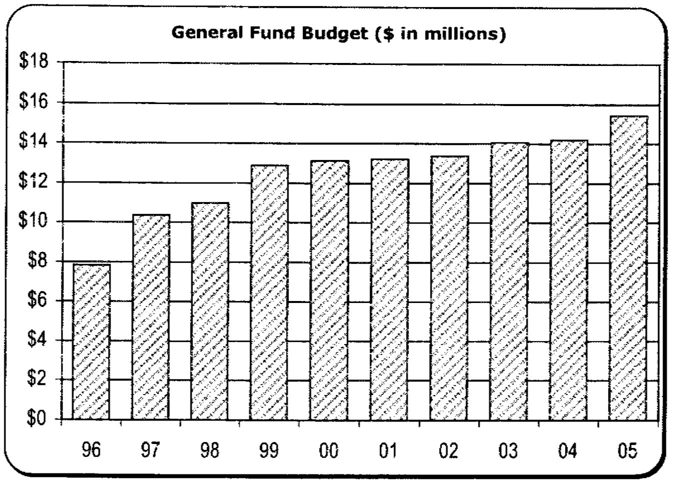
d. In FY04 the budget was reduced by 3.5% ($210K).

School of Social Work

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 14,214,521		$ Change	$	1,206,024
Budget Reduction (2.0%)	(284,290)		% Change		8.5%
Change in instructional activity revenue	698,103	(1)	Average Annualized		
Programmatic Initiatives	250,000		3 Year % Change		4.7% (3)
Other changes	542,211	(2)			
Fiscal Year 2004-05 Budget	**$ 15,420,545**				



Notes: 2004-05 Funding

1. Represents the change in projected revenues from applications for admissions to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.

2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. In FY97 the base budget was increased by $2.0M from a tuition-return plan.

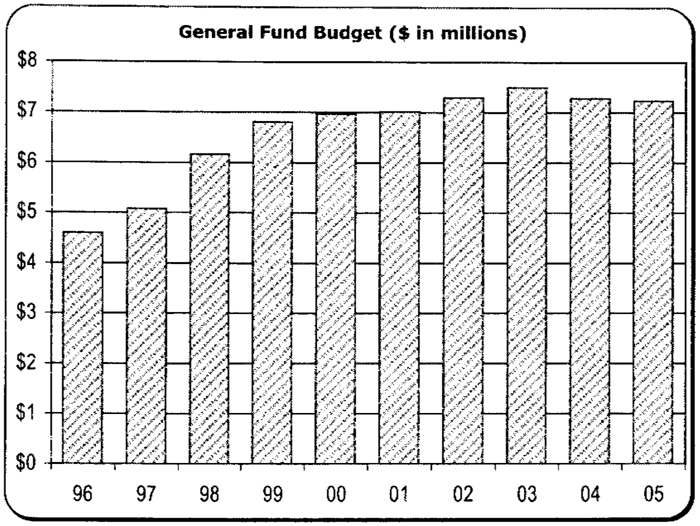
c. In FY04 the budget was reduced by 3.5% ($490K).

Horace H. Rackham School of Graduate Studies

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$	7,275,163	$ Change	$	(42,991)
Budget Reduction (2.0%)		(145,503)	% Change		-0.6%
General operating increase		102,512	Average Annualized		
Fiscal Year 2004-05 Budget	**$**	**7,232,172**	3 Year % Change		-0.3% (1)



Notes: 2004-05 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Data for the Rackham School of Graduate Studies also includes the Institute for Human Adjustment and the Interdepartmental Degree Programs.

b. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

c. In FY96 the base budget was reduced by $0.4M for funding transferred out of Rackham for a year, then restored to the base in FY97.

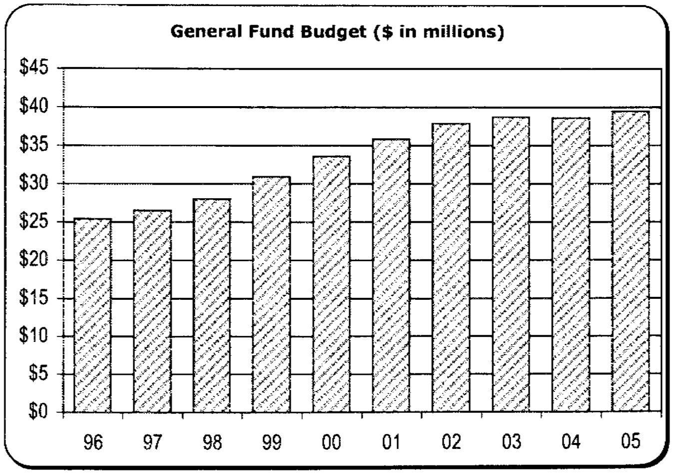
d. In FY04 the budget was reduced by 3.5% ($260K).

University Library

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 38,671,594	$ Change	783,024
Budget Reduction (2.0%)	(456,360)	% Change	2.0%
Increase acquisitions budget	800,000	Average Annualized	
General operating increase	442,216	3 Year % Change	1.4% (1)
Other changes	(2,832)		
Fiscal Year 2004-05 Budget	**$ 39,454,618**		



Notes: 2004-05 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

b. During the ten year period, the University Library's acquisition budget has been increased annually with an allotment intended to cover the inflationary costs associated with scholarly books and journals in order to maintain the Library's purchasing power for acquisitions.

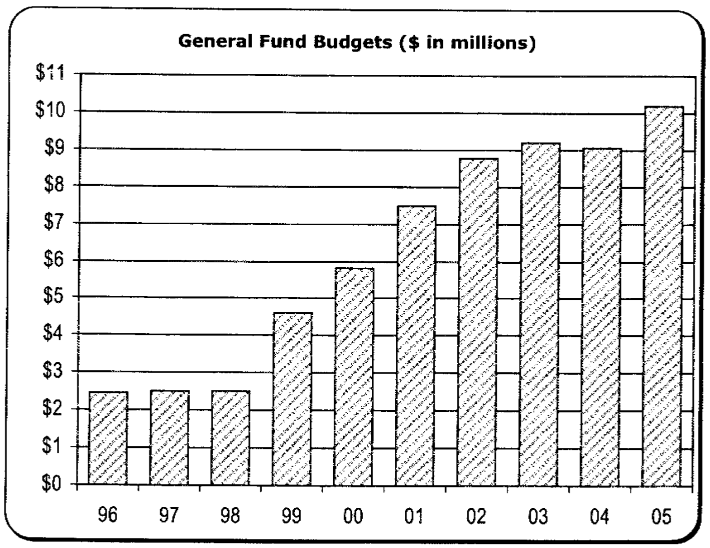
c. In FY04 the budget was reduced by 3.5% ($820K).

University Academic Units (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 9,061,314		$ Change	$ 92,100
Transfers	1,043,319	(2)	% Change	0.9%
Adjusted Fiscal Year 2003-04 Budget	10,104,633		Average Annualized	
Budget Reduction (2.0%)	(202,093)		3 Year % Change	1.4% (3)
Programmatic initiatives	32,136			
General operating increase	146,393			
Other changes	115,664			
Fiscal Year 2004-05 Budget	**$ 10,196,733**			



Notes: 2004-05 Funding

1. Includes: Bentley Historical Library, William L. Clements Library, Media Union, Museum of Art, Matthaei Botanical Gardens and Nichols Arboretum, and Officer Education Programs. The University Library is shown on a separate page.

2. Represents the transfer of the Matthaei Botanical Gardens from the College of Literature, Science & Arts.

3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, include research incentives in FY97.

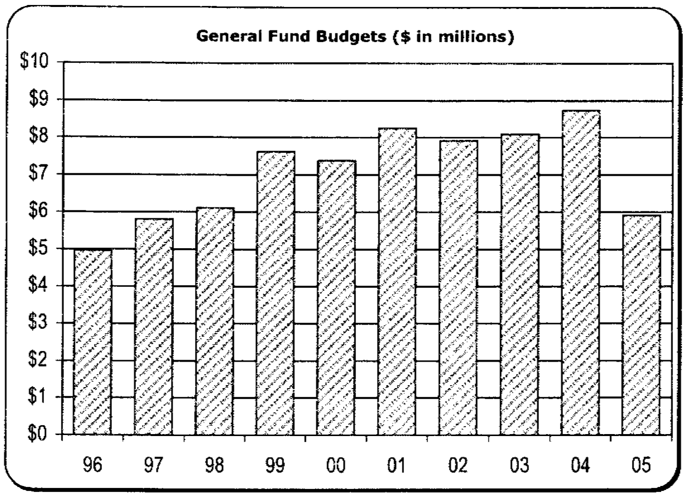
b. The apparent large increase in FY99 is related to the addition to this grouping of the Media Union and the Nichols Arboretum. Prior to FY99, the Nichols Arboretum was an integral unit of the School of Natural Resources and Environment and the Media Union (established in 1996) was not yet separately budgeted. Increases in the subsequent years primarily reflect the further development of the Media Union's base budget.

c. In FY04 the budget was reduced by 3.5% ($350K).

Research Units (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05					
Fiscal Year 2003-04 Budget	$ 8,729,905		$ Change	$ (2,812,496)	
Budget Reduction (2.0%)	(159,688)		% Change	-32.2%	
Change in research activity revenue	382,528	(2)	Average Annualized		
Life Sciences Institute	(3,107,335)	(3)	3 Year % Change	-9.2%	(5)
Other changes	71,999	(4)			
Fiscal Year 2004-05 Budgets	**$ 5,917,409**				



Notes: 2004-05 Funding

1. Includes: Biophysics Research Division, Center for Human Growth and Development, Functional MRI Laboratory, Institute of Gerontology, Institute for Research on Women and Gender, Institute for Social Research, Life Sciences Institute, UM Transportation Research Institute, and the Research Initiatives Fund within the Office of the Vice President for Research.

2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.

3. Represents a budget change to the Life Sciences Institute which incorporates facilities costs. This represents no decline in university support for the Institute.

4. Represents the net change in projected interest paid on balances, assessed operating costs of facilities occupied by the unit, University Participation, general and research tax assessments and General Fund Supplement not shown separately.

5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. The Functional MRI Laboratory was added effective FY01, Philological Research was disbanded effective FY02, and the Life Sciences Institute was added effective FY04.

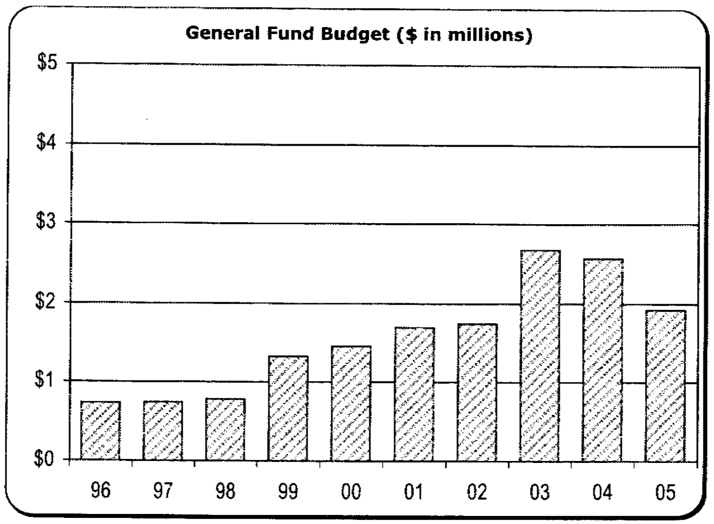
b. In FY04 the budget was reduced by 3.5% ($280K).

Office of the President

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 2,572,539		$ Change	$	(20,685)
Transfers	(624,000)	(1)	% Change		-1.1% (2)
Adjusted Fiscal Year 2003-04 Budget	1,948,539		Average Annualized		
Budget Reduction (2.0%)	(38,971)		3 Year % Change		2.1% (3)
General operating increase	18,286				
Fiscal Year 2004-05 Budget	**$ 1,927,854**				



Notes: 2004-05 Funding

1. Represents the transfer of funding for Ceremonial and Presidential Events.

2. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. The FY99 increase of $0.5M represents a transfer previously budgeted in Academic Program Funds.

b. The FY03 increase of $0.7M represents the transfer of ceremonial events; subsequently removed in FY05.

c. In FY04 the budget was reduced by 4.0% ($110K).

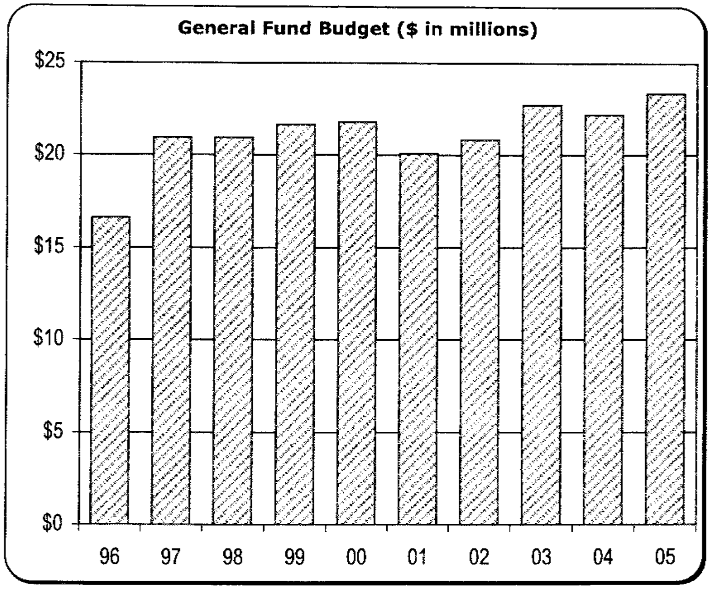
Provost and Executive Vice President for Academic Affairs - Academic Support Units (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 22,203,059
Transfers	127,000
Adjusted Fiscal Year 2003-04 Budget	22,330,059
Budget Reduction (2.0%)	(432,708)
General Operating Program	288,667
Undergraduate Admissions programmatic initiatives	1,053,319
ONSP programmatic support	31,000
Recreational Sports programmatic initiatives	30,000
SACUA General operating increase & programmatic initiatives	17,640
Other changes in allocations	55,990
Fiscal Year 2004-05 Budget	**$ 23,373,966**

$ Change	$ 1,043,908
% Change	4.5% (2)
Average Annualized 3 Year % Change	3.7% (3)



Notes: 2004-05 Funding

1. Includes: Center for Research on Learning and Teaching, Center for the Education of Women, Merit Network, Office of Academic Multicultural Initiatives, Office of Budget and Planning, Office of Examinations and Evaluations, Office of Financial Aid, Office of New Student Programs, Office of the Provost and Executive Vice President for Academic Affairs, Office of the Registrar, Office of Undergraduate Admissions, Recreational Sports, SACUA, and the University Press.

2. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. In FY96 $2.5M was transferred to Information Technology Division for data processing. In FY97 that amount was transferred back into academic support units' budgets.

b. In FY97 a budget of $1M was transferred from Academic Program Funds for Academic Outreach.

c. In FY01 $2.7M was transferred to MAIS for administrative computing support.

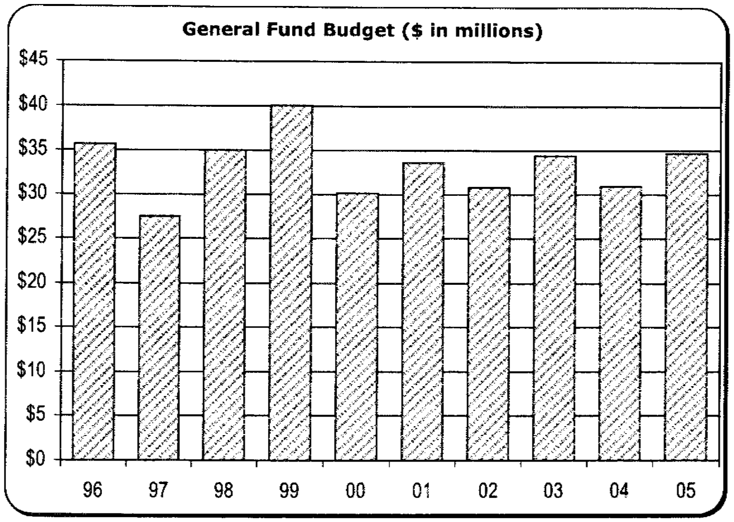
d. In FY04 the budget was reduced by 4.0% ($900K).

Provost and Executive Vice President for Academic Affairs - Academic Program Support (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 30,892,436		$ Change	$ 2,861,597
Transfers	961,359 (2)		% Change	9.0% (3)
Adjusted Fiscal Year 2003-04 Budget	31,853,795		Average Annualized	
Budget Reduction (2.0%)	(747,251)		3 Year % Change	6.4% (4)
Increase in commitments	3,790,318			
Other changes in allocations	(181,470)			
Fiscal Year 2004-05 Budget	**$ 34,715,392**			



Notes: 2004-05 Funding

1. Funds are set aside annually to provide support for units on a one-time basis for specific programs. In subsequent years, some of these commitments are permanently transferred to the units. The majority of commitments have been made by the beginning of the fiscal year and funds are transferred during the year to cover expenditures made in the units.

2. Represents transfer of funds for salary and staff benefits to the Office of the Provost, and the move of Information Technology Campus Initiatives to Academic Program Support.

3. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2004-05 Budget as the base.

4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. In FY97 due to the Management Incentives Program which was designed to move historical budgets from a central pool to individual units, $4M was transferred into units' General Fund budgets. In addition, $1M was transferred to create the initial budget for Academic Outreach and $0.5M was transferred to the Rackham School of Graduate Studies for financial aid.

b. Revenue from the Infrastructure Maintenance Fee was transferred to EVP & CFO and General University Support in FY00 and classroom renovations funding to the EVP & CFO in FY02.

c. In FY04 the contingency reserve of $5.5M was eliminated, and the remaining budget was reduced by 4.0%, for a total of $6.9M.

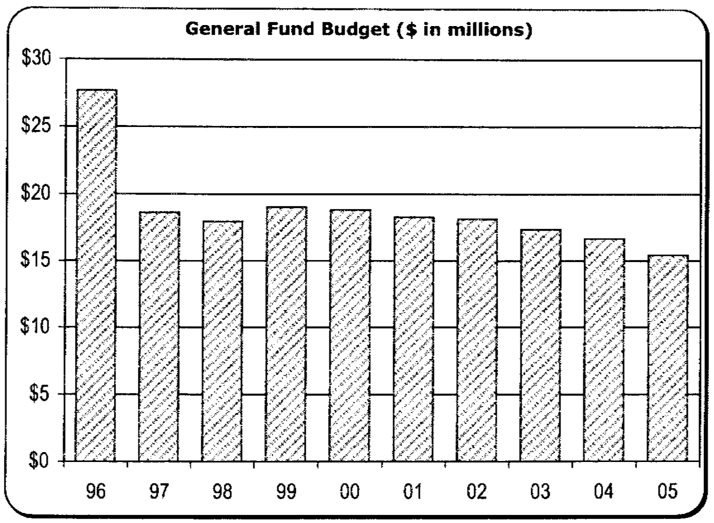
Provost and Executive Vice President for Academic Affairs - Information Technology Central Services

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 16,671,387	
Transfers	(1,247,102)	(1)
Adjusted Fiscal Year 2003-04 Budget	15,424,285	
Budget Reduction (2.0%)	(288,486)	
Reduction in ITCI initiatives	(1,000,000)	
General operating increase	209,365	
Other changes	2,070	
Fiscal Year 2004-05 Budget	**$ 14,347,234**	

$ Change	$ (1,077,051)	
% Change	-7.0%	(2)
Average Annualized 3 Year % Change	-4.2%	(3)



Notes: 2004-05 Funding

1. Represents the move of Information Technology Campus Initiatives (ITCI) and the Center for Information Technology Integration (CITI) to Academic Program Support.

2. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.

3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

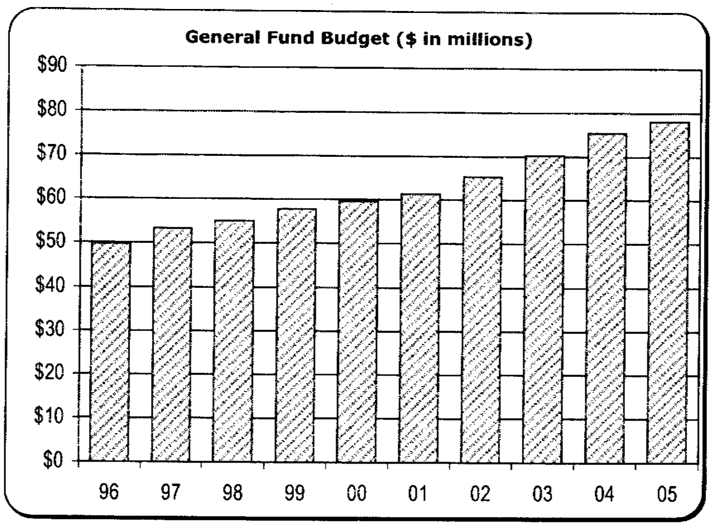
a. In FY96, $9.6M was transferred to Information Technology Division for administrative data processing. This amount was transferred back to unit budgets in FY97.

b. In FY04 the budget was reduced by 4.0% ($690K).

Provost and Executive Vice President for Academic Affairs - Student Financial Aid (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05				
Fiscal Year 2003-04 Budget	$ 75,491,529		$ Change	$ 2,607,174
Budget Increase	2,607,174		% Change	3.5%
Fiscal Year 2004-05 Budget	**$ 78,098,703**		Average Annualized	
			3 Year % Change	6.0% (2)



Notes: 2004-05 Funding

1. Includes the General Fund financial aid administered by the Office of Financial Aid and by the Horace H. Rackham School of Graduate Studies.

2. This figure represents the average annualized change net of the effects of any budgetary transfers.

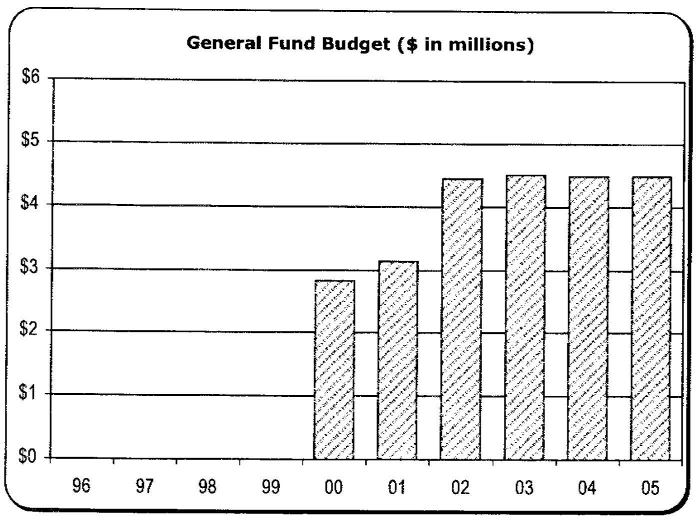
Vice President for Communications

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$	4,486,976
Budget Reduction (2.0%)		(89,740)
General operating increase		62,215
Other changes		25,490
Fiscal Year 2004-05 Budget	**$**	**4,484,941**

$ Change	$	(2,035)
% Change		0.0%
Average Annualized 3 Year % Change		0.3% (1)



Notes: 2004-05 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. In FY00, a budget of $2.8M was transferred to the newly created Office of the Vice President for Communications as a result of the reorganization and break-up of the Vice President for University Relations area.

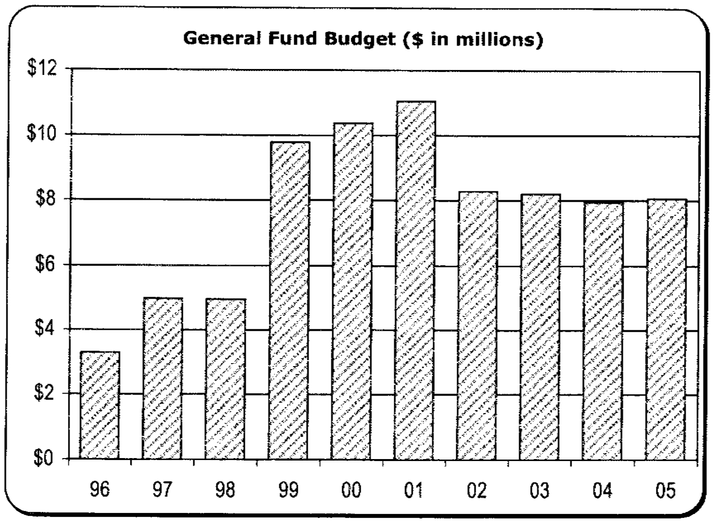
b. In FY04 the budget was reduced by 4.0% ($180K).

Vice President for Development

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 7,936,164		$ Change	$	(44,212)
Transfers	166,787	(1)	% Change		-0.5% (2)
Adjusted Fiscal Year 2003-04 Budget	8,102,951		Average Annualized		
Budget Reduction (2.0%)	(158,723)		3 Year % Change		-1.2% (3)
General operating program	114,511				
Fiscal Year 2004-05 Budget	**$ 8,058,739**				



Notes: 2004-05 Funding

1. Represents the transfer of personnel costs.
2. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. In FY96 $0.6M was transferred to Information Technology Division for administrative data processing and in FY97 $1.6M was transferred back to the Vice President for Development for administrative data processing.

b. In FY99 $4.0M was transferred to Development's General Fund budget that previously had been budgeted outside the General Fund.

c. In FY02 $3.0M was removed to reflect the change to a funding source outside the General Fund for the Capital Campaign.

d. In FY04 the budget was reduced by 4.0% ($330K).

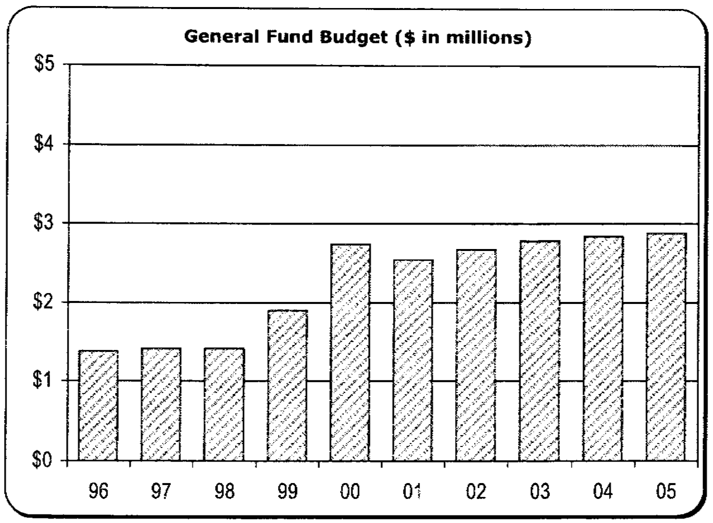
Vice President and General Counsel

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$	2,839,591
Budget Reduction (2.0%)		(56,792)
General operating program		38,158
Other changes		56,792
Fiscal Year 2004-05 Budget	**$**	**2,877,749**

$ Change	$	38,158
% Change		1.3%
Average Annualized 3 Year % Change		2.5% (1)



Notes: 2004-05 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

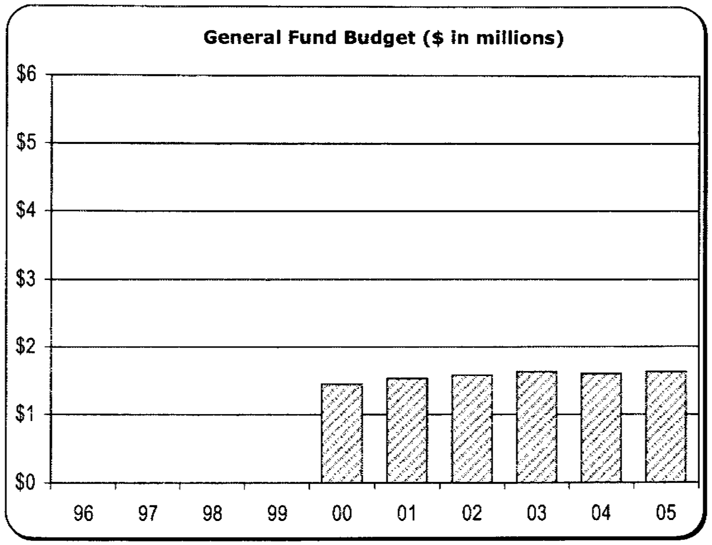
a. In FY04 the budget was reduced by 4.0% ($110K).

Vice President for Government Relations

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 1,606,844	$ Change	$	20,745
Budget Reduction (2.0%)	(32,137)	% Change		1.3%
General operating program	20,010	Average Annualized		
Other changes	32,872	3 Year % Change		0.9% (1)
Fiscal Year 2004-05 Budget	**$ 1,627,589**			



Notes: 2004-05 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

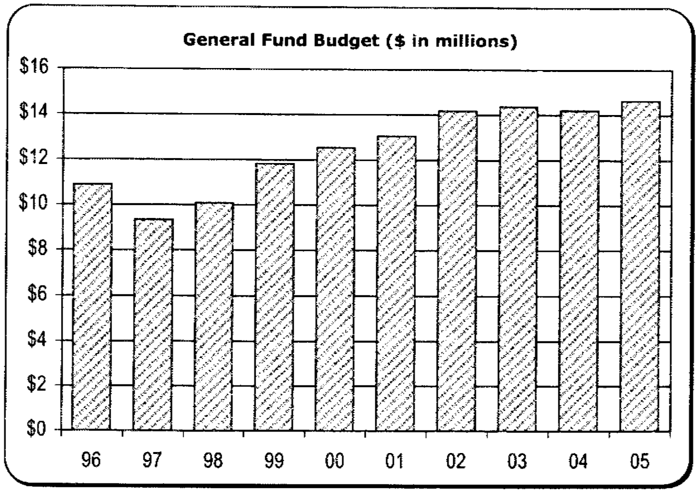
a. In FY00, a budget of $1.5M was transferred to the newly created Vice President for Government Relations as a result of the reorganization and break-up of the Vice President for University Relations area.

b. In FY04 the budget was reduced by 4.0% ($70K).

Vice President for Research - Support Units (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05				
Fiscal Year 2003-04 Budget	$ 14,206,741	$ Change	$	420,654
Budget Reduction (2.0%)	(284,135)	% Change		3.0%
General operating program	206,735	Average Annualized		
Compliance/IRB operations increase	429,315	3 Year % Change		1.1% (2)
Other changes	68,739			
Fiscal Year 2004-05 Budget	**$ 14,627,395**			



Notes: 2004-05 Funding

1. Includes: Center for Statistical Consultation and Research, Division of Research Development Administration, Michigan Memorial Phoenix Project, Office of the Vice President for Research (except for the Major Research Initiatives Fund), Research Incubator Units, Technology Management Office, University Lab Animal Medicine, and the Women in Science and Engineering Program.

2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Management Incentives Program transfers, designed to move historical budgets from a central pool to individual units, moved $5M from Vice President for Research into the units in FY97.

b. In FY97 $4M was transferred into the General Fund budget of Vice President for Research that previously had been budgeted outside the General Fund, and $5M was transferred to other units.

c. In FY97 research equipment funding was permanently transferred to the units resulting in a net reduction of $1.0M.

d. In FY98 $0.7M was transferred into the Technology Management Office's General Fund budget that previously had been budgeted outside of the General Fund.

e. In FY99 $1.5M was transferred to the Vice President for Research's General Fund budget that previously had been budgeted outside the General Fund.

f. Effective at the start of FY01, the Neuroscience Laboratory (NSL) was disbanded. Prior years' data include NSL funding.

g. In FY02 $299K was transferred from Philological Research to be reallocated to other units within the Office of the Vice President for Research.

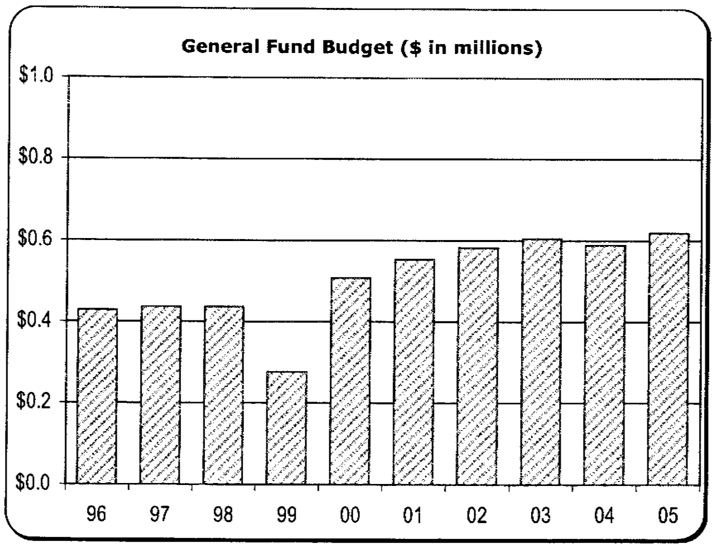
h. In FY04 the budget was reduced by 4.0% ($570K).

Vice President and Secretary of the University

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$	589,173	$ Change	$	29,080
Budget Reduction (2.0%)		(11,783)	% Change		4.9%
General operating program		4,909	Average Annualized		
Other changes		35,954	3 Year % Change		2.0% (1)
Fiscal Year 2004-05 Budget	**$**	**618,253**			



Notes: 2004-05 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. In FY95 the budget of $0.4M for the Office of the Secretary of the University was separated from the Vice President for Government Relations.

b. In FY99, the Executive Officer salary and benefits were transferred to Academic Program Support and then transferred back in FY00.

c. In FY04 the budget was reduced by 4.0% ($25K).

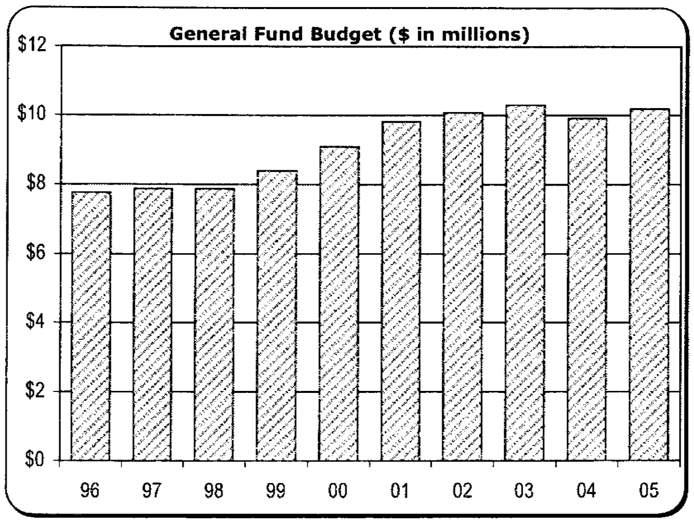
Vice President for Student Affairs

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$	9,898,401
Budget Reduction (2.0%)		(197,968)
General operating program		144,404
Other changes		337,968
Fiscal Year 2004-05 Budget	**$**	**10,182,805**

$ Change	$	284,404
% Change		2.9%
Average Annualized 3 Year % Change		0.5% (1)



Notes: 2004-05 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

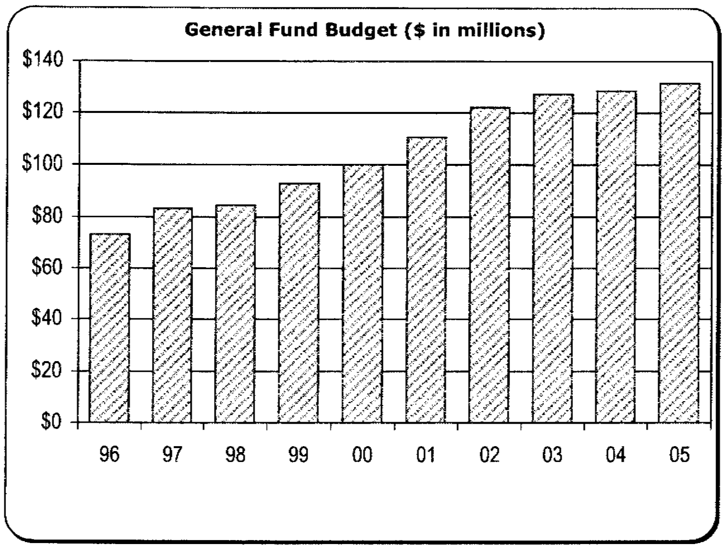
a. In FY04 the budget was reduced by 4.0% ($410K).

Executive Vice President and Chief Financial Officer

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 128,477,882		$ Change	$ 3,129,877
Transfers	(95,794) (1)		% Change	2.4% (2)
Adjusted Fiscal Year 2003-04 Budget	128,382,088		Average Annualized	
Budget Reduction (2.0%)	(2,442,366)		3 Year % Change	2.2% (3)
Michigan Administrative Information Services	1,197,142			
General operating increase	1,800,733			
Other changes	2,574,368			
Fiscal Year 2004-05 Budget	**$131,511,965**			



Notes: 2004-05 Funding

1. Represents net of transfers to Plant Operations and Utilities.
2. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. In FY96 $4.8M was transferred to Information Technology Division for data processing and in FY97 $5.3M was transferred back to the EVP & CFO.

b. A new organization, Michigan Administrative Information Services (MAIS), was created effective at the start of FY01. It received significant additions to the base budget in FY02, FY03 and FY04, and is included within the EVP & CFO area.

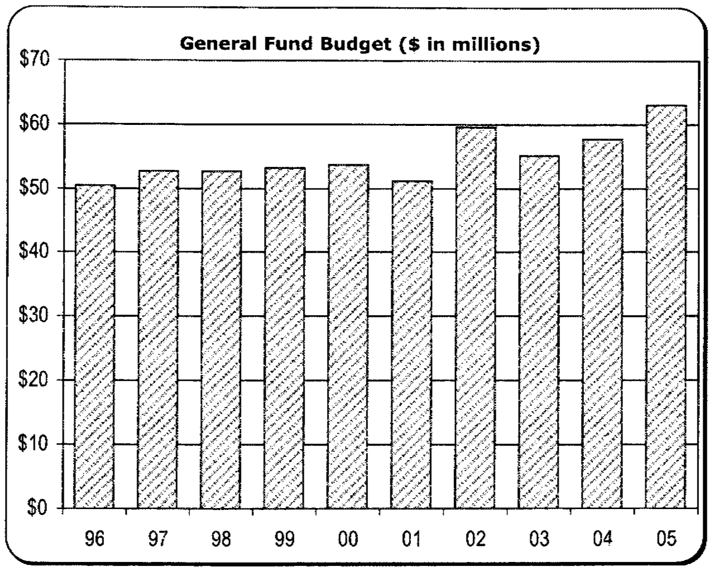
c. In FY04 the budget was reduced by 4.0% ($4.9M).

Utilities (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 57,750,039		$ Change	$ 5,216,556	
Transfers	95,794	(2)	% Change	9.0%	(5)
Adjusted Fiscal Year 2003-04 Budget	57,845,833		Average Annualized		
Budget Reduction (2.0%)	(159,982)	(3)	3 Year % Change	1.8%	(6)
Increase in Utilities	4,264,319	(4)			
General operating increase	112,219				
Other changes	1,000,000				
Fiscal Year 2004-05 Budget	**$ 63,062,389**				



Notes: Ten Year History

a. In FY04 the operating budget was reduced by 4.0% ($330K).

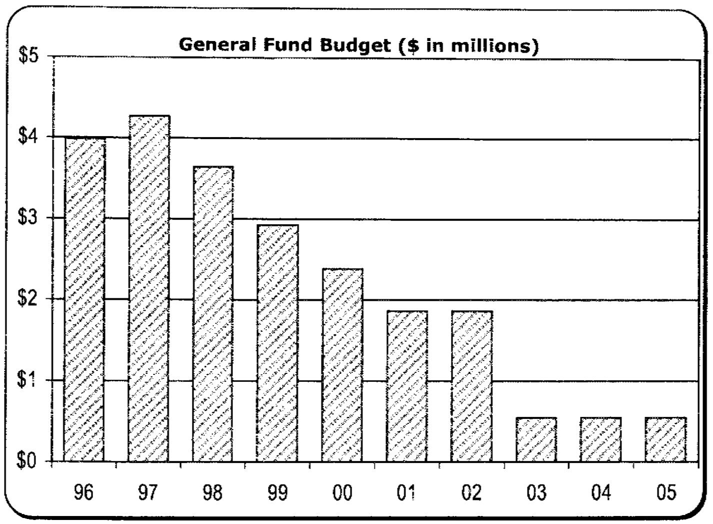
Notes: 2004-05 Funding

1. Includes: Central Heating Plant, Energy Management Office, Outlying Boilers, and Purchased Utilities.
2. Represents a transfer of funds from EVP & CFO.
3. The Budget Reduction is based on non-utilities charges incurred by the utilities units. These include salaries, benefits, supplies and other operating expenses.
4. Represents an increase in projected utilities costs.
5. To remove the effect of budgetary transfers, the percentage change is calculated using the Adjusted Fiscal Year 2003-04 Budget as the base.
6. This figure represents the average annualized change net of the effects of any budgetary transfers.

Centrally Funded Staff Benefits (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05					
Fiscal Year 2003-04 Budget	$ 545,000	$ Change	$	0	
Other changes	0	% Change		0.0%	
Fiscal Year 2004-05 Budget	**$ 545,000**	Average Annualized			
		3 Year % Change		0.0% (2)	



Notes: 2004-05 Funding

1. Includes funding for the General Fund obligations for unemployment compensation.

2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Prior to FY01, Workers Compensation was included in the Centrally Funded Staff Benefits. Effective FY01, it was transferred to General University Support.

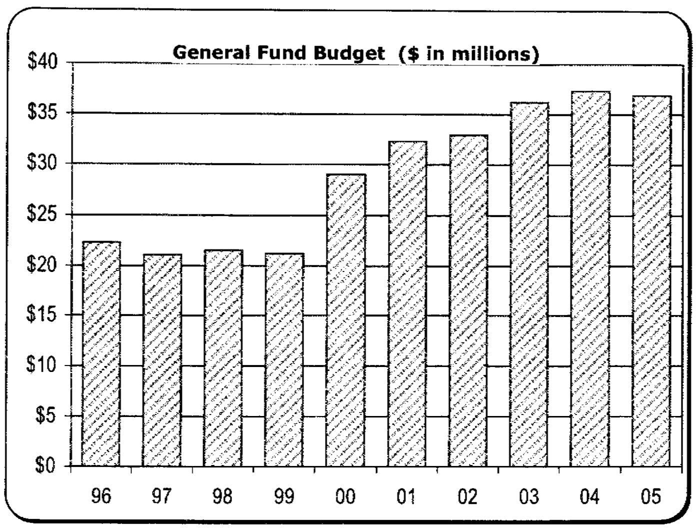
b. Prior to FY03, accrued vacation liability was included in the Centrally Funded Staff Benefits. Effective FY03, it was transferred to Academic Program Funds.

General University Support (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$ 37,393,014		$ Change	$ (1,099,078)
Transfers	624,000	(2)	% Change	-2.9%
Adjusted Fiscal Year 2003-04 Budget	38,017,014		Average Annualized	
Other changes	(1,089,718)		3 Year % Change	2.4% (3)
Fiscal Year 2004-05 Budget	**$ 36,927,296**			



Notes: 2004-05 Funding

1. Includes debt service, insurance, legal and professional fees, and ceremonial and presidential events.

2. Represents the transfer of funding from the Office of the President for ceremonial and presidential events.

3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. In FY00 the portion of Infrastructure Maintenance Fee associated with debt service ($7.6M) was transferred from Academic Program Funds.

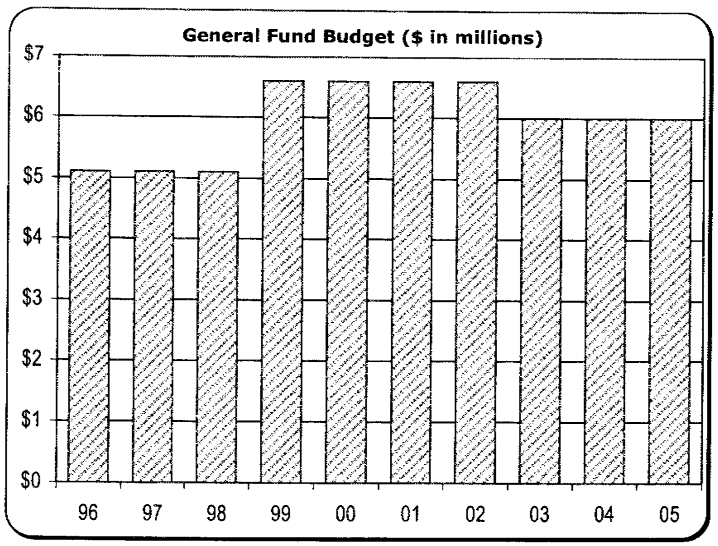
Departmental Income (1)

University of Michigan - Ann Arbor

General Fund Budget - Fiscal Year 2004-05

Fiscal Year 2003-04 Budget	$	6,000,000
Other changes		0
Fiscal Year 2004-05 Budget	**$**	**6,000,000**

$ Change	$	6,000,000
% Change		0.0%
Average Annualized 3 Year % Change		-3.1% (2)



Notes: 2004-05 Funding

1. Represents the total projected revenue expected to be earned from publication sales, conference fees and other such miscellaneous departmental activities within the General Fund. Departmental Income revenues, when realized, flow to the unit within which the activity occurred.

2. This figure represents the average annualized change net of the effects of any budgetary transfers.